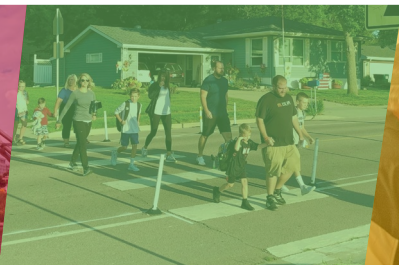
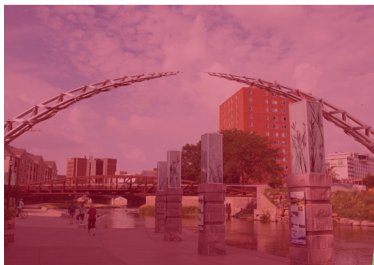


2022 BUDGET



SIOUX FALLS CITY COUNCIL



PAUL TENHAKEN
MAYOR



JANET BREKKE
AT-LARGE



CHRISTINE M. ERICKSON
AT-LARGE



ALEX JENSEN
AT-LARGE



RICK KILEY
SOUTHEAST



GREG NEIZERT
NORTHWEST



MARSHALL SELBERG
SOUTHWEST



CURT SOEHL
CENTRAL



PAT STARR
NORTHEAST



Mayor Paul TenHaken

CITY OF SIOUX FALLS

224 West Ninth Street • P.O. Box 7402 • Sioux Falls, SD • 57117-7402 • www.siouxfalls.org
605-367-8800 • 605-367-8490 FAX • 605-367-7039 TTY/Hearing Impaired

July 22, 2021

Subject: Fiscal Year 2022 Budget

Dear City Council:

Today, I submit to you the 2022 budget for your consideration. The proposed 2022 budget is focused on priorities that, guided by the One Sioux Falls framework, will meet our community's needs by "taking care of today for a better tomorrow," which is our citywide vision statement. The proposed 2022 budget reflects an emphasis on workforce, public safety, and sustainable, smart growth — areas of particular importance in Sioux Falls considering our current economic and social landscape.

Also reflected in the proposed budget are strategic, long-term investments and thoughtful use of taxpayer dollars to allow us to continue delivering quality services to residents, businesses, and visitors. Along with those essential services, we are investing in the recreational and cultural amenities of our community that characterize the essence of our identity and continue to make Sioux Falls the best place to live, work, and play.

Financial responsibility over past decades has positioned us well to move community investments forward. The 2022 budget reflects priorities based around the One Sioux Falls framework of engaging people, investing in the public safety and health of our residents and community, promoting access to housing, developing a workforce that strengthens our growing economy, and championing innovation and foundational growth.

Safety and Health: Public safety is a fundamental component of the One Sioux Falls framework. The goal of the Safety and Health tenet is to provide a safe community for the health and well-being of our residents. In the 2022 budget, that goal is reflected in our investment in expanding support for Metro Communications. Our dispatching partners in the public safety system are critical to getting our first responders to residents and visitors in need of help. It is vital that during times of increased volume and high-stress incidents, our front line dispatchers have quality resources to support their decision making.

We are also continuing to invest in The Link community triage center, which has been helping to address a critical service need in our community for people living with mental health and substance abuse challenges since opening on June 1. Our work continues to ensure residents are receiving the appropriate level of care, in the right setting. The Link is on track to meet and exceed performance expectations.

Innovation and Foundational Growth: In 2022, we are continuing our commitment to invest in our roadway network. Projected street rehabilitation and reconstruction for 2022 includes more than 700 blocks. Arterial street improvement projects in 2022 include expansion of Tallgrass Avenue from 74th Street to 85th Street, beginning a multi-year expansion of Marion Road from Foundation Court north to County Highway 130, and expansion of the 41st Street and Sycamore Avenue intersection. Work on the Minnesota Avenue corridor will continue in 2022 with reconstruction of Minnesota Avenue from south of Russell Street to 2nd Street. Our Downtown Area Reconstruction Program will focus on reconstruction of Phillips Avenue from 8th Street to 10th Street. The 6th Street and Big Sioux River bridge reconstruction will also begin in late 2022.



Additional work will include reconstruction of the interchange at 41st Street and Interstate 29, along with improvements to Arrowhead Parkway at the Six Mile Road Intersection and to Cliff Avenue from 49th Street to 57th Street. Our continued investment in our roadway network has allowed us to retain a high pavement condition rating of 70. These results reflect the importance of consistent, long-term investments in our streets.

In 2022, we will continue expanding the City's wastewater system and treatment facility, a project that will allow us to serve the City and region's growing population for decades. We are also investing in a new water collector well — the first new well since 2010. The anticipated yield will be 1.5 million gallons per day and will help us continue to provide water to our growing community.

As the City continues to roll out strategic asset management software, it is also essential to have a prioritized and coordinated approach to maintaining, improving, and expanding our existing facilities to keep up with growth. This budget reflects a continued commitment in investing in technology to do business better and a commitment to maintaining and improving our facilities to ensure the best work environments and user experiences.

Accessible Housing: While we celebrate our many recent economic development announcements, the need for intentional focus and investment into housing becomes even more important. Our investment in the Housing Fund is an important step to providing the capacity and flexibility to partner with the community to address unmet housing needs. Through collaboration and partnership with the private and non-profit sectors, we will leverage all resources to meet our evolving demands.

Workforce Development: Another key element to keeping pace with growth is making intentional and strategic additions to department staffing. Our growth in population and geographic footprint requires our organization to add personnel and support the high-quality services provided throughout the community. The 2022 budget includes funding for 23 new full-time positions, five that are solely dedicated to public safety. The budget also includes an increase for part-time wage adjustments for the Parks & Recreation and Siouxland Libraries departments. This increase will help address the market competitiveness of these positions as well as the recruitment and retention of part-time employees.

We're also continuing to invest in our residents with additions to our cultural and recreational amenities, including renovation of the McKennan Park Bandshell in partnership with the surrounding neighborhood, new Hayward Park Improvements, and the community's first Fitness Court along the bike trails at Rotary Park. Exciting developments are also taking place downtown in the Jacobson Plaza at Falls Park. This public-private partnership will feature our parks systems' first-ever refrigerated ice ribbon and inclusive playground.

Engaging People: As an organization, the City will continue to focus on strengthening workplace culture. We know that organizations with positive workplace culture have engaged employees. While this is important at all times in an organization, it is currently even more important as we work diligently to address the growth demands of today and plan for the innovative solutions our community will need tomorrow. Mentoring is a powerful way to invest in people that also contributes to employee engagement. Our new employee mentoring program called The Path will support career and personal development. Mentorship has many forms, and we're also continuing our mentorship focus community-wide through the Sioux 52 Mentoring Initiative. And to ensure we are investing in the next generation of Sioux Falls leaders, this fall we are starting a Mayor's Youth Council to proactively engage our youth.

In the upcoming weeks, we will share additional information about these programs and other items in the budget with the Council and the public. In advance of those conversations, I hope you have the chance to review the proposed budget, and I look forward to our discussions as we plan for 2022.

Best regards,



Paul TenHaken
Mayor

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City Council
Attorney
Human Resources
Finance
Facilities
Innovation and Technology
Communications

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2022 BUDGET OVERVIEW

THE CITY BUDGET

The City budget is divided into three types of expenses: operating, capital, and internal service. Operating expenses are the day-to-day expenses necessary to keep services running smoothly. Capital expenses are the large investments focusing on replacement, rehabilitation, and expansion of infrastructure and equipment. Internal service expenses are used to account for and fund employee benefits, insurance, City-wide fleet, centralized building management, and hardware/software technology.

The total City budget for 2022 is \$665.6 million.



\$280.8M OPERATING



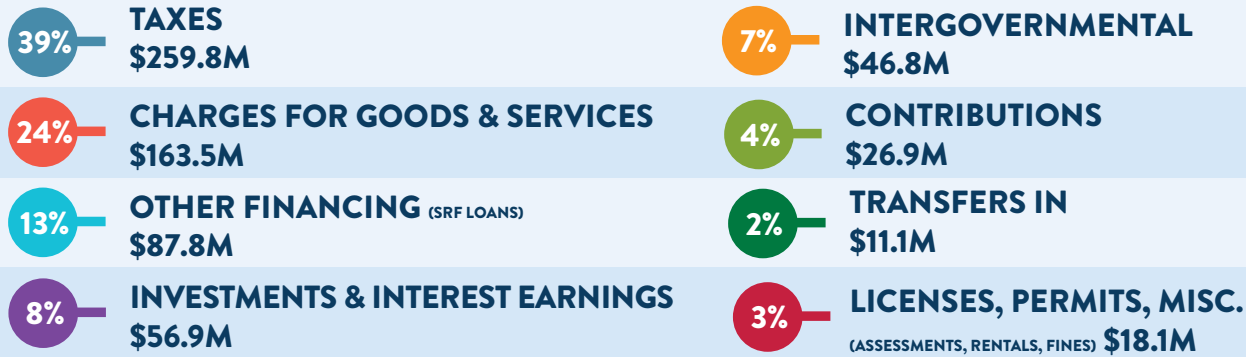
\$280.3M CAPITAL



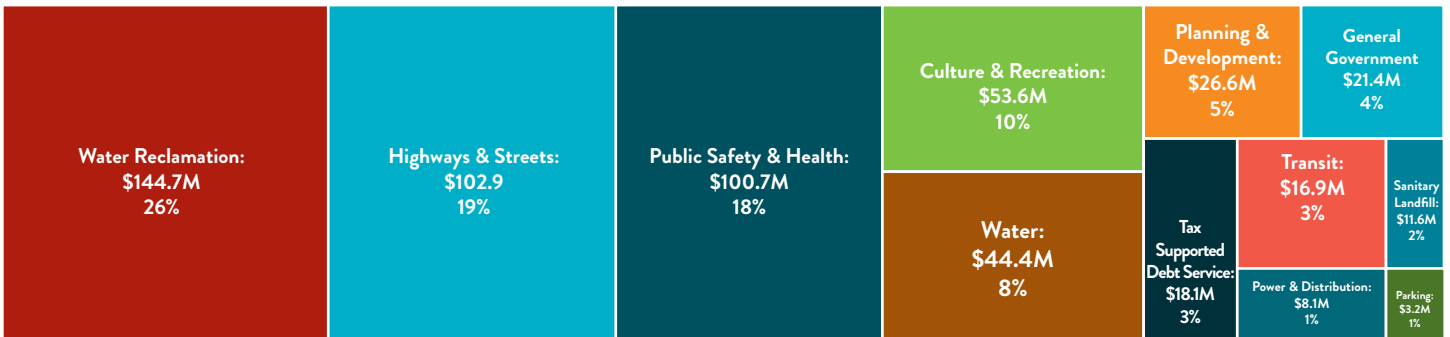
\$104.5M INTERNAL SERVICE

REVENUE SOURCES

When thinking about how the City is funded, most people think about taxes. While taxes make up a large part of the budget, there are actually multiple revenue sources that fund City services. Total revenue is \$670.9 million.



BUDGET BREAKDOWN BY SERVICE



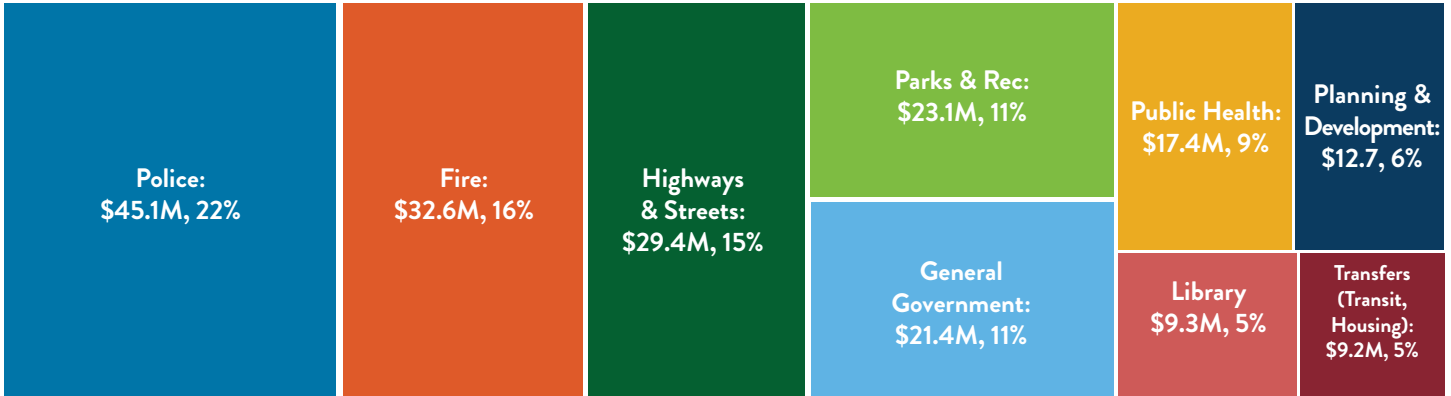
BUDGET HIGHLIGHTS

- Over 700 Blocks of Street Rehabilitation & Reconstruction
- 41st St. & I-29 Interchange Reconstruction
- Cliff Ave. (49th St. to 57th St.) Improvements
- Tallgrass (74th St. to 85th St.) Improvements
- Sycamore Ave. (Benson Rd. to 60th St. N.) Improvements
- Arrowhead Pkwy. (6 Mile Rd. Intersection) Improvements
- 23 New Fulltime Positions
 - 4 New Police Officers
- The Link
- Housing Fund
- American Rescue Plan Grants
- Centralized Facilities Improvements
- Investing in Technology
- McKennan Park Bandshell
- Jacobson Plaza
- Hayward Park Improvements
- Rotary Park Fitness Court
- Water Reclamation Facility Expansion
- New Water Collector Well

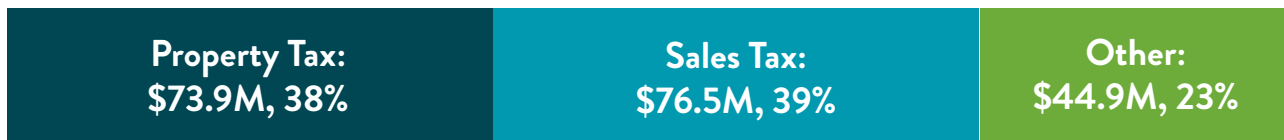
2022 GENERAL FUND OVERVIEW

The 2022 budget for the City's primary operating fund, the General Fund, is \$200.2 million, up \$14.5M or 7.8%. This fund provides the essential operating services of the City, including fire and police, highways and streets, parks and recreation, public health, and public libraries.

2022 General Fund Expenditures by Departments



Total General Fund Sources: \$195.4M



GENERAL FUND BUDGET HIGHLIGHTS

- \$3.6M Fulltime Wage and Benefit Adjustments
- \$0.8M Part-time Adjustments
- \$0.4M New Police Officers (4)
- \$1.0M New Fulltime Positions (13)
- \$1.7M The Link (offset with grant)
- \$1.7M Health Program Support (offset with grant)
- \$1.5M Centralized Facilities
- \$0.8M American Rescue Plan
- \$0.6M McKennan Park Bandshell (offset with contribution)
- \$0.5M Technology
- \$0.4M Housing Fund
- \$0.3M Transit
- \$0.3M Parks Maintenance
- \$0.3M Metro 911 Support
- \$0.2M Additional Asphalt and Traffic Supplies

WHERE DOES THE CITY TAX REVENUE GO?

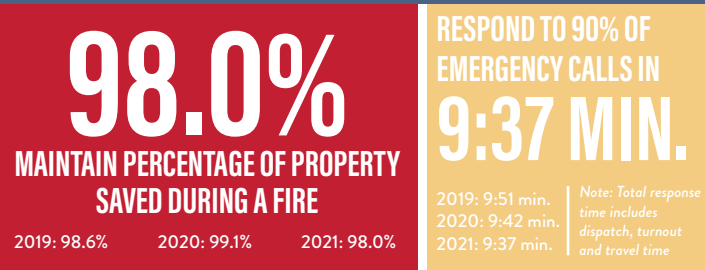


2022 SERVICE OUTCOMES

PUBLIC SAFETY & HEALTH

FIRE

Protect lives and property from fires and other emergencies and provided life safety education.



POLICE

Enhance community policing efforts in order to reduce crime and ensure the feeling of safety within the community.



PUBLIC HEALTH

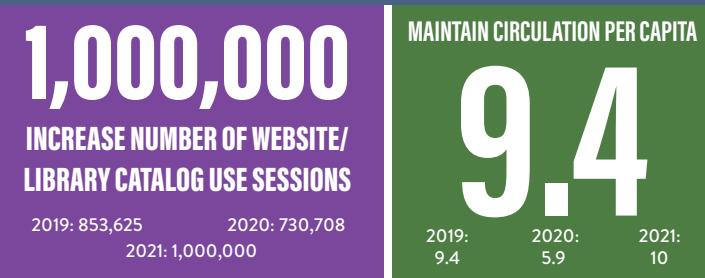
Protect the community from health hazards, disease transmission and provide access to services that promote health.



CULTURE & RECREATION

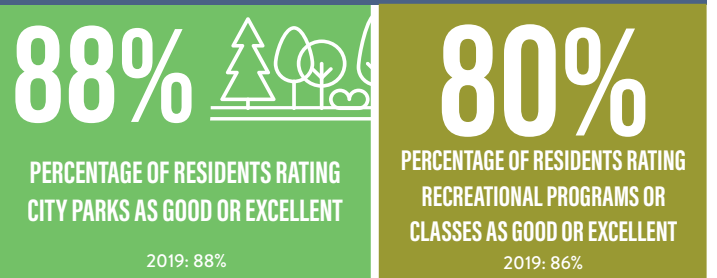
SIouxLAND LIBRARIES

Expand access to library services and materials to enhance customer satisfaction.



PARKS & RECREATION

Enhance customer service and user satisfaction.



URBAN & ECONOMIC DEVELOPMENT

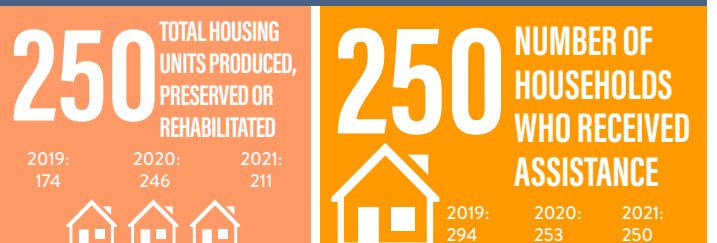
PLANNING & DEVELOPMENT SERVICES

Enhance the customer experience and provide responsive planning for a well developed city.



HOUSING

Increase affordable housing by production, preservation, rehabilitation and help individuals and families stabilize their living situation.



TRANSIT

Provide a safe, reliable, and efficient public transit service.



2022 SERVICE OUTCOMES

HIGHWAYS & STREETS

HIGHWAYS & STREETS

Provide safe, rideable streets and efficient traffic flow for the traveling public.

70 **CONDITION RATING OF STREETS**
(SCALE 1-100; LAST SURVEY COMPLETED IN 2019)
2019: 70.0

EFFICIENT SNOW REMOVAL SERVICES **<48 HOURS**

(TIME IT TAKES TO PLOW THE STREETS AFTER A DECLARED SNOW ALERT)

2019: <36 Hours

2020: <36 Hours

2021: <48 Hours



ENTERPRISE FUNDS

PUBLIC PARKING

Provide sufficient and convenient parking for both monthly leased parking customers and hourly customers.

78% **PERCENTAGE OF THE TOTAL AVAILABLE OFF-STREET PARKING THAT IS LEASED AS OF DEC. 31 OF EACH YEAR**

2019: 93%

2020: 66%

2021: 72%



POWER & DISTRIBUTION

Provide a safe and reliable electric power and distribution system for municipal customers.

2% **PERCENTAGE OF DISTRIBUTION WIRE MOVED UNDERGROUND**

2019: N/A

2020: N/A

2021: 1%

LANDFILL

Continue to provide for disposal of Municipal Solid Waste (MSW) and allow for expansion to continue to accept MSW for 5 county region.

MAINTAIN AND/OR INCREASE LIFE EXPECTANCY OF MSW LANDFILL AREA **2075**

2019: 2079

2020: 2075

2021: 2077

GARBAGE HAULER RECYCLING GOAL **22%**

2019: 23%

2020: 22%

2021: 22%

WATER

Provide safe, clean and reliable drinking water to meet the needs and demands of our customers.

365 **PER YEAR DRINKING WATER DELIVERED TO CUSTOMERS AT ADEQUATE VOLUMES**

2019: 365 Days

2020: 365 Days

2021: 365 Days



0 **NUMBER OF SAFE DRINKING ACT VIOLATIONS BOTH FEDERAL AND STATE**

2019: 0

2020: 0

2021: 0



WATER RECLAMATION

Provide uninterrupted wastewater service and maximize sustainability opportunities.

NUMBER OF PERMIT VIOLATIONS **0**

2019: 0

2020: 0

2021: 0

0



2022 CAPITAL PROGRAM PROJECTS



Projects subject to change due to available funding

Highways and Streets

-  Major Street Reconstruction/Expansion
-  Concrete Repair and Joint Resealing
-  Asphalt Mill and Overlay
- Neighborhood Reconstruction

- 41st Street and Bahnson Ave. Intersection
- 6th Street: Foss Ave. to Veterans Ave.
- 6th Street Bridge
- 6th Street and Sycamore Ave. Intersection
- 77th Street and Louise Ave. Intersection
- 7th Street Cul-de-Sac
- Sycamore Avenue: 60th Street North to Benson Road
- 49th Street: Marion Road to Essex Ave.
- 49th Street Extension: Western Ave. to West Ave.
- Tallgrass Ave: 74th St. to 85th St.
- Cliff Avenue: 26th St. to 38th St.
- Cliff Ave: 49th Street to 56th Street
- Minnesota Ave: Bennet Street to 2nd Street
- Minnesota Ave: 33rd to 41st. (Sidewalk ADA)
- Phillips Ave: 8th St. to 10th Street and River Road
- Sneve Ave: 10th St. to 11th St. and 11th St: Sneve Ave. to Bahnson Ave. (Water Driven)
- Sycamore Avenue: 57th Street to 26th Street and 41st Street Intersection
- 41st & I-29 Intersection from Marion to I-229
- Marion Road: Foundation Court to 259th St

State Projects

- Arrowhead Parkway and Six Mile Road Intersection
- I-229: 26th St to 6th St
- 60th St: I-29 to 4th Ave

Storm Drainage Projects

- Southwest Sioux Falls Drainage Improvements Ph. 2
- Kingswood Way Drainage Improvements Ph. 2
- Sump Pump Collection System
- Indian Mound Retaining Wall
- BMP 51-I
- N. 4th Ave Detention
- Regional Storm Water Analysis & Improvements
- Flood Control System Improvements
- Covell Area Drainage Improvements

Power and Distribution

- Whittier Area Circuit Improvements Project

Water Projects

- Hidden Hills Watermain Relocation Project
- Airport Industrial Park
- PRV Replacement
- 41st St: Sertoma Ave. to Holbrook Ave.
- Cliff Ave: 12th St. to 14th St.
- 19th St. & 20th St.
- Transmission Installation - Phase I
- Transmission Improvements Phase I
- 66th St: Sundowner Ave to Jordan Dr. – Phase 4
- Sneve Ave. & 11th St.
- 49th St: Essex Dr. to Marion Rd
- Water Valve Rehabilitation and Construction
- Water Purification Building Improvements

Water Reclamation Projects

- Basin 15 Sanitary Sewer Extension
- Falls Park: Aerial Crossing Rehab/Painting
- Sherman Ave: Walnut to Bennett
- 2022 Pipe Lining Project
- Basin 33 – Phase
- Basin 17 - Phase 2
- PS 240 Improvements
- South Side Interceptor Replacement
- Lift Station Improvements
- Sanitary Sewer- Other Mains
- Water Reclamation Facility Expansion, Workspace Improvements, Thickener Mechanism Replacement

Parks and Recreation Projects

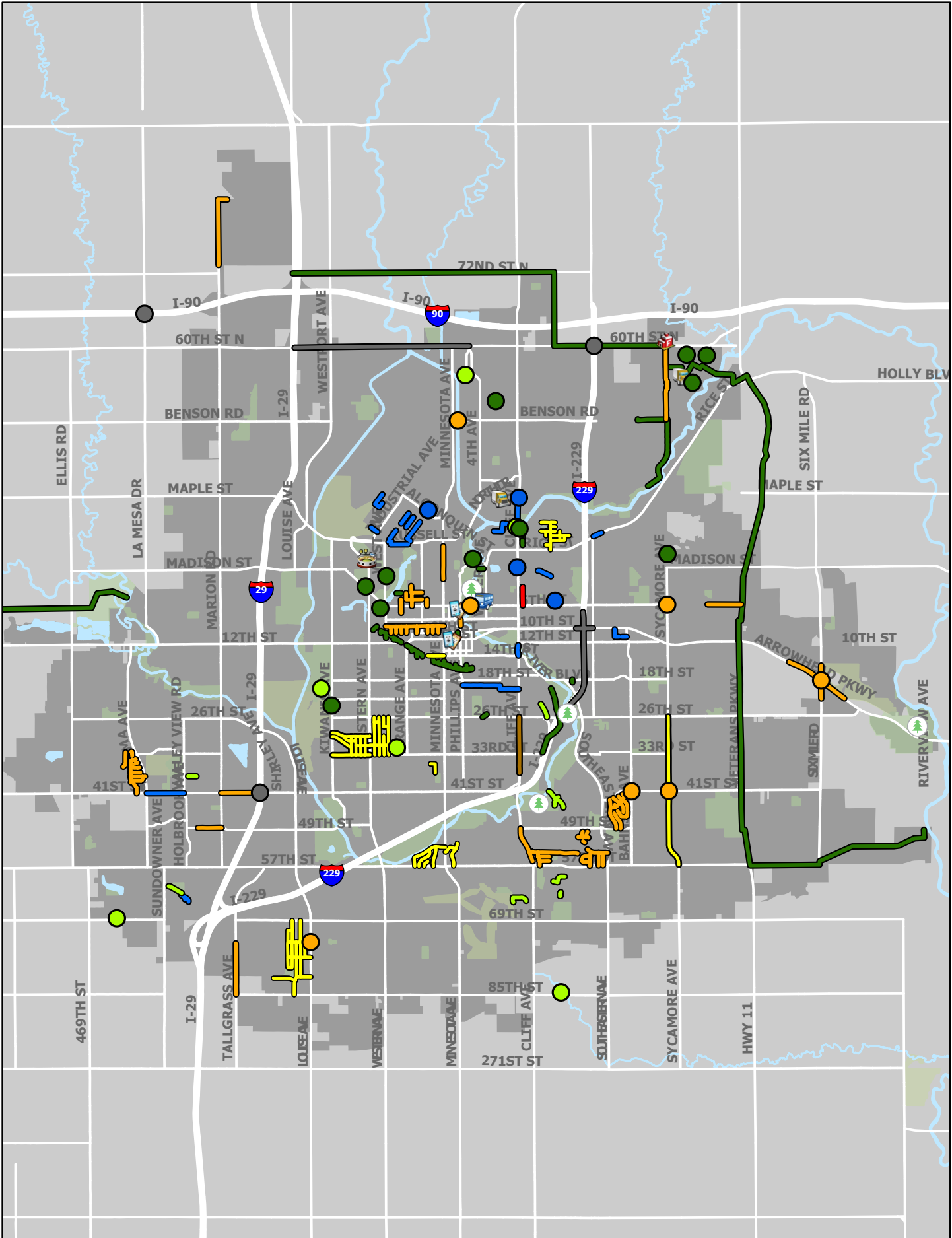
- Falls Park Improvements: Visitor Center & Tower
- Harmondon Park Improvements: Baseball Field 7 Renovation
- River Greenway Improvements
- Community/Regional Park Improvements
- Tuthill Park Development

Other City Facilities

- Street/Fleet Division: Chamber Fuel Site Improvements
- Fire: Public Safety Training Facility
- Landfill: Cell 4 Liner
- Transit Office Remodel

Entertainment Venues

- Convention Center Improvements
- Events Center Improvements
- Sioux Falls Stadium Improvements
- Washington Pavilion Improvements
- Orpheum Building Improvements

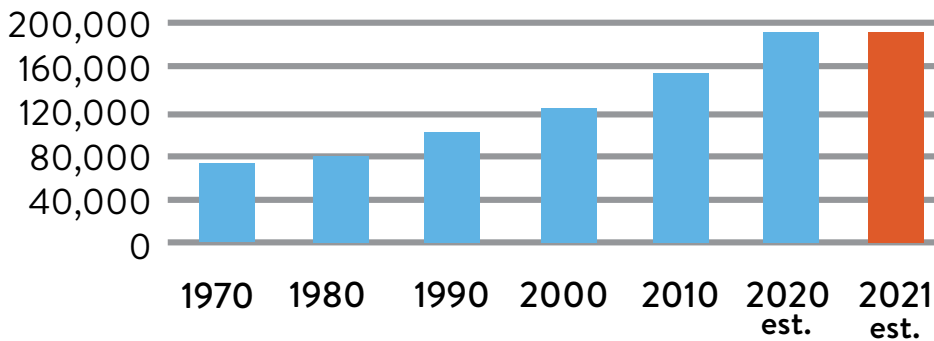


CITY OF SIOUX FALLS ECONOMIC PROFILE



POPULATION AND DEMOGRAPHICS

Population Growth



The City of Sioux Falls continues to see significant growth over the last 50 years as indicated by the data above. In 2025, the population of Sioux Falls is projected to be 215,000.

Median Age: 34.2

The median age is the age at which 50% of the population are younger than this age and 50% are older.

Average Family Size: 2.4

The average family size is a measure obtained by dividing the number of people in a household by the number of households.

Education Levels:

92.3% of the population of Sioux Falls 25 years and older has a high school degree or greater, with **35.2%** holding a bachelor's degree or greater.

QUALITY OF LIFE

- #1 Best Cities for Young Professionals (*SmartAsset*)—2021
- #2 Best Cities to Start Your Career (*Zippia*)—2020
- #3 Least Stressed Cities in America (*WalletHub*)—2020
- #7 Best Performing Small Cities (*Milken Institute*)—2021
- #10 Best Places to Live (*Livability*)—2020
- #10 Most Recession-Resistant Cities (*SmartAsset*)—2020



CITY OF SIOUX FALLS ECONOMIC PROFILE

MAJOR EMPLOYERS

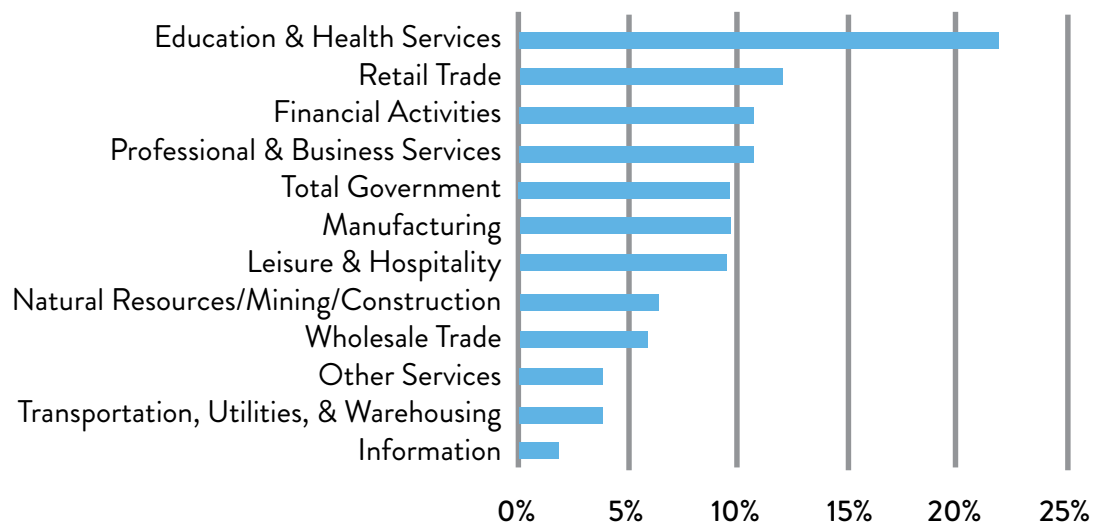


INDUSTRY DIVERSIFICATION

Sioux Falls MSA has shown continued growth in non-farm employment over the past 10 years. The five-year growth is 3.6% and the 10-year growth is 17.1%



2020 Sioux Falls MSA Nonfarm Wage & Salaried Workers



CITY OF SIOUX FALLS ECONOMIC PROFILE

UNEMPLOYMENT AND LABOR FORCE

Although the City experienced increased unemployment due to the COVID-19 pandemic, the City's unemployment rate has returned to near pre-pandemic levels and remains lower than the national average. As of May 2021, the City's unemployment rate is 2.5% compared to the national unemployment rate of 5.5%.

2020 YE Unemployment Rates



**Sioux Falls MSA
Labor Force Growth
(2011–2020)**



INCOME

\$59,912 MEDIAN HOUSEHOLD INCOME

\$79,533 MEDIAN FAMILY INCOME

731 FICO SCORE

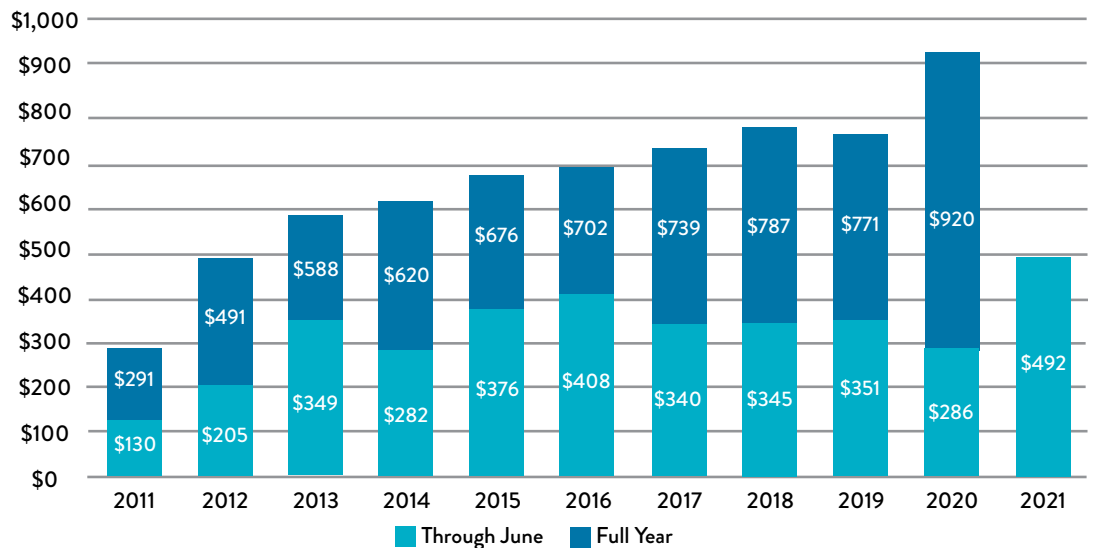
Median Income:

The United States median household income is **\$62,843** based on 2015-2019 American Community Survey 5-Year Estimates.

South Dakota tied for the third highest average resident FICO score at 731. The United States Average FICO score is 710 as reported by Experian.

BUILDING ACTIVITY

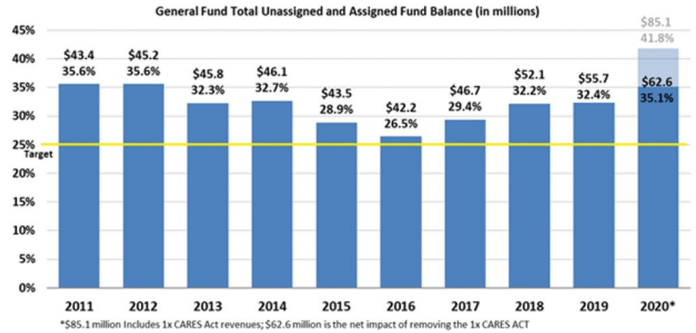
In 2020, Sioux Falls recorded total building permit valuations of \$919.6M. This is the fifth straight year of valuations exceeding \$700M. Of this total, 58% was related to nonresidential construction.



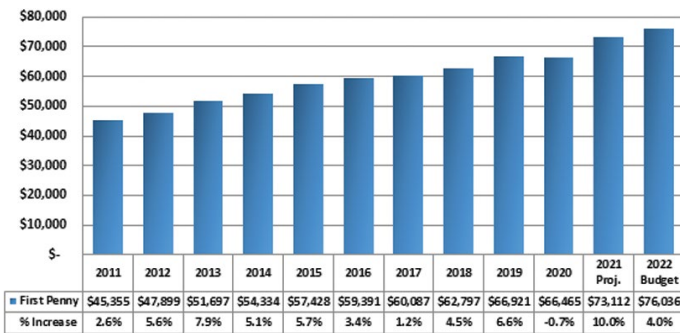
CITY OF SIOUX FALLS FINANCIAL PROFILE

Prudent and Appropriate Reserves

The General Fund total unassigned and assigned fund balance, combined, was \$85.1 million, an increase of \$29.4 million. By removing the net impact of federal CARES Act funds received in 2020, the City actually added \$6.9 million to reserves, ending the year at 35.1% of the 2020 final budget against a reserve policy of 25%.

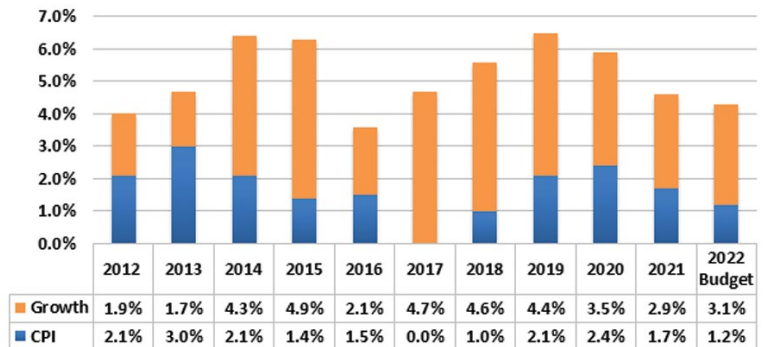


First Penny Sales Tax Revenue Excluding Audits (in thousands)



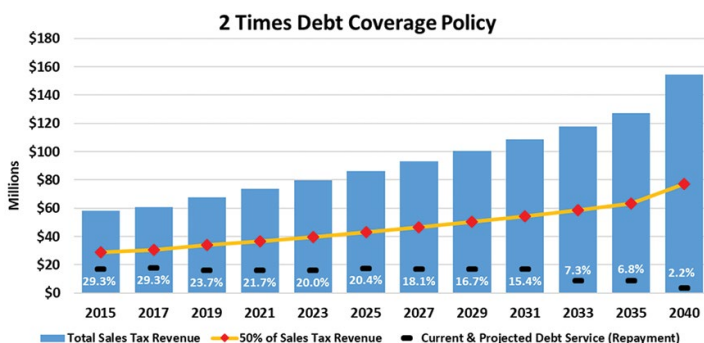
Sales Tax Growth

Sales tax collections, one of the City's primary revenue sources has averaged 4.2% over the last 10 years. Similar to other communities, the City experienced the effects of the COVID-19 pandemic on sales tax collections in 2020. The most significant impact included restaurants, drinking establishments and lodging. However, even during a pandemic, sales tax collections remained stable. As of December 31, 2020, the City's sales tax declined by only 0.7%. Through June 2021, Sales Tax are trending up 16.7% over 2020.



Property Tax Growth

We continue to see growth in property tax revenues which is integral to addressing increased needs for City services to support continued economic expansion.



Debt Position

The City borrows only for large capital infrastructure projects. City debt levels are both prudent and are substantially below the debt per capita position of regional peers. The City of Sioux Falls manages the repayment of its long-term debt which remains well below policy coverage targets.

Pension Funding

In addition to participating in the South Dakota Retirement System, the City also manages its own pension fund for employees hired prior to July 2013. Both the City and State plans are 100% funded with moderate to conservative actuarial assumptions, making both plans some of the best in the nation.

CITY PENSION TRUST MORE THAN

\$773M

IN INVESTMENTS

(109% FUNDED)



2022 BUDGET BY DEPARTMENT



PERSONNEL		\$	15.5M
OPERATING		\$	5.9M
DEBT SERVICE		\$	—
CAPITAL		\$	0.04M

\$21.4M

GENERAL ADMINISTRATION

General Administration encompasses several departments and divisions that primarily serve to support the City from an administrative standpoint including Human Resources, Finance, Facilities Management, Communications, and Innovation and Technology. The General Administrative departments continue to work together as one operations team. This allows for a more efficient and effective delivery of support to the departments which ultimately saves time, money, and allows the department to provide the exceptional service all residents have come to expect.

Human Resources provides a broad range of support needs across departments including compensation and benefits, safety, health and wellness, employee recruitment and retention, labor relations and risk. Attracting and retaining the best and brightest to work for the City is a growing challenge in an increasingly competitive workforce climate. Human Resources is focusing even greater attention on employee retention, leadership, and pursuing innovative ways to maximize existing budget to attract new employees.

The Finance Department supports the City in terms of budgeting, accounts payable, cash management, investments, purchasing, financial reporting, forecasting, and operational analysis and business support. Finance continues to focus on maintaining and improving the financial strength, balance, and integrity of the City to ensure existing services and developing priorities of the City can be supported. The 2022 budget includes an additional position for a centralized Grants Coordinator (Accountant). As the City continues to realize more grant opportunities it is essential to centralize grant tracking and support the departments in order to maximize every grant opportunity while ensuring the City's abilities to receive future grant opportunities is protected.

Finance also oversees Centralized Facilities Management, which is responsible for maintaining various buildings owned and occupied by

the City. In 2016 the City completed a comprehensive assessment for city facilities and buildings. In 2020, the City conducted another assessment to expand and include park facilities, the zoo, and golf courses. These two assessments help identify current conditions, site infrastructure needs, and remaining service life. These factors combined with future planning for growth help prioritize the needs across all departments to ensure effective delivery of service, an inviting work environment, and maximize use of existing facilities. Included in the General Facilities budget is a \$700,000 State grant for The Link (Annex) improvements.

The Communications and Innovation and Technology Department provides organization-wide support and strategies related to communications, data analysis, innovation, digital services, and information technology. Meeting the demands of an increasingly digital society is extremely challenging. The Innovation and Technology Department is an essential resource in helping the organization find greater operational efficiencies and effectiveness, while delivering exceptional employee and resident experiences across all city services. To support in these efforts the 2022 budget includes hiring an additional Communications Specialist. This position will work with the departments to ensure ongoing strategic communications plans are focused, effective and supply a flow of information to keep employees and residents informed. The Innovation and Technology budget includes a request for additional professional services to support the continued advancement of standardizing data and implementing technology.

The City Attorney's Office provides support in all legal functions. As the community continues to grow, the amount of work that must be handled by this Department expands since almost everything the City executes involves contractual agreements, research, and other legal support. The 2022 Budget includes adding one additional ADA Attorney to support growth and compliance.

39 CITY OWNED PROPERTIES

43.7M
IMPRESSIONS SERVED



1,242 AGREEMENTS MANAGED BY THE CITY ATTORNEY'S OFFICE

2,471 FULLTIME JOB APPLICATIONS PROCESSED BY HUMAN RESOURCES

PERSONNEL \$ 0.8M
 OPERATING \$ 0.1M
 DEBT SERVICE \$ —
 CAPITAL \$ —

\$0.9M

MAYOR

OPERATING BUDGET BY CATEGORY

	2021 Budget	2022 Budget	\$ Change	% Change
Expenses				
Fulltime Wages & Benefits	\$762,296	\$769,171	\$6,875	0.9%
Part-time	6,400	6,400	-	0.0%
Overtime	-	-	-	0.0%
Total Personnel	768,696	775,571	6,875	0.9%
Professional Services	51,203	53,271	2,068	4.0%
Rentals	9,227	10,664	1,437	15.6%
Repair & Maintenance	-	-	-	0.0%
Supplies & Materials	22,100	22,100	-	0.0%
Training & Education	13,735	13,735	-	0.0%
Utilities	1,500	1,500	-	0.0%
Other	-	-	-	0.0%
Total Other Operating	97,765	101,270	3,505	3.6%
Total Operating Expenses	\$866,461	\$876,841	\$10,380	1.2%

FULLTIME POSITIONS **5** ↑ **10**

MAJOR OPERATING BUDGET IMPACTS

PROFESSIONAL SERVICES

\$2,068 increase due to a City-wide adjustment in internal property and liability risk charges.

RENTALS

\$1,437 increase due to a City-wide adjustment in internal technology rental charges.





PERSONNEL		\$	1.1M
OPERATING		\$	0.7M
DEBT SERVICE		\$	—
CAPITAL		\$	—

\$1.8M

CITY COUNCIL

OPERATING BUDGET BY CATEGORY

	2021 Budget	2022 Budget	\$ Change	% Change
Expenses				
Fulltime Wages & Benefits	\$941,308	\$972,758	\$31,450	3.3%
Part-time	159,664	172,016	12,352	7.7%
Overtime	2,585	2,585	-	0.0%
Total Personnel	1,103,557	1,147,359	43,802	4.0%
Professional Services	184,844	417,210	232,366	125.7%
Rentals	34,795	44,686	9,891	28.4%
Repair & Maintenance	-	-	-	0.0%
Supplies & Materials	84,700	84,700	-	0.0%
Training & Education	124,480	139,630	15,150	12.2%
Utilities	6,560	6,560	-	0.0%
Other	-	-	-	0.0%
Total Other Operating	435,379	692,786	257,407	59.1%
Total Operating Expenses	\$1,538,936	\$1,840,145	\$301,209	19.6%

MAJOR OPERATING BUDGET IMPACTS

TOTAL PERSONNEL

\$44,000 increase primarily due to normal wage and benefit adjustments. The part-time increase is primarily attributed to the 2022 election.

PROFESSIONAL SERVICES

\$232,000 increase is primarily attributable to bi-annual election costs and a city-wide citizen survey.

RENTALS

\$10,00 increase due to a City-wide adjustment in internal technology rental charges.

TRAINING & EDUCATION

\$15,000 increase for staff training.

8 ↑ **10**
FULLTIME POSITIONS

8 **CITY COUNCIL MEMBERS**



PERSONNEL		\$	1.8M
OPERATING		\$	0.5M
DEBT SERVICE		\$	—
CAPITAL		\$	—

\$2.3M

ATTORNEY

OPERATING BUDGET BY CATEGORY

	2021 Budget	2022 Budget	\$ Change	% Change
Revenues				
Taxes (vending machine)	\$13,500	\$13,500	\$ -	0.0%
Licenses and Permits	677,902	688,602	10,700	1.6%
Government Shared	1,013,246	1,012,646	(600)	-0.1%
Other (Charges, Miscellaneous)	600	600	-	0.0%
Total Revenues	\$1,705,248	\$1,715,348	\$10,100	0.6%
Expenses				
Fulltime Wages & Benefits	\$1,538,600	\$1,796,823	\$258,223	16.8%
Part-time	6,000	6,000	-	0.0%
Overtime	-	-	-	0.0%
Total Personnel	1,544,600	1,802,823	258,223	16.7%
Professional Services	165,503	164,974	(529)	-0.3%
Multi-Cultural Center Support	137,678	141,808	4,130	3.0%
Rentals	72,264	80,917	8,653	12.0%
Repair & Maintenance	-	-	-	0.0%
Supplies & Materials	13,320	13,600	280	2.1%
Training & Education	18,755	18,755	-	0.0%
Utilities	58,780	59,755	975	1.7%
Other	-	-	-	0.0%
Total Other Operating	466,300	479,809	13,509	2.9%
Total Operating Expenses	\$2,010,900	\$2,282,632	\$271,732	13.5%

MAJOR OPERATING BUDGET IMPACTS

REVENUES

\$10,100 increase based on actual trends.

WAGES & BENEFITS

\$258,223 increase due to wage & benefit adjustments and one new position (ADA Attorney).

RENTALS

\$7,513 increase due to a City-wide adjustment in internal technology rental charges.

MULTI-CULTURAL CENTER SUPPORT

\$4,130 increase due to normal inflationary adjustments.

16 ↑1
FULLTIME
POSITIONS


1,242
AGREEMENTS MANAGED
BY THE CITY ATTORNEY'S OFFICE

MAGISTRATE
COURT CASES FOR
CITY ORDINANCE
VIOLATIONS

820

A) NUMBER OF CASES RESOLVED
PRIOR TO TRIAL
B) NUMBER OF CASES PREPARED
FOR TRIAL

589
231

PERSONNEL		\$	1.4M
OPERATING		\$	0.7M
DEBT SERVICE		\$	—
CAPITAL		\$	—

\$2.1M

HUMAN RESOURCES

OPERATING BUDGET BY CATEGORY

	2021 Budget	2022 Budget	\$ Change	% Change
Expenses				
Fulltime Wages & Benefits	\$1,101,567	\$1,352,523	\$250,956	22.8%
Part-time	12,000	9,000	(3,000)	-25.0%
Overtime	-	-	-	0.0%
Total Personnel	1,113,567	1,361,523	247,956	22.3%
Professional Services	453,053	475,559	22,506	5.0%
Rentals	37,366	47,644	10,278	27.5%
Repair & Maintenance	-	-	-	0.0%
Supplies & Materials	150,760	166,403	15,643	10.4%
Training & Education	15,800	15,800	-	0.0%
Utilities	1,650	2,160	510	30.9%
Other	-	-	-	0.0%
Total Other Operating	658,629	707,566	48,937	7.4%
Total Operating Expenses	\$1,772,196	\$2,069,089	\$296,893	16.8%

MAJOR OPERATING BUDGET IMPACTS

FULLTIME WAGES & BENEFITS

\$250,956 increase for normal wage and benefit increases, departmental retirements, and allocation adjustments.

PROFESSIONAL SERVICES

\$12,000 increase for employee and leadership development.

\$9,000 increase for occupational physicals based on use.

RENTALS

\$10,000 increase due to a City-wide adjustment in internal technology rental charges.

SUPPLIES AND MATERIALS

\$15,000 increase to software (Peakon).

FULLTIME POSITIONS

16 ↑ 10

TURNOVER RATE

4.5% W/O RETIREMENTS

6.8% W/ RETIREMENTS

65

FTE PER 10,000 POPULATION

2,741 FULLTIME JOB APPLICATIONS



51,487 PAYROLL STATEMENTS



PERSONNEL		\$	3.3M
OPERATING		\$	0.2M
DEBT SERVICE		\$	—
CAPITAL		\$	—

\$3.5M

FINANCE

OPERATING BUDGET BY CATEGORY

Expenses	2021 Budget	2022 Budget	\$ Change	% Change
Fulltime Wages & Benefits	\$3,074,143	\$3,178,389	\$104,246	3.4%
Part-time	74,256	74,256	-	0.0%
Overtime	5,000	5,000	-	0.0%
Total Personnel	3,153,399	3,257,645	104,246	3.3%
Professional Services	97,916	98,644	728	0.7%
Rentals	94,709	107,707	12,998	13.7%
Repair & Maintenance	-	-	-	0.0%
Supplies & Materials	20,000	11,000	(9,000)	-45.0%
Training & Education	19,530	30,530	11,000	56.3%
Utilities	3,000	5,400	2,400	80.0%
Other	-	-	-	0.0%
Total Other Operating	235,155	253,281	18,126	7.7%
Total Operating Expenses	\$3,388,554	\$3,510,926	\$122,372	3.6%

MAJOR OPERATING BUDGET IMPACTS

FULLTIME WAGES & BENEFITS

\$107,707 increase for normal wage and benefit adjustments and 1 new position (Grant Coordinator).

PROFESSIONAL SERVICES

\$728 increase due to a City-wide adjustment in internal property and liability risk charges.

RENTALS

\$12,998 increase due to a City-wide adjustment in internal technology rental charges.

SUPPLIES & MATERIALS

\$9,000 decrease is an allocation adjustment to training.

TRAINING & EDUCATION

\$11,000 increase is an allocation adjustment from Supplies and Materials to accurately reflect training and education.

AUDITED FINANCIAL STATEMENTS WITHIN 90 DAYS OF YEAR-END

25%

GENERAL FUND RESERVE TARGET

2.0

TIMES OR BETTER REVENUE TO DEBT SERVICE WITHIN THE SALES TAX FUND.

MANAGE OVER \$2.3 BILLION IN ASSETS

FULLTIME POSITIONS

29↑1



PERSONNEL		\$ 0.9M
OPERATING		\$ 1.7M
DEBT SERVICE		\$ -
CAPITAL		\$ -

\$2.6M

GENERAL FACILITIES

OPERATING BUDGET BY CATEGORY

	2021 Budget	2022 Budget	\$ Change	% Change
Revenues				
State Grant (The Link)	\$ -	\$700,000	\$700,000	0.0%
Total Revenues	\$ -	\$700,000	\$700,000	0.0%
Expenses				
Fulltime Wages & Benefits	\$855,000	\$912,000	\$57,000	6.7%
Part-time	-	-	-	0.0%
Overtime	-	-	-	0.0%
Total Personnel	855,000	912,000	57,000	6.7%
Professional Services	58,190	72,395	14,205	24.4%
Rentals	172,000	193,000	21,000	12.2%
Repair & Maintenance	400,000	1,037,000	637,000	159.3%
Supplies & Materials	115,000	112,000	(3,000)	-2.6%
Training & Education	-	-	-	0.0%
Utilities	315,000	320,000	5,000	1.6%
Other	-	-	-	0.0%
Total Other Operating	1,060,190	1,734,395	674,205	63.6%
Total Operating Expenses	\$1,915,190	\$2,646,395	\$731,205	38.2%

MAJOR OPERATING BUDGET IMPACTS

PROFESSIONAL SERVICES

\$14,205 increase due to a City-wide adjustment in internal property liability and risk charges.

RENTALS

\$21,000 increase due to a City-wide adjustment in internal technology and fleet rental charges.

REPAIR AND MAINTENANCE

\$700,000 increase for a State grant for Annex (The Link) improvements.

\$63,000 decrease primarily due to the creation of the Centralized Facilities Fund and centrally managing emergency repairs.

UTILITIES

\$5,000 increase based on utility inflation and actual trends.

GENERAL GOVERNMENT BUILDINGS

- CITY HALL
- CARNEGIE
- CITY CENTER
- ANNEX (THE LINK)
- GRAYBAR

PERSONNEL		\$	4.1M
OPERATING		\$	1.4M
DEBT SERVICE		\$	-
CAPITAL		\$	-

\$5.5M

INNOVATION AND TECHNOLOGY

BUDGET BY CATEGORY

	2021 Budget	2022 Budget	\$ Change	% Change
Revenues				
Government Shared (Grant)	\$100,000	\$100,000	\$-	0.0%
Charges for Service	-	-	-	0.0%
Total Revenues	\$100,000	\$100,000	\$-	0.0%
Expenses				
Fulltime Wages & Benefits	\$3,867,298	\$4,008,682	\$141,384	3.7%
Part-time	92,248	121,248	29,000	31.4%
Overtime	3,000	3,000	-	0.0%
Total Personnel	3,962,546	4,132,930	170,384	4.3%
Professional Services	342,804	550,386	207,582	60.6%
Rentals	207,894	297,098	89,204	42.9%
Repair & Maintenance	72,500	72,500	-	0.0%
Supplies & Materials	271,229	278,078	6,849	2.5%
Training & Education	69,171	69,626	455	0.7%
Utilities	82,940	97,995	15,055	18.2%
Other	-	-	-	0.0%
Total Other Operating	1,046,537	1,365,682	319,145	30.5%
Total Operating Expenses	\$5,009,083	\$5,498,612	\$489,529	9.8%

MAJOR OPERATING BUDGET IMPACTS

FULL TIME WAGES
\$141,384 increase is due to normal wage and benefits adjustments and 1 new position (Desktop Support Administrator).

PART-TIME
\$29,000 increase is for project support in Innovations and Civic Analytics.

PROFESSIONAL SERVICES
\$207,500 increase is to support the continued advancement of standardizing data, utilizing technology, and laying the foundation for a Smart City.

RENTALS
\$89,200 increase is primarily due to a City-wide adjustment in internal technology rental charges.

UTILITIES
\$15,100 increase due to true-up in internet fees.

38

FULLTIME POSITIONS ↑↑

2,000+

DEVICES MANAGED

61,598

PARCEL AND POLYGON FEATURES MAINTAINED

PERSONNEL		\$	2.1M
OPERATING		\$	0.6M
DEBT SERVICE		\$	—
CAPITAL		\$	0.04M

\$2.7M

COMMUNICATIONS

BUDGET BY CATEGORY

	2021 Budget	2022 Budget	\$ Change	% Change
Revenues				
Cable Franchise Fee	\$200,000	\$200,000	\$ -	0.0%
Charges for Goods and Service	-	-	-	0.0%
Total Revenues	\$200,000	\$200,000	\$ -	0.0%
Expenses				
Fulltime Wages & Benefits	\$1,796,279	\$1,976,995	\$180,715	10.1%
Part-time	88,216	88,216	-	0.0%
Overtime	6,500	6,500	-	0.0%
Total Personnel	1,890,995	2,071,711	180,715	9.6%
Professional Services	399,591	399,937	346	0.1%
Rentals	55,950	76,022	20,072	35.9%
Repair & Maintenance	23,301	23,301	-	0.0%
Supplies & Materials	44,158	44,941	783	1.8%
Training & Education	10,040	10,040	-	0.0%
Utilities	2,155	4,575	2,420	112.3%
Other	-	-	-	0.0%
Total Other Operating	535,195	558,816	23,621	4.4%
Total Operating Expenses	\$2,426,190	\$2,630,526	\$204,336	8.4%

MAJOR OPERATING BUDGET IMPACTS

FULL TIME WAGES AND BENEFITS

\$180,700 increase is due to wage and benefit adjustments and 1 new position (Communications Specialist).

RENTALS

\$20,100 increase is due to a City-wide adjustment in internal technology rental charges.

43.7M

IMPRESSIONS SERVED



FULLTIME POSITIONS

21↑↑

CAPITAL PROGRAM

Sources	2022 Budget
2nd Penny Sales Tax	37,500
TOTAL CAPITAL SOURCES	\$37,500

Equipment	
CityLink Equipment	37,500
TOTAL CAPITAL PROGRAM	\$37,500

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PERSONNEL		\$	28.7M
OPERATING		\$	4.0M
DEBT SERVICE		\$	—
CAPITAL		\$	4.0M

\$36.6M

FIRE

If you have experienced or witnessed a traumatic event such as a car accident, medical emergency, fire, or rescue, you have seen first-hand the professionalism and expertise of the people that comprise Sioux Falls Fire Rescue. It is these moments when firefighters are needed most that a person realizes the importance of having highly trained firefighters ready to respond rapidly and effectively when major events occur that impact lives and property. That is why it is so critically important to ensure that we continue to invest in our Fire Rescue department facilities, equipment, people and their all hazards training to maintain and continue improving their capacity to meet the needs of Sioux Falls residents, visitors, and businesses.

Investing in public safety is key to ensure the needs of our residents, personnel and business community are met in the short-term and long-term. Doing this effectively and efficiently requires a good balance of internal staffing and collaborative and strategic partnerships. A great example of collaboration is the Public Safety Training Campus, which will include an emergency communication center for Metro 911, and community-based training for all public safety members including fire, EMS and police. This facility will not only ensure that Sioux Falls has the best trained firefighters and police, but will also ensure during times of crisis, that the community has a 911 center equipped, ready and supported to be the communication life line. The Public Safety Training Campus will serve as an example of collaboration and how the City can help lead efforts of positive outcomes and impacts through high-quality training for the benefit of the entire region. Funding for the Public Safety Training Campus and 911 dispatch center was approved in 2020 and plans to break ground in Fall of 2021 with completion in 2023.

The challenges of a pandemic and other tragic events have further driven the need for public safety to be a source of calm and appropriate response to manage and support all hazards, disasters and events. Included in the 2022 budget is adjustment to overtime based on trends and a request to hire

two additional part-time employees to help support EMS and training operations. This will alleviate some pressures on existing personnel and allow them to continue to focus on the needs of the community.

Protecting people and minimizing property loss from fire, medical and other emergencies requires resources properly located and equipped to meet the demand and ensure rapid response. In addition to the investment in the Public Safety Training Campus, the newest Fire Station 12 (opened 2021), and its staff, are making a positive impact by reducing response times located at the corner of 41st and Faith Avenue in southeastern Sioux Falls. Sioux Falls Fire Rescue continues to monitor response times to ensure all areas of the City are adequately covered. Working with internal departmental partners, Sioux Falls Fire Rescue evaluates the need to build new or invest in a current station by remodeling or expanding. As Fire Stations are used 24/7/365 it is important to continue to invest in the livability, safety, and functionality of each station. This budget continues to build on this and includes \$228,000 increase for facilities repair and maintenance.

Sioux Falls Fire Rescue is accredited through the Center for Public Safety Excellence (CPSE) and the community continues to see an ISO rating of 1, the highest rating a community can receive. These achievements are a testament to the community, city departments and 226 dedicated members serving Sioux Falls Fire Rescue. Proactively engaging and educating the community is central to the department's mission of risk reduction and preventing loss before it occurs, including teaching youth about fire safety, helping properly install child safety seats in vehicles, distributing smoke alarms, planning for emergencies, and inspecting commercial buildings. Investing in Sioux Falls Fire Rescue will ensure the dedicated members can properly respond to current risks and emergencies while preparing to meet new ones in the future.

FIRE

OPERATING BUDGET BY CATEGORY

	2021 Budget	2022 Budget	\$ Change	% Change
Revenues				
Government Shared	\$683,000	\$733,000	\$50,000	7.3%
Charges	765,600	765,600	-	0.0%
Total Revenues	\$1,448,600	\$1,498,600	\$50,000	3.5%
Expenses				
Fulltime Wages & Benefits	\$26,503,530	\$26,944,999	\$441,469	1.7%
Part-time	20,748	66,496	45,748	220.5%
Overtime	1,550,000	1,650,000	100,000	6.5%
Total Personnel	28,074,278	28,661,495	587,217	2.1%
Professional Services	441,695	468,882	27,187	6.2%
Rentals	450,394	511,435	61,041	13.6%
Repair & Maintenance	1,180,869	1,403,869	223,000	18.9%
Supplies & Materials	1,141,262	1,036,099	(105,163)	-9.2%
Training & Education	249,883	250,300	417	0.2%
Utilities	307,706	297,000	(10,706)	-3.5%
Other	-	-	-	0.0%
Total Other Operating	3,771,809	3,967,585	195,776	5.2%
Total Operating Expenses	\$31,846,087	\$32,629,080	\$782,993	2.5%



\$258.9M
VALUE OF PROPERTY SAVED
AFTER FIRE EXPOSURE (99.1%)

90% OF PRIORITY CALLS HAVE A
RESPONSE TIME EQUAL
TO OR UNDER

9:37



CARDIAC
ARREST
LIVES SAVED

32

MAJOR OPERATING BUDGET IMPACTS

REVENUES

\$50,000 increase in expected Fire Insurance Premium Reversion based on trends.

WAGES & BENEFITS

\$100,000 increase in overtime based on trends.

\$45,000 increase for the addition of two part-time positions to support EMS and training operations.

PROFESSIONAL SERVICES

\$18,300 increase due to a City-wide adjustment in internal property liability and risk charges.

RENTALS

\$59,500 increase due to a City-wide adjustment in internal technology charges.

REPAIR & MAINTENANCE

\$228,000 increase due to centralized facilities charges for ongoing facilities improvements.

SUPPLIES & MATERIALS

\$112,500 decrease due to completion of one-time expenses, including the initial purchases of turnout gear and uniforms for new Station 12 crew, PPE kits for HazMat and USAR, and a software upgrade for medvaults.

UTILITIES

\$17,300 increase for internet and mobile devices based on trends and growth in data usage.

\$28,000 decrease in facility utilities based on actual trends.

CAPITAL PROGRAM

Sources	2022 Budget
2nd Penny Sales Tax	1,390,000
Grant	2,597,000
TOTAL CAPITAL SOURCES	\$3,987,000

Projects	2022 Budget
Public Safety Training Center	2,500,000
Digital Signage	97,000
TOTAL CAPITAL PROJECTS	\$2,597,000

Equipment	2022 Budget
Radios	636,000
EMS Equipment	328,500
Vehicles	263,000
Rescue Equipment	70,000
Warning Sirens	52,000
Other Equipment	40,500
TOTAL CAPITAL EQUIPMENT	\$1,390,000
TOTAL CAPITAL PROGRAM	\$3,987,000

OPERATING BUDGET BY PROGRAM

	2022 Budget
Fire Service	28,725,312
Fire Prevention	2,340,718
Emergency Preparedness	381,420
Centralized Facilities	1,181,630
Total Operating Budget by Program	\$32,629,080

FULLTIME POSITIONS

226↑0

12 FIRE STATIONS 

NUMBER OF ANNUAL COMMERCIAL INSPECTIONS: 2,466 

KEY STATISTICS

2020

Response Time or Less for 90% of Priority Emergency Calls	9:42
Total Fire Incidents	395
Total Nonfire Incidents	13,988
Medical	7,251
False Alarms	1,661
Mutual Aid	118
Hazardous Materials	185
Other Hazardous Responses	707
Other Responses	4,066



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POLICE

The Mission of the Sioux Falls Police Department is to partner with the community to serve, protect and promote quality of life. While this statement is simple; it touches every part of our organization and is the foundation of everything the Police Department does.

The first and most important priority of the Department is the protection of human life. Every officer of the Department is trained to see themselves first as a public servant, one that is prepared to place themselves into harm's way at a moment's notice. This and the protection of citizen's property are fundamental pieces of the Department's mission to promote a safe city with a strong quality of life. Officers understand that their primary roles are to enforce the law, maintain order, prevent crime, and partner with the community. Officers are supported at a high level by a dedicated and effective civilian staff in the Crime Lab, Records Section and Animal Control team. The public safety mission of our city takes us all.

One of the biggest challenges faced by the Police Department is keeping up with the population growth and increased calls for service in our city. The City of Sioux Falls has consistently seen our population grow at an average of 4000 residents a year. Additionally our department has seen almost a 4% increase in calls for service over the last three years (2018-2020). Maintaining the appropriate number of officers, managing police response times and making sure the Department is meeting the public safety expectations of citizens are imperative. To keep the number of officers in step with these needs, three additional Police officer positions, one Patrol sergeant, and one Animal Control officer are part of the 2022 budget. Also included in the budget is an increase in the City's commitment to victim's support and advocacy services.

It is vital to the residents of our city and members of our Department, that our employees receive continual training to ensure their safety and provide top level service. The Public Safety Training Center project will continue to progress through 2022, with completion in 2023. This is a very important project that will provide a premier training environment for the City's public safety teams well into the future.

In 2022, our Department will start a new five-year contract to upgrade our current Taser equipment which has reached its useful life. This contract will allow our department to receive 250 new Tasers and related equipment by early 2022 and pay annual maintenance and replacement costs over the length of the five-year contract. The new Taser equipment will provide an updated platform, improved performance and enhanced features.

Protection of our SWAT officers in the performance of their high risk duties is paramount. In 2022, we will be replacing SWAT officers existing personal body armor which consist of a protective helmet and an enhanced bullet resistant vest. These are cyclical items that require replacement every five years.

Additionally, the 2022 budget includes a continued increase in the City's commitment to Metro Communications. As a joint venture between the City of Sioux Falls and Minnehaha County, this vital link in the public safety system has held the line on staff increases over the last several years. After an extensive joint review of Metro Communication's operations, it was evident that additional resources are necessary to support not only the increased call for service volume but also the growth in the City and County public safety workforces. This increase will fund additional staffing, contractual agreements, and maintain reserve monies going forward.

POLICE

OPERATING BUDGET BY CATEGORY

	2021 Budget	2022 Budget	\$ Change	% Change
Revenues				
Government Shared	\$1,526,430	\$1,426,430	\$(100,000)	-6.6%
Charges	141,500	141,500	-	0.0%
Licenses & Permits	50,000	50,000	-	0.0%
Other (contributions, Rentals)	60,000	60,000	-	0.0%
Total Revenues	\$1,777,930	\$1,677,930	\$(100,000)	-5.6%
Expenses				
Fulltime Wages & Benefits	\$34,723,359	\$35,946,203	\$1,222,844	3.5%
Part-time	230,670	253,292	22,622	9.8%
Overtime	1,400,000	1,200,000	(200,000)	-14.3%
Total Personnel	36,354,029	37,399,495	1,045,466	2.9%
Professional Services	878,822	1,343,500	464,678	52.9%
Metro Communications	1,685,841	1,938,717	252,876	15.0%
Rentals	888,141	1,077,788	189,647	21.4%
Repair & Maintenance	905,600	936,250	30,650	3.4%
Supplies & Materials	2,194,440	1,796,265	(398,175)	-18.1%
Training & Education	244,031	250,000	5,969	2.4%
Utilities	336,984	360,030	23,046	6.8%
Other	-	-	-	0.0%
Total Other Operating	7,133,859	7,702,550	568,691	8.0%
Total Operating Expenses	\$43,487,888	\$45,102,045	\$1,614,157	3.7%

MAJOR OPERATING BUDGET IMPACTS

REVENUES

\$400,000 decrease in potential grants due to body cameras having been purchased.

\$300,000 increase in grant revenue through the American Rescue Plan Act for youth and community violence intervention.

WAGES & BENEFITS

\$1,222,844 increase due to wage & benefit adjustments and 5 new positions (3 Police Officers, 1 Police Sergeant, and 1 Animal Control Officer).

\$200,000 decrease in Overtime to align with trends in full-time wages & benefits.

PROFESSIONAL SERVICES

\$300,000 increase to provide funding for youth and community violence intervention, outreach, and support services, offset by grant revenue.

\$252,876 increase for the City's annual contribution to Metro Communications due to growth and demand for services.

\$109,540 increase for the City's annual contribution to Children's Inn.

\$30,174 increase due to a City-wide adjustment in internal property liability and risk charges.

RENTALS

\$189,647 increase due to a City-wide adjustment in internal technology charges, including future replacement of body cameras.

REPAIR & MAINTENANCE

\$23,000 increase due to a centralized facilities internal charge for ongoing facilities improvements.

\$13,000 increase in Fleet repairs based on historical trends.

SUPPLIES & MATERIALS

\$400,000 decrease due to body cameras being purchased.

\$85,000 increase for replacement of SWAT armor.

\$18,900 decrease due to completion of one-time purchases for Recruit Academy supplies.

\$54,500 decrease in uniforms and new hire equipment based on historical trends and number of expected hires.

UTILITIES

\$15,000 increase due primarily to growth in data usage.

CAPITAL PROGRAM

Sources

2nd Penny Sales Tax	1,535,000
TOTAL CAPITAL SOURCES	\$1,535,000

Equipment

Patrol Vehicles	1,008,000
Technology	200,000
K-9 Dog	15,500
Crime Lab	52,500
Radios	200,000
Animal Control	60,000
TOTAL CAPITAL EQUIPMENT	\$1,535,000
TOTAL CAPITAL PROGRAM	\$1,535,000

2022 Budget

OPERATING BUDGET BY PROGRAM

2022 Budget

Uniformed Services	32,880,335
Investigations	5,951,361
Crime Lab	1,232,545
Centralized Facilities	873,882
Metro Communications	1,938,717
Animal Control	1,203,363
Records	1,021,841
Total Operating Budget by Program	\$45,102,045

MAINTAIN OR REDUCE
RATIO OF INJURY
PRODUCING TRAFFIC
ACCIDENTS (PER 1,000)

6.0

FULLTIME POSITIONS

321 ↑5



9:00

AVERAGE RESPONSE TIME ON PRIORITY CALLS



284

SWORN OFFICERS

KEY STATISTICS

2020

Civilian Employees	36
Residents Who Felt Safe in Their Neighborhoods <i>as of last National Citizen Survey (2019)</i>	97%
Average Response Time on Priority Calls	8:43
Part 1 Violent Crimes Clearance Rate	69%
Part 1 Property Crimes Clearance Rate	37%
Traffic Citations Issued	25,282
Police Calls	127,477

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PERSONNEL		\$	16.4M
OPERATING		\$	17.5M
DEBT SERVICE		\$	1.9M
CAPITAL		\$	69.0M

\$104.8M

HIGHWAYS AND STREETS

The Engineering division supports development and growth of the City while taking care of the existing street and utility infrastructure. Consistent investments in rehabilitation and reconstruction have maintained our street network rating at 70 out of 100 between the pavement survey in 2015 and the latest survey in 2019. This rating is 'above average' when compared with other northern climate municipalities. Our pavement condition rating is expected to remain steady with continued investments in street rehabilitation and preservation.

Residents and businesses place a high priority on road and highway investments according to the Sioux Falls Metropolitan Organization (MPO) market survey in advance of the 2045 Sioux Falls MPO Long Range Transportation Plan (LRTP). More than two thirds (69%) of residents and 72% of employers responded funding for road and highway improvements should be increased over the next five years.

Priorities in the coming year that enhance capacity and facilitate development include Cliff Avenue from 49th Street to 57th Street, Tallgrass Avenue from 74th Street to 85th Street, Sycamore Avenue from Benson Road to 60th Street North (grading and utilities) and the Arrowhead Parkway and Six Mile Road intersection. A new diverging diamond interchange will be constructed at 41st Street and I-29 in coordination with the State of South Dakota to improve safety and increase capacity at that critical connection to the interstate system. Investments in reconstruction and rehabilitation on iconic segments of Sioux Falls streets include Minnesota Avenue from Russell Street to 2nd Street, Phillips Avenue from 8th Street to 10th Street and reconstruction of the 6th Street Bridge over the Big Sioux River.

The Street division of Public Works is responsible for some of the toughest work in our City. Keeping up with the growth of adding about 45 lane miles a year can be challenging. In order to continue to meet this challenge while maintaining the service levels, the budget includes shifting part-time dollars to

add one additional street crew (1 Lead, and 2 Equipment Operators) in 2022.

In the winter, crews work around the clock to clear snow and ice from more than 3,200 lane miles of street, typically accomplishing this in 24 hours. This helps ensure safer commutes, reduces the likelihood of accidents for residents, and keeps our cold-weather economy humming.

During the past winter the Streets team piloted Automatic Vehicle Locators to monitor the use of salt and chemicals and the use of salt/ brine mixture as a pre-treating process before winter weather. The pilot was a success reducing the use of salt by almost 50% on the sections the salt brine was applied. Along with using software that closely monitors and predicts the wintry weather conditions, the team has also tried to use a smart amount of salt on the City streets. A decrease in the amount of salt used allowed the team to purchase a salt brine machine system in 2021 to produce salt brine for anti-icing operations.

When winter finally moves on and we welcomes warmer temperatures, the Street crews gear up for asphalt repair, slurry seal, and mill and overlay operations. Each year wet and severe cold winter conditions negatively impact road conditions. Implementation of the SeeClickFix app has helped to identify asphalt issues more quickly. The 2022 budget includes an increase in asphalt as crews look to tackle the issue for the long-term versus just a quick fix. Crews will mill and overlay roughly 200 city blocks, and slurry seal more than 400 city blocks. The Street division also handles the street sweeping program. The Streets team looks to complete 3 rounds of sweeping every year. In, 2020, the team picked up over twelve thousand tons of debris from City streets. The debris otherwise would be left to flow into our storm drainage system, cause road hazards, and could even lead to air pollution problems.

The City's Storm Drainage system is comprised of 1,231 acres of land. These acres contain drainage channels, ponds, and BMPs that control storm event runoff to protect

private property. This infrastructure system plays a key role in protecting the public during large rain events or river flooding. The Storm Drainage systems provides safe conveyance of water through developed areas of Sioux Falls and includes Best Management Practices (BMPs) to detain and clean the water before discharging to the Big Sioux River. In 2022, the City looks to invest over \$8.5 million in drainage and flood control improvements.

Ensuring this system performance begins with plan review for new and redeveloping properties to ensure City standards for drainage are being incorporated. The 2022 budget includes an additional jetting crew (two sewer collection technicians) to help manage the growing needs of televising and jetting storm drainage pipes to prevent obstructions, inspecting the levee system for safe flood control operation, construction of regional BMPs to detain and clean runoff water, maintaining storm drainage ponds and drainage ways, and water quality sampling of the Big Sioux River and its urban tributaries

Traffic & Street Lights program proudly maintains 21,000 street lights, 280 signalized intersections, and 37,000 street signs in our city and interstates. In order to keep up with building growth within the City, the 2022 budget includes hiring 3 locators (2 traffic/ lights, and 1 Utilities). The addition of this crew will allow the Public Works teams to continue to meet the strong demands of building activity within the City while allowing the departments to continue to focus on the day-to-day service demands. The City began converting streetlights to new LED technology in 2016. The Capital Program includes funding for replacing between 1,400 and 2,500 lights each year—increasing the average life of a bulb from four years to up to 16 years, all while using half of the electricity! This results in significant long-term savings in power costs, which has typically been budgeted at \$1.7 million annually.

HIGHWAYS AND STREETS


OPERATING BUDGET BY CATEGORY

	2021 Budget	2022 Budget	\$ Change	% Change
Revenues				
Street Frontage Tax	\$4,863,150	\$5,032,227	\$169,077	3.5%
License and Permits	179,030	179,030	-	0.0%
Motor Vehicle Licenses & Wheel Tax	3,388,399	3,451,759	63,360	1.9%
Federal Grants	779,000	779,000	-	0.0%
Charges	584,140	584,140	-	0.0%
Miscellaneous	41,000	41,000	-	0.0%
Total Revenues	\$9,834,719	\$10,067,156	\$232,437	2.4%
Expenses				
Fulltime Wages & Benefits	\$11,480,801	\$12,550,595	\$1,069,794	9.3%
Part-time	962,868	640,176	(322,692)	-33.5%
Overtime	405,000	497,000	92,000	22.7%
Total Personnel	12,848,669	13,687,771	839,102	6.5%
Professional Services	1,624,932	1,577,274	(47,658)	-2.9%
Rentals	3,793,801	4,205,871	412,070	10.9%
Repair & Maintenance	4,932,657	4,556,148	(376,509)	-7.6%
Supplies & Materials	3,169,730	3,226,948	57,218	1.8%
Training & Education	67,264	67,494	230	0.3%
Utilities	2,001,110	2,063,687	62,577	3.1%
Other	-	-	-	0.0%
Total Other Operating	15,589,494	15,697,423	107,929	0.7%
Total Operating Expenses	\$28,438,163	\$29,385,194	\$947,031	3.3%

70
 AVERAGE STREET OVERALL CONDITION INDEX (OCI) RATING (1-100 SCALE, 100 BEING A NEW STREET)

EFFICIENT SNOW REMOVAL SERVICES
<48 HRS
 (TIME IT TAKES TO PLOW THE STREETS AFTER A DECLARED SNOW ALERT)

RELIABLE TRAVEL TIME
500
 (TRAFFIC COUNTS AND STUDIES)



MAJOR OPERATING BUDGET IMPACTS

REVENUE (CHARGES)

\$169,000 increase in Street Frontage Tax based on growth and no rate increases.

\$63,000 increase in Motor Vehicle Licenses and Wheel Tax based on growth and no rate increases.

WAGES & BENEFITS

\$1,070,000 increase includes 2 new positions (1 Traffic and 1 Street Lights Locator) and a new street crew (1 Street Lead and 2 Equipment Operators). However, the majority of the increase is primarily due to reallocating budget from the repair and maintenance category to wages and benefits for the street lights maintenance program.

\$322,000 decrease in part-time wages is a budget true-up to actuals and helps offset the impact of adding a new street crew.

\$92,000 increase in overtime is a budget true-up primarily for snow removal operations based on actual trends.

PROFESSIONAL SERVICES

\$24,000 decrease due to a City-wide adjustment in internal property and liability insurance charges.

\$24,000 decrease due to removing the one-time design fee in 2021 for the streets report to work building.

RENTALS

\$29,000 increase in seasonal equipment rental charges based on needs of the department.

\$132,000 increase due to a City-wide adjustment in internal technology rental charges.

\$251,000 increase in internal fleet charges based on department use.

REPAIR & MAINTENANCE

\$650,000 decrease due to the reallocation of the street lights maintenance program from the Power and Distribution Fund. This budget was reallocated to the wages and benefits category.

\$138,000 increase for additional asphalt for street maintenance repairs.

\$136,000 increase for fleet equipment and street campus repairs.

SUPPLIES & MATERIALS

\$57,000 increase for additional traffic signs and signal inventory.

UTILITIES

\$63,000 increase to align budgets to actual trends primarily related to street light electricity.

CAPITAL PROGRAM

Sources 2022 Budget

2nd Penny Sales Tax	47,963,651
State Contributions and Grants	8,017,200
Other Contributions	1,150,000
Sidewalk Assessments	500,000
Platting Fees	2,580,000
TOTAL CAPITAL SOURCES	\$60,210,851

Projects

Arterial Street/Improvements	16,442,753
Bridge Rehab/Replacement	13,942,200
Maintenance and Rehab	13,579,945
Other Projects	6,420,394
Major Street Reconstruction	6,365,559
SDDOT Project Coordination	2,040,000
Downtown Improvements	1,300,000
TOTAL CAPITAL PROJECTS	\$60,090,851

Equipment

Saw, Concrete/Manhole	55,000
Loader Attachments	25,000
Air Compressor	15,000
Hot Box	15,000
Message Boards	10,000
TOTAL CAPITAL EQUIPMENT	\$120,000
TOTAL CAPITAL PROGRAM	\$60,210,851

NUMBER OF STREET LIGHTS MAINTAINED

21,550



OVER 700 BLOCKS OF STREET PRESERVATION, REHABILITATION, AND RECONSTRUCTION

6

PLANNED MAJOR SNOW EVENTS BUDGETED

OPERATING BUDGET BY PROGRAM

	2022 Budget
Street Winter	9,545,631
Street Maintenance	7,001,526
Traffic & Street Lights	6,366,795
Engineering	5,988,242
Centralized Facilities	483,000
Total Operating Budget by Program	\$29,385,194

FULLTIME POSITIONS

120^{↑15}



4,500

TONS OF ASPHALT PREPARED TO REPAIR AND MAINTAIN STREETS

8,500

NUMBER OF LIGHTS SWITCHED TO LED (REDUCED POWER CONSUMPTION)



KEY STATISTICS

	2020
Front Footage	5,043,883
Lane Mileage	3,253
Pothole Requests	3,994
Crack Sealing Blocks	348
Surface Treatment Blocks	436
Mill and Overlay Blocks	226
Sweeping Events	3
Snow Alerts	2
Snow Fall (Inches)	42.8
Traffic Counts	636
Traffic Studies and Signal Enhancers	5

STORM DRAINAGE

BUDGET BY CATEGORY

	2021 Budget	2022 Budget	\$ Change	% Change
Revenues				
Charges - Drainage Fee	\$11,634,775	\$12,126,053	\$491,278	4.2%
State Revolving Loans (SRF)	4,800,000	325,000	(4,475,000)	-93.2%
Platting Fees	1,127,181	1,370,682	243,501	21.6%
Total Revenues	\$17,561,956	\$13,821,735	\$(3,740,221)	-21.3%
Expenses				
Fulltime Wages & Benefits	\$2,088,085	\$2,625,027	\$536,942	25.7%
Part-time	44,000	44,000	-	0.0%
Overtime	26,050	26,050	-	0.0%
Total Personnel	2,158,135	2,695,077	536,942	24.9%
Professional Services	162,324	169,312	6,988	4.3%
Rentals	244,200	202,500	(41,700)	-17.1%
Repair & Maintenance	1,161,766	1,311,008	149,242	12.8%
Supplies & Materials	78,405	89,147	10,742	13.7%
Training & Education	16,110	16,110	-	0.0%
Utilities	8,621	9,812	1,191	13.8%
Other	-	-	-	0.0%
Total Other Operating	1,671,426	1,797,889	126,463	7.6%
Capital	14,990,000	8,825,000	(6,165,000)	-41.1%
Debt Service	883,748	1,940,919	1,057,171	119.6%
Total Expenditures	\$19,703,309	\$15,258,884	\$(4,444,425)	-22.6%

DRAINAGE ACRES
MAINTAINED

1,231

3,232 INLETS CLEANED

479,491 ^{FEET}
INLETS /STORM JETTED

20,530 MATERIAL
REMOVED FROM
DRAINAGE (TONS)

41 INLETS REPAIRED/
REPLACED (EACH)

FULLTIME POSITIONS 15 ↑ 2



MAJOR OPERATING BUDGET IMPACTS

REVENUE (CHARGES)

\$491,000 increase in Storm Drainage charges based on growth and an increase in rates.

\$243,500 increase in Storm Drainage platting fees based on growth.

WAGES & BENEFITS

\$537,000 increase due to adding an additional Jetting Crew (2 Sewer Collection Technicians), normal wage and benefit adjustments, and the reallocation of the levee crew from the Street Department.

PROFESSIONAL SERVICES

\$7,000 increase to align with actuals.

RENTALS

\$41,700 decrease in internal fleet charges based on department use.

REPAIR & MAINTENANCE

\$74,000 increase for storm system maintenance and repairs.

\$70,000 increase due to reallocating levee maintenance from the Street Department.

SUPPLIES & MATERIALS

\$10,800 increase due to reallocating levee maintenance from the Street Department.

UTILITIES

\$1,100 increase due to reallocating levee maintenance from the Street Department.

CAPITAL

\$6,165,000 decrease is due to various timing of capital projects and purchasing of equipment.

DEBT SERVICE

\$1,057,171 increase based on adjusted debt (SRF) schedules and timing of projects.

CAPITAL PROGRAM

Sources

Drainage Fees	8,500,000
State Revolving Loans	325,000
TOTAL CAPITAL SOURCES	\$8,825,000

Projects

Drainage Improvements	3,825,000
Regional Stormwater Analysis and Improvements	2,860,000
Storm Drainage Improvements—Streets Projects	600,000
Sump Pump Collection Systems	475,000
Land Acquisition	460,000
Flood Control System Improvements	260,000
Storm Drainage Improvements—Water Reclamation Projects	50,000
	\$8,530,000

TOTAL CAPITAL PROJECTS

Equipment

Heavy Equipment	265,000
Sprayer	30,000
TOTAL CAPITAL EQUIPMENT	\$295,000

TOTAL CAPITAL PROGRAM

\$8,825,000



PERSONNEL		\$	10.5M
OPERATING		\$	6.9M
DEBT SERVICE		\$	—
CAPITAL		\$	0.05M

\$17.4M

PUBLIC HEALTH

There is no doubt that the COVID-19 pandemic drastically changed the way Sioux Falls residents lived, worked and learned over the past 18 months. It also impacted the delivery of health care services, as hospitals worked tirelessly caring for COVID-related illnesses and clinics saw people delaying important health checks and screenings.

Throughout this incredible period in our nation’s history, however, the importance of public health came to the forefront, as did the awareness of how Social Determinants of Health like housing, transportation and access to food impact our health and quality of life. Here in our community, the Sioux Falls Health Department was able to highlight our own mission—*working to improve the quality of life of residents by preventing or controlling disease, mitigating adverse health conditions and threats, and providing an open door to primary health services*; in other words, we are here to ensure that residents today have a better—and healthier—tomorrow.

As our community moved from addressing peak COVID-19 cases and hospitalizations into vaccine distribution. The Health Department was instrumental in keeping public services available to the community by educating residents about the vaccine and encouraging them to get back on track with proactive care like physicals, immunizations or cancer screenings, while also providing COVID-19 testing and vaccinations for critical infrastructure staff.

While COVID-19 presented a number of challenges, we also found opportunities to learn and innovate. Last year, Falls Community Health piloted telehealth visits with our behavioral health counselors, and we now look forward to expanding telehealth for other types of visits, such as primary care and school-based health. Grants are a major source of funding for the Sioux Falls Health Department. Utilizing grant opportunities allows the City to push forward in strategic initiatives such as these while maximizing every opportunity to support primary health services. The 2022 budget continues to capitalize on the funding from the American Rescue Plan Act (ARPA), the clinic will improve digital engagement with patients by enhancing access to medical information, online appointment scheduling and contacts with the care team through the patient portal. In addition, we will introduce a mobile medical/dental van to provide community outreach such as COVID testing and vaccination, as well as services for high risk and vulnerable

populations and explore options on remodeling the Downtown Falls Community Health Clinic to enhance customer experience.

One of the best ways we can reengage residents in proactive and preventive health care is to meet them wherever they are, and we are excited that, with financial support from the State Community Health Worker Collaborative, certify a Community Health Worker as a part of our team. The role of this frontline public health position is to become a trusted partner with a close understanding of the community being served. This allows the Community Health Worker to serve as a liaison from the community to Falls Community Health, thereby improving the quality and cultural competence of care. This position will work alongside our health care professionals to assist patients as they navigate the health system and to help coordinate community resources on behalf of the patients we serve.

Mental health and substance use have been a primary area of focus for several years, and our community saw a community triage center from dream to reality this year with the opening of The Link. The Sioux Falls Health Department will continue to analyze how The Link is utilized, support community education and awareness around mental health and addiction, and will be a partner in sustainability planning for The Link’s future.


Serving as the driving force behind our Community Health Needs Assessment (CHNA) work, Live Well Sioux Falls continues to engage community partners in projects that enhance the vitality and livability of our community. With support from the South Dakota Department of Health’s Good & Healthy Community Grant, the Live Well team plans to elevate engagement with community stakeholders through the creation of a Live Well Sioux Falls advisory team that will further explore social determinants of health and how they impact both individual and community well-being. This process will include strategic planning to incorporate a wide range of topics from healthy food access and physical activity to health equity and ensuring that Sioux Falls is more livable for all ages.

Looking forward, we will be exploring a vision of community-based approaches to population health, as well as targeted strategies focused on those experiencing the greatest disparities.

PUBLIC HEALTH


OPERATING BUDGET BY CATEGORY

Falls Community Health Clinic	2021 Budget	2022 Budget	\$ Change	% Change
Revenues				
Government Shared (Grants)	\$3,619,869	\$5,800,000	\$2,180,131	60.2%
Charges (Net)	4,572,268	4,572,268	-	0.0%
Miscellaneous	602,000	602,000	-	0.0%
Total Revenues	\$8,794,137	\$10,974,268	\$2,180,131	24.8%
Expenses				
Fulltime Wages & Benefits	\$7,035,008	\$7,310,007	\$274,999	3.9%
Part-time	679,942	1,029,942	350,000	51.5%
Overtime	26,500	33,000	6,500	24.5%
Total Personnel	7,741,450	8,372,949	631,499	8.2%
Professional Services	1,996,043	2,688,558	692,515	34.7%
Rentals	172,895	248,146	75,251	43.5%
Repair & Maintenance	71,040	571,100	500,060	703.9%
Supplies & Materials	813,500	971,300	157,800	19.4%
Training & Education	94,574	146,874	52,300	55.3%
Utilities	120,682	119,761	(921)	-0.8%
Other	-	-	-	0.0%
Total Other Operating	3,268,734	4,745,739	1,477,005	45.2%
Total Operating Expenses	\$11,010,185	\$13,118,689	\$2,108,504	19.2%

18,571 
MEDICAL VISITS IN 2020

 **8,040** **DENTAL VISITS** IN 2020

2,412 
BEHAVIORAL HEALTH VISITS IN 2020

 **3,395**
VACCINES DOSES GIVEN

MAJOR OPERATING BUDGET IMPACTS

REVENUES

\$2,180,000 increase in anticipated grant revenues: \$1,700,000 for American Rescue Plan Act funding for Community Health Centers, \$300,000 for State Community Health Worker Collaborative, and \$180,000 based on trending for normal annual base grant funding.

WAGES & BENEFITS

\$350,000 increase in part-time wages funded by American Rescue Plan Act and State Community Health Worker Collaborative grant revenue.

PROFESSIONAL SERVICES

\$700,000 increase in contractual services funded by American Rescue Plan Act grant revenue.

\$40,000 decrease in interpreter expenses based on historical costs and trends.

\$22,500 increase in postal expenses for billing statement processing & mailing based on current trends.

RENTALS

\$75,000 increase due to a City-wide adjustment in internal technology charges.

REPAIRS & MAINTENANCE

\$500,000 increase for a potential renovation at Falls Community Health funded by American Rescue Plan Act grant revenue.

SUPPLIES & MATERIALS

\$56,000 increase in software maintenance & support based on current electronic medical records contract.

\$100,000 increase in supplies and equipment funded by American Rescue Plan Act grant revenue.

TRAINING

\$50,000 increase for potential training and certifications funded by State Community Health Worker Collaborative grant revenue.

OPERATING BUDGET BY CATEGORY

Community Health, Safety, and Enforcement Revenues	2021 Budget	2022 Budget	\$ Change	% Change
Government Shared	\$354,000	\$1,204,000	\$850,000	240.1%
Charges	291,651	291,651	-	0.0%
Contributions	49,000	49,000	-	0.0%
Other (License/Permits, Fines)	373,610	373,610	-	0.0%
Total Revenues	\$1,068,261	\$1,918,261	\$850,000	79.6%
Expenses				
Fulltime Wages & Benefits	\$1,872,952	\$1,786,741	\$(86,211)	-4.6%
Part-time	287,300	315,960	28,660	10.0%
Overtime	9,500	12,000	2,500	26.3%
Total Personnel	2,169,752	2,114,701	(55,051)	-2.5%
Professional Services	554,164	1,404,698	850,534	153.5%
Rentals	123,876	147,406	23,530	19.0%
Repair & Maintenance	54,930	56,100	1,170	2.1%
Supplies & Materials	472,437	464,637	(7,800)	-1.7%
Training & Education	23,256	23,243	(13)	-0.1%
Utilities	26,630	25,820	(810)	-3.0%
Other	-	-	-	0.0%
Total Other Operating	1,255,292	2,121,904	866,612	69.0%
Total Operating Expenses	\$3,425,044	\$4,236,604	\$811,561	23.7%

MAJOR OPERATING BUDGET IMPACTS

REVENUES

\$600,000 increase in grant revenue for a State Crisis Stabilization Grant for The Link.

\$250,000 increase in grant revenue for American Rescue Plan Act funding for behavioral health.

WAGES & BENEFITS

\$86,000 decrease in fulltime wages & benefits due partly to retirements.

PROFESSIONAL SERVICES

\$600,000 increase in support for The Link, offset by Crisis Stabilization Grant revenue.

\$250,000 increase to provide assistance to support behavioral health access support, counseling, and referral services, as well as disaster prevention and mitigation services, offset by grant revenue.

RENTALS

\$23,530 increase due to a City-wide adjustment in internal technology charges.

SUPPLIES & MATERIALS

\$7,800 decrease for Project Nice/Keep and code enforcement brochures based on historical trends.

Support Plan for The Link Triage Services	2021	2022
State Pass-through: Operating (Health Services)	300,000	600,000
State Pass-through: Remodeling (General Facilities)	500,000	700,000
City Support: Operating (Public Health)	357,000	357,000
Total	\$1,157,000	\$1,657,000

TESTS CONDUCTED

3,825

FULLTIME POSITIONS 83↑0

FIGHTING COVID-19

Test Conducted	3,825
Falls Community Health Patients	2,590
City Employees	470
County Employees and Jail Inmates	175
Sioux Falls School District	590
Recovery Center Guests	130
Vaccines Doses Given	3,395
Falls Community Health Patients	1,403
Outreach and Events	1,992

OPERATING BUDGET BY PROGRAM

	2022 Budget
Medical	10,336,439
Dental	2,782,250
Falls Community Health Clinic	13,118,689
Community Safety & Enforcement	2,693,283
Community Health & Wellness	585,822
Link (Triage Center)	957,500
Total Operating Budget by Program	\$17,355,293

CAPITAL PROGRAM

Sources	2022 Budget
2nd Penny Sales Tax	49,000
TOTAL CAPITAL SOURCES	\$49,000

Equipment

Vehicles	24,000
Equipment	25,000
TOTAL CAPITAL EQUIPMENT	\$49,000
TOTAL CAPITAL PROGRAM	\$49,000

KEY STATISTICS

	2020
Medical Visits	18,571
Dental Visits	8,040
Behavioral Health	2,412
Facility Inspections	3,260
Nuisance Inspections	N/A
Home Daycares	237
Nuisance Cases	1,258
Nuisance Property Cleanups	15
Vector Control Treatment Sites	12,846
NICE/KEEP Clean Up Area—Miles ²	1.5

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SIouxLAND LIBRARIES

Siouxland Libraries are a place where people make connections. Since 1995, Siouxland Libraries has served residents in Sioux Falls and Minnehaha County through five branch libraries in Sioux Falls, and eight branches in Baltic, Brandon, Colton, Crooks, Garretson, Hartford, Humboldt, and Valley Springs. The County is a key partner with the City by funding around 15% of Siouxland Libraries’ budget. In a typical year, nearly 1 million people visit a Siouxland Libraries branch or the bookmobile annually, borrowing over 2.1 million items and attending one of more than 30 programs offered by the Library every week. Checking out books is only part of the important service model provided by Siouxland Libraries. Our library system and staff connect residents to a world of information and resources that can enrich and change their lives. Some of these resources include books on cultural diversity, learning computer skills, finding employment information, providing literacy support to parents, and after school programs. Real stories of people growing as a person and getting back on their feet happen every day at the Siouxland Libraries.

Recognizing that not everyone has the ability to go to the library, staff have worked diligently to extend their services beyond the Libraries’ 13 physical locations. The Library brings service into the community via the Bookmobile, at outreach events throughout the community, and by delivery to in-home daycares, to those that are homebound, and to senior living facilities. Books are also couriered between branches to maximize efficiencies and give citizens easy access to the collection of over 300,000 items. In 2021, the library is focused on providing equitable access to the library for more by adding Expanded Access service at the Crooks Branch and by giving children the ability to get a library card without a parent through the Student Success Card program.

The COVID-19 pandemic significantly impacted library services in 2020 with the closure of library buildings for nearly three months. Library staff responded with innovation to continue to fulfill the library’s mission. Changes included

increasing the digital collections, developing virtual programming—including online storytimes, offering curbside pickup of holds, and adding online library card registration to meet the needs of citizens wherever they are and whenever they want. Ensuring library users have access to current and relevant material is extremely important. The 2022 budget reflects this commitment to the public library system by increasing dollars for digital collections and books.

Staff and physical facilities will always be a major component of the Library system. Library staff is made up of a mix of fulltime and part-time employees. The 2022 budget includes a commitment to part-time staff by increasing part-time employee pay to be more market competitive and allow the City to better recruit and retain employees. The 2022 budget also includes an increase in facility repairs and maintenance. This increase ensures the City maintains and/or renovates and expands existing facilities to maximize each facility and capture the best user and staff experiences. The City plans on renovating the Ronning Branch Library in 2022.

Siouxland Libraries has identified three key priorities that guide its strategy going forward. The first priority is maximizing citizen access to all library services including books, eBook, eAudio and other library assets, online information via public computers, and diverse programming that encourage personal development. The second priority for the Library is to increase the number of active library card holders (currently at 41% of the service population). The library card is the key to using the library collection and to accessing many of the library’s online resources. The third priority is to increase the number of visits to the library—both physically to the buildings and virtually through the website and library catalog. The library provides a shared space for everyone—from schoolchildren doing homework, the unemployed resident searching for a job and the senior wanting to understand other cultures by attending book discussions.

SIouxLAND LIBRARIES

BUDGET BY CATEGORY

	2021 Budget	2022 Budget	\$ Change	% Change
Revenues				
County Operating Support	\$1,230,000	\$1,280,000	\$50,000	4.1%
Charges and Fines	112,000	98,000	(14,000)	-12.5%
Contributions, Grants, Miscellaneous	56,000	30,000	(26,000)	-46.4%
Total Revenues	\$1,398,000	\$1,408,000	\$10,000	0.7%
Expenses				
Fulltime Wages & Benefits	\$5,939,777	\$6,214,314	\$274,537	4.6%
Part-time	224,000	273,686	49,686	22.2%
Overtime	500	500	-	0.0%
Total Personnel	6,164,277	6,488,500	324,223	5.3%
Professional Services	389,175	404,781	15,606	4.0%
Siouxland Museum Support	696,609	737,405	40,796	5.9%
Rentals	277,525	366,024	88,499	31.9%
Repair & Maintenance	521,550	623,400	101,850	19.5%
Supplies & Materials	369,045	349,530	(19,515)	-5.3%
Training & Education	15,500	17,500	2,000	12.9%
Utilities	285,883	298,659	12,776	4.5%
Other	-	-	-	0.0%
Total Other Operating	2,555,287	2,797,299	242,012	9.5%
Total Operating Expenses	\$8,719,564	\$9,285,799	\$566,235	6.5%

44%

LIBRARY CARD HOLDERS AS A PERCENTAGE OF POPULATION

2 MILLION LIBRARY VISITS
(PHYSICAL & VIRTUAL)

CIRCULATION PER CAPITA

9.0

MAJOR OPERATING BUDGET IMPACTS

REVENUE (COUNTY OPERATING SUPPORT)

\$50,000 increased contribution from Minnehaha County for operations.

REVENUE (OTHER)

\$40,000 decrease primarily due to the Reading Bridge Program restructuring and aligning budget to actual trends.

PART-TIME

\$50,000 increase for part-time wage increase.

PROFESSIONAL SERVICES

\$36,000 increase for digital collections based on use.

\$30,000 decrease due to the Reading Bridge Program restructuring.

\$8,000 increase due to a City-wide adjustment in internal property and liability risk charges.

SIouxLAND MUSEUM SUPPORT

\$41,000 increase in support for the Museum primarily due to wage and benefit increases.

RENTALS

\$91,000 increase due to a City-wide adjustment in internal technology rental charges.

REPAIR & MAINTENANCE

\$99,000 increase due to centralized facilities internal charge for ongoing facilities improvements.

SUPPLIES & MATERIALS

\$22,000 decrease due to reallocating centralized facilities budget to repair and maintenance for ongoing facilities improvements.

UTILITIES

\$12,776 increase to align budget with actual trends.

CAPITAL PROGRAM

Sources 2022 Budget

2nd Penny Sales Tax	1,713,600
Minnehaha County	50,000
TOTAL CAPITAL SOURCES	\$1,763,600

Projects

Books	785,000
Automated Material Handlers	755,000
AV System	36,000
Document Station	9,100
Self Check Outs	178,500
TOTAL CAPITAL PROGRAM	\$1,763,600

OPERATING BUDGET BY PROGRAM

	2022 Budget
Operations	6,493,162
Technology	623,472
Collections	232,500
Program Support	50,510
Centralized Facilities	1,148,750
Siouxland Museum	737,405
Total Operating Budget by Program	\$9,285,799

FULLTIME POSITIONS

62↑0



SIUXLAND LIBRARIES BRANCHES

Sioux Falls Branches

Caille
Downtown Library
Oak View
Prairie West
Ronning

Rural Branches

Baltic
Brandon
Colton
Crooks
Garretson
Hartford
Humboldt
Valley Springs



SIUXLAND LIBRARIES
SIUXLANDLIB.ORG



12,010 PEOPLE
ATTENDED 739 PROGRAMS

378,339
VISITORS
PER YEAR



OVER
1.3 MILLION ITEMS
BORROWED



(1,073,772 PHYSICAL & 247,878 DIGITAL)

MEETING & STUDY ROOMS USED **3,343** TIMES



96,842
LIBRARY
CARDHOLDERS

298,344

ITEMS TO BE CHECKED OUT
(COLLECTION SIZE)







13,940
HOURS OPEN
FOR SERVICE



58,726
COMPUTER SESSIONS

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PERSONNEL		\$	12.7M
OPERATING		\$	10.4M
DEBT SERVICE		\$	—
CAPITAL		\$	11.2M

\$34.3M

PARKS AND RECREATION



Sioux Falls residents love to experience the outdoors and enjoy all Sioux Falls Parks and Recreation has to offer. Your park system encompasses more than 3,300 acres of parkland, 35 miles of award-winning bike trails that meander along the Big Sioux River and through downtown, five outdoor pools,

two outdoor spray parks, the Midco® Aquatic Center, several ice rinks, volleyball and tennis courts, football fields, lacrosse fields, and five community centers. Larger baseball, football, softball and soccer complexes maintained by Parks and Recreation regularly host regional and national tournaments attracting thousands of people who stay, eat, and shop in our community.

Parks and Recreation partners with more than 70 nonprofits in the delivery of a vast array of parks and recreation services including the Great Plains Zoo and Delbridge Museum of Natural History, Great Bear Ski Valley, the Mary Jo Wegner Arboretum and East Sioux Falls Historic Site, as well as many youth and adult sports associations.

Recognizing that almost 50% of our wages budget is comprised of seasonal and part-time employees, a focus of the 2022 operating budget is centered on increasing our seasonal and part-time employee pay scales to make them more market competitive and allow the City to better recruit and retain seasonal and part-time employees. One additional fulltime Recreation Program Specialist for the Midco® Aquatic Center has also been included in the 2022 budget in an effort to keep up with growth. In addition, the 2022 budget sets aside maintenance dollars for facilities, pumps and filters, and matching funds to invest in existing parks assets including the renovation of the McKennan Park Band Shell with matching funding provided by the Friends of the McKennan Park Neighborhood Association.

In 2020, the Department was significantly impacted by the Covid-19 Pandemic. Outdoor aquatic facilities didn't open, the Midco® Aquatic Center was closed for several weeks and

very few seasonal employees were hired due to the uncertain financial implications at the time. While closing these community amenities was difficult, it also reaffirms the value of these assets to the residents of our community. Looking forward, we recognize that several of our pools are more than 40 to 50 years old including the need to replace the pools located at McKennan Park, Kuehn Park, and Frank Olson Park. Other pools that were built in the 1990's may also require investment to bring them in line with expectations and needs over the next 20 years. Funding has been included for design in 2023 and 2024 to launch these efforts. Proposed in this budget is a recommendation for the City to move forward with a Quality of Life Bond III issued in 2023 to fund the construction of these aquatics facilities, as well as replace the clubhouse and cart barn at Elmwood Golf Course.

The Department will also be moving forward with major enhancements at Hayward Park, an underserved area in west Sioux Falls, which include a new spray park, playground enhancements, dog park, and other amenities. The Capital Program also includes continued funding for reconstruction of segments of the City's expansive recreational trail system and the Big Sioux River Low Head dam.

Parks facilities not only serve as a place for recreation, but they also provide a place for building a sense of community. A strong parks and recreation system, with diverse activated spaces, enhance the overall quality of life for the community and support the community's economic growth by investing in a City where people want to live. Several significant projects are slated to move forward over the next several years, several that will continue to enhance downtown and complement the transformative economic development projects that are set to occur downtown over the next several years. Jacobson Plaza at Falls Park will provide a first of its kind refrigerated skating ribbon and adaptive playground. Phase III of the River Greenway will expand and enhance the City's long-term strategy to leverage one of the City's most important assets, the Big Sioux River. Additionally, work is also underway to complete a new Master Plan for Falls Park, enhancing one of the City's foremost attractions and setting a vision for this urban park in the years ahead.

PARKS AND RECREATION

OPERATING BUDGET BY CATEGORY

	2021 Budget	2022 Budget	\$ Change	% Change
Revenues				
Charges	\$2,100,800	\$2,129,000	\$28,200	1.3%
Contributions	148,000	448,000	300,000	202.7%
Other (Grants, Licenses/Permits, Rentals)	63,450	295,450	232,000	365.6%
Total Revenues	\$2,312,250	\$2,872,450	\$560,200	24.2%
Expenses				
Fulltime Wages & Benefits	\$7,566,833	\$8,034,262	\$467,429	6.2%
Part-time	3,986,863	4,574,835	587,972	14.7%
Overtime	38,627	38,627	-	0.0%
Total Personnel	11,592,323	12,647,724	1,055,401	9.1%
Professional Services	3,229,377	3,592,785	363,408	11.3%
Rentals	354,337	412,182	57,845	16.3%
Repair & Maintenance	2,676,402	3,569,639	893,237	33.4%
Supplies & Materials	944,560	1,012,260	67,700	7.2%
Training & Education	40,005	39,730	(275)	-0.7%
Utilities	1,697,476	1,718,941	21,465	1.3%
Other	100,000	100,000	-	0.0%
Total Other Operating	9,042,157	10,445,536	1,403,379	15.5%
Total Operating Expenses	\$20,634,480	\$23,093,260	\$2,458,780	11.9%

3,367 & **80** & **35**
PARK ACRES & **DEVELOPED PARKS** & **MILES OF TRAIL**



MAJOR OPERATING BUDGET IMPACTS

REVENUE (CHARGES)

\$28,200 increase to align budget to actual trends.

REVENUE (CONTRIBUTIONS)

\$300,000 increase for McKennan Park Bandshell maintenance project partially funded via private contribution.

REVENUE (GRANTS)

\$175,000 increase for YMCA Youth Center one-time support funded via the American Rescue Plan Act.

\$50,000 increase for Mary Jo Wegner Arboretum one-time support funded via the American Rescue Plan Act.

FULLTIME WAGES & BENEFITS

\$467,429 increase is primarily for normal wage and benefit increases and 1 new position (Midco® Recreation Program Specialist).

PART-TIME

\$587,972 increase for part-time wage increase and additional part-time positions to support new park development.

PROFESSIONAL SERVICES

\$175,000 increase for YMCA Youth Center one-time support funded via the American Rescue Plan Act.

\$112,000 increase due to a reallocation of budget from part-time wages and other operating for increased support of the Washington Pavilion for management of the Municipal Band.

\$50,000 increase for Mary Jo Wegner Arboretum one-time support funded via the American Rescue Plan Act.

\$40,000 increase for tree and stump removals for normal price adjustments.

RENTALS

\$49,000 increase due to a City-wide adjustment in internal technology rental charges.

REPAIR & MAINTENANCE

\$610,000 increase for McKennan Park Bandshell project partially funded with private contributions.

\$130,000 increase due to a centralized facilities internal charge for ongoing facilities improvements.

\$90,000 increase for Aquatics Pumps and Filters to align budget to actual trends.

SUPPLIES & MATERIALS

\$67,700 increase for janitorial, shop and other supplies to align budget to actual trends.

UTILITIES

\$21,465 increase to align budgets to actual trends and inflationary adjustments.

CAPITAL PROGRAM

Sources 2022 Budget

2nd Penny Sales Tax	6,219,500
Other Financing (Grant)	5,000,000
TOTAL CAPITAL SOURCES	\$11,219,500

Projects

Greenways/Trails	6,002,000
Community/Regional Parks	1,275,000
Cyclic Park Infrastructure Improvements	1,144,000
Land Acquisitions	800,000
Playground Improvements	491,000
ADA Transition Plan Improvements	315,000
Zoo Master Plan Improvements	110,000
TOTAL CAPITAL PROJECTS	\$10,137,000

Equipment

Landscape Equipment	522,000
Vehicles	380,500
Ice Equipment	120,000
Great Plains Zoo Equipment	60,000
TOTAL CAPITAL EQUIPMENT	\$1,082,500
TOTAL CAPITAL PROGRAM	\$11,219,500

OPERATING BUDGET BY PROGRAM

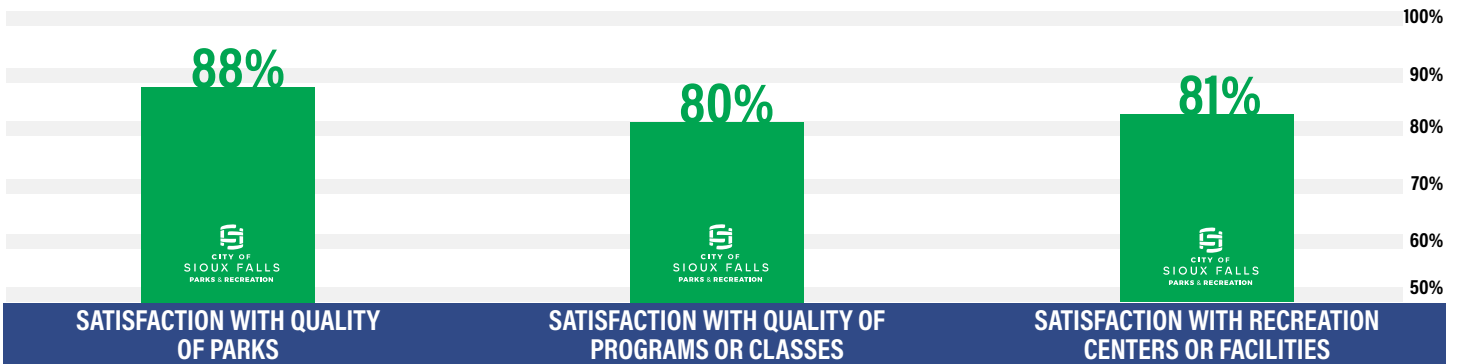
	2022 Budget
Parks & Playgrounds	7,854,908
Aquatics (Midco® Aquatic Center: \$2.0M)	4,261,668
Outdoor Sports	3,025,199
Forestry	2,101,207
Community Centers	2,030,190
Zoo	1,951,051
External Property Maintenance	921,741
External Special Events	422,058
Music & Theater Venues	275,240
Centralized Facilities	250,000
Total Operating Budget by Program	\$23,093,260

FULLTIME POSITIONS

79↑

PART-TIME (FULLTIME EQUIVALENTS)

149



93,006
POOL ATTENDANCE
IN 2020

3,073 ASH TREES REMOVED
217 NEW TREES PLANTED IN 2020



SERVING OVER 2.7 MILLION VISITORS & ATTENDEES

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EVENTS COMPLEX	\$ 3.5M
SIoux FALLS STADIUM	\$ 0.7M
WASHINGTON PAVILION	\$ 3.1M
ORPHEUM THEATRE	\$ 0.9M

\$8.2M

ENTERTAINMENT VENUES

A big part of what makes Sioux Falls such a great place to live is the City's investments in economic development and a vibrant quality of life. The collection and investment of a one percent sales "entertainment" tax on lodging accommodations, dining out, alcohol sales, and ticketed events provides the City the ability to invest in facilities that enhance culture and entertainment options for residents and attract business and visitors to our community.

EVENTS COMPLEX & SIoux FALLS STADIUM

The Events Complex, which includes the T Denny Sanford PREMIER Center, Sioux Falls Convention Center, Arena and Sioux Falls Baseball Stadium, had its most financially successful year in 2019. All indicators pointed to an even more successful year in 2020 based on committed concert bookings and events. The onset of the COVID-19 pandemic, however, significantly impacted the ability to host large scale gatherings and most events had to be canceled or rescheduled. While the Events Complex was closed for public use for a period of time in 2020, the City and ASM Global utilized this period to make timely repairs and enhancements to the facilities. These investments make the facilities more attractive and appealing to a broader set of potential uses and strengthen the capacity for the venues to be successful in the long-term. While revenues were down significantly due to the pandemic, significant efforts were made to reduce costs during this period to minimize the overall financial impact. In July 2020, the PREMIER Center gained national attention by being the first venue in the nation to hold a live indoor professional sporting event with fans for the PBR's Velocity Tour. Since reopening for business on Jun 1, 2020, the Convention Center and Arena also benefited from being able to host events that had to relocate from venues in surrounding states that were closed or limited due to local or statewide restrictions. Hosting these events provided a much needed boost to the City's hospitality sector which was disproportionately impacted as a result of the pandemic. Going into the second half of 2021, more concerts are slated to occur at the PREMIER Center and bookings for events in the Convention Center are returning to more normal levels.

In 2021, the Sioux Falls Canaries transitioned to new ownership. As the primary tenant of the Sioux Falls Baseball Stadium, the new ownership group worked with management and the City to make several major enhancements to the stadium to improve the fan experience. Improvements included a major investment by the owners in a digital scoreboard, as well as enhancements to the food service areas, suites, and adding a children's play area.

The outlook for 2022 is very promising with several concerts slated to occur that were previously scheduled in 2020 and 2021. Concert and event promoters continue to request and hold dates for even

more events in 2022. The City and ASM Global continue to work together to focus on user experience by investing into maintenance of the facility in order to position the PREMIER Center and Sioux Falls Convention Center as a leading entertainment complex in the Midwest, enhancing the quality of life for the residents of our region, and supporting continued expansion of the local economy.

WASHINGTON PAVILION & ORPHEUM THEATRE

The Washington Pavilion was coming out of a banner year, having smashed the all-time attendance record in the Kirby Science Discovery Center and Visual Art Center when the COVID-19 pandemic reached South Dakota. In response to the health crisis, the Pavilion temporarily closed its museums' doors. Since the facilities reopened in June 2020, museum admissions have steadily rebounded. Unfortunately, performances and events were also significantly impacted by the canceling of seven Broadway shows. The Pavilion has since rebooked these shows for performances in 2021 and 2022.

Despite these dramatic changes, the Pavilion responded to the COVID-19 pandemic by creating new programs and services to engage with the community while promoting the health and safety of our guests. These programs included Pavilion@Home for virtual education and engagement, a series of family-friendly festivals as part of the Sioux Falls Alive Initiative in partnership with Experience Sioux Falls, the inaugural Pavilion Christmas Tree lighting, the opening of the Prehistoric Adventure Climber in the Kirby Science Discovery Center and many other unique opportunities to enrich the lives of Sioux Falls residents. The City of Sioux Falls and the Washington Pavilion continue to collaborate and invest into these facilities and programs to ensure each visitor has an enriched experience.

Other areas of the Pavilion saw impressive growth despite the pandemic. The region's largest one-day arts festival, Sidewalk Arts Festival, continued as planned in September 2020 with over 240 vendor booths. In addition, the Graham Academy Preschool expanded to include an extended day program beginning in the fall of 2021, and the 60th Annual Arts Night: *Catalyst* held in June 2021 broke previous event fundraising records. Washington Pavilion Management Inc. also established partnerships and management services for other local arts and nonprofit organizations, including Sioux Falls SculptureWalk, the Sioux Falls Municipal Band, and the South Dakota Military Heritage Alliance.

EVENTS COMPLEX & SIOUX FALLS STADIUM

BUDGET BY CATEGORY

	2021 Budget	2022 Budget	\$ Change	% Change
Events Complex				
Operating Contract	\$ -	\$ -	\$ -	0.0%
Repair & Maintenance	1,418,700	1,815,500	396,800	28.0%
Supplies & Materials	184,000	138,000	(46,000)	-25.0%
Professional Services	50,000	50,000	-	0.0%
Property Insurance	105,126	132,024	26,898	25.6%
Capital Buildings	875,000	775,000	(100,000)	-11.4%
Capital Equipment	738,000	578,500	(159,500)	-21.6%
Total Events Complex Expenses	\$3,370,826	\$3,489,024	\$118,198	3.5%
Sioux Falls Stadium				
Operating Contract	\$281,445	\$255,409	\$(26,036)	-9.3%
Repair & Maintenance	200,000	350,000	150,000	75.0%
Supplies & Materials	-	30,000	30,000	0.0%
Property Insurance	6,668	8,389	1,721	25.8%
Capital Buildings	-	50,000	50,000	0.0%
Capital Equipment	-	-	-	0.0%
Total Sioux Falls Stadium Expenses	\$488,113	\$693,798	\$205,685	42.1%

OPERATING CONTRACT \$ 0.3M
REPAIRS, MAINTENANCE, SUPPLIES, OTHER \$ 2.5M
CAPITAL \$ 1.4M

\$4.2M



MAJOR OPERATING BUDGET IMPACTS

The City continues to invest in the events complex to not only maintain these facilities but also to enhance the ability for these venues to attract shows, events, and activities to our community.

EVENTS COMPLEX

\$118K increase primarily due to continued focus on repair and maintenance as the facilities age and creating storage space.

SIOUX FALLS STADIUM

\$200K increase to accommodate additional repair, maintenance, and capital investments for the Stadium in partnership with the new ownership group. The additional capital investment is to begin improving field conditions.

CAPITAL PROGRAM

Sources

Entertainment Tax	1,403,500
TOTAL CAPITAL SOURCES	\$1,403,500

Projects

Convention Center Improvements	525,000
Event Center Improvements	250,000
Sioux Falls Stadium Improvements	50,000
TOTAL CAPITAL PROJECTS	\$825,000

Equipment

Arena: Maintenance Equipment	18,000
Convention Center: Tables	190,000
Convention Center: Kitchen Equipment	40,500
Events Center: Chairs	300,000
Events Center: Concessions	30,000
TOTAL CAPITAL EQUIPMENT	\$578,500
TOTAL CAPITAL PROGRAM	\$1,403,500



**DENNY SANFORD
PREMIER CENTER**



MORE THAN
3.7 MILLION PEOPLE
HAVE ATTENDED THE EVENTS AT THE DENNY
SANFORD PREMIER CENTER SINCE OCTOBER 2014.

15

BUDGETED CONCERTS
AT THE DENNY SANFORD
PREMIER CENTER IN 2022



CONVENTION CENTER RENTAL INCOME EXCEEDS
\$600,000 FOR THE FIRST
TIME IN 2021



WASHINGTON PAVILION & ORPHEUM THEATRE

BUDGET BY CATEGORY

	2021 Budget	2022 Budget	\$ Change	% Change
Washington Pavilion				
Operating Contract	\$1,750,000	\$1,750,000	\$ -	0.0%
Rentals - Exhibits	306,000	300,000	(6,000)	-2.0%
Repair & Maintenance	800,000	600,000	(200,000)	-25.0%
Supplies & Materials	104,000	50,000	(54,000)	-51.9%
Property Insurance and Other	72,656	88,168	15,512	21.3%
Capital Buildings	50,000	300,000	250,000	500.0%
Capital Equipment	565,000	15,000	(550,000)	-97.3%
Total Washington Pavilion Expenses	\$3,647,656	\$3,103,168	\$(544,488)	-14.9%
Orpheum Theatre				
Operating Contract	\$345,000	\$345,000	\$ -	0.0%
Repair & Maintenance	100,000	200,000	100,000	100.0%
Supplies & Materials	15,600	50,000	34,400	220.5%
Rentals	100,000	-	(100,000)	-100.0%
Property Insurance	4,868	6,124	1,256	25.8%
Capital Buildings	35,000	300,000	265,000	757.1%
Capital Equipment	65,000	-	(65,000)	-100.0%
Total Orpheum Theatre Expenses	\$665,468	\$901,124	\$235,656	35.4%

OPERATING CONTRACT \$ 2.1M
 REPAIRS, MAINTENANCE, SUPPLIES, OTHER \$ 1.3M
 CAPITAL \$ 0.6M

\$4.0M



**WASHINGTON
PAVILION**

MAJOR OPERATING BUDGET IMPACTS

The City continues to invest in the Washington Pavilion and Orpheum to not only maintain these facilities but also to enhance the ability for these venues to attract shows, events, and activities to our community.

WASHINGTON PAVILION

\$545K decrease primarily due to the timing and completion of capital projects.

ORPHEUM THEATRE

\$236K increase primarily due to replacing the cooling system and beginning design for refurbishing the lobby entrance and restrooms. The cost of these two projects is offset by an operating reduction in rentals and operating backstop.

CAPITAL PROGRAM

Sources

Entertainment Tax	615,000
TOTAL CAPITAL SOURCES	\$615,000

Projects

Pavilion Improvements	300,000
Orpheum Theatre Improvements	300,000
TOTAL CAPITAL PROJECTS	\$600,000

Equipment

Pavilion: Maintenance Equipment	15,000
TOTAL CAPITAL EQUIPMENT	\$15,000
TOTAL CAPITAL PROGRAM	\$615,000



MUSEUM ATTENDANCE

FY21 (JULY 20-JUNE 21) =



71,000

4,200

MEMBERSHIPS AS OF
6/30/21. THIS IS AN 8%
INCREASE OVER 6/30/20.

CELEBRATING 22 YEARS OF GREAT SUCCESS!



Experience **Your** Washington Pavilion

We inspire, educate, entertain and enrich the community by making arts and science part of our lives.



Performances

Experience high-quality live performances in Sioux Falls' most beautiful venue.

[Learn More](#)



Art

Explore our eight galleries of local, national and international fine art.

[Learn More](#)



Science

Spark curiosity and wonder with over 100 hands-on exhibits.

[Learn More](#)



Education

Creative educational opportunities for students of all ages.

[Learn More](#)

PLANNING AND DEVELOPMENT	\$ 12.8M
HOUSING	\$ 10.1M
TRANSIT	\$ 16.9M
TAX INCREMENT FINANCING FUND	\$ 3.7M

\$43.5M

PLANNING AND DEVELOPMENT SERVICES

PLANNING AND DEVELOPMENT SERVICES

Planning and Development Services provides leadership in the development of the city through comprehensive land use and transportation planning, zoning, subdivision ordinances, and downtown development. They work with developers and builders to ensure that building codes are met for the safety of our residents. Neighborhoods are kept clean and safe through their code enforcement and property maintenance divisions. The department also has a hand in quality of life improvements such as housing, transit, historic preservation, neighborhood revitalization, and public art.

Planning and Development Services annually issues 7,000 building permits, handles 60,000 phone calls, and conducts over 50,000 building related and 10,000 property maintenance and code enforcement inspections. The Department continues to focus on a high level of customer service and a common sense approach to enforcement.

Through the past few years the Department has increased their focus on providing an online option for submitting plans, requesting inspections, and paying for services. The COVID-19 pandemic amplified the importance of the online portal, Customer Self-Service (CSS). When city offices closed last spring in response to COVID, CSS allowed the department to stay “open” and the building process never suffered any slowdown. The number of online transactions increased 74% in 2020 and the dollar amount of those transactions increased by 159% which reflects extending full online services to the commercial builders. In 2021, CSS usage continues to trend upwards as customers realize the convenience of doing business online with year to date activity showing an increase of 29% in number of transactions and 63% in the dollar amount of those transactions over last year. The inspection department continues to utilize opportunities learned through the pandemic

17,164 UP 28.6% INSPECTION REQUESTS	PERMIT APPLICATIONS UP 60.5% 11,276
MONETARY TRANSACTIONS 10,919 UP 73.6%	DOLLARS TRANSACTED UP 158.7% \$2,118,821

2020 CUSTOMER SERVICE (CSS) USE

such as working remotely and adding virtual inspections saving the contractor and home owner time and money. Virtual inspections continue to experience increasing use with an estimated 10%, and growing, of today’s inspections currently completed online.

Last year residential and apartment activity outpaced commercial activity, especially in the first half of the year. The Amazon fulfillment center led to a record building permit year of over \$919 M. eclipsing the 2018 record by \$133 M. The city continues to prepare for growth with over 1,100 acres platted in 2020 and eight annexation requests. The planning team continues to look at thoughtful long term growth both in our growth areas and within the city’s core. As part of keeping up with growth and continuing to move the city forward, the budget includes a new five year commitment to Forward Sioux Falls and an addition of one new Plans Examiner to keep business moving efficiently and effectively. The City has invested significant resources into our downtown and the River Greenway that continues to benefit the community economically, culturally and socially. Railyard Flats, the first

 **7,218 PERMITS ISSUED**

61,084 INSPECTIONS 

 **58,616**
PHONE CALLS ANSWERED

sale in the Railyard Redevelopment area opened this year as downtown emerged from COVID with the transformational announcements of the Steel District, Cherapa Place, and the Jacobsen Plaza. Along with the third phase of the River Greenway and other substantial public improvements, downtown will see over \$400 M. of public and private investment over the next three years.

The ongoing growth of Sioux Falls provides both challenges and opportunities as we continue to look for ways to efficiently and effectively move projects through the City's process. Supporting growth that is sustainable and protects the investments of the City and the land owners is an ongoing balance. The Planning and Development Services Department is committed to working towards "yes" while protecting the integrity that has built the wonderful city we all enjoy today.

HOUSING

The need for safe, affordable housing saw increased attention in light of several significant economic development announcements. Coupled with the unprecedented increase in cost and scarcity of building materials, the challenges for affordable housing have been escalated to a state and national stage.

Meeting the current and future needs of affordable housing takes a comprehensive approach that involves single and multi-family, along with protecting and advancing the viability of existing neighborhoods. To meet this challenge the Mayor, in his 2021 State of the City address, announced the creation of the *Neighborhood Revitalization Division* within the Planning & Development Services Department. This Division will focus on keeping neighborhoods investable by combining property maintenance and code compliance into a comprehensive and proactive unit that looks at neighborhoods in a more holistic context. In addition to compliance, this division will focus on bringing services and resources to the neighborhoods and will serve as the city's point person to help prioritize public investment.

The addition of a Housing Fund and a commitment to long-term sustainability will provide the city flexible funding to apply to strategic housing initiatives will be a big plus to this new division and a driver towards reaching the department's BHAG of 1,000 new affordable housing units by 2022. Strategic acquisition of property that provides and enhances affordable housing investments within neighborhoods will be a key use of these funds as well as a focus of the Neighborhood Revitalization Division. The 2022 budget includes a \$400,000 increase of funding from the General Fund and a one-time contribution to the Housing Fund of \$5.5M in 2021/2022.

The Housing Division continues to work with our strategic partners; Affordable Housing Solutions, Habitat for Humanity, Inter-lakes Community Action Program, Minnehaha County, and South Eastern Development Foundation. The newly formed Accessible Housing Advisory Board, which is the result of the merger of Minnehaha County's Homeless Advisory Board and the City's

Affordable Housing Advisory Board, has been instrumental in setting direction for our housing programs, broadening the scope of services to connect people with housing resources and the will also provide critical guidance for the Housing Fund.

TRANSIT

As Sioux Falls continues to grow in population and area, the need for new approaches to public transit become increasingly important. Sioux Area Metro (SAM) provides critical access to jobs, shopping, health care, and many other services. The long term effects of the pandemic, targeted job growth in the city's industrial parks, and the future changes in rider expectations and technology continue to create challenges in the design of transit services to our residents. And while the CARES Act and ARPA funds will provide short term relief to funding issues, these long term factors will continue to provide challenges to the sustainability of our transit system.

Through the work on the Transit Core Team an on-demand pilot project, *Sam OnDemand*, has been operating on Saturdays since December. Utilizing the software platform *Pantonium*, over 4,000 passenger trips have been provided with 75% of the trips completed early or on-time. Unlike the reliability of fixed routes which have a set time for each stop, the flexibility of an on-demand ride requires the scheduling of each ride and similar to popular rideshare options, provides bus stop to bus stop rides without transfers. Once a trip is scheduled, riders receive a 20 minute window for pick up. The status of their ride can be tracked on an app loaded onto their device.

Pantonium interfaces with computer tablets on the buses and provides a large amount of data that has been and will continue to be invaluable in the design of transit services. From this data we have learned that only about 1/3 of the riders are using the app to schedule their rides with over half of them scheduling by phone or in person at the depot or directly with a driver. This gap in access/use limits the full user experience and represents a systemic gap in digital access, which amplifies the need for the city's Inclusive Digital Equity Alliance (IDEA).

The On-Demand model holds great potential to expand services and to operate with fewer buses and/or smaller buses in the On-Demand areas. It also allows the productive routes to continue operating as some hybrid of fixed and on-demand services will likely be the long term approach to keeping transit viable in Sioux Falls.

As part of the 2022 budget, the city is looking forward to updating the SAM Headquarters and Bus Garage, along with our partner Sioux Area Metro. The 2022 budget also includes the addition of one new Transit Program Coordinator position to continue the focused effort of moving transit forward in the city.

PLANNING AND DEVELOPMENT

OPERATING BUDGET BY CATEGORY

	2021 Budget	2022 Budget	\$ Change	% Change
Revenues				
Licenses & Permits, Charges	\$4,025,670	\$4,603,595	\$577,925	14.4%
Main Street BID & Hilton BID	259,670	267,670	8,000	3.1%
Lodging & Occupancy Tax	3,130,923	3,130,923	-	0.0%
Other (Fines, Grants, Misc)	329,240	342,240	13,000	3.9%
Total Revenues	\$7,745,503	\$8,344,428	\$598,925	7.7%
Expenses				
Fulltime Wages & Benefits	\$5,658,014	\$5,917,731	\$259,717	4.6%
Part-time	40,640	40,640	-	0.0%
Overtime	22,500	22,500	-	0.0%
Total Personnel	5,721,154	5,980,871	259,717	4.5%
Professional Services	5,582,555	5,807,051	224,496	4.0%
Rentals	457,050	508,146	51,096	11.2%
Repair & Maintenance	76,500	165,535	89,035	116.4%
Supplies & Materials	146,133	146,133	-	0.0%
Training & Education	54,520	55,020	500	0.9%
Utilities	69,533	71,783	2,250	3.2%
Other	-	-	-	0.0%
Total Other Operating	6,386,291	6,753,668	367,377	5.8%
Total Operating Expenses	\$12,107,445	\$12,734,539	\$627,094	5.2%

90% 

CUSTOMER SATISFACTION RATING





BUILDING PERMIT APPLICATIONS COMPLETED ONLINE **75%**

COMPLETION OF COMMERCIAL BUILDING PERMITS

3 WEEKS

FULLTIME POSITIONS

53 ↑ 2

PERSONNEL		\$ 6.0M
OPERATING		\$ 6.8M
DEBT SERVICE		\$ -
CAPITAL		\$ 0.03M

\$12.8M

OPERATING BUDGET BY PROGRAM

	2022 Budget
Development Services	4,571,989
Building Services	3,914,192
BID and Lodging Tax	3,398,593
Neighborhood Services	849,765
Total Operating Budget by Program	\$12,734,539

DEVELOPMENT PARTNERSHIPS

	2022 Budget
Downtown Sioux Falls	169,125
Forward Sioux Falls	500,000
SECOG	101,758
SF Development Foundation	281,875
Southeast Tech	200,000
USD Discovery District	650,000
Total Development Partnerships	\$1,902,758

BID & LODGING TAX REVENUE PASS-THROUGHS

	2022 Budget
Experience Sioux Falls	3,130,923
Downtown BID Tax	180,000
Hilton Garden Inn Occupancy Fee	87,670
Total BID and Lodging Tax Revenue Pass-Throughs	\$3,398,593

CAPITAL PROGRAM

Sources	2022 Budget
2nd Penny Sales Tax	30,000
TOTAL CAPITAL SOURCES	\$30,000
Projects	
Sculpture Walk	30,000
TOTAL CAPITAL PROGRAM	\$30,000

MAJOR OPERATING BUDGET IMPACTS

REVENUE

\$577,925 increase in charges, including licenses and permits, based on growth and actual trends.

\$8,000 increase in Mainstreet BID (pass-through) based on actual trends.

\$13,000 increase in special assessment interest and penalties based on actual trends.

FULLTIME WAGES & BENEFITS

\$259,717 increase for normal wage and benefit increases and 1 new position (Plans Examiner).

PROFESSIONAL SERVICES

\$100,000 increase in support for Forward Sioux Falls.

\$53,750 increase in planning studies based on needs.

\$50,000 increase in support for Southeast Technical Institute.

\$29,000 increase in credit card fees based on actual trends.

\$13,000 increase for inflationary costs in support for SECOG and Sioux Falls Development Foundation.

\$6,000 increase due to a City-wide adjustment in internal property and liability risk charges.

\$5,000 increase in Mainstreet BID (pass-through) based on actual trends.

\$35,000 decrease due to reallocation from Professional Services Art to sculpture repair and maintenance.

RENTALS

\$40,000 increase due to a City-wide adjustment in internal technology rental charges.

\$9,000 increase for parking ramp rental charges based on actual trends.

REPAIR AND MAINTENANCE

\$88,000 increase for sculpture repair and maintenance.

UTILITIES

\$2,250 increase in sanitation based on actual trends.

HOUSING

OPERATING BUDGET BY CATEGORY

	2021 Budget	2022 Budget	\$ Change	% Change
Revenues				
Intergovernmental Federal Grants	\$2,992,229	\$5,845,803	\$2,853,574	95.4%
Program Income	758,117	685,287	(72,830)	-9.6%
Revitalization Revolving Income	1,120,000	380,000	(740,000)	-66.1%
State Loan Proceeds	123,480	81,410	(42,070)	-34.1%
Interest Income and Other Contributions	20,000	22,000	2,000	10.0%
Transfers-In General Fund	-	1,000,000	1,000,000	0.0%
	1,035,000	1,435,000	400,000	38.6%
Total Revenues	\$6,048,826	\$9,449,500	\$3,400,674	56.2%
Expenses				
Fulltime Wages & Benefits	\$733,117	\$690,344	\$(42,773)	-5.8%
Part-time	-	-	-	0.0%
Overtime	1,504	1,504	-	0.0%
Total Personnel	734,621	691,848	(42,773)	-5.8%
Professional Services Programming	5,390,716	9,173,398	3,782,682	70.2%
Professional Services Other	233,755	140,934	(92,821)	-39.7%
Rentals	9,996	12,234	2,238	22.4%
Repair & Maintenance	1,400	1,400	-	0.0%
Supplies & Materials	29,555	29,555	-	0.0%
Training & Education	12,800	12,800	-	0.0%
Utilities	500	500	-	0.0%
Other	-	-	-	0.0%
Total Other Operating	5,678,722	9,370,821	3,692,099	65.0%
Total Operating Expenses	\$6,413,343	\$10,062,669	\$3,649,326	56.9%

CREATE OR
REHABILITATE 1,000
UNITS BY
2022

CONNECTING PEOPLE WITH
HOUSING RESOURCES



HOUSING FUND

MAJOR OPERATING BUDGET IMPACTS

REVENUE

\$2,853,574 increase in grants is primarily due to the one-time funding received through the American Rescue Plan Act to support strategic acquisition and housing development activities in eligible core redevelopment areas, qualified census tracts, and census tracts with high social vulnerability.

\$72,000 decrease in program income is related to the timing of project and housing loan repayments.

\$740,000 decrease in program income is primarily related to a procedure change in the Neighborhood Revitalization program. The City is providing a subsidy and no longer recognizing the entire sale proceeds of homes or the construction expense. There is no impact to service levels with this change.

\$42,000 decrease in state flex funding is related to the timing of projects and loan repayments.

\$1,000,000 increase for a one time contribution supporting the Housing Fund.

\$400,000 increase in General Fund Transfers supporting the Housing Fund.

PERSONNEL

\$42,000 decrease in personnel is due to the internal allocation of employee wages and benefits.

PROFESSIONAL SERVICES PROGRAMMING

\$782,000 increase in programming is to fund accessible housing projects, potential opportune land, invest in existing neighborhoods, and connect people with resources.

\$3,000,000 increase is due to the one-time funding received through the American Rescue Plan Act to support strategic acquisition and housing development.

PROFESSIONAL SERVICES OTHER

\$92,000 decrease is primarily due to the realignment of the homeless advisory board. The City is funding the fulltime resource and partnering with the County on a shared cost basis. Other impacts are due reallocating budget from Professional Services Other to Programming.

RENTALS

\$2,000 increase due to a City-wide adjustment in internal technology rental charge.

PERSONNEL \$ 0.7M
OPERATING \$ 9.4M
DEBT SERVICE \$ —
CAPITAL \$ —

\$10.1M

7,906 PEOPLE IMPACTED

95 HOUSES REHABBED

151 UNITS CREATED

FULLTIME POSITIONS

6↑0

OPERATING BUDGET BY PROGRAM

2022 Budget

Housing Fund	5,248,584
Community Outreach	1,969,314
Rehabilitation	949,837
Revitalization	903,500
Administration	601,434
Rental Assistance	390,000

Total Operating Budget by Program \$10,062,669

TRANSIT

BUDGET BY CATEGORY

	2021 Budget	2022 Budget	\$ Change	% Change
Revenues				
General Fund Transfer-in	\$6,004,900	\$6,285,047	\$280,147	4.7%
Sales Tax Fund Transfer-in	750,000	750,000	-	0.0%
Intergovernmental Grants	8,372,274	12,775,368	4,403,094	52.6%
Total Revenues	\$15,127,174	\$19,810,415	\$4,683,241	31.0%
Expenses				
Fulltime Wages and Benefits	\$ -	\$95,255	\$95,255	0.0%
Operating Support	8,573,018	8,851,729	278,711	3.3%
Program Support	1,000,000	1,014,000	14,000	1.4%
Rentals, Insurance, Repair & Maintenance	445,890	351,116	(94,774)	-21.3%
Transit HQ Remodel/Expansion	330,000	3,900,000		
Capital	3,141,000	2,680,000	(461,000)	-14.7%
Total Expenses	\$13,489,908	\$16,892,100	\$3,402,192	25.2%

PERSONNEL		\$ 0.1M
OPERATING		\$ 12.3M
DEBT SERVICE		\$ -
CAPITAL		\$ 4.5M

\$16.9M



MAJOR OPERATING BUDGET IMPACTS

REVENUE

\$280,147 General Fund Transfer increase based on 1 new position (Transit Program Coordinator) and normal inflationary increases for operating costs.

\$4,403,094 Intergovernmental Grants increase includes anticipated CARES Act funding (\$4.6M of \$7.7M in 2022, remainder anticipated in 2023) and American Rescue Plan funding (\$4.0M in 2022).

WAGES & BENEFITS

\$95,255 increase for 1 new position (Transit Program Coordinator) to help support transit planning and operations. This position will be housed in the Planning & Development Services Department.

OPERATING SUPPORT

\$278,711 increase to accommodate SAM operational increases including wage and benefit adjustments and normal inflationary increases for operating costs.

PROGRAM SUPPORT

\$14,000 increase for agency rides provided by CCTS for inflationary increases.

TRANSIT HQ REMODEL/EXPANSION

2021: \$330,000 for engineering design. 2022: \$3.9M for construction (\$1.9M in CIP, \$2.0M in operating budget).

RENTALS, INSURANCE, REPAIR & MAINTENANCE

\$94,774 decrease due to vehicle insurance being covered by SAM operating budget.

CAPITAL

\$461,000 decrease due to timing of capital projects and purchasing of equipment.

CAPITAL PROGRAM

Sources	2022 Budget
Transit Fund	4,540,000
TOTAL CAPITAL SOURCES	\$4,540,000

Projects	
Headquarters Remodel	1,860,000
TOTAL CAPITAL PROJECTS	\$1,860,000

Equipment	
Fixed Route Buses	2,560,000
Lift	60,000
Forklift	30,000
Bus Shelters	30,000
TOTAL CAPITAL EQUIPMENT	\$2,680,000
TOTAL CAPITAL PROGRAM	\$4,540,000

FIXED ROUTE ON-TIME PERFORMANCE (2020)

99.0%

ANNUAL RIDERSHIP: 521,781; FIXED ROUTE: 483,493; PARATRANSIT: 38,288

SAM OnDemand			
54% RIDERS REQUESTED WITHIN 1 HOUR OF TRAVELING	14 MINUTES AVERAGE WAIT TIME	100% TRANSFER FREE RIDES	75% TRIPS COMPLETED IN 30 MINUTES OR LESS

TAX INCREMENT FINANCING FUND //////////

	2021 Budget	2022 Budget	\$ Change	% Change
Revenues				
Property Taxes (TIF)	\$3,655,500	\$3,744,000	\$88,500	2.4%
Total Revenues	\$3,655,500	\$3,744,000	\$88,500	2.4%
Expenses				
Tax Increment Financing District				
TIF 7 Minnesota Center	\$180,000	\$ -	\$(180,000)	-100.0%
TIF 10 CNA Surety	446,000	490,000	44,000	9.9%
TIF 11 Bancroft	60,000	75,000	15,000	25.0%
TIF 12 Uptown-Dekalb	258,000	300,000	42,000	16.3%
TIF 13 Raven Corporate	208,000	220,000	12,000	5.8%
TIF 14 Hilton Hotel	247,000	247,000	-	0.0%
TIF 15 Sports Complex	987,000	987,000	-	0.0%
TIF 16 Whittier Heights	283,000	300,000	17,000	6.0%
TIF 18 Phillips Ave Lofts	154,000	170,000	16,000	10.4%
TIF 20 Washington Square	365,000	410,000	45,000	12.3%
TIF 21 Cascade	400,000	435,000	35,000	8.8%
TIF 23 Foundation Park	-	110,000	110,000	0.0%
Total Tax Increment Financing District	3,588,000	3,744,000	156,000	4.3%
Legal	67,500	-	(67,500)	0.0%
Total Expenses	\$3,655,500	\$3,744,000	\$88,500	2.4%



TIF #/Location	Base	Current ¹
TIF #7 MN Center	\$510,088	\$7,953,463
TIF #10 Lumber Exchange	778,651	21,551,000
TIF #11 Bancroft	295,270	3,036,911
TIF #12 DeKalb Lofts	15,112,683	25,506,128
TIF #13 Raven	4,571,705	13,949,962
TIF #14 River Ramp/HGI	1,691,952	13,112,565
TIF #15 Sports Complex	271,775	46,207,593
TIF #16 Whittier Heights	258,187	13,564,762
TIF #18 Phillips Avenue Lofts	770,775	7,204,593
TIF #20 Washington Square	357,287	17,109,676
TIF #21 Cascade (Phillips)	396,256	18,574,620
TIF #23 Foundation Park	3,522,542	—
Total TIF	\$28,537,171	\$187,771,273

¹ Values Represent Amounts levied in 2020 payable in 2021.



PUBLIC PARKING	\$ 3.2M
LANDFILL	\$ 11.6M
POWER AND DISTRIBUTION	\$ 8.1M
WATER	\$ 44.4M
WATER REC	\$ 144.7M

\$212.0M

ENTERPRISE FUNDS

POWER AND DISTRIBUTION

The Power and Distribution division maintains a power system that includes over 83 miles of distribution wire and service to around 2,900 customers.

The division is using new technology to upgrade the current meter system to a smart, auto-read system that will allow customers to view real-time usage data and even pay bills online.

2,900 
POWER AND DISTRIBUTION CUSTOMERS

Another exciting program for Power and Distribution includes the conversion of older overhead power lines to an underground system; an investment into the core of our City. Converting overhead lines to an underground system increases safety and greatly reduces the risk of outages and maintenance issues due to weather and mature trees.

Power and Distribution also has an inspection program that tests 20% of wood poles every two years and replaces those that fail. This year, Power and Distribution is modifying this strategy to treat every pole that passes inspection, increasing the wood pole's life by 60%, thereby maximizing maintenance.

The 2022 budget shows a decrease, however, it is primarily due to the timing of CIP projects and reallocating the street light maintenance program from Power and Distribution to more accurately reflect the true cost of Traffic and Street Lights program within Highways and Streets.

LANDFILL

There's little explanation needed to understand the importance of a well-run sanitary landfill. While national news abounds with stories of municipalities challenged with waste disposal capacity, thoughtful planning and investments in innovative waste reduction strategies place the current useful life of the Sioux Falls Regional Landfill out as far as 2075. This is no small achievement given that the regional landfill serves five counties and a population of 290,000 people, collecting an average of 19,000 tons per month of municipal solid waste and construction and demolition debris.

Instead of escaping into the air, Landfill Gas (LFG) can be captured, converted, and used as a renewable energy resource. Using LFG

helps to reduce odors and other hazards associated with LFG emissions. Investments in technology have allowed the Landfill to collect LFG from an approximately 90 acre footprint and a series of vertical and horizontal wells which is processed at the gas conditioning system before directing it to the POET ethanol plant in Chancellor. The Landfill has an annual leachate and landfill gas (LFG) infrastructure improvements project in existing and future MSW areas. It is anticipated that leachate recirculation will increase the life of the landfill by increasing settlement. It is also anticipated that this will reduce leachate disposal costs and increase LFG generation.

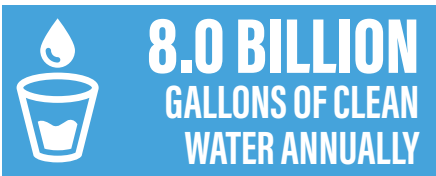
198,496 (TONS)
MUNICIPAL SOLID WASTE


The current customer convenience area serves thousands of customers each week. This area is currently being evaluated for its effectiveness for the growing customer base. It is anticipated this area will need to be expanded to handle additional customer traffic and also allow for a dedicated shredding area for bulky waste.

The 2022 budget includes adding an additional scale operator to support the demands of operating the landfill six days a week. The current scale house and entrance is currently being evaluated and replacement of the scale house is anticipated in the next year. This project would also include the removal and re-installation of the three current scales. This project will provide more streamline entering and exiting for customers of the landfill.

WATER

Safe and clean drinking water is the most basic of community needs, and as residents of Sioux Falls, we have come to expect that we will have clean drinkable water from our faucets on demand. The goal of the Water division is to provide the highest level of service while providing safe, clean drinking water at all times. The Water division has secured future water supply capacity to meet projected City needs through approximately 2050. The division continues to look at cost effective opportunities to encourage water conservation as well as explore potential future water supplies. The 2022 budget includes a Water Program Lead to help with these efforts and continue to support plant operations.



Continuing to invest in maintaining existing infrastructure while supporting the need for expansion is key to a strong

water purification and distribution system. In 2019, the division brought forward a plan to hold rates steady through 2023, while also maintaining a solid financial footing having paid off several loans early in 2019 and again in 2020 with most remaining loans scheduled for pay off by 2021. The largest investment by the Water division was in the Lewis and Clark regional water system, which is scheduled to be paid off in 2026.

The Water Division in 2020 provided an average of 21.9 million gallons of clean water, every day, to our community. Expertly trained lab analysts and state-certified water treatment operators work around the clock to ensure our community has access to exceptionally clean, safe water. In 2020 alone, Water Purification conducted more than 170,000 analyses on more than 250 substances. This number far exceeds the minimum testing requirements.

Key infrastructure activities to keep the water flowing in 2022 will be completion of a new Collector Well, which has the potential to deliver 1.5 million gallons of water per day to the treatment plant; the first new collector well since 2010. Other major projects in 2022 include water main replacement and rehabilitation in high break areas, design and construct for new warehouse storage, pressure reducing valve installation and transmission main improvements to provide redundancy. The budget also contains funding for the replacement of 3,500 meters, which have reached their end of life and the installation of 1,350 new meters to meet city growth. Water will also be partnering with the Traffic and Street Lights program on utility locating. The Water Fund will support one additional locator ultimately freeing up time for ongoing maintenance needs.

WATER RECLAMATION

Think back to how you began your day; did you use a toilet, take a shower or wash dishes? Have you ever wondered where that water, and the waste it contains, goes?



The Water Reclamation Division of Public Works is dedicated to the collection and treatment of all of our city’s wastewater. A system of 940 miles of public sewer, force mains, and 20 lift stations carry an average of 20 million gallons of wastewater into the Water Reclamation facility every day—that is enough wastewater to fill an Olympic-size swimming pool more than 28 times! The water goes through an 11-step process to ensure it is clean and safe before it is released into the Big Sioux waterway. All of the water that leaves the facility is at least 98% cleaner than when it came in!

The focal point for Water Reclamation’s capital program is the expansion of the existing water reclamation facility, which was originally built in the 1980’s, and is experiencing average flows approaching 90% of its design capacity. As a result, the City undertook a master plan study and is proceeding forward on a \$159

million multi-phase expansion of the water reclamation facility and collection system. Over \$87.5 million is designated in the 2022 capital program to assist with the expansion of this facility.

Other major projects planned for 2022 include a Gravity Thickener Mechanism Replacement, Pump Station #240 capacity improvements, lift station improvement project for repairs at 11 existing lift stations, South Side Interceptor Replacement, and the Basin #17 Sanitary Sewer Extension – Phase 2 project in northeast Sioux Falls.

Major operating changes include acquiring additional equipment for moving the biosolids application program from a liquid application to a cake solids application program. The current liquid land application has served the City well for almost 30 years but increased biosolids production no longer allows this program to run efficiently. The move to a cake solids application program will greatly reduce the number of truckloads to the fields, keep personnel needs lower, and increase the available application days annually. The new equipment necessary in 2022 will include one live bottom trailer and one front-end loader. Other operating changes include one additional Wastewater Operator to assist with the new plant expansion needs and keep the treatment system in compliance with our permit.

While a major focus of the Capital Program is improvements to the Water Reclamation infrastructure, this expansion is key to providing a solid foundation to support a growing community as well ensuring that the existing 35-year-old facility continues to be functional.

PUBLIC PARKING

Public parking is a self-supporting enterprise fund established to provide sufficient, convenient, and safe parking for the employees, customers and visitors of downtown Sioux Falls. Parking operates and manages approximately 4,000 on-street and off-street parking spaces. Facilities owned and operated include six parking ramps, 12 surface lots, and 1,000 metered parking spaces located throughout downtown. Parking and Centralized Facilities are continuing to work together to find effective ways of utilizing personnel. The 2022 Parking budget reflects a position move in 2021 from Public Parking to Centralized Facilities. This move will allow both operations to run more effectively.



Due to increasing capacity from opening the new parking ramp and temporary lease reductions due to Covid-19, the system-wide occupancy rate decreased from 97% to 55% mid-2020; by the end of 2020 occupancy rebounded to 66% and continues to recover as businesses resume in-office operations. The parking division is also preparing to upgrade all smart parking meters currently operating on aging 2G technology. The new meters will continue to improve customer experience while reducing maintenance costs.

POWER AND DISTRIBUTION

BUDGET BY CATEGORY

	2021 Budget	2022 Budget	\$ Change	% Change
Revenues				
Charges - User Fees	\$9,584,274	\$10,126,500	\$542,226	5.7%
Contributions	-	-	-	0.0%
Other (Fines, Interest, Misc.)	64,717	64,410	(307)	-0.5%
Total Revenues	\$9,648,991	\$10,190,910	\$541,919	5.6%
Expenses				
Fulltime Wages & Benefits	\$1,632,354	\$836,406	\$(795,948)	-48.8%
Part-time	102,528	102,528	-	0.0%
Overtime	35,000	35,000	-	0.0%
Total Personnel	1,769,882	973,934	(795,948)	-45.0%
Professional Services	120,600	124,340	3,740	3.1%
Rentals	172,318	127,175	(45,143)	-26.2%
Repair & Maintenance	310,930	312,998	2,068	0.7%
Supplies & Materials	5,709,990	5,713,742	3,752	0.1%
Training & Education	20,015	20,015	-	0.0%
Utilities	21,197	22,295	1,098	5.2%
Other	-	-	-	0.0%
Total Other Operating	6,355,050	6,320,565	(34,485)	-0.5%
Capital	1,270,000	818,000	(452,000)	-35.6%
Debt Service	-	-	-	0.0%
Total Operating Expenses	\$9,394,932	\$8,112,499	\$(1,282,433)	-13.7%

2,900

PRIVATE AND PUBLIC
DISTRIBUTION CUSTOMERS

93 MILES

OF DISTRIBUTION WIRE



PERSONNEL		\$ 1.0M
OPERATING		\$ 6.3M
DEBT SERVICE		\$ -
CAPITAL		\$ 0.8M

\$8.1M

FULLTIME
POSITIONS

12↑10

CAPITAL PROGRAM

Sources

User Fees

818,000

TOTAL CAPITAL SOURCES

\$818,000

Projects

Circuit Improvements

550,000

Electrical System Replacement

110,000

Pole Replacements

100,000

TOTAL CAPITAL PROJECTS

\$760,000

Equipment

Vehicles

58,000

TOTAL CAPITAL EQUIPMENT

\$58,000

TOTAL CAPITAL PROGRAM

\$818,000

MAJOR OPERATING BUDGET IMPACTS

CHARGES

\$542,000 increase is due to 3% rate increase and growth.

FULLTIME WAGES & BENEFITS

\$796,000 decrease is primarily due to reallocating the street light maintenance program from the Power and Distribution Fund to the Highways and Streets operations.

RENTALS

\$45,100 decrease is due to reallocating the street light maintenance program from the Power and Distribution Fund to the Highways and Streets operations.

CAPITAL

\$452,000 decrease is due to the timing of capital projects and purchasing of equipment.

LANDFILL

BUDGET BY CATEGORY

	2021 Budget	2022 Budget	\$ Change	% Change
Revenues				
Charges	\$10,996,756	\$10,996,756	\$ -	0.0%
License and Permits	30,250	30,250	-	0.0%
Interest Income	80,000	80,000	-	0.0%
Other (Scrap, Rentals)	138,086	138,086	-	0.0%
Total Revenues	\$11,245,092	\$11,245,092	\$ -	0.0%
Expenses				
Fulltime Wages & Benefits	\$2,221,818	\$2,303,542	\$81,724	3.7%
Part-time	183,312	183,312	-	0.0%
Overtime	99,917	99,917	-	0.0%
Total Personnel	2,505,047	2,586,771	81,724	3.3%
Professional Services	1,923,238	2,010,047	86,809	4.5%
Rentals	1,822,497	1,966,529	144,032	7.9%
Repair & Maintenance	1,152,537	1,169,632	17,095	1.5%
Supplies & Materials	713,111	727,964	14,853	2.1%
Training & Education	34,970	26,228	(8,742)	-25.0%
Utilities	339,009	339,638	629	0.2%
Other	250,086	250,086	-	0.0%
Total Other Operating	6,235,448	6,490,124	254,676	4.1%
Capital	6,598,000	2,566,000	(4,032,000)	-61.1%
Debt Service	-	-	-	0.0%
Total Operating Expenses	\$15,338,495	\$11,642,895	\$(3,695,600)	-24.1%

MAINTAIN AND/OR INCREASE
LANDFILL LIFE EXPECTANCY

**MSW
2075**

INCREASE RECYCLING PERCENTAGES
Garbage Hauler Recycling Goal

22%

KEY STATISTICS (2020)





CONSTRUCTION & DEMOLITION (TONS)	68,349
ELECTRONICS (LBS)	1,047,937
HOUSEHOLD HAZARDOUS WASTE INCOMING (LBS)	714,612
LFG SALES (\$)	386,285

MUNICIPAL
SOLID
WASTE

198,496 (TONS)

FULLTIME
POSITIONS

26 ↑1

PERSONNEL		\$ 2.6M
OPERATING		\$ 6.4M
DEBT SERVICE		\$ -
CAPITAL		\$ 2.6M

\$11.6M



MAJOR OPERATING BUDGET IMPACTS

REVENUE (CHARGES)

Growth is expected but the budget is being offset with adjustments based on actuals. No rate increases.

FULLTIME WAGES & BENEFITS

\$81,700 increase is due to wage and benefit adjustment and 1 new position (Scale Operator).

PROFESSIONAL SERVICES

\$5,500 increase in credit card fees primarily due to transactional growth.

\$75,000 increase recycling disposal rates for C&D Waste (mattress and tires).

RENTALS

\$26,600 increase due to a City-wide adjustment in internal technology rental charges.

\$115,248 increase in internal fleet charges based on department use.

REPAIR & MAINTENANCE

\$17,000 increase in rates being charged by the internal fleet department for repair and maintenance of equipment.

SUPPLIES & MATERIALS

\$14,800 increase in furniture and fixtures for one time purchase of new furniture.

CAPITAL

\$4,032,000 decrease is due to various timing of capital projects and purchasing of equipment.

CAPITAL PROGRAM

Sources

User Fees	2,566,000
TOTAL CAPITAL SOURCES	\$2,566,000

Projects

Building Site Improvements	1,395,000
Leachate Recirculation\Gas Infrastructure	466,000
Storm Water Management Improvements	215,000
Land Acquisition	200,000
Landfill Maintenance Shop Improvements	130,000
Landfill Closure	70,000
Perimeter Control and Fencing	25,000
TOTAL CAPITAL PROJECTS	\$2,501,000

Equipment

Sweeper	30,000
Pump	35,000
TOTAL CAPITAL EQUIPMENT	\$65,000
TOTAL CAPITAL PROGRAM	\$2,566,000

WATER

BUDGET BY CATEGORY

	2021 Budget	2022 Budget	\$ Change	% Change
Revenues				
Charges - User Fees	\$37,123,080	\$38,093,859	\$970,779	2.6%
Misc. (Assessments, Rentals, Other)	937,000	1,149,000	212,000	22.6%
Total Revenues	\$38,060,080	\$39,242,859	\$1,182,779	3.1%
Expenses				
Fulltime Wages & Benefits	\$6,771,835	\$7,022,916	\$251,081	3.7%
Part-time	205,544	205,544	-	0.0%
Overtime	158,687	158,687	-	0.0%
Total Personnel	7,136,066	7,387,147	251,081	3.5%
Professional Services	1,267,618	1,412,042	144,424	11.4%
Rentals	519,695	567,791	48,096	9.3%
Repair & Maintenance	2,114,225	2,325,648	211,423	10.0%
Supplies & Materials	6,842,459	7,527,528	685,069	10.0%
Training & Education	84,864	84,864	-	0.0%
Utilities	947,193	962,348	15,156	1.6%
Other	-	-	-	0.0%
Total Other Operating	11,776,054	12,880,221	1,104,167	9.4%
Capital	20,017,040	20,255,000	237,960	1.2%
Debt Service	4,497,497	3,867,500	(629,997)	-14.0%
Total Expenditures	\$43,426,657	\$44,389,868	\$963,211	2.2%



8.0 BILLION GALLONS
OF CLEAN WATER ANNUALLY

1
BILLION

WATER SAVED (ESTIMATED IN
GALLONS) WITH CONSERVATION
PROGRAM PER YEAR

PERSONNEL		\$ 7.4M
OPERATING		\$ 12.9M
DEBT SERVICE		\$ 3.9M
CAPITAL		\$ 20.2M

\$44.4M

MAJOR OPERATING BUDGET IMPACTS

CHARGES

\$970,000 increase is for demand in service, no rate adjustment.

MISCELLANEOUS

\$212,000 increase is based on actual trends for platting fees and investment income.

FULLTIME WAGES & BENEFITS

\$251,000 increase is due to wage and benefits adjustments and addition of 2 new positions (Water Program Lead & Utility Locator).

PROFESSIONAL SERVICES

\$144,000 increase is mainly for Consulting Services and Legal Fees.

RENTALS

\$48,100 increase is due to a revised City-wide allocation of internal technology rental charges.

REPAIR & MAINTENANCE

\$211,400 primarily due to expected increases in the cost of materials needed for repairs.

SUPPLIES & MATERIALS

\$685,000 increase is due to a true-up payment for Lewis and Clark pipeline water project.

CAPITAL

\$238,000 increase is due to the timing of capital projects and purchasing of equipment (water meters, AMR and Lab).

DEBT SERVICE

\$630,000 decrease is due to the City paying off debt in 2020 and adjusting for the repayment schedules.

FULLTIME POSITIONS

66 ↑ 2

CAPITAL PROGRAM

Sources

User Fees 20,255,000

TOTAL CAPITAL SOURCES \$20,255,000

Projects

Water System Improvements—Streets 9,325,000

Water Main Projects 4,000,000

Transmission System Improvements 2,700,000

Water Building Improvements 1,475,000

Water Valve Replacements 480,000

Land Acquisition 320,000

Source Water Improvements 250,000

TOTAL CAPITAL PROJECTS \$18,550,000

Equipment

Meters, AMR, DCU 1,260,000

SCADA Equipment 140,000

Lab Equipment 175,000

HVAC Equipment 70,000

VFD Wells and Valve Operator 30,000

Vehicles 30,000


TOTAL CAPITAL EQUIPMENT \$1,705,000

TOTAL CAPITAL PROGRAM \$20,255,000

WATER RECLAMATION

BUDGET BY CATEGORY





	2021 Budget	2022 Budget	\$ Change	% Change
Revenues				
Charges - User Fees	\$36,670,385	\$38,042,205	\$1,371,820	3.7%
State Revolving Loans (SRF)	58,908,000	87,500,000	28,592,000	48.5%
Special Assessments	1,639,750	1,947,000	307,250	18.7%
Interest Earnings	255,194	255,194	-	0.0%
Other	53,000	53,000	-	0.0%
Total Revenues	\$97,526,329	\$127,797,399	\$30,271,070	31.0%
Expenses				
Fulltime Wages & Benefits	\$5,733,938	\$5,840,418	\$106,480	1.9%
Part-time	123,100	123,100	-	0.0%
Overtime	215,178	215,178	-	0.0%
Total Personnel	6,072,216	6,178,696	106,480	1.8%
Professional Services	842,509	895,213	52,704	6.3%
Rentals	866,710	988,556	121,846	14.1%
Repair & Maintenance	1,444,625	1,592,292	147,667	10.2%
Supplies & Materials	959,096	1,357,843	398,747	41.6%
Training & Education	57,353	58,500	1,147	2.0%
Utilities	2,044,059	2,203,658	159,599	7.8%
Other	1,500,000	1,500,000	-	0.0%
Total Other Operating	7,714,352	8,596,062	881,710	11.4%
Capital	79,597,000	116,057,000	36,460,000	45.8%
Debt Service	13,734,416	13,854,177	119,761	0.9%
Total Expenditures	\$107,117,984	\$144,685,934	\$37,567,950	35.1%



6.5 B
GALLONS OF TREATED
WASTEWATER PER YEAR

190 MILES OF
COLLECTION
SYSTEM CLEANED
PER YEAR

MANHOLE
COVERS
REPLACED
PER YEAR **200**

PERSONNEL  \$ 6.2M
 OPERATING  \$ 8.6M
 DEBT SERVICE  \$ 13.9M
 CAPITAL  \$ 116.1M

\$144.7M



FULLTIME POSITIONS **55** ↑ 1

CAPITAL PROGRAM

Sources	2022 Budget
User Fees	28,557,000
State Loans	87,500,000
TOTAL CAPITAL SOURCES	\$116,057,000

Projects	2022 Budget
Water Rec Building Improvements	90,380,000
Pump Station Improvements	9,500,000
Sanitary Sewer Improvements—Street Projects	4,645,000
Basin Extensions	4,123,000
Sanitary Sewers—Other Mains	2,000,000
Interceptors Replacement/Infiltration	1,907,000
Pipe Lining/Manhole Rehab	1,605,000
Water Projects	955,000
TOTAL CAPITAL PROJECTS	\$115,115,000

Equipment	2022 Budget
Trucks, Trailers, & Heavy Equipment	545,000
Small Equipment	397,000
TOTAL CAPITAL EQUIPMENT	\$942,000
TOTAL CAPITAL PROGRAM	\$116,057,000

MAJOR OPERATING BUDGET IMPACTS

CHARGES \$1,372,000 increase due to demand in service and an increase in rates.	REPAIR & MAINTENANCE \$147,600 is due mainly for inflationary increases in material costs based on the current market.
STATE REVOLVING LOANS \$28,592,000 increase due to major capital expansion projects.	SUPPLIES & MATERIALS \$398,700 is primarily due to two year materials replacement in filters.
FULLTIME WAGES & BENEFITS \$106,400 increase is due to wage and benefit adjustments and 1 new position (Wastewater Operator)	UTILITIES \$160,000 increase in electric costs.
RENTALS \$121,800 increase is due to Fleet Rentals for new equipment and a City-wide adjustment in internal technology rental charges.	CAPITAL \$36,460,000 increase is primarily due to the expansion project.
DEBT SERVICE \$120,000 increase is based on adjusted debt (SRF) schedules.	

PUBLIC PARKING

BUDGET BY CATEGORY

	2021 Budget	2022 Budget	\$ Change	% Change
Revenues				
Charges	\$2,729,978	\$2,623,389	\$(106,589)	-3.9%
Fines	581,735	581,735	-	0.0%
Other (Interest, Miscellaneous)	8,500	8,500	-	0.0%
Total Revenues	\$3,320,213	\$3,213,624	\$(106,589)	-3.2%
Expenses				
Fulltime Wages & Benefits	\$854,879	\$825,073	\$(29,806)	-3.5%
Part-time	7,000	7,000	-	0.0%
Overtime	3,000	3,000	-	0.0%
Total Personnel	864,879	835,073	(29,806)	-3.4%
Professional Services	274,950	279,122	4,172	1.5%
Rentals	19,624	35,878	16,254	82.8%
Repair & Maintenance	245,225	245,225	-	0.0%
Supplies & Materials	103,626	103,626	-	0.0%
Training & Education	3,500	3,500	-	0.0%
Utilities	108,321	108,321	-	0.0%
Other	8,000	8,000	-	0.0%
Total Other Operating	763,246	783,672	20,426	2.7%
Capital	62,500	65,000	2,500	4.0%
Debt	1,533,231	1,555,454	22,223	1.4%
Total Operating Expenses	\$3,223,856	\$3,239,199	\$15,343	0.5%

PERSONNEL		\$ 0.8M
OPERATING		\$ 0.8M
DEBT SERVICE		\$ 1.6M
CAPITAL		\$ 0.1M

\$3.2M

MAJOR OPERATING BUDGET IMPACTS

CHARGES

Continuing to see a positive direction in returning customers, this decrease is an adjustment due to the timing of customers returning following Covid-19.

WAGES & BENEFITS

\$29,806 decrease primarily due to purposefully moving a Public Parking maintenance position in 2021 to the Centralized Facilities team to be shared as a city-wide resource.

RENTALS

\$16,254 increase due to a City-wide adjustment in internal technology rental charges.

66%

PERCENTAGE OF AVAILABLE OFF-STREET PARKING LEASED AS OF DEC. 31 OF 2020



6 RAMPS

12 LOTS

3,969 PARKING SPACES



FULLTIME POSITIONS

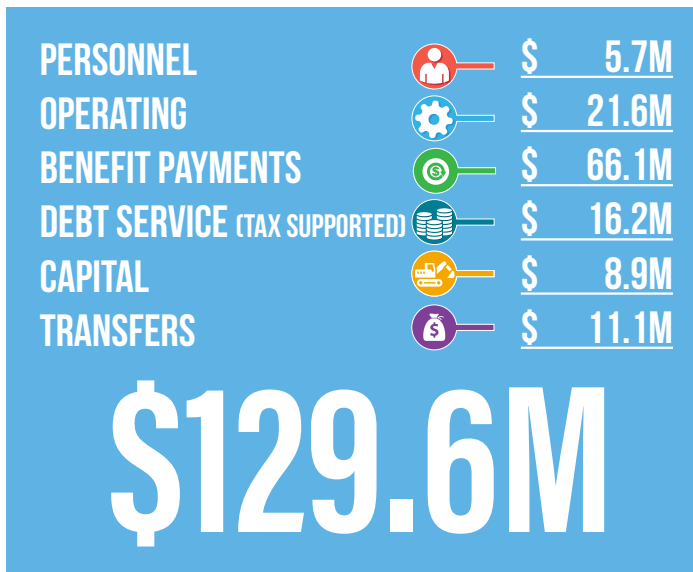
10 ↑

1,000 NUMBER OF METERS

TOTAL OFF STREET PUBLIC SPACES **2,969**

3,676 COURTESY NOTICES GIVEN

INTERNAL SERVICE, TRUST, & NON-ALLOCATED FUNDS



Internal Service and Trust Funds are used to account for and fund employee benefits, insurance, centralized facilities management, city-wide fleet services and technology hardware/software. These funds receive contributions from departmental budgets and employees on a cost share basis to provide the specified benefit or service. The City is committed to ensuring employee benefits, insurance, technology, facilities, and fleet services are adequately funded with appropriate reserves to ensure departmental budgets are not adversely impacted by changes in the investment markets, claims experience, unanticipated repairs and replacements, or unforeseen events related to these benefits and services.

The City participates in various retirement pension trusts to ensure the long-term financial success of our number one resource, our employees. Employees hired prior to July 1, 2013, participate in either the **Employee's Retirement System** (Police and General) or **Firefighters' Pension Fund** fiduciary trusts. Employees hired on or after July 1, 2013, participate in the South Dakota Retirement System (SDRS). Both SDRS and the City pension trusts sit at or near the top of their peer groups in both funding status and investment returns. All plans are fully or near fully funded, maintain a lower than average investment return assumption, and have protections in place to ensure stable contributions. Currently, 576 active City employees participate in SDRS and 646 participate in one of the two City trusts.

The City of Sioux Falls provides employees with a comprehensive benefit package. Not only is this benefit package very competitive within the local, regional, and national marketplace, the benefits provided are well-funded, providing assurance to employees that they can count on receiving earned benefits.

The **Health/Life Benefit Fund** provides for employee healthcare as well as dental benefits and limited, employee only, life insurance. Premiums are established to cover current claims experience as well as fund an adequate reserve to stabilize premiums for both the City and our employees. The City contributes 75% and the employee contributes 25% of premiums for the more than 3,200 lives covered by the Plan.

The City is well-rewarded for investing in employee wellness. Favorable claims experience allowed the City to go many years without rate increases. Although claims experience has increased over the last several years, the City has been able to moderate rate adjustments due to having a 'healthy' reserve. With current reserves stabilized at 25% to annual expenditures, the 2022 budget

reflects modest premium adjustments to keep pace with claims experience and maintain an adequate reserve.

The **Workers' Compensation Fund** supports our employees by working with departments on mitigating workplace risks and helping employees who are injured in the course and scope of their job by covering lost wages, medical expenses and ensuring an appropriate, timely and safe return-to-work. The City of Sioux Falls self-insures its exposure for Worker's Compensation risk with departments being charged a premium based on risk and loss history. The City utilizes a third-party administrator to process and pay all claims.

The **Insurance Liability Pool Fund** is an internal service fund used to account for property and liability losses of the City. The City participates in the South Dakota Public Assurance Alliance for comprehensive liability coverage. The City is primarily self-insured for property losses with insured coverage for major losses. The departments are charged a premium based on risk and loss history.

The **Fleet and Revolving Technology Funds** are used to proactively and efficiently manage, fleet and technology equipment/software. These city-wide centralized funds allow the City to take a strategic approach to maintaining, replacing, utilizing, and upgrading software and equipment. This includes encouraging departmental collaboration in sharing, stabilizing departmental budgets when major repairs or upgrades are needed, extending the life and expanding the usefulness of equipment and software, and recognizing long-term cost savings by appropriately replacing and maintaining equipment and software. The 2022 technology revolving budget includes an increase in departmental technology rentals/charges primarily due to moving technology equipment from the Sales/Use Tax fund in 2021 to the Technology Revolving Fund and ensure adequate reserves by keeping up with inflationary costs. Also included in the budget is a one-time transfer to fund key initiatives such as Office 365 and SharePoint Upgrades.

The **Centralized Facilities Fund** ensures City-owned buildings are proactively managed and maintained. This Fund allows the City to focus on longevity, usefulness, and safety of each building as well as anticipate the need for future growth in facility space. This Fund allows the City to take a strategic and sustainable approach to maintaining, expanding, and replacing City facilities. The Fund allows the City to focus on a more coordinated and collaborative approach to effectively managing our facilities to provide for the best service delivery possible. Although a key priority is to invest in the structural integrity and cleanliness of each City facility, it is also important to continually improve our working environment and create a positive experience for employees and customers that use them.

The 2022 budget includes an increase in departmental charges to support short and long-term needs in each department. Also included is a one-time transfer from the General Fund to support a couple key initiatives in streets building renovations and expansion, Park campus building improvements and ensuring adequate reserves.

Sales Tax Supported Debt

The City of Sioux Falls utilizes debt service only for capital infrastructure investments. The City's per capita debt was \$1,475 as of year-end 2020, which is approximately \$1,000 per capita less than the next lowest peer city in the region. The \$16.2M shown above is the second penny sales tax supported (non-enterprise) debt service.

FLEET

OPERATING BUDGET BY CATEGORY

	2021 Budget	2022 Budget	\$ Change	% Change
Revenues				
Charges - Service Fees	\$13,890,686	\$14,477,651	\$586,965	4.2%
Miscellaneous	504,500	504,500	-	0.0%
Other	40,000	40,000	-	0.0%
Total Revenues	\$14,435,186	\$15,022,151	\$586,965	4.1%
Expenses				
Fulltime Wages & Benefits	\$2,546,563	\$2,639,048	\$92,485	3.6%
Part-time	286,566	286,566	-	0.0%
Overtime	160,000	160,000	-	0.0%
Total Personnel	2,993,129	3,085,614	92,485	3.1%
Professional Services	118,253	130,305	12,052	10.2%
Rentals	94,075	115,005	20,930	22.2%
Repair & Maintenance	1,376,210	1,418,145	41,935	3.0%
Supplies & Materials	4,589,742	4,727,184	137,442	3.0%
Training & Education	15,095	16,407	1,312	8.7%
Utilities	35,581	36,641	1,060	3.0%
Other	-	-	-	0.0%
Total Other Operating	6,228,956	6,443,687	214,731	3.4%
Capital	4,992,000	6,353,200	1,361,200	27.3%
Debt Service	-	-	-	0.0%
Total Operating Expenses	\$14,214,085	\$15,882,501	\$1,668,417	11.7%

PERSONNEL		\$ 3.1M
OPERATING		\$ 6.4M
DEBT SERVICE		\$ -
CAPITAL		\$ 6.4M

\$15.9M

CITYWIDE
CENTRALIZATION
OF EQUIPMENT
MANAGE OVER
1,750
PIECES OF EQUIPMENT

FULLTIME
POSITIONS

26 ↑ **10**

CAPITAL PROGRAM

Sources	2022 Budget
Service Fees	6,353,200
TOTAL CAPITAL SOURCES	\$6,353,200

Projects	
Underground Storage Tanks	585,000
Maintenance Shop Improvements	168,000
TOTAL CAPITAL PROJECTS	\$753,000

Equipment	
Large Equipment—Landfill	2,025,000
Large Equipment—Streets	1,220,000
Trucks and Pickups	1,183,000
Large Equipment—Water Reclamation	1,080,000
Van	52,000
Utility Vehicles	25,000
Sweeper	15,000
TOTAL CAPITAL EQUIPMENT	\$5,600,200
TOTAL CAPITAL PROGRAM	\$6,353,200

MAJOR OPERATING BUDGET IMPACTS

REVENUE (CHARGES)

\$587,000 increase in the amount charged to the departments for repairs, maintenance, and replacement costs of equipment leased to the departments.

PROFESSIONAL SERVICES

\$12,000 increase due to a City-wide adjustment in internal property and liability insurance charges.

RENTALS

\$6,000 increase due to a City-wide adjustment in internal technology rental charges.

\$14,500 increase in internal fleet charges based on department use.

REPAIR & MAINTENANCE

\$38,000 increase in vehicle repairs to align with actuals.

SUPPLIES & MATERIALS

\$129,000 increase in supplies for repair and maintenance parts.

CAPITAL

\$1,361,200 increase is due to various timing of capital projects and purchasing of equipment.

HEALTH LIFE BENEFIT FUND

OPERATING BUDGET BY CATEGORY

	2020 Budget	2022 Budget	\$ Change	% Change
Revenues				
Charges	\$26,379,647	\$26,887,660	\$508,013	1.9%
Interest Earned	100,000	100,000	-	0.0%
Total Revenues	\$26,479,647	\$26,987,660	\$508,013	1.9%
Expenses				
Fulltime Wages & Benefits	\$164,391	\$171,847	\$7,456	4.5%
Part-time	-	-	-	0.0%
Overtime	-	-	-	0.0%
Total Personnel	164,391	171,847	7,456	4.5%
Professional Services	1,989,984	2,003,619	13,635	0.7%
Supplies & Materials	-	-	-	0.0%
Training & Education	2,275	2,275	-	0.0%
Utilities	-	-	-	0.0%
Other	9,503	9,347	(156)	-1.6%
Total Other Operating	2,001,762	2,015,241	13,479	0.7%
Total Benefit Payments	21,952,361	21,938,767	(13,594)	-0.1%
Total Operating Expenses	\$24,118,514	\$24,125,855	\$7,341	0.0%

MAJOR OPERATING BUDGET IMPACTS

REVENUE—CHARGES

\$508,000 increase is to cover current claims experience as well as fund an adequate reserve.

PROFESSIONAL SERVICES

\$13,635 increase is for normal inflationary adjustments for our claims processing, stop loss insurance premiums, and employee wellness program.



WORKERS' COMPENSATION FUND

OPERATING BUDGET BY CATEGORY

	2021 Budget	2022 Budget	\$ Change	% Change
Revenues				
Charges	\$1,548,000	\$1,567,884	\$19,884	1.3%
Interest Income	5,000	5,000	-	0.0%
Total Revenues	\$1,553,000	\$1,572,884	\$19,884	1.3%
Expenses				
Fulltime Wages & Benefits	\$280,429	\$192,516	\$(87,913)	-31.3%
Part-time	3,500	3,500	-	0.0%
Overtime	-	-	-	0.0%
Total Personnel	283,929	196,016	(87,913)	-31.0%
Professional Services	428,386	433,568	5,182	1.2%
Rentals	300	300	-	0.0%
Supplies & Materials	86,650	91,650	5,000	5.8%
Training & Education	6,900	6,900	-	0.0%
Utilities	-	-	-	0.0%
Other	-	-	-	0.0%
Total Other Operating	522,236	532,418	10,182	1.9%
Total Benefit Payments	1,160,000	900,000	(260,000)	-22.4%
Total Operating Expenses	\$1,966,165	\$1,628,434	\$(337,731)	-17.2%

MAJOR OPERATING BUDGET IMPACTS

TOTAL PERSONNEL

\$87,913 decrease is a budget true-up for how payroll expenses are allocated.

PROFESSIONAL SERVICES

\$5,000 increase is for insurance premiums.

SUPPLIES & MATERIALS

\$7,500 increase for annual risk software maintenance costs.

BENEFIT PAYMENTS

\$260,000 decrease is based on actual trends.



PROPERTY & LIABILITY

OPERATING BUDGET BY CATEGORY

	2020 Budget	2022 Budget	\$ Change	% Change
Revenues				
Charges	\$1,637,368	\$1,800,000	\$162,632	9.9%
Interest Income	10,000	10,000	-	0.0%
Total Revenues	\$1,647,368	\$1,810,000	\$162,632	9.9%
Expenses				
Fulltime Wages & Benefits	\$159,103	\$174,482	\$15,379	9.7%
Part-time	-	-	-	0.0%
Overtime	-	-	-	0.0%
Total Personnel	159,103	174,482	15,379	9.7%
Professional Services	1,695,014	1,870,080	175,066	10.3%
Rentals	600	600	-	0.0%
Supplies & Materials	3,500	11,000	7,500	214.3%
Training & Education	7,825	7,825	-	0.0%
Utilities	-	-	-	0.0%
Other	-	-	-	0.0%
Total Other Operating	1,706,939	1,889,505	182,566	10.7%
Total Liability Claims	225,000	225,000	-	0.0%
Total Operating Expenses	\$2,091,042	\$2,288,987	\$197,945	9.5%

MAJOR OPERATING BUDGET IMPACTS

REVENUE—CHARGES

\$162,632 increase is based on the demand for service and reimbursing the fund on a cost sharing basis.

TOTAL PERSONNEL

\$15,000 increase is primarily for normal inflationary costs for wages and benefits.

PROFESSIONAL SERVICES

\$175,000 increase is due to inflationary costs on premiums and ensuring the City has adequate insurance coverage.

SUPPLIES & MATERIALS

\$7,500 increase is for annual risk software maintenance costs.



TECHNOLOGY REVOLVING



BUDGET BY CATEGORY

	2021 Budget	2022 Budget	\$ Change	% Change
Revenues				
Charges for Goods & Services	\$3,515,737	\$4,432,170	\$916,433	26.1%
Other (Interst and County Contribution)	170,000	174,000	4,000	2.4%
Transfer from General Fund	-	500,000	500,000	0.0%
Total Revenues	\$3,685,737	\$5,106,170	\$1,420,433	38.5%
Expenses				
Fulltime Wages & Benefits	\$ -	\$ -	\$ -	0.0%
Part-time	-	-	-	0.0%
Overtime	-	-	-	0.0%
Total Personnel	-	-	-	0.0%
Professional Services	535,000	1,050,000	515,000	96.3%
Rentals	30,000	36,000	6,000	20.0%
Repair and Maintenance	5,000	-	(5,000)	-100.0%
Supplies & Materials	3,503,640	3,546,925	43,285	1.2%
Training & Education	-	-	-	0.0%
Utilities	15,000	15,000	-	0.0%
Other	-	-	-	0.0%
Total Other Operating	4,088,640	4,647,925	559,285	13.7%
Total Capital Equipment	1,376,000	1,400,000	24,000	1.7%
Total Operating Expenses	\$5,464,640	\$6,047,925	\$583,285	10.7%

MAJOR OPERATING BUDGET IMPACTS

CHARGES & CONTRIBUTIONS

\$920,000 increase is to ensure technology equipment, security, and enterprise systems are effectively replaced, maintained, and upgraded. A majority of the increase was planned as the City reallocated all technology equipment from the Sales/Use Tax Fund to the Technology Revolving Fund. Technology costs are allocated back to the departments on a cost sharing basis.

TRANSFER FROM GENERAL FUND

\$500,000 increase from the General Fund to support ongoing technology initiatives outlined below.

PROFESSIONAL SERVICES & SUPPLIES & MATERIALS

\$558,000 increase is primarily related for improvements and upgrades related to Office 365, SharePoint, unified communications, city website, and network security.

TOTAL CAPITAL EQUIPMENT

\$24,000 increase is due to timing based on capital equipment purchases.



CENTRALIZED FACILITIES FUND

BUDGET BY CATEGORY

	2021 Budget	2022 Budget	\$ Change	% Change
Revenues				
County Support	\$89,000	\$89,000	\$ -	0.0%
Charges	5,013,000	5,513,600	500,600	10.0%
Transfer from General Fund	-	1,000,000	1,000,000	0.0%
Transfer from Sales Tax Fund	660,000	1,119,474	459,474	69.6%
Total Revenues	\$5,762,000	\$7,722,074	\$1,960,074	34.0%
Expenses				
Fulltime Wages & Benefits	\$1,593,917	\$1,775,411	\$181,494	11.4%
Part-time	36,624	36,624	-	0.0%
Overtime	41,910	41,910	-	0.0%
Total Personnel	1,672,451	1,853,945	181,494	10.9%
Professional Services	26,750	3,250	(23,500)	-87.9%
Rentals	264,610	285,183	20,573	7.8%
Repair & Maintenance	1,649,359	1,737,959	88,600	5.4%
Supplies & Materials	249,118	250,418	1,300	0.5%
Training & Education	4,480	4,480	-	0.0%
Utilities	1,124,833	1,203,412	78,580	7.0%
Other	1,500	1,500	-	0.0%
Total Other Operating	3,320,649	3,486,202	165,554	5.0%
Capital	660,000	1,101,949	441,949	67.0%
Total Operating Expenses	\$5,653,100	\$6,442,096	\$788,996	14.0%

FULLTIME POSITIONS

27↑0

MANAGE 39 CITY-OWNED PROPERTIES MAINTAINED BY FACILITIES MANAGEMENT TOTALING

890,000 SQ. FT.

PERSONNEL		\$ 1.9M
OPERATING		\$ 3.5M
DEBT SERVICE		\$ -
CAPITAL		\$ 1.1M

\$6.5M

MAJOR OPERATING BUDGET IMPACTS

WAGES & BENEFITS

Reallocation of a maintenance position from Public Parking to Centralized Facilities to be shared as a City-wide resource.

PROFESSIONAL SERVICES

\$23,500 decrease due to completed project designs.

RENTALS

\$20,573 increase due to a City-wide adjustment in internal technology and fleet rental charges.

UTILITIES

\$78,580 increase based on utility trends, primarily electricity.

CYCLIC MAINTENANCE, REMODELS & CAPITAL PLAN*

2021 & 2022 Areas of Focus:

- Parking lot resurfacing, sidewalks, and hardscape improvements across all facilities (2021/2022)
- Mechanical and HVAC repair & maintenance with primary focus on aging units at the Law Enforcement Center and various Fire Stations (2021/2022)
- Lighting improvements across all facilities, especially the downtown library (2021/2022)
- Opening the SW Police Report to Work station (2021)
- Remodeling and improving working/living conditions at aging fire stations (2022)
- A major renovation and expansion of the main building at the streets campus (design 2021/2022)
- Completing renovations of conference room spaces on first floor City Hall (2021/2022)
- Ronning Branch Library improvements (2022)
- Park campus building design, improvements and additions (2022+)

2022 Cyclic Maintenance:

Interior	\$184,000
Exterior	\$246,000
Concrete, Block & Pavement	\$136,000
HVAC & MEP Upgrades	\$25,000
Remodels (Fire Stations)	\$140,000

2022 Capital Program:

Projects	\$945,949
HVAC	\$150,000
Concrete, Block, & Pavement	\$300,000
Renovations & Expansions	\$500,000
Equipment	\$156,000
Total Capital Program	\$1,101,949

*Projects are subject to change based on priority needs.

PENSION & HEALTHCARE TRUST FUNDS

OPERATING BUDGET BY CATEGORY

Pension and Healthcare Trust Funds

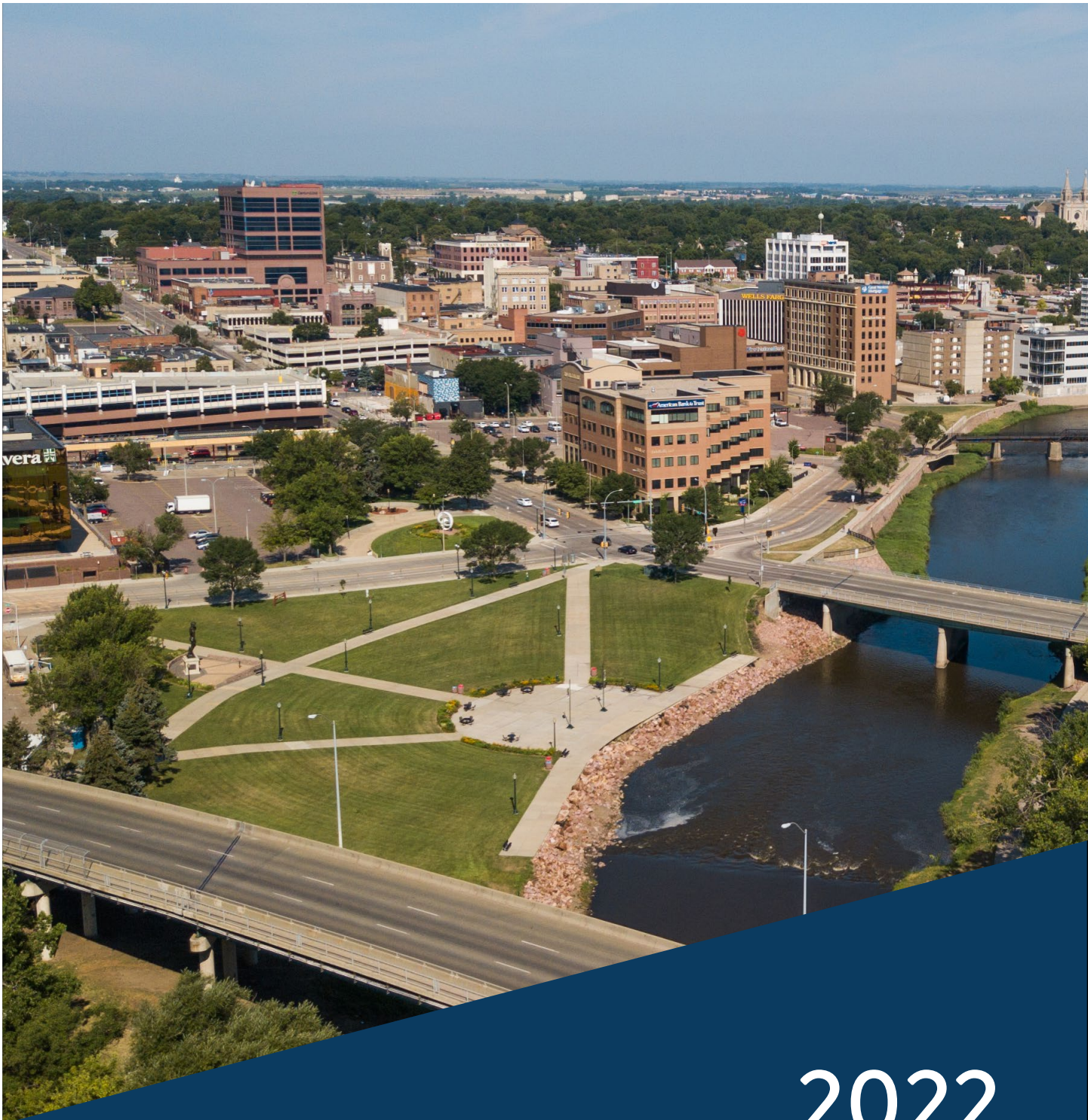
Employees Retirement System Budget Overview	2021 Budget	2022 Budget	\$ Change	% Change
Revenues				
Contributions	\$13,501,005	\$12,827,238	\$(673,767)	-5.0%
Investment Income	32,500,000	40,750,000	8,250,000	25.4%
Total Revenues	\$46,001,005	\$53,577,238	\$7,576,233	16.5%
Expenses				
Fulltime Wages & Benefits	\$150,085	\$156,933	\$6,848	4.6%
Part-time	-	-	-	0.0%
Overtime	-	-	-	0.0%
Total Personnel	150,085	156,933	6,848	4.6%
Professional Services	1,728,918	1,722,665	(6,253)	-0.4%
Supplies & Materials	200	200	-	0.0%
Training & Education	550	550	-	0.0%
Other	-	-	-	0.0%
Total Other Operating	1,729,668	1,723,415	(6,253)	-0.4%
Total Benefit Payments	30,771,483	32,435,453	1,663,970	5.4%
Total Operating Expenses	\$32,651,236	\$34,315,801	\$1,664,565	5.1%

Firefighters' Pension Budget Overview

Firefighters' Pension Budget Overview	2021 Budget	2022 Budget	\$ Change	% Change
Revenues				
Contributions	\$11,500,000	\$14,500,000	\$3,000,000	26.1%
Investment Income	5,259,946	5,216,393	(43,553)	-0.8%
Total Revenues	\$16,759,946	\$19,716,393	\$2,956,447	17.6%
Expenses				
Fulltime Wages & Benefits	\$96,038	\$100,186	\$4,148	4.3%
Part-time	-	-	-	0.0%
Overtime	-	-	-	0.0%
Total Personnel	96,038	100,186	4,148	4.3%
Professional Services	674,163	673,989	(174)	-0.0%
Supplies & Materials	250	250	-	0.0%
Training & Education	1,725	1,725	-	0.0%
Other	-	-	-	0.0%
Total Other Operating	676,138	675,964	(174)	-0.0%
Total Benefit Payments	9,578,311	10,489,440	911,129	9.5%
Total Operating Expenses	\$10,350,487	\$11,265,590	\$915,103	8.8%

115 Healthcare Trust Budget Overview

115 Healthcare Trust Budget Overview	2021 Budget	2022 Budget	\$ Change	% Change
Revenues				
Investment Income	\$ -	\$ -	\$ -	0.0%
Total Revenues	\$ -	\$ -	\$ -	0.0%
Expenses				
Total Benefit Payments	\$420,000	\$312,000	\$(108,000)	-25.7%
Total Operating Expenses	\$420,000	\$312,000	\$(108,000)	-25.7%



2022 BUDGET EXHIBITS

City of Sioux Falls

2022 Budget



The Mayor's Budget Message, the 2022 Budget, and the 2022–2026 Capital Program are available for inspection by the public during regular hours of operation at:

- City of Sioux Falls Website (www.siuksfalls.org/finance)
- Downtown Public Library–200 North Dakota Avenue
- Mayor's Office–City Hall, 224 West Ninth Street
- City Council Office/City Clerk's Office–235 West Tenth Street
- Finance Office–City Hall, 224 West Ninth Street

Summary of Tax Revenue

Property Tax	\$ 73,983,165
Sales/Use Tax	
General Tax	76,536,148
Capital Improvement Tax	76,536,148
Entertainment Tax	8,575,853
Lodging Tax	1,020,773
BID Tax	2,197,820
Tax Incremental Financing (T.I.F.)	3,744,000
Frontage Tax	
Street Maintenance Tax	5,032,227
21st Street Boulevard Tax	3,650
Storm Drainage Tax	12,126,053
Amusement Tax	13,500
Total Tax Revenue	\$ 259,769,337

Revenue Summary by Type

Taxes	\$ 259,769,337
Licenses and Permits	6,605,017
Intergovernmental	46,771,446
Charges for Goods and Services	163,522,104
Fines and Forfeitures	1,215,193
Investment and Interest Earnings	56,910,444
Contributions	26,880,631
Miscellaneous	10,315,217
Transfers	11,089,521
Bond/Note Proceeds	87,825,000
Total Budgeted Revenues	\$ 670,903,910

Revenue Summary by Fund Type

Governmental Funds

General Fund	\$ 195,367,254
Special Revenue Funds	148,587,851
Tax Incremental Fund	3,744,000
Permanent Funds	350
Total Governmental Funds	\$ 347,699,455

Proprietary Funds

Enterprise Funds

Power and Distribution Fund	\$ 10,190,910
Public Parking Fund	3,213,624
Sanitary Landfill Fund	11,245,092
Water Fund	39,242,859
Water Reclamation Fund	127,797,399
Total Enterprise Funds	\$ 191,689,884

Internal Service Funds

Centralized Facilities Management Fund	\$ 7,722,074
Fleet Maintenance Revolving Fund	15,022,151
Health Benefits Fund	26,987,660
Workers' Compensation Fund	1,572,884
Technology Revolving Fund	5,106,170
Property and Liability Fund	1,810,000
Total Internal Service Funds	\$ 58,220,939

Fiduciary Funds

Pension Trust Funds

Employee's Retirement Fund	\$ 53,577,238
Firefighters' Pension Fund	19,716,393
115 Healthcare Trust Fund	-
Total Fiduciary Funds	\$ 73,293,631

Total 2022 Budgeted Revenue \$ 670,903,910

Expenditures Summary
Governmental Funds by Function

	General Fund	Capital Improvement Sales/Use Tax Fund	Other Funds	Total
General Government				
Mayor	\$ 876,841	-	-	\$ 876,841
City Council	1,840,145	-	-	1,840,145
Attorney	2,282,632	-	-	2,282,632
Human Resources	2,069,089	-	-	2,069,089
Finance	3,510,926	-	-	3,510,926
Facilities Management	2,646,395	-	-	2,646,395
Innovation and Technology	5,498,612	-	-	5,498,612
Communications	2,630,526	37,500	-	2,668,026
Total General Government	21,355,166	37,500	-	21,392,666
Public Safety				
Fire	32,629,080	3,987,000	-	36,616,080
Police	45,102,045	1,535,000	2,000	46,639,045
Total Public Safety	77,731,125	5,522,000	2,000	83,255,125
Highways and Streets				
Highways and Streets	29,385,194	60,210,851	13,317,965	102,914,010
Total Highway and Streets	29,385,194	60,210,851	13,317,965	102,914,010
Public Health				
Health Department	17,355,293	49,000	-	17,404,293
Total Public Health	17,355,293	49,000	-	17,404,293
Culture and Recreation				
Parks and Recreation	23,093,260	11,219,500	-	34,312,760
Siouxland Libraries	9,285,799	1,763,600	5,000	11,054,399
Entertainment Venues	-	-	8,187,114	8,187,114
Total Culture and Recreation	32,379,059	12,983,100	8,192,114	53,554,273
Urban and Economic Development				
Planning and Development Services	12,734,539	30,000	3,744,000	16,508,539
Housing	-	-	10,062,669	10,062,669
Total Urban and Economic Development	12,734,539	30,000	13,806,669	26,571,208
Transit	-	-	16,892,100	16,892,100
Debt Service	-	16,195,948	1,940,919	18,136,867
Transfers	9,220,047	1,851,949	-	11,071,996
Total Governmental Funds	\$ 200,160,423	\$ 96,880,348	\$ 54,151,767	\$ 351,192,538

Proprietary Funds

Enterprise Funds

Power and Distribution Fund	\$ 8,112,499
Public Parking Fund	3,239,199
Sanitary Landfill Fund	11,642,895
Water Fund	44,389,868
Water Reclamation Fund	144,685,934
Total Enterprise Funds	\$ 212,070,395

Internal Service Funds

Centralized Facilities Management Fund	\$ 6,442,096
Fleet Maintenance Revolving Fund	15,882,501
Health Benefits Fund	24,125,855
Workers' Compensation Fund	1,628,434
Technology Revolving Fund	6,047,925
Property and Liability Fund	2,288,987
Total Internal Service Funds	\$ 56,415,798

Fiduciary Funds

Pension Trust Funds

Employee's Retirement Fund	\$ 34,315,801
Firefighters' Pension Fund	11,265,590
115 Healthcare Trust Fund	312,000
Total Fiduciary Funds	\$ 45,893,391

Total 2022 Budgeted Expenditures \$ 665,572,122

2022–2026 Capital Program (CIP and OCEP)

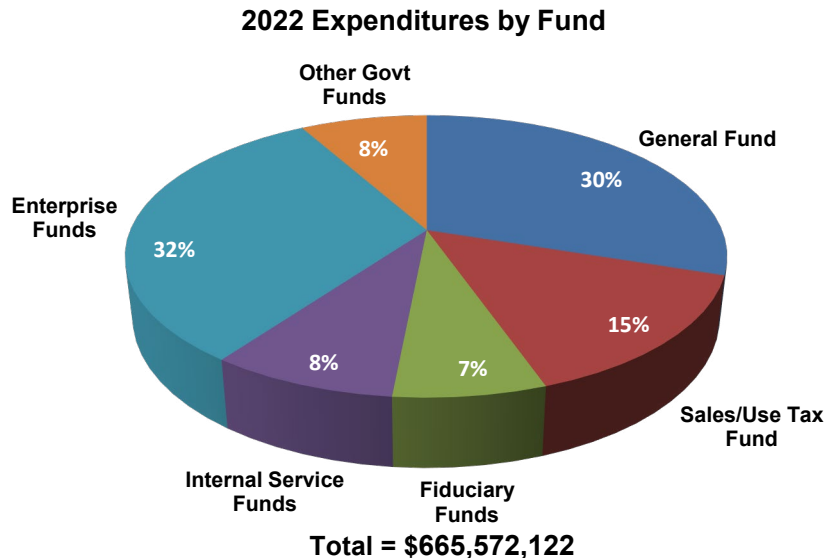
Funding Source	2022	2023	2024	2025	2026	Total
Sales/Use Tax	\$ 58,938,251	\$ 62,304,569	\$ 62,581,925	\$ 67,140,491	\$ 72,129,000	\$ 323,094,236
Platting Fees	3,420,000	3,480,000	3,540,000	3,600,000	3,660,000	17,700,000
User Fees	51,421,000	32,775,000	27,664,000	23,175,500	26,149,000	161,184,500
Internal Service Fees	8,855,149	9,482,418	5,680,994	8,742,167	9,501,514	42,262,242
State Loans	87,825,000	11,400,000	8,202,000	38,654,000	38,980,000	185,061,000
Storm Drainage Fees	8,500,000	9,985,000	8,437,000	7,702,000	9,954,000	44,578,000
Entertainment Tax	2,018,500	4,599,500	1,783,000	4,995,000	1,060,000	14,456,000
Transit Funds	4,540,000	110,000	1,160,000	90,000	143,500	6,043,500
Other Financing	17,314,200	3,230,000	3,190,000	1,080,000	1,080,000	25,894,200
Total Sources	\$ 242,832,100	\$ 137,366,487	\$ 122,238,919	\$ 155,179,158	\$ 162,657,014	\$ 820,273,678
Uses by Function	2022	2023	2024	2025	2026	Total
Communications	\$ 37,500	\$ 382,500	\$ 160,000	\$ 195,000	\$ -	\$ 775,000
General Government	37,500	382,500	160,000	195,000	-	775,000
Fire	3,987,000	3,124,500	1,293,500	3,431,500	5,431,500	17,268,000
Police	1,535,000	1,994,000	1,010,000	2,864,000	3,218,000	10,621,000
Public Safety	5,522,000	5,118,500	2,303,500	6,295,500	8,649,500	27,889,000
Highways and Streets	60,210,851	52,425,419	55,597,640	58,340,491	57,505,000	284,079,401
Highways and Streets - Storm Drainage	8,825,000	10,010,000	8,487,000	11,352,000	10,529,000	49,203,000
Highways & Streets	69,035,851	62,435,419	64,084,640	69,692,491	68,034,000	333,282,401
Public Health	49,000	124,750	147,285	132,000	148,000	601,035
Entertainment Venues/Events Complex	1,353,500	2,276,500	933,000	4,675,000	555,000	9,793,000
Entertainment Venues/Orpheum	300,000	400,000	150,000	-	-	850,000
Entertainment Venues/Sioux Falls Stadium	50,000	9,000	-	-	-	59,000
Entertainment Venues/Washington Pavilion	315,000	1,914,000	700,000	320,000	505,000	3,754,000
Parks and Recreation	11,219,500	9,099,000	9,185,000	5,082,500	8,651,500	43,237,500
Siouxland Libraries	1,763,600	974,400	1,008,500	845,000	965,000	5,556,500
Culture & Recreation	15,001,600	14,672,900	11,976,500	10,922,500	10,676,500	63,250,000
Planning & Development Services	30,000	30,000	30,000	30,000	30,000	150,000
Urban & Economic Development	30,000	30,000	30,000	30,000	30,000	150,000
Transit	4,540,000	110,000	1,160,000	90,000	143,500	6,043,500
Public Parking	65,000	165,000	189,000	110,000	150,000	679,000
Power and Distribution	818,000	3,955,000	885,000	860,000	1,330,000	7,848,000
Sanitary Landfill	2,566,000	2,233,000	545,000	588,000	3,518,000	9,450,000
Water	20,255,000	17,355,000	18,210,500	15,735,000	15,435,500	86,991,000
Water Reclamation	116,057,000	21,302,000	16,866,500	41,786,500	45,040,500	241,052,500
Centralized Facilities Management	1,101,949	952,518	1,018,894	924,767	975,014	4,973,142
Revolving Fleet	6,353,200	7,129,900	3,262,100	6,417,400	7,126,500	30,289,100
Revolving Technology	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	7,000,000
Enterprise/Internal Service	148,616,149	54,492,418	42,376,994	67,821,667	74,975,514	388,282,742
Total Uses	\$ 242,832,100	\$ 137,366,487	\$ 122,238,919	\$ 155,179,158	\$ 162,657,014	\$ 820,273,678

2022 Budget - Appropriation Exhibit A

A. Appropriations for Governmental Funds		General Fund	Sales/Use Tax Fund	Entertainment Tax Fund	Housing Fund	Transit Fund	Storm Drainage Fund	Tax Increment Financing Fund	Library Memorial Fund	Cottam Memorial Fund	2022 Appropriations
GENERAL GOVERNMENT											
Mayor	\$	876,841	-	-	-	-	-	-	-	-	\$ 876,841
City Council		1,840,145	-	-	-	-	-	-	-	-	1,840,145
Attorney		2,282,632	-	-	-	-	-	-	-	-	2,282,632
Human Resources		2,069,089	-	-	-	-	-	-	-	-	2,069,089
Finance		3,510,926	-	-	-	-	-	-	-	-	3,510,926
Facilities Management		2,646,395	-	-	-	-	-	-	-	-	2,646,395
Innovation and Technology		5,498,612	-	-	-	-	-	-	-	-	5,498,612
Communications		2,630,526	37,500	-	-	-	-	-	-	-	2,668,026
Total General Government		21,355,166	37,500	-	-	-	-	-	-	-	21,392,666
PUBLIC SAFETY											
Fire Rescue		32,629,080	3,987,000	-	-	-	-	-	-	-	36,616,080
Police		45,102,045	1,535,000	-	-	-	-	-	2,000	-	46,639,045
Total Public Safety		77,731,125	5,522,000	-	-	-	-	-	2,000	-	83,255,125
HIGHWAYS & STREETS											
Highways & Streets		29,385,194	60,210,851	-	-	-	13,317,965	-	-	-	102,914,010
Total Highways & Streets		29,385,194	60,210,851	-	-	-	13,317,965	-	-	-	102,914,010
PUBLIC HEALTH											
Health		17,355,293	49,000	-	-	-	-	-	-	-	17,404,293
Total Public Health		17,355,293	49,000	-	-	-	-	-	-	-	17,404,293
CULTURE & RECREATION											
Parks and Recreation		23,093,260	11,219,500	-	-	-	-	-	-	-	34,312,760
Siouxland Libraries		9,285,799	1,763,600	-	-	-	-	-	5,000	-	11,054,399
Entertainment Venues		-	-	8,187,114	-	-	-	-	-	-	8,187,114
Total Culture & Recreation		32,379,059	12,983,100	8,187,114	-	-	-	-	5,000	-	53,554,273
URBAN & ECONOMIC DEVELOPMENT											
Planning and Development Services		12,734,539	30,000	-	-	-	-	3,744,000	-	-	16,508,539
Housing		-	-	-	10,062,669	-	-	-	-	-	10,062,669
Total Urban & Economic Development		12,734,539	30,000	-	10,062,669	-	-	3,744,000	-	-	26,571,208
Transit											
Transit		-	-	-	-	16,892,100	-	-	-	-	16,892,100
Debt											
Debt		-	16,195,948	-	-	-	1,940,919	-	-	-	18,136,867
Transfers											
Transfers		9,220,047	1,851,949	-	-	-	-	-	-	-	11,071,996
Total Appropriations		\$ 200,160,423	\$ 96,880,348	\$ 8,187,114	\$ 10,062,669	\$ 16,892,100	\$ 15,258,884	\$ 3,744,000	\$ 5,000	\$ 2,000	\$ 351,192,538
B. Means of Finance for Governmental Funds											
Unobligated Cash Balance Applied	\$	4,793,169	-	-	\$ 613,169	-	\$ 1,437,149	-	\$ 4,700	\$ 1,950	\$ 6,850,137
Taxes		158,787,283	76,536,148	8,575,853	-	-	12,126,053	3,744,000	-	-	259,769,337
Licenses and Permits		6,424,667	150,000	-	-	-	100	-	-	-	6,574,767
Intergovernmental		18,397,075	9,664,200	-	5,845,803	12,775,368	-	-	-	-	46,682,446
Charges for Goods and Services		8,960,429	-	-	-	-	-	-	-	-	8,960,429
Fines and Forfeitures		629,000	-	-	-	-	-	-	-	-	629,000
Investment and Interest Earnings		550,000	250,000	50,000	39,100	-	40,000	-	300	50	929,450
Contributions		517,000	7,150,000	-	1,000,000	-	-	-	-	-	8,667,000
Miscellaneous Revenue		1,101,800	3,130,000	-	1,129,597	-	1,330,582	-	-	-	6,691,979
Other Financing Sources (Bonds, SRF's, Transfers)		-	-	-	1,435,000	7,035,047	325,000	-	-	-	8,795,047
Total Means of Finance		\$ 200,160,423	\$ 96,880,348	\$ 8,625,853	\$ 10,062,669	\$ 19,810,415	\$ 15,258,884	\$ 3,744,000	\$ 5,000	\$ 2,000	\$ 354,549,592

2022/2021 EXPENDITURES COMPARISON SUMMARY BY FUND

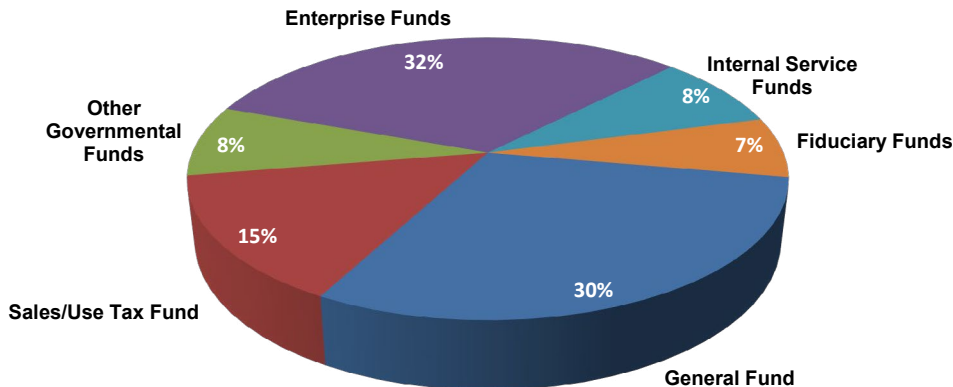
	2019	2020	2021	2022	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Appropriated Funds						
Governmental (Tax-Supported) Funds						
General Fund (Primary Operating)	\$ 166,503,809	\$ 192,893,436	\$ 185,636,492	\$ 200,160,423	\$ 14,523,931	7.8%
Sales/Use Tax Fund	66,220,810	118,486,264	81,007,826	96,880,348	15,872,522	19.6%
Other Governmental Funds						
Entertainment Tax Fund	8,852,982	10,438,228	8,172,063	8,187,114	15,051	0.2%
Housing Fund	5,860,949	6,489,820	6,413,343	10,062,669	3,649,326	56.9%
Transit Fund	8,490,670	8,562,349	13,489,908	16,892,100	3,402,192	25.2%
Storm Drainage Fund	14,200,267	11,784,265	19,703,309	15,258,884	(4,444,425)	-22.6%
T.I.F. Fund	2,544,519	3,028,958	3,655,500	3,744,000	88,500	2.4%
Library Memorial Fund	-	527	5,000	5,000	-	0.0%
Cottam Memorial Fund	-	-	2,000	2,000	-	0.0%
Public Safety Bond Fund	-	3,601,829	-	-	-	-
General Government Construction Fund	1,330,373	328,842	100,000	-	(100,000)	-100.0%
Total Appropriated	274,004,379	355,614,518	318,185,441	351,192,538	33,007,098	10.4%
Non-Appropriated Funds						
Proprietary (Fee-Supported) Funds						
Enterprise Funds						
Power & Distribution Fund	8,558,226	8,693,088	9,394,932	8,112,499	(1,282,433)	-13.7%
Public Parking Fund	15,154,070	6,847,858	3,223,856	3,239,199	15,343	0.5%
Sanitary Landfill Fund	10,234,600	16,124,700	15,338,495	11,642,895	(3,695,600)	-24.1%
Water Fund	35,888,423	39,400,674	43,426,657	44,389,868	963,211	2.2%
Water Reclamation Fund	40,517,886	52,169,414	107,117,984	144,685,934	37,567,950	35.1%
	110,353,205	123,235,734	178,501,924	212,070,395	33,568,471	18.8%
Internal Service Funds						
Centralized Facilities Fund	-	55	5,653,100	6,442,096	788,996	14.0%
Fleet Revolving Fund	14,408,744	13,065,292	14,214,085	15,882,501	1,668,417	11.7%
Health Benefits Fund	21,603,014	18,888,599	24,118,514	24,125,855	7,341	0.0%
Workers' Compensation Fund	1,574,918	1,355,136	1,966,165	1,628,434	(337,731)	-17.2%
Technology Revolving Fund	3,532,569	5,292,685	5,464,640	6,047,925	583,285	10.7%
Property & Liability Fund	1,644,743	2,206,028	2,091,042	2,288,987	197,945	9.5%
	42,763,988	40,807,795	53,507,545	56,415,798	2,908,252	5.4%
Fiduciary Funds						
Employee's Retirement System Fund	26,076,245	27,428,350	32,651,236	34,315,801	1,664,565	5.1%
Firefighters' Pension Fund	8,637,536	9,140,570	10,350,487	11,265,590	915,103	8.8%
115 Healthcare Trust Fund	501,328	386,444	420,000	312,000	(108,000)	-25.7%
	35,215,109	36,955,364	43,421,723	45,893,391	2,471,668	5.7%
Total Non-Appropriated Funds	188,332,302	200,998,893	275,431,192	314,379,584	38,948,392	14.1%
Total All Funds	\$ 462,336,681	\$ 556,613,411	\$ 593,616,633	\$ 665,572,122	\$ 71,955,489	12.1%



2022 ALL FUNDS SUMMARY

<u>Appropriated Funds</u>	<u>Revenues</u>	<u>Expenditures</u>	<u>Use of Fund Balance</u>
Governmental (Tax-Supported) Funds			
General Fund (General Operating)	\$ 195,367,254	\$ 200,160,423	\$ (4,793,169)
Sales/Use Tax Fund (General Capital)	96,880,348	96,880,348	-
Entertainment Tax Fund	8,625,853	8,187,114	438,739
Other Governmental Funds			
Housing Fund	9,449,500	10,062,669	(613,169)
Transit Fund	19,810,415	16,892,100	2,918,315
Storm Drainage Fund	13,821,735	15,258,884	(1,437,149)
Library Memorial Fund	300	5,000	(4,700)
Cottam Memorial Fund	50	2,000	(1,950)
T.I.F. Fund	3,744,000	3,744,000	-
Total Appropriated	\$ 347,699,455	\$ 351,192,538	\$ (3,493,083)
Non-Appropriated Funds			
Proprietary (Fee-Supported) Funds			
Enterprise Funds (Utility)			
Power & Distribution Fund	\$ 10,190,910	\$ 8,112,499	\$ 2,078,411
Public Parking Fund	3,213,624	3,239,199	(25,575)
Sanitary Landfill Fund	11,245,092	11,642,895	(397,803)
Water Fund	39,242,859	44,389,868	(5,147,009)
Water Reclamation Fund	127,797,399	144,685,934	(16,888,535)
Total Enterprise	191,689,884	212,070,395	(20,380,511)
Internal Service Funds			
Centralized Facilities Fund	7,722,074	6,442,096	1,279,978
Fleet Revolving Fund	15,022,151	15,882,501	(860,350)
Health Life Benefits Fund	26,987,660	24,125,855	2,861,806
Workers' Compensation Fund	1,572,884	1,628,434	(55,550)
Technology Revolving Fund	5,106,170	6,047,925	(941,755)
Property & Liability Fund	1,810,000	2,288,987	(478,987)
Total Internal Service Funds	58,220,939	56,415,798	1,805,142
Pension/Trust Funds			
Employee's Retirement System Fund	53,577,238	34,315,801	19,261,437
Firefighters' Pension Fund	19,716,393	11,265,590	8,450,803
115 Healthcare Trust Fund	-	312,000	(312,000)
Total Pension/Trust Funds	73,293,631	45,893,391	27,400,240
Total Non-Appropriated	\$ 323,204,455	\$ 314,379,584	\$ 8,824,871
Total All Funds (including transfers)	\$ 670,903,910	\$ 665,572,122	\$ 5,331,788

2022 Expenditures by Fund



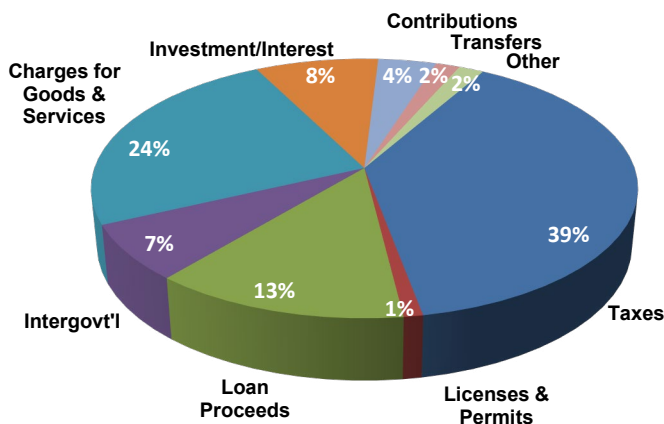
Total = \$665,572,122

2022 ALL FUNDS BREAKDOWN BY CATEGORY

Revenues						Total Revenue
	General	Sales/Use Tax	Other Governmental	Enterprise	Fiduciary & Internal Service	
Taxes	\$ 158,787,283	\$ 76,536,148	\$ 24,445,906	\$ -	\$ -	\$ 259,769,337
Licenses and Permits	6,424,667	150,000	100	30,250	-	6,605,017
Intergovernmental	18,397,075	9,664,200	18,621,171	-	89,000	46,771,446
Charges for Goods & Services	8,960,429	-	-	99,882,709	54,678,965	163,522,104
Fines and Forfeitures	629,000	-	-	586,193	-	1,215,193
Investment & Interest Earnings	550,000	250,000	129,450	571,994	55,409,000	56,910,444
Contributions	517,000	7,150,000	1,000,000	-	18,213,631	26,880,631
Misc. (Assessments, Rentals, Other)	1,101,800	3,130,000	2,460,179	3,118,738	504,500	10,315,217
Other Financing (Bond/SRF Notes)	-	-	325,000	87,500,000	-	87,825,000
Transfers In	-	-	8,470,047	-	2,619,474	11,089,521
Total Revenue all Funds	\$ 195,367,254	\$ 96,880,348	\$ 55,451,853	\$ 191,689,884	\$ 131,514,570	\$ 670,903,910

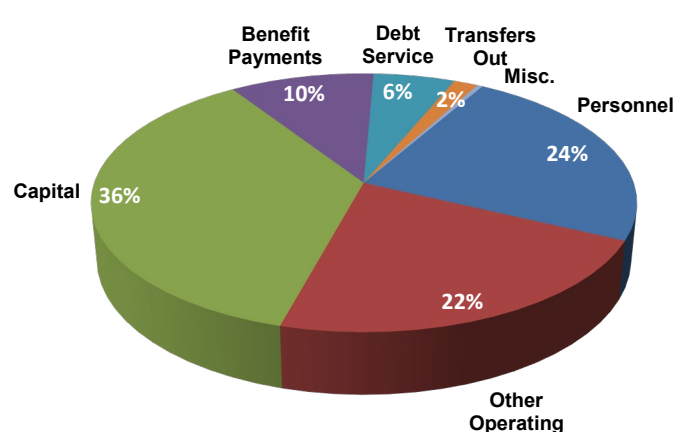
Expenditures						Total Expenditures
	General	Sales/Use Tax	Other Governmental	Enterprise	Fiduciary & Internal Service	
Personnel	\$ 130,707,067	\$ -	\$ 3,482,180	\$ 17,961,621	\$ 5,739,023	\$ 157,889,891
Other Operating	59,675,309	-	33,345,168	33,312,558	21,403,510	147,736,545
Capital	-	78,832,451	15,383,500	139,761,000	8,855,149	242,832,100
Debt Service	-	16,195,948	1,940,919	19,277,130	-	37,413,997
Benefit Payments	108,000	-	-	-	66,075,660	66,183,660
Transfers Out	9,220,047	1,851,949	-	-	-	11,071,996
Miscellaneous	450,000	-	-	1,758,086	235,847	2,443,933
Total Expenditures all Funds	\$ 200,160,423	\$ 96,880,348	\$ 54,151,767	\$ 212,070,395	\$ 102,309,189	\$ 665,572,122

2022 Revenue by Category



Total = \$670,903,910

2022 Expenditures by Category

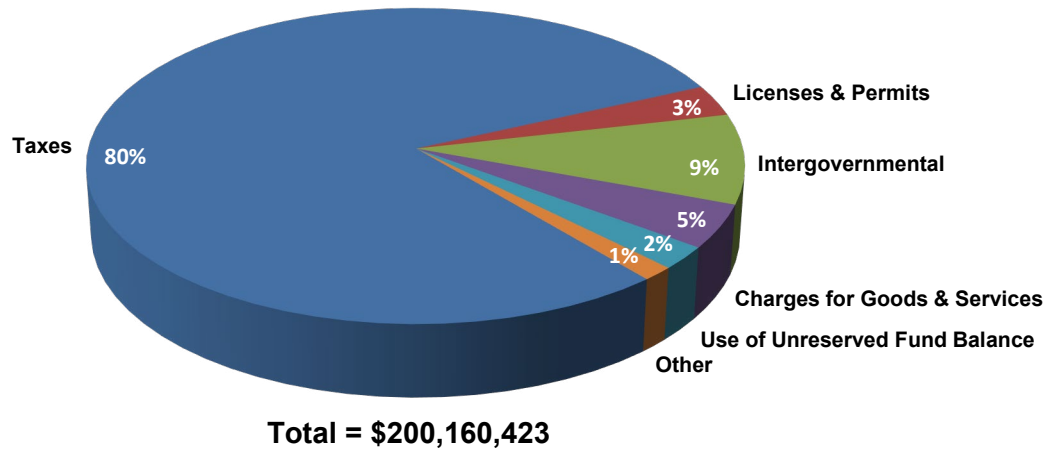


Total = \$665,572,122

GENERAL FUND (Revenue by Category Comparison)

	2019	2020	2021	2022	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Revenues						
Taxes						
Property (Growth 3.1%, CPI 1.2%)	\$ 63,876,772	\$ 67,680,168	\$ 70,821,286	\$ 73,883,165	\$ 3,061,879	4.3%
Sales/Use (10% - 2021, 4% - 2022)	67,476,813	67,135,048	70,098,133	76,536,148	6,438,015	9.2%
Frontage	4,821,227	4,888,992	4,866,800	5,035,877	169,077	3.5%
Lodging	956,580	681,346	1,020,773	1,020,773	-	0.0%
Business Improvement Districts	2,059,028	1,492,011	2,197,820	2,197,820	-	0.0%
Amusement	9,948	10,332	13,500	13,500	-	0.0%
Penalties and Interest	104,968	117,448	100,000	100,000	-	0.0%
Total Taxes	139,305,335	142,005,345	149,118,312	158,787,283	\$ 9,668,971	6.5%
Licenses and Permits	7,134,410	6,502,389	5,826,967	6,424,667	597,700	10.3%
Intergovernmental						
Federal and State Grants	5,876,584	56,242,491	6,423,139	10,281,270	3,858,131	60.1%
State Shared Revenue						
Motor Vehicle Licenses	2,975,953	3,254,037	3,193,000	3,250,000	57,000	1.8%
Bank Franchise Tax	1,716,396	2,329,314	1,000,000	1,500,000	500,000	50.0%
Liquor Tax Reversion	1,009,648	794,731	1,000,646	1,000,046	(600)	-0.1%
Health License Reversion	169,616	167,539	159,000	159,000	-	0.0%
Fire Insurance Premium Reversion	633,629	692,611	600,000	650,000	50,000	8.3%
Port of Entry Fees	92,457	77,459	75,000	75,000	-	0.0%
Total State Shared Revenue	6,597,699	7,315,690	6,027,646	6,634,046	606,400	10.1%
County Shared Revenues						
Wheel Tax	183,155	229,165	195,399	201,759	6,360	3.3%
Contributions	1,226,099	1,253,231	1,230,000	1,280,000	50,000	4.1%
Total County Shared Revenues	1,409,254	1,482,396	1,425,399	1,481,759	56,360	4.0%
Total Intergovernmental	13,883,537	65,040,577	13,876,184	18,397,075	4,520,891	32.6%
Charges for Goods and Services	6,611,258	6,468,305	8,883,304	8,960,429	77,125	0.9%
Fines and Forfeitures	608,262	624,945	639,000	629,000	(10,000)	-1.6%
Investment Revenue	1,805,304	1,115,743	550,000	550,000	79,000	14.4%
Other (Contributions, Assessments, Misc.)	1,177,959	1,536,114	1,326,800	1,618,800	292,000	22.0%
Total Revenues	170,526,065	223,293,417	180,220,567	195,367,254	15,225,687	8.4%
Use of Reserves			5,415,925	4,793,169	(701,756)	-13.0%
Total General Fund Sources			\$ 185,636,492	\$ 200,160,423	\$ 14,523,931	7.8%

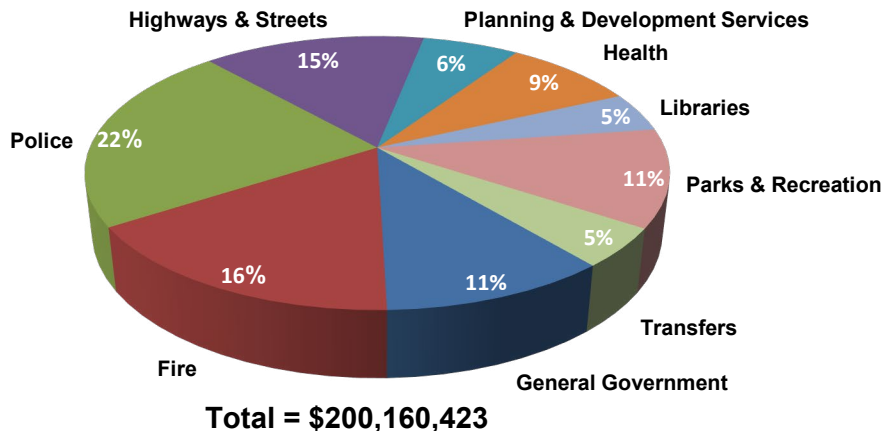
General Fund 2022 Sources by Category



GENERAL FUND (Expenditures by Department Comparison)

Expenditures	2019	2020	2021	2022	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
General Government:						
Mayor	\$ 694,804	\$ 787,202	\$ 866,461	\$ 876,841	\$ 10,380	1.2%
City Council	1,252,717	1,559,494	1,538,936	1,840,145	301,209	19.6%
Attorney	1,844,077	1,848,104	2,010,900	2,282,632	271,732	13.5%
Human Resources	1,534,973	1,518,889	1,772,196	2,069,089	296,893	16.8%
Finance	3,053,437	3,203,946	3,388,554	3,510,926	122,372	3.6%
Facilities Management	1,710,711	1,850,791	1,915,190	2,646,395	731,205	38.2%
Innovation and Technology	4,110,842	4,278,188	5,009,083	5,498,612	489,529	9.8%
Communications	1,843,762	1,733,323	2,426,190	2,630,526	204,336	8.4%
Total General Government	16,045,323	16,779,937	18,927,509	21,355,166	2,427,657	12.8%
Public Safety:						
Fire	28,372,246	29,533,311	31,846,087	32,629,080	782,993	2.5%
Police	36,838,007	38,748,970	43,487,888	45,102,045	1,614,157	3.7%
Total Public Safety	65,210,253	68,282,281	75,333,975	77,731,125	2,397,150	3.2%
Highways and Streets:						
Highways and Streets	27,019,132	24,485,075	28,438,163	29,385,194	947,030	3.3%
Total Highways and Streets	27,019,132	24,485,075	28,438,163	29,385,194	947,030	3.3%
Public Health (Health Department)	12,722,437	12,798,311	14,435,228	17,355,293	2,920,064	20.2%
Culture and Recreation:						
Parks and Recreation	19,666,616	18,172,878	20,634,480	23,093,260	2,458,781	11.9%
Siouxland Libraries	7,996,381	8,296,002	8,719,564	9,285,799	566,235	6.5%
Total Culture and Recreation	27,662,997	26,468,881	29,354,044	32,379,059	3,025,015	10.3%
Urban and Economic Development:						
Planning and Development Services	10,481,748	10,463,726	12,107,445	12,734,539	627,094	5.2%
Total Urban and Economic Development	10,481,748	10,463,726	12,107,445	12,734,539	627,094	5.2%
Transfers Out						
Technology Revolving	800,000	800,000	-	500,000	500,000	
Sales Tax	-	25,200,000	-	-	-	
Housing	933,576	1,785,227	1,035,227	1,435,000	399,773	38.6%
Transit	5,628,342	5,830,000	6,004,900	6,285,047	280,147	4.7%
Centralized Facilities	-	-	-	1,000,000	1,000,000	
Total Transfers	7,361,918	33,615,227	7,040,127	9,220,047	2,179,920	31.0%
Total Expenditures	\$ 166,503,809	\$ 192,893,436	\$ 185,636,492	\$ 200,160,423	\$ 14,523,931	7.8%

2022 General Fund Expenditures



GENERAL FUND (Expenditures Comparative Budget by Program)

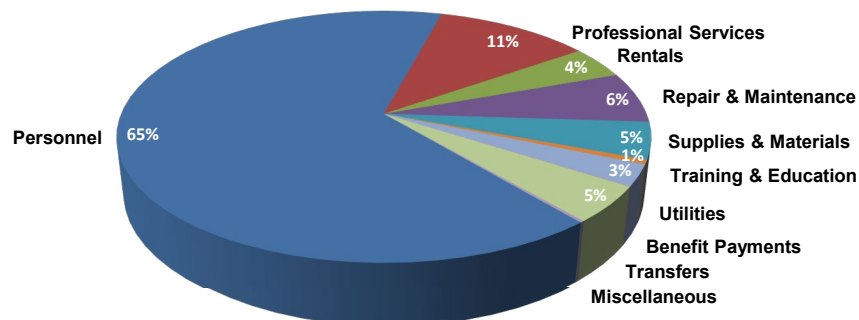
Expenditures	2019	2020	2021	2022	Difference	
	Actual	Actual	Budget	Budget	\$	%
General Government:						
Mayor	\$ 694,804	\$ 787,202	\$ 866,461	\$ 876,841	\$ 10,380	1.2%
City Council	1,252,717	1,559,494	1,538,936	1,840,145	301,209	19.6%
Attorney	1,844,077	1,848,104	2,010,900	2,282,632	271,732	13.5%
Human Resources	1,534,973	1,518,889	1,772,196	2,069,089	296,893	16.8%
Finance	3,053,437	3,203,946	3,388,554	3,510,926	122,372	3.6%
Facilities Management	1,710,711	1,850,791	1,915,190	2,646,395	731,205	38.2%
Innovation and Technology	4,110,842	4,278,188	5,009,083	5,498,612	489,529	9.8%
Communications	1,843,762	1,733,323	2,426,190	2,630,526	204,336	8.4%
Total General Government	16,045,323	16,779,937	18,927,509	21,355,166	2,427,657	12.8%
Public Safety:						
Fire						
Fire Services	25,206,584	26,027,538	28,404,764	28,725,312	320,548	
Fire Prevention	2,020,872	2,116,242	2,168,963	2,340,718	171,756	
Emergency Preparedness	334,558	376,304	390,036	381,420	(8,616)	
Facilities	810,233	1,013,227	882,325	1,181,630	299,305	
Total	28,372,246	29,533,311	31,846,087	32,629,080	782,993	2.5%
Police						
Uniformed Services	26,875,345	27,858,326	31,760,282	32,880,335	1,120,053	
Investigation	5,383,298	5,695,023	5,840,364	5,951,361	110,997	
Crime Lab	942,010	1,057,499	1,198,185	1,232,545	34,361	
Metro Communications	1,078,938	1,348,673	1,685,841	1,938,717	252,876	
Facilities	631,442	816,916	863,103	873,882	10,779	
Records	963,966	994,580	1,053,158	1,021,841	(31,317)	
Animal Control	963,008	977,951	1,086,955	1,203,363	116,408	
Total	36,838,007	38,748,970	43,487,888	45,102,045	1,614,157	3.7%
Total Public Safety	65,210,253	68,282,281	75,333,975	77,731,125	2,397,150	3.2%
Highways and Streets:						
Engineering	8,226,945	8,445,105	5,625,412	5,988,242	362,830	
Street Winter	9,479,340	7,646,170	9,469,158	9,545,631	76,473	
Street Maintenance	8,981,871	8,020,289	7,004,735	7,001,526	(3,209)	
Street Light and Traffic	-	150	5,918,858	6,366,795	447,937	
Facilities	330,976	373,362	420,000	483,000	63,000	
Total Highways and Streets	27,019,132	24,485,075	28,438,163	29,385,194	947,030	3.3%
Public Health:						
Community Health Center	9,880,282	9,712,834	11,010,185	13,118,689	2,108,504	
Health Safety & Enforcement	2,439,398	2,527,485	2,733,731	2,693,283	(40,449)	
Community Health & Wellness	402,758	300,492	333,812	585,822	252,009	
Community Triage Center	-	257,500	357,500	957,500	600,000	
Total Public Health	12,722,437	12,798,311	14,435,228	17,355,293	2,920,064	20.2%
Culture and Recreation:						
Siouxland Libraries						
Collections	204,598	206,918	197,000	232,500	35,500	
Operations	5,670,419	5,803,140	6,181,604	6,493,162	311,557	
Technology	488,888	584,744	540,550	623,472	82,922	
Program Support	70,784	26,180	79,625	50,510	(29,115)	
Facilities	1,561,693	1,675,021	1,720,785	1,886,155	165,370	
Total	7,996,381	8,296,002	8,719,564	9,285,799	566,235	6.5%
Parks and Recreation						
Parks & Playgrounds	6,487,778	6,868,912	6,513,103	7,854,908	1,341,805	
Aquatics	3,859,224	2,823,894	3,791,592	4,261,668	470,075	
Outdoor Sports	2,798,348	2,272,586	2,986,035	3,025,199	39,164	
Community Centers	1,546,360	1,449,323	1,753,297	2,030,190	276,893	
Zoo	1,570,518	1,490,740	1,930,432	1,951,051	20,619	
External Property Maintenance	817,817	742,097	851,245	921,741	70,496	
Forestry	1,896,642	1,905,969	2,013,101	2,101,207	88,107	
External Special Events	392,155	398,127	406,395	422,058	15,663	
Music & Theater	251,923	110,418	269,280	275,240	5,960	
Facilities (Shop Campus)	45,851	110,813	120,000	250,000	130,000	
Total	19,666,616	18,172,878	20,634,480	23,093,260	2,458,781	11.9%
Total Culture and Recreation	27,662,997	26,468,881	29,354,044	32,379,059	3,025,015	10.3%

GENERAL FUND (Expenditures Comparative Budget by Program)

	2019	2020	2021	2022	Difference		
	Actual	Actual	Budget	Budget	\$	%	
Urban and Economic Development:							
Planning and Development Services							
Development Services	3,414,081	3,697,462	4,207,745	4,571,989	364,244		
Building Services	3,185,335	3,441,160	3,680,035	3,914,192	234,156		
Neighborhood Services	705,428	986,026	826,071	849,765	23,694		
BID and Lodging Tax	3,176,905	2,339,077	3,393,593	3,398,593	5,000		
Total Urban & Economic Development	10,481,748	10,463,726	12,107,445	12,734,539	627,094		5.2%
Transfers Out							
Technology Revolving	800,000	800,000	-	500,000	500,000		
Sales Tax	-	25,200,000	-	-	-		
Housing	933,576	1,785,227	1,035,227	1,435,000	399,773		
Transit	5,628,342	5,830,000	6,004,900	6,285,047	280,147		
Centralized Facilities	-	-	-	1,000,000	1,000,000		
Total Transfers Out	7,361,918	33,615,227	7,040,127	9,220,047	2,179,920		31.0%
Total Expenditures	\$ 166,503,809	\$ 192,893,436	\$ 185,636,492	\$ 200,160,423	\$ 14,523,931		7.8%

GENERAL FUND (Expenditures by Category Comparison)

Expenditures	2019	2020	2021	2022	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Expenditures						
Fulltime Wages	\$ 67,907,840	\$ 70,708,536	\$ 78,633,538	\$ 82,466,427	\$ 3,832,889	4.9%
Part-time Wages	5,974,752	3,627,822	6,871,815	7,672,163	800,348	11.6%
Overtime	4,096,492	4,436,936	3,469,712	3,470,712	1,000	0.0%
OASI	3,550,761	3,491,082	3,801,893	4,023,976	222,083	5.8%
Pension	13,896,235	14,221,225	14,809,836	15,357,267	547,431	3.7%
Insurance	13,461,913	13,558,346	15,493,711	15,816,469	322,758	2.1%
Worker's Compensation	1,923,883	1,435,724	1,359,725	1,381,605	21,879	1.6%
Allowances	506,784	415,970	510,061	518,448	8,387	1.6%
Total Personnel	111,318,660	111,895,641	124,950,291	130,707,067	5,756,776	4.6%
Management Agreements	3,234,721	3,691,545	4,576,193	5,635,567	1,059,374	23.1%
Pass Through Taxes	3,243,542	2,477,801	3,593,593	3,598,593	5,000	0.1%
Non-Profit Service Contracts	2,068,858	2,173,201	2,478,584	3,498,494	1,019,910	41.1%
Property Liability Insurance	1,016,972	1,329,008	997,074	1,069,457	72,383	7.3%
Snow Removal	863,071	662,271	961,500	961,500	-	0.0%
Health Providers and Interpreters	1,271,816	829,523	1,288,644	1,950,644	662,000	51.4%
Other Professional Services	4,767,735	4,391,002	5,074,407	5,623,580	549,173	10.8%
Total Professional Services	16,466,714	15,554,352	18,969,995	22,337,835	3,367,840	17.8%
Technology	2,175,148	3,290,010	2,925,346	3,737,477	812,131	27.8%
Fleet	2,296,960	2,320,300	2,402,790	2,663,881	261,091	10.9%
Equipment	1,139,661	1,153,422	1,032,425	1,063,299	30,874	3.0%
Centralized Facilities	-	-	253,000	274,000	21,000	
Copiers	179,359	164,609	210,434	204,726	(5,708)	-2.7%
Other Rental Charges	397,918	435,330	378,229	391,353	13,124	3.5%
Total Rentals	6,189,046	7,363,671	7,202,224	8,334,736	1,132,512	15.7%
Fleet Vehicles	3,793,325	3,700,295	4,189,507	4,292,617	103,110	2.5%
Centralized Facilities	-	172,918	1,670,000	2,147,000	477,000	28.6%
Street Lights	486,429	692,386	900,000	250,000	(650,000)	-72.2%
Traffic Signals	234,620	564,782	450,460	463,974	13,514	3.0%
Traffic Striping	496,191	469,255	441,020	454,011	12,991	2.9%
Other Repair & Maintenance	5,446,119	5,925,247	3,264,361	5,407,239	2,142,878	65.6%
Total Repair & Maintenance	10,456,684	11,524,883	10,915,348	13,014,841	2,099,493	19.2%
Fuel	1,460,742	954,895	1,678,642	1,678,642	-	0.0%
Road Salt	1,520,383	544,005	1,538,400	1,538,460	60	0.0%
Software Maintenance & Support	1,164,193	1,358,933	1,096,230	1,181,057	84,827	7.7%
Technology Hardware	34,276	172,033	537,500	139,250	(398,250)	-74.1%
Centralized Facilities	-	-	261,000	233,000	(28,000)	-10.7%
Uniforms	155,130	275,714	402,140	329,490	(72,650)	-18.1%
Other Supplies & Materials	4,486,152	3,645,015	4,108,462	4,286,096	177,633	4.3%
Total Supplies & Materials	8,820,877	6,950,595	9,622,374	9,385,994	(236,380)	-2.5%
Training & Education	903,439	583,345	1,060,543	1,148,277	87,734	8.3%
Utilities	4,823,289	4,759,771	5,317,590	5,453,626	136,036	2.6%
Total Other Operating	47,660,049	46,736,616	53,088,074	59,675,309	6,587,235	12.4%
Benefit Payments	114,224	184,242	108,000	108,000	-	0.0%
Transfers Out	7,361,918	33,615,227	7,040,127	9,220,047	2,179,920	31.0%
Miscellaneous	48,958	461,711	450,000	450,000	-	0.0%
Total Expenditures	\$ 166,503,809	\$ 192,893,436	\$ 185,636,492	\$ 200,160,423	\$ 14,523,931	7.8%



BUDGET AND ACTUALS BY DEPARTMENT

GENERAL ADMINISTRATION

MAYOR

Breakdown by Category

	2019	2020	2021	2022	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Operating Revenues						
Total Operating Revenues	\$ -		\$ -	\$ -	\$ -	
Expenditures						
Fulltime	\$ 517,365	\$ 572,666	\$ 581,389	\$ 592,327	\$ 10,938	1.9%
Part-time	-	1,472	6,400	6,400	-	0.0%
OASI	36,414	39,449	40,291	40,384	93	0.2%
Benefits	94,415	115,859	140,616	136,460	(4,156)	-3.0%
Total Personnel	648,195	729,447	768,696	775,571	6,875	0.9%
Professional Services	16,588	36,363	51,203	53,271	2,068	4.0%
Rentals	7,595	8,477	9,227	10,664	1,437	15.6%
Supplies & Materials	12,315	8,959	22,100	22,100	-	0.0%
Training & Education	8,324	2,053	13,735	13,735	-	0.0%
Utilities	1,788	1,903	1,500	1,500	-	0.0%
Total Other Operating	46,609	57,755	97,765	101,270	3,505	3.6%
Total Expenditures	\$ 694,804	\$ 787,202	\$ 866,461	\$ 876,841	\$ 10,380	1.2%

CITY COUNCIL

Breakdown by Category

	2019	2020	2021	2022	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Operating Revenues						
Charges for Goods/Services	\$ 1,500	\$ 2,000		\$ 1,500	1,500	
Other	-	40,512	-	-	-	
Total Operating Revenues	\$ 1,500	\$ 42,512	\$ -	\$ 1,500	\$ 1,500	
Expenditures						
Fulltime	\$ 542,086	\$ 601,391	\$ 671,686	\$ 693,643	\$ 21,957	3.3%
Part-time	158,277	166,043	159,664	172,016	12,352	7.7%
Overtime	297	8,398	2,585	2,585	-	0.0%
OASI	53,692	59,272	61,729	63,542	1,813	2.9%
Benefits	155,002	166,595	207,893	215,573	7,680	3.7%
Total Personnel	909,353	1,001,700	1,103,557	1,147,359	43,802	4.0%
Professional Services	153,349	340,775	184,844	417,210	232,366	125.7%
Rentals	32,556	29,043	34,795	44,686	9,891	28.4%
Supplies & Materials	40,462	91,778	84,700	84,700	-	0.0%
Training & Education	110,284	88,657	124,480	139,630	15,150	12.2%
Utilities	6,713	7,542	6,560	6,560	-	0.0%
Total Other Operating	343,364	557,794	435,379	692,786	257,407	59.1%
Total Expenditures	\$ 1,252,717	\$ 1,559,494	\$ 1,538,936	\$ 1,840,145	\$ 301,209	19.6%

Breakdown by Category

	2019	2020	2021	2022	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Operating Revenues						
Taxes (Vending Machine Tax)	\$ 9,948	\$ 9,185	\$ 13,500	\$ 13,500	\$ -	0.0%
Licenses and Permits	1,632,315	498,420	677,902	688,602	10,700	1.6%
Intergovernmental	1,023,748	804,151	1,013,246	1,012,646	(600)	-0.1%
Charges for Goods & Services	500	550	600	600	-	0.0%
Total Operating Revenues	\$ 2,666,511	\$ 1,312,306	\$ 1,705,248	\$ 1,715,348	\$ 10,100	0.6%
Expenditures						
Fulltime	\$ 1,122,440	\$ 1,144,036	\$ 1,167,943	\$ 1,366,261	\$ 198,318	17.0%
Part-time	4,524	7,465	6,000	6,000	-	0.0%
OASI	78,464	81,856	85,618	94,344	8,726	10.2%
Benefits	286,866	270,435	285,039	336,218	51,179	18.0%
Total Personnel	1,492,294	1,503,792	1,544,600	1,802,823	258,223	16.7%
Professional Services	68,056	38,603	165,503	164,974	(529)	-0.3%
Multi-Cultural Center	137,678	137,678	137,678	141,808	4,130	3.0%
Rentals	26,206	77,147	72,264	80,917	8,653	12.0%
Supplies & Materials	47,927	4,611	13,320	13,600	280	2.1%
Training & Education	18,806	27,769	18,755	18,755	-	0.0%
Utilities	53,110	58,504	58,780	59,755	975	1.7%
Total Other Operating	351,783	344,312	466,300	479,809	13,509	2.9%
Total Expenditures	\$ 1,844,077	\$ 1,848,104	\$ 2,010,900	\$ 2,282,632	\$ 271,732	13.5%

HUMAN RESOURCES

Breakdown by Category

	2019	2020	2021	2022	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Operating Revenues						
Total Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	
Expenditures						
Fulltime	\$ 710,552	\$ 761,218	\$ 793,255	\$ 972,852	\$ 179,597	22.6%
Part-time	5,988	-	12,000	9,000	(3,000)	-25.0%
Overtime	1,694	651	-	-	-	
OASI	51,413	54,580	58,595	69,756	11,161	19.0%
Benefits	209,734	220,095	249,717	309,915	60,198	24.1%
Total Personnel	979,382	1,036,544	1,113,567	1,361,523	247,956	22.3%
Professional Services	430,369	315,363	453,053	475,559	22,506	5.0%
Rentals	40,692	38,449	37,366	47,644	10,278	27.5%
Repair & Maintenance	3,238	-	-	-	-	
Supplies & Materials	74,167	118,735	150,760	166,403	15,643	10.4%
Training & Education	6,399	7,882	15,800	15,800	-	0.0%
Utilities	1,054	1,916	1,650	2,160	510	30.9%
Other Current	(328)	-	-	-	-	
Total Other Operating	555,592	482,345	658,629	707,566	48,937	7.4%
Total Expenditures	\$ 1,534,973	\$ 1,518,889	\$ 1,772,196	\$ 2,069,089	\$ 296,893	16.8%

Breakdown by Category

	2019	2020	2021	2022	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Operating Revenues						
Total Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	
Expenditures						
Fulltime	\$ 1,978,637	\$ 2,127,530	\$ 2,239,563	\$ 2,304,051	\$ 64,488	2.9%
Part-time	57,547	73,409	74,256	74,256	-	0.0%
Overtime	13,178	3,942	5,000	5,000	-	0.0%
OASI	143,626	154,250	156,111	162,758	6,647	4.3%
Benefits	599,515	636,174	678,469	711,580	33,111	4.9%
Total Personnel	2,792,504	2,995,304	3,153,399	3,257,645	104,246	3.3%
Professional Services	40,309	75,243	97,916	98,644	728	0.7%
Rentals	68,864	82,533	94,709	107,707	12,998	13.7%
Repair & Maintenance	93	1,847	-	-	-	
Supplies & Materials	125,828	30,741	20,000	11,000	(9,000)	-45.0%
Training & Education	22,675	12,898	19,530	30,530	11,000	56.3%
Utilities	3,163	5,380	3,000	5,400	2,400	80.0%
Total Other Operating	260,933	208,642	235,155	253,281	18,126	7.7%
Total Expenditures	\$ 3,053,437	\$ 3,203,946	\$ 3,388,554	\$ 3,510,926	\$ 122,372	3.6%

GENERAL FACILITIES

Breakdown by Category

	2019	2020	2021	2022	Difference	
	Actual	Actual	Original Budget*	Budget*	\$	%
Operating Revenues						
Intergovernmental	\$ -	\$ -	\$ -	\$ 700,000	\$ 700,000	
Total Operating Revenues	\$ -	\$ -	\$ -	\$ 700,000	\$ 700,000	
Expenditures						
Fulltime	\$ 523,858	\$ 526,019	\$ 855,000	\$ 912,000	\$ 57,000	6.7%
Part-time	-	3,143	-	-	-	
Overtime	16,402	9,748	-	-	-	
OASI	37,971	38,621	-	-	-	
Benefits	224,493	215,720	-	-	-	
Total Personnel	802,724	793,252	855,000	912,000	57,000	6.7%
Professional Services	36,515	63,823	58,190	72,395	14,205	24.4%
Rentals	110,169	137,583	172,000	193,000	21,000	12.2%
Repair & Maintenance	282,596	375,886	400,000	1,037,000	637,000	159.3%
Supplies & Materials	190,702	199,194	115,000	112,000	(3,000)	-2.6%
Training & Education	1,884	-	-	-	-	
Utilities	286,121	281,054	315,000	320,000	5,000	1.6%
Total Other Operating	907,987	1,057,539	1,060,190	1,734,395	674,205	63.6%
Total Operating Expenditures	1,710,711	1,850,791	1,915,190	2,646,395	731,205	38.2%
City Center Bond	1,330,373	328,842	-	-	-	
Buildings	450,447	1,019,946	-	-	-	
Equipment	67,447	416,580	-	-	-	
Total Capital Expenditures	1,848,267	1,765,368	-	-	-	
Total Expenditures	\$ 3,558,979	\$ 3,616,159	\$ 1,915,190	\$ 2,646,395	\$ 731,205	38.2%

*Created Centralized Facilities Management Internal Service Fund

INNOVATION AND TECHNOLOGY

Breakdown by Category

	2019	2020	2021	2022	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Operating Revenues						
Intergovernmental	\$ -	\$ -	\$ 100,000	\$ 100,000	-	0.0%
Charges for Goods & Services	513	501	-	-	-	-
Other	1,657	50,000	-	-	-	-
Total Operating Revenues	\$ 2,170	\$ 50,501	\$ 100,000	\$ 100,000	\$ -	0.0%
Expenditures						
Fulltime	\$ 2,306,390	\$ 2,466,400	\$ 2,824,105	\$ 2,941,322	\$ 117,217	4.2%
Part-time	30,403	16,778	92,248	121,248	29,000	31.4%
Overtime	2,705	3,386	3,000	3,000	-	0.0%
OASI	164,641	175,897	198,975	206,778	7,803	3.9%
Benefits	737,833	755,555	844,218	860,582	16,364	1.9%
Total Personnel	3,241,972	3,418,016	3,962,546	4,132,930	170,384	4.3%
Professional Services	185,390	192,031	342,804	550,386	207,582	60.6%
Rentals	106,300	257,660	207,894	297,098	89,204	42.9%
Repair & Maintenance	9,825	15,895	72,500	72,500	-	0.0%
Supplies & Materials	415,115	249,827	271,229	278,078	6,849	2.5%
Training & Education	63,985	52,826	69,171	69,626	455	0.7%
Utilities	88,256	91,933	82,940	97,995	15,055	18.2%
Total Other Operating	868,871	860,172	1,046,537	1,365,682	319,145	30.5%
Total Operating Expenditures	4,110,842	4,278,188	5,009,083	5,498,612	489,529	9.8%
Capital Equipment	26,072	222,019	-	-	-	-
Total Expenditures	\$ 4,136,914	\$ 4,500,207	\$ 5,009,083	\$ 5,498,612	\$ 489,529	9.8%

COMMUNICATIONS

Breakdown by Category

	2019	2020	2021	2022	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Operating Revenues						
Cable Franchise Fee	\$ 176,218	\$ 346,765	\$ 200,000	\$ 200,000	\$ -	0.0%
Intergovernmental	-	829	-	-	-	-
Charges for Goods & Services	981	-	-	-	-	-
Total Operating Revenues	\$ 177,199	\$ 347,594	\$ 200,000	\$ 200,000	\$ -	0.0%
Expenditures						
Fulltime	\$ 918,467	\$ 898,152	\$ 1,304,160	\$ 1,419,309	\$ 115,149	8.8%
Part-time	43,219	15,207	88,216	88,216	-	0.0%
Overtime	2,441	6,736	6,500	6,500	-	0.0%
OASI	66,921	63,987	96,616	104,691	8,075	8.4%
Benefits	355,113	307,825	395,504	452,995	57,491	14.5%
Total Personnel	1,386,162	1,291,907	1,890,995	2,071,711	180,715	9.6%
Professional Services	303,392	323,549	399,591	399,937	346	0.1%
Rentals	45,242	48,743	55,950	76,022	20,072	35.9%
Repair & Maintenance	7,322	4,512	23,301	23,301	-	0.0%
Supplies & Materials	94,049	57,651	44,158	44,941	783	1.8%
Training & Education	4,495	2,514	10,040	10,040	-	0.0%
Utilities	3,100	4,447	2,155	4,575	2,420	112.3%
Total Other Operating	457,600	441,416	535,195	558,816	23,621	4.4%
Total Operating Expenditures	1,843,762	1,733,323	2,426,190	2,630,526	204,336	8.4%
Capital Equipment	34,521	220,407	45,000	37,500	(7,500)	-16.7%
Total Expenditures	\$ 1,878,283	\$ 1,953,730	\$ 2,471,190	\$ 2,668,026	\$ 196,836	8.0%

FIRE

Breakdown by Category

	2019	2020	2021	2022	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Operating Revenues						
Intergovernmental	\$ 771,241	\$ 21,053,881	\$ 683,000	\$ 733,000	\$ 50,000	7.3%
Charges for Goods & Services	315,441	743,763	765,600	765,600	-	0.0%
Miscellaneous	5,614	2,284	-	-	-	
Total Operating Revenues	\$ 1,092,296	\$ 21,799,928	\$ 1,448,600	\$ 1,498,600	\$ 50,000	3.5%
Expenditures						
Fulltime	\$ 14,618,001	\$ 15,114,670	\$ 16,897,806	\$ 17,253,279	\$ 355,473	2.1%
Part-time	26,764	23,618	20,748	66,496	45,748	220.5%
Overtime	1,535,717	2,117,155	1,550,000	1,650,000	100,000	6.5%
OASI	284,122	307,265	307,444	315,772	8,328	2.7%
Benefits	8,774,443	8,631,352	9,298,280	9,375,948	77,668	0.8%
Total Personnel	25,239,048	26,194,060	28,074,278	28,661,495	587,217	2.1%
Professional Services	429,474	499,258	441,695	468,882	27,187	6.2%
Rentals	375,832	521,864	450,394	511,435	61,041	13.6%
Repair & Maintenance	939,530	1,034,475	1,180,869	1,403,869	223,000	18.9%
Supplies & Materials	908,953	838,550	1,141,262	1,036,099	(105,163)	-9.2%
Training & Education	191,679	130,061	249,883	250,300	417	0.2%
Utilities	287,719	315,044	307,706	297,000	(10,706)	-3.5%
Other Current	10	-	-	-	-	
Total Other Operating	3,133,198	3,339,251	3,771,809	3,967,585	195,776	5.2%
Total Operating Expenditures	28,372,246	29,533,311	31,846,087	32,629,080	782,993	2.5%
Public Safety Bond	-	3,601,829	-	-	-	
Land	2,500	276,780	250,000	-	(250,000)	-100.0%
Buildings	574,076	3,326,345	-	2,597,000	2,597,000	
Equipment	2,019,603	1,376,138	1,946,000	1,390,000	(556,000)	-28.6%
Total Capital Expenditures	2,596,179	8,581,092	2,196,000	3,987,000	1,791,000	81.6%
Total Expenditures	\$ 30,968,425	\$ 38,114,403	\$ 34,042,087	\$ 36,616,080	\$ 2,573,993	7.6%

Breakdown by Program

	2019	2020	2021	2022	Difference	%
Fire Services	\$ 25,206,584	\$ 26,027,538	\$ 28,404,764	\$ 28,725,312	\$ 320,548	1.1%
Fire Prevention	2,020,872	2,116,242	2,168,963	2,340,718	171,756	7.9%
Emergency Preparedness	334,558	376,304	390,036	381,420	(8,616)	-2.2%
Facilities	810,233	1,013,227	882,325	1,181,630	299,305	33.9%
Capital	2,596,179	4,979,263	2,196,000	3,987,000	1,791,000	81.6%
Public Safety Bond	-	3,601,829	-	-	-	
Total Expenditures by Program	\$ 30,968,425	\$ 38,114,403	\$ 34,042,087	\$ 36,616,080	\$ 2,573,993	7.6%

Breakdown by Category

	2019	2020	2021	2022	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Operating Revenues						
Licenses & Permits	\$ 43,586	\$ 41,640	\$ 50,000	\$ 50,000	\$ -	0.0%
Intergovernmental (Grants)	963,322	27,566,889	1,526,430	1,426,430	(100,000)	-6.6%
Charges for Goods & Services	191,606	153,696	141,500	141,500	-	0.0%
Contributions & Fines	62,628	30,679	60,000	60,000	-	0.0%
Miscellaneous Revenue	8,360	8,326	-	-	-	-
Total Operating Revenues	\$ 1,269,502	\$ 27,801,230	\$ 1,777,930	\$ 1,677,930	\$ (100,000)	-5.6%
Expenditures						
Fulltime	\$ 20,338,058	\$ 21,051,291	\$ 23,936,924	\$ 24,975,268	\$ 1,038,344	4.3%
Part-time	124,278	185,868	230,670	253,292	22,622	9.8%
Overtime	1,411,736	1,778,610	1,400,000	1,200,000	(200,000)	-14.3%
OASI	423,083	451,473	470,273	483,567	13,294	2.8%
Benefits	9,427,931	9,391,791	10,316,162	10,487,368	171,206	1.7%
Total Personnel	31,725,086	32,859,032	36,354,029	37,399,495	1,045,466	2.9%
Professional Services	976,437	968,069	878,822	1,343,500	464,678	52.9%
Metro Communications	1,078,938	1,348,673	1,685,841	1,938,717	252,876	15.0%
Rentals	699,069	870,529	888,141	1,077,788	189,647	21.4%
Repair & Maintenance	608,220	799,974	905,600	936,250	30,650	3.4%
Supplies & Materials	1,223,998	1,419,922	2,194,440	1,796,265	(398,175)	-18.1%
Training & Education	202,076	122,600	244,031	250,000	5,969	2.4%
Utilities	324,184	360,171	336,984	360,030	23,046	6.8%
Total Other Operating	5,112,921	5,889,938	7,133,859	7,702,550	568,691	8.0%
Total Operating Expenditures	36,838,007	38,748,970	43,487,888	45,102,045	1,614,157	3.7%
Capital Equipment	564,548	1,779,956	1,944,317	1,535,000	(409,317)	-21.1%
Total Expenditures	\$ 37,402,555	\$ 40,528,926	\$ 45,432,205	\$ 46,637,045	\$ 1,204,840	2.7%

Breakdown by Program

Uniformed Services	\$ 26,875,345	\$ 27,858,326	\$ 31,760,282	\$ 32,880,335	\$ 1,120,053	3.5%
Investigation	5,383,298	5,695,023	5,840,364	5,951,361	110,997	1.9%
Crime Lab	942,010	1,057,499	1,198,185	1,232,545	34,361	2.9%
Records	963,966	994,580	1,053,158	1,021,841	(31,317)	-3.0%
Animal Control	963,008	977,951	1,086,955	1,203,363	116,408	10.7%
Facilities	631,442	816,916	863,103	873,882	10,779	1.2%
Metro Communications	1,078,938	1,348,673	1,685,841	1,938,717	252,876	15.0%
Capital	564,548	1,779,956	1,944,317	1,535,000	(409,317)	-21.1%
Total Expenditures by Program	\$ 37,402,555	\$ 40,528,926	\$ 45,432,205	\$ 46,637,045	\$ 1,204,840	2.7%

HIGHWAYS AND STREETS

Breakdown by Category

	2019	2020	2021	2022	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Operating Revenues						
Taxes - Frontage	\$ 4,817,901	\$ 4,885,706	\$ 4,863,150	\$ 5,032,227	\$ 169,077	3.5%
Licenses & Permits	165,991	196,410	179,030	179,030	-	0.0%
Intergovernmental	3,838,838	6,446,532	4,167,399	4,230,759	63,360	1.5%
Contributions	811,460	783,181	-	-	-	-
Charges for Goods & Services	144,010	394,358	584,140	584,140	-	0.0%
Miscellaneous	67,619	166,680	41,000	41,000	-	0.0%
Total Operating Revenues	\$ 9,845,819	\$ 12,872,867	\$ 9,834,719	\$ 10,067,156	\$ 232,437	2.4%
Expenditures						
Fulltime	\$ 6,754,857	\$ 7,012,570	\$ 7,720,651	\$ 8,425,514	\$ 704,863	9.1%
Wages Other Department	193,910	74,927	290,000	310,000	20,000	6.9%
Part-time	623,945	523,889	962,868	640,176	(322,692)	-33.5%
Overtime	852,761	392,379	405,000	497,000	92,000	22.7%
OASI	607,375	579,687	601,995	652,043	50,048	8.3%
Benefits	2,851,460	2,683,876	2,868,155	3,163,038	294,883	10.3%
Total Personnel	11,884,308	11,267,327	12,848,669	13,687,771	839,102	6.5%
Professional Services	1,813,567	1,091,046	1,624,932	1,577,274	(47,658)	-2.9%
Rentals	3,478,599	3,790,285	3,793,801	4,205,871	412,070	10.9%
Repair & Maintenance	4,916,318	4,955,983	4,932,657	4,556,148	(376,509)	-7.6%
Supplies & Materials	3,062,768	1,554,258	3,169,730	3,226,948	57,218	1.8%
Training & Education	56,276	33,760	67,264	67,494	230	0.3%
Utilities	1,807,295	1,792,417	2,001,110	2,063,687	62,577	3.1%
Total Other Operating	15,134,823	13,217,748	15,589,494	15,697,423	107,929	0.7%
Total Operating Expenditures	27,019,132	24,485,075	28,438,163	29,385,194	947,031	3.3%
Land	1,570,473	8,297,450	-	-	-	-
Buildings	22,862	-	-	-	-	-
Equipment	52,111	117,233	433,000	120,000	(313,000)	-72.3%
Infrastructure	35,320,745	49,935,314	49,499,130	60,090,851	10,591,721	21.4%
Total Capital Expenditures	36,966,191	58,349,997	49,932,130	60,210,851	10,278,721	20.6%
Total Expenditures	\$ 63,985,322	\$ 82,835,072	\$ 78,370,293	\$ 89,596,045	\$ 11,225,751	14.3%

Breakdown by Program

Street Maintenance	\$ 8,981,871	\$ 5,821,202	\$ 7,004,735	\$ 7,658,159	653,424	9.3%
Street Winter	9,479,340	7,646,170	9,469,158	8,888,998	(580,160)	-6.1%
Engineering	5,352,765	5,271,070	5,625,412	5,988,242	362,830	6.4%
Traffic	2,874,180	-	-	-	-	-
Traffic and Street Lights*		5,373,272	5,918,858	6,366,795	447,937	7.6%
Centralized Facilities	330,976	373,362	420,000	483,000	63,000	15.0%
Capital	36,966,191	58,349,997	49,932,130	60,210,851	10,278,721	20.6%
Total Expenditures by Program	\$ 63,985,322	\$ 82,835,072	\$ 78,370,293	\$ 89,596,045	\$ 11,225,752	14.3%

* Created Traffic and Street Lights program by combining street light maintenance from Street Maintenance and Traffic.

STORM DRAINAGE

Breakdown by Category

	2019	2020	2021	2022	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Operating Revenues						
Taxes	\$ 9,917,281	\$ 10,473,574	\$ 11,634,675	\$ 12,126,053	\$ 491,378	4.2%
Intergovernmental	-	29,333	-	-	-	0.0%
Special Assessments	1,205,615	1,711,331	1,087,181	1,330,682	243,501	22.4%
Miscellaneous (Interest, Contributions)	248,229	92,666	40,100	40,000	(100)	-0.2%
Other (SRF Notes, Transfer-In)	1,511,132	744,633	4,800,000	325,000	(4,475,000)	-93.2%
Total Operating Revenues	\$ 12,882,257	\$ 13,051,537	\$ 17,561,956	\$ 13,821,735	\$ (3,740,221)	-21.3%
Expenditures						
Fulltime	\$ 977,151	\$ 1,135,343	\$ 1,282,622	\$ 1,642,070	\$ 359,448	28.0%
Wages Other Departments	195,521	186,989	295,000	295,000	-	0.0%
Part-time	35,683	21,980	44,000	44,000	-	0.0%
Overtime	43,037	22,506	26,050	26,050	-	0.0%
OASI	78,982	87,807	90,457	114,940	24,483	27.1%
Benefits	354,671	390,501	420,006	573,017	153,010	36.4%
Total Personnel	1,685,045	1,845,125	2,158,135	2,695,077	536,942	24.9%
Professional Services	133,923	154,925	162,324	169,312	6,988	4.3%
Rentals	190,202	251,745	244,200	202,500	(41,700)	-17.1%
Repair & Maintenance	938,474	834,219	1,161,766	1,311,008	149,242	12.8%
Supplies & Materials	91,280	46,537	78,405	89,147	10,742	13.7%
Training & Education	11,914	1,859	16,110	16,110	-	0.0%
Utilities	7,705	4,578	8,621	9,812	-	0.0%
Total Other Operating	1,373,498	1,293,864	1,671,426	1,797,889	126,463	7.6%
Total Operating Expenditures	3,058,543	3,138,989	3,829,561	4,492,965	663,404	17.3%
Land	820,815	1,595,236	-	460,000	460,000	
Equipment	59,247	143,514	400,000	295,000	(105,000)	-26.3%
Infrastructure	9,878,805	5,668,978	14,590,000	8,070,000	(6,520,000)	-44.7%
Total Capital Expenditures	10,758,867	7,407,729	14,990,000	8,825,000	(6,165,000)	-41.1%
Debt	382,858	1,237,547	883,748	1,940,919	1,057,171	119.6%
Total Expenditures	\$ 14,200,268	\$ 11,784,265	\$ 19,703,309	\$ 15,258,884	\$ (4,444,425)	-22.6%

PUBLIC HEALTH

Breakdown by Category

	2019	2020	2021	2022	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Operating Revenues						
Charges (Net)	\$ 3,485,161	\$ 3,775,734	\$ 4,863,919	\$ 4,863,919	\$ -	0.0%
Intergovernmental	4,087,038	4,595,432	3,973,869	7,004,000	3,030,131	76.3%
Licenses & Permits	334,058	329,096	314,610	314,610	-	0.0%
Fines, Contributions, Interest	215,868	229,377	128,000	128,000	-	0.0%
Miscellaneous	442,485	431,057	582,000	582,000	-	0.0%
Total Operating Revenues	\$ 8,564,611	\$ 9,360,696	\$ 9,862,398	\$ 12,892,529	\$ 3,030,131	30.7%
Expenditures						
Fulltime	\$ 5,480,597	\$ 5,777,556	\$ 6,240,575	\$ 6,445,782	\$ 205,207	3.3%
Part-time	906,447	862,189	967,242	1,345,902	378,660	39.1%
Overtime	48,840	37,488	36,000	45,000	9,000	25.0%
OASI	446,942	460,014	500,294	508,175	7,881	1.6%
Benefits	1,864,930	1,879,140	2,167,091	2,142,791	(24,300)	-1.1%
Total Personnel	8,747,756	9,016,386	9,911,202	10,487,650	576,448	5.8%
Professional Services	2,130,361	1,911,324	2,550,207	4,093,256	1,543,049	60.5%
Rentals	271,295	336,358	296,771	395,552	98,781	33.3%
Repair & Maintenance	116,871	97,707	125,970	627,200	501,230	397.9%
Supplies & Materials	1,208,130	1,246,144	1,285,937	1,435,937	150,000	11.7%
Training & Education	112,040	56,698	117,830	170,117	52,288	44.4%
Utilities	135,985	133,691	147,312	145,581	(1,731)	-1.2%
Total Other Operating	3,974,682	3,781,923	4,524,027	6,867,643	2,343,617	51.8%
Total Operating Expenditures	12,722,437	12,798,310	14,435,228	17,355,293	2,920,064	20.2%
Capital Equipment	166,353	76,935	101,000	49,000	(52,000)	-51.5%
Buildings			-	-	-	
Total Expenditures	\$ 12,888,790	\$ 12,875,245	\$ 14,536,228	\$ 17,404,293	\$ 2,868,064	19.7%

Breakdown by Program

	2019	2020	2021	2022	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Falls Community Health Clinic						
Intergovernmental - Grants	\$ 3,602,019	\$ 4,343,851	\$ 3,619,869	\$ 5,800,000	\$ 2,180,131	60.2%
Charges (Net)	3,132,659	3,480,254	4,572,268	4,572,268	-	0.0%
Miscellaneous	460,981	527,681	602,000	602,000	-	0.0%
Total Departmental Revenues	\$ 7,195,659	\$ 8,351,786	\$ 8,794,137	\$ 10,974,268	\$ 2,180,131	24.8%
Community Clinics (Medical & Dental)	\$ 9,880,282	\$ 9,712,834	\$ 11,010,185	\$ 13,118,689	\$ 2,108,504	19.2%
Total Expenditures	\$ 9,880,282	\$ 9,712,834	\$ 11,010,185	\$ 13,118,689	\$ 2,108,504	19.2%
Community Health, Safety and Enforcement						
Licenses and Permits	\$ 334,058	\$ 329,096	\$ 314,610	\$ 314,610	\$ -	0.0%
Intergovernmental - Grants	485,020	251,581	354,000	1,204,000	850,000	240.1%
Charges	352,502	295,480	291,651	291,651	-	0.0%
Miscellaneous (Fines, Contributions)	197,373	132,754	108,000	108,000	-	0.0%
Total Departmental Revenues	\$ 1,368,952	\$ 1,008,910	\$ 1,068,261	\$ 1,918,261	\$ 850,000	79.6%
Community Safety & Enforcement	\$ 2,439,398	\$ 2,527,485	\$ 2,733,731	\$ 2,693,283	\$ (40,449)	-1.5%
Community Health & Wellness	402,758	300,492	333,812	585,822	252,009	75.5%
LINK Triage Center	-	257,500	357,500	957,500	600,000	167.8%
Total Expenditures	\$ 2,842,156	\$ 3,085,476	\$ 3,425,044	\$ 4,236,604	\$ 811,561	23.7%

Breakdown by Category

	2019	2020	2021	2022	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Operating Revenues						
Intergovernmental	\$ 1,135,000	\$ 1,202,913	\$ 1,232,000	\$ 1,285,000	\$ 53,000	4.3%
Charges	49,849	25,488	52,000	48,000	(4,000)	-7.7%
Fines & Forfeitures	57,920	26,690	60,000	50,000	(10,000)	-16.7%
Contributions	31,528	31,020	43,000	10,000	(33,000)	-76.7%
Miscellaneous	14,342	9,535	11,000	15,000	4,000	36.4%
Total Operating Revenues	\$ 1,288,639	\$ 1,295,646	\$ 1,398,000	\$ 1,408,000	\$ 10,000	0.7%
Expenditures						
Fulltime	\$ 3,848,454	\$ 4,094,272	\$ 4,245,726	\$ 4,466,468	\$ 220,742	5.2%
Part-time	223,135	94,128	224,000	273,686	49,686	22.2%
Overtime	9,709	6,298	500	500	-	0.0%
OASI	289,915	297,063	295,774	316,148	20,374	6.9%
Benefits	1,316,487	1,374,745	1,398,277	1,431,697	33,420	2.4%
Total Personnel	5,687,701	5,866,506	6,164,277	6,488,500	324,223	5.3%
Professional Services	372,950	355,108	389,175	404,781	15,606	4.0%
Siouxland Museum Support	630,199	684,738	696,609	737,405	40,796	5.9%
Rentals	235,030	344,174	277,525	366,024	88,499	31.9%
Repair & Maintenance	449,701	521,673	521,550	623,400	101,850	19.5%
Supplies & Materials	341,768	265,817	369,045	349,530	(19,515)	-5.3%
Training & Education	12,685	8,382	15,500	17,500	2,000	12.9%
Utilities	265,149	248,707	285,883	298,659	12,776	4.5%
Other Current	1,198	1,423	-	-	-	-
Total Other Operating	2,308,680	2,430,022	2,555,287	2,797,299	242,012	9.5%
Total Operating Expenditures	7,996,381	8,296,528	8,719,564	9,285,799	566,235	6.5%
Buildings	101,045	23,270	-	-	-	-
Equipment	58,067	292,668	-	-	-	-
Books & Audio-Visual Items	705,842	583,728	765,000	1,763,600	998,600	130.5%
Total Capital Expenditures	864,955	899,666	765,000	1,763,600	998,600	130.5%
Total Expenditures	\$ 8,861,336	\$ 9,196,194	\$ 9,484,564	\$ 11,049,399	\$ 1,564,835	16.5%

Breakdown by Program

Collections	\$ 204,598	\$ 206,918	\$ 197,000	\$ 232,500	\$ 35,500	18.0%
Operations	5,670,419	5,803,425	6,181,604	6,493,162	311,558	5.0%
Technology	488,888	584,744	540,550	623,472	82,922	15.3%
Program Support	70,784	26,180	79,625	50,510	(29,115)	-36.6%
Facilities	1,561,693	1,675,021	1,720,785	1,886,155	165,370	9.6%
Capital	864,955	899,666	765,000	1,763,600	998,600	130.5%
Total Expenditures by Program	\$ 8,861,336	\$ 9,195,954	\$ 9,484,564	\$ 11,049,399	\$ 1,564,835	16.5%

PARKS AND RECREATION

Breakdown by Category

	2019	2020	2021	2022	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Operating Revenues						
Taxes (frontage)	\$ 3,327	\$ 3,286	\$ 3,650	\$ 3,650	\$ -	0.0%
Charges	2,030,566	947,037	2,100,800	2,129,000	28,200	1.3%
Licenses & Permits	36,600	17,975	28,000	35,000	7,000	25.0%
Intergovernmental	42,592	894,312	5,000	230,000	225,000	4500.0%
Rental Charges	20,239	16,136	20,300	20,300	-	0.0%
Contributions	21,060	44,439	148,000	448,000	300,000	202.7%
Miscellaneous	113,822	302,789	6,500	6,500	-	0.0%
Total Operating Revenues	\$ 2,268,206	\$ 2,225,974	\$ 2,312,250	\$ 2,872,450	\$ 560,200	24.2%
Expenditures						
Fulltime	\$ 4,383,324	\$ 4,700,827	\$ 4,815,052	\$ 5,096,181	\$ 281,129	5.8%
Part-time	3,754,155	1,641,743	3,986,863	4,574,835	587,972	14.7%
Overtime	169,676	68,263	38,627	38,627	-	0.0%
OASI	604,729	458,841	645,106	705,302	60,196	9.3%
Benefits	1,851,172	1,997,469	2,106,675	2,232,779	126,104	6.0%
Total Personnel	10,763,056	8,867,143	11,592,323	12,647,724	1,055,401	9.1%
Professional Services	3,043,568	2,960,865	3,229,377	3,592,785	363,408	11.3%
Rentals	287,939	323,165	354,337	412,182	57,845	16.3%
Repair & Maintenance	3,064,192	3,648,487	2,676,402	3,569,639	893,237	33.4%
Supplies & Materials	968,484	839,498	944,560	1,012,260	67,700	7.2%
Training & Education	42,612	14,102	40,005	39,730	(275)	-0.7%
Utilities	1,496,765	1,381,954	1,697,476	1,718,941	21,465	1.3%
Other Current	-	137,665	100,000	100,000	-	0.0%
Total Other Operating	8,903,560	9,305,736	9,042,157	10,445,536	1,403,379	15.5%
Total Operating Expenditures	19,666,616	18,172,879	20,634,480	23,093,260	2,458,780	11.9%
Land	946,848	781,344	700,000	800,000	100,000	14.3%
Buildings	100,276	149,589	-	-	-	-
Improvements Other Than Buildings	5,620,395	2,840,090	3,698,000	9,337,000	5,639,000	152.5%
Equipment	894,913	1,024,940	1,310,500	1,082,500	(228,000)	-17.4%
Total Capital Expenditures	7,562,433	4,795,963	5,708,500	11,219,500	5,511,000	96.5%
Total Expenditures	\$ 27,229,049	\$ 22,968,842	\$ 26,342,980	\$ 34,312,760	\$ 7,969,780	30.3%

Breakdown by Program

Parks & Playgrounds	\$ 6,487,778	\$ 6,868,912	\$ 6,513,103	\$ 7,854,908	\$ 1,341,805	20.6%
Aquatics	3,859,224	2,823,894	3,791,592	4,261,668	470,076	12.4%
Outdoor Sports	2,798,348	2,272,586	2,986,035	3,025,199	39,164	1.3%
Great Plains Zoo	1,570,518	1,490,740	1,930,432	1,951,051	20,619	1.1%
Community Centers	1,546,360	1,449,323	1,753,297	2,030,190	276,893	15.8%
External Property Maintenance	817,817	742,097	851,245	921,741	70,496	8.3%
Forestry	1,896,642	1,905,969	2,013,101	2,101,207	88,106	4.4%
External Special Events	392,155	398,127	406,395	422,058	15,663	3.9%
Music & Theater	251,923	110,418	269,280	275,240	5,960	2.2%
Centralized Facilities (Park Shop)	45,851	110,813	120,000	250,000	130,000	108.3%
Capital	7,562,433	4,795,963	5,708,500	11,219,500	5,511,000	96.5%
Total Expenditures by Program	\$ 27,229,049	\$ 22,968,842	\$ 26,342,980	\$ 34,312,760	\$ 7,969,780	30.3%

ENTERTAINMENT VENUES

Breakdown by Category

	2019	2020	2021	2022	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Departmental Revenues						
Entertainment Tax	\$ 8,294,905	\$ 7,170,446	\$ 7,963,109	\$ 8,575,853	\$ 612,744	7.7%
Intergovernmental	-	28,079	-	-	-	-
Other Revenue	1,950,627	277,395	50,000	50,000	-	0.0%
Total Departmental Revenues	\$ 10,245,532	\$ 7,475,920	\$ 8,013,109	\$ 8,625,853	\$ 612,744	7.6%
Expenditures						
Events Complex						
Property Insurance	\$ 109,155	\$ 158,533	\$ 105,126	\$ 132,024	\$ 26,898	25.6%
Professional Services	40,108	2,281,030	50,000	50,000	-	0.0%
Rentals	14	-	-	-	-	-
Repair & Maintenance	371,883	701,628	1,418,700	1,815,500	396,800	28.0%
Supplies & Materials	56,735	54,090	184,000	138,000	(46,000)	-25.0%
Total Operating Expenditures	577,895	3,195,281	1,757,826	2,135,524	377,698	21.5%
Buildings	848,186	2,181,090	875,000	775,000	(100,000)	-11.4%
Equipment	1,258,449	629,361	738,000	578,500	(159,500)	-21.6%
Total Capital Expenditures	2,106,635	2,810,451	1,613,000	1,353,500	(259,500)	-16.1%
Total Events Complex Expenditures	\$ 2,684,531	\$ 6,005,732	\$ 3,370,826	\$ 3,489,024	\$ 118,198	3.5%
Orpheum Theatre						
Property Insurance	\$ 6,039	\$ 8,771	\$ 4,868	\$ 6,124	\$ 1,256	25.8%
Operating Contract	200,000	345,000	345,000	345,000	-	0.0%
Professional Services	11,745	-	-	-	-	-
Rentals	-	-	100,000	-	(100,000)	-100.0%
Repair & Maintenance	40,208	19,586	100,000	200,000	100,000	100.0%
Supplies & Materials	-	-	15,600	50,000	34,400	220.5%
Total Operating Expenditures	257,993	373,357	565,468	601,124	35,656	6.3%
Buildings	8,960	120,241	35,000	300,000	265,000	757.1%
Equipment	37,168	-	65,000	-	(65,000)	-100.0%
Total Capital Expenditures	46,128	120,241	100,000	300,000	200,000	200.0%
Total Orpheum Theatre Expenditures	\$ 304,121	\$ 493,598	\$ 665,468	\$ 901,124	\$ 235,656	35.4%
Washington Pavilion						
Property Insurance	\$ 71,103	\$ 103,268	\$ 70,079	\$ 88,168	\$ 18,089	25.8%
Operating Contract	1,724,000	1,750,000	1,750,000	1,750,000	-	0.0%
Professional Services	26,871	-	-	-	-	-
Rentals	51,000	50,000	306,000	300,000	(6,000)	-2.0%
Repair & Maintenance	135,022	98,481	800,000	600,000	(200,000)	-25.0%
Supplies & Materials	16,070	139,686	104,000	50,000	(54,000)	-51.9%
Other	-	-	2,577	-	(2,577)	-100.0%
Total Operating Expenditures	2,024,066	2,141,435	3,032,656	2,788,168	(244,488)	-8.1%
Buildings	1,209,028	476,134	50,000	300,000	250,000	500.0%
Equipment	527,632	873,915	565,000	15,000	(550,000)	-97.3%
Total Capital Expenditures	1,736,661	1,350,049	615,000	315,000	(300,000)	-48.8%
Total Washington Pavilion Expenditures	\$ 3,760,727	\$ 3,491,484	\$ 3,647,656	\$ 3,103,168	\$ (544,488)	-14.9%
Sioux Falls Stadium						
Property Insurance	\$ 6,970	\$ 10,123	\$ 6,668	\$ 8,389	\$ 1,721	25.8%
Operating Contract	-	-	281,445	255,409	(26,036)	-9.3%
Professional Services	7,200	-	-	-	-	-
Repair & Maintenance	347,735	177,746	200,000	350,000	150,000	75.0%
Supplies & Materials	8,258	16,715	-	30,000	30,000	-
Total Operating Expenditures	370,164	204,584	488,113	643,798	155,685	31.9%
Capital Expenditures	-	11,100	-	50,000	50,000	-
Total Sioux Falls Stadium Expenditures	\$ 370,164	\$ 215,684	\$ 488,113	\$ 693,798	\$ 205,685	42.1%

ENTERTAINMENT VENUES (CONT.)

	2019	2020	2021	2022	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Great Plains Zoo*						
Operating Contract	\$ 231,730	\$ 231,730	\$ -	\$ -	\$ -	
Total Operating Expenditures	231,730	231,730	-	-	-	
Total Great Plains Zoo Expenditures	\$ 231,730	\$ 231,730	\$ -	\$ -	\$ -	
State Theatre						
Other	\$ 1,501,710	\$ -	\$ -	\$ -	\$ -	
Total Operating Expenditures	1,501,710	-	-	-	-	
Total State Theatre Expenditures	\$ 1,501,710	\$ -	\$ -	\$ -	\$ -	

*Zoo Operating Support is included in the Parks' General Fund Zoo Program budget.

Breakdown by Program

Events Complex	\$ 2,684,531	\$ 6,005,732	\$ 3,370,826	\$ 3,489,024	\$ 118,198	3.5%
Orpheum Theatre	304,121	493,598	665,468	901,124	235,656	35.4%
Washington Pavilion	3,760,727	3,491,484	3,647,656	3,103,168	(544,488)	-14.9%
Sioux Falls Stadium	370,164	215,684	488,113	693,798	205,685	42.1%
Great Plains Zoo	231,730	231,730	-	-	-	
State Theatre	1,501,710	-	-	-	-	
Total Expenditures by Program	\$ 8,852,982	\$ 10,438,228	\$ 8,172,063	\$ 8,187,114	\$ 15,051	0.2%

PLANNING AND DEVELOPMENT SERVICES

Breakdown by Category

	2019	2020	2021	2022	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Departmental Operating Revenues						
Lodging Tax (Experience SF)	\$ 956,580	\$ 688,067	\$ 1,020,773	\$ 1,020,773	\$ -	0.0%
Occupational BID Tax (Experience SF)	1,979,738	1,431,916	2,110,150	2,110,150	-	0.0%
Main Street BID & Hilton BID	262,840	235,041	259,670	267,670	8,000	3.1%
Licenses & Permits	4,066,023	4,447,199	3,652,425	4,177,425	525,000	14.4%
Intergovernmental	215,795	187,689	200,240	200,240	-	0.0%
Charges for Goods & Services	391,132	517,442	373,245	426,170	52,925	14.2%
Fines & Forfeitures	134,636	156,842	120,000	120,000	-	0.0%
Miscellaneous Revenue	22,129	42,101	9,000	22,000	13,000	144.4%
Total Departmental Revenues	\$ 8,028,874	\$ 7,706,296	\$ 7,745,503	\$ 8,344,428	\$ 598,925	7.7%
Expenditures						
Fulltime	\$ 3,670,843	\$ 3,785,012	\$ 4,049,704	\$ 4,292,170	\$ 242,466	6.0%
Part-time	16,069	12,872	40,640	40,640	-	0.0%
Overtime	31,335	3,880	22,500	22,500	-	0.0%
OASI	261,453	268,827	283,072	300,716	17,644	6.2%
Benefits	1,153,644	1,168,874	1,320,238	1,319,845	(393)	0.0%
Total Personnel	5,133,344	5,239,465	5,716,154	5,975,871	259,717	4.5%
Professional Services	255,679	320,656	498,962	557,458	58,496	11.7%
Rentals	403,657	497,663	457,050	508,146	51,096	11.2%
Repair & Maintenance	58,777	68,443	76,500	165,535	89,035	116.4%
Supplies & Materials	154,274	118,965	146,133	146,133	-	0.0%
Training & Education	49,219	23,143	54,520	55,020	500	0.9%
Utilities	62,886	75,106	69,533	71,783	2,250	3.2%
Other Current	16	229,094	5,000	5,000	-	0.0%
Neighborhood Programs	96,991	187,113	50,000	50,000	-	0.0%
Experience Sioux Falls	2,916,048	2,330,370	3,130,923	3,130,923	-	0.0%
Downtown Sioux Falls	348,550	346,667	340,000	349,125	9,125	2.7%
Forward Sioux Falls	400,000	400,000	400,000	500,000	100,000	25.0%
Hilton Hotel Occupancy Fee Program	77,308	52,040	87,670	87,670	-	0.0%
SF Development Foundation	275,000	275,000	275,000	281,875	6,875	2.5%
Southeast Tech	100,000	150,000	150,000	200,000	50,000	33.3%
USD Discovery District	150,000	150,000	650,000	650,000	-	0.0%
Total Other Operating	5,348,404	5,224,260	6,391,291	6,758,668	367,377	5.7%
Total Operating Expenditures	10,481,748	10,463,726	12,107,445	12,734,539	627,094	5.2%
Improvements Other Than Buildings	\$ 29,485	\$ 11,215	\$ 30,000	\$ 30,000	\$ -	0.0%
Equipment	-	26,090	-	-	-	-
Intangibles (Façade Revitalization)	104,896	-	-	-	\$ -	-
Total Capital Expenditures	\$ 134,381	\$ 37,305	\$ 30,000	\$ 30,000	\$ -	0.0%
Total Expenditures	\$ 10,616,129	\$ 10,501,030	\$ 12,137,445	\$ 12,764,539	\$ 627,094	5.2%

Breakdown by Program

Development Services	\$ 3,414,081	\$ 3,697,462	\$ 4,207,745	\$ 4,571,989	\$ 364,244	8.7%
Building Services	3,185,335	3,441,160	3,680,035	3,914,192	234,156	6.4%
Neighborhood Services	705,428	986,026	826,071	849,765	23,694	2.9%
BID and Lodging Tax	3,176,905	2,339,077	3,393,593	3,398,593	5,000	0.1%
Capital	134,381	37,305	30,000	30,000	-	0.0%
Total Expenditures by Program	\$ 10,616,129	\$ 10,501,030	\$ 12,137,444	\$ 12,764,539	\$ 627,095	5.2%

Breakdown by Category

	2019	2020	2021	2022	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Departmental Revenues						
Intergovernmental	\$ 1,486,250	\$ 2,189,252	\$ 2,992,229	\$ 5,845,803	\$ 2,853,574	95.4%
Program Income	1,272,593	912,679	758,117	685,287	(72,830)	-9.6%
Revitalization Revolving Income	2,975,628	1,021,951	1,120,000	380,000	(740,000)	-66.1%
State Loan Proceeds	115,155	365,169	123,480	81,410	(42,070)	-34.1%
Interest Income and Other	10,499	20,843	20,000	1,022,000	1,002,000	5010.0%
Transfer from General Fund	933,576	1,785,227	1,035,000	1,435,000	400,000	38.6%
Total Departmental Revenues	\$ 6,793,701	\$ 6,295,121	\$ 6,048,826	\$ 9,449,500	\$ 3,400,674	56.2%
Expenditures						
Fulltime	\$ 499,004	\$ 461,880	\$ 509,999	\$ 492,330	\$ (17,669)	-3.5%
Overtime	218	44	1,504	1,504	-	0.0%
OASI	33,863	32,324	35,051	34,094	(957)	-2.7%
Benefits	193,342	166,081	188,067	163,920	(24,147)	-12.8%
Total Personnel Service	726,427	660,329	734,621	691,848	(42,773)	-5.8%
Professional Services	5,020,758	5,735,111	5,624,471	9,314,332	3,689,861	65.6%
Rentals	11,952	5,356	9,996	12,234	2,238	22.4%
Repair and Maintenance	746	-	1,400	1,400	-	0.0%
Supplies & Materials	10,687	7,939	29,555	29,555	-	0.0%
Training & Education	18,884	5,359	12,800	12,800	-	0.0%
Utilities	342	451	500	500	-	0.0%
Miscellaneous Uncollectibles	71,153	75,275	-	-	-	0.0%
Total Other Operating	5,134,523	5,829,491	5,678,722	9,370,821	3,692,099	65.0%
Total Expenditures	\$ 5,860,949	\$ 6,489,820	\$ 6,413,343	\$ 10,062,669	\$ 3,649,326	56.9%

Breakdown by Program

Revitalization	\$ 2,841,831	\$ 1,720,753	\$ 1,520,000	\$ 903,500	\$ (616,500)	-40.6%
Rehabilitation	1,202,704	924,180	1,442,153	949,837	(492,316)	-34.1%
Housing Fund (Housing Development)	385,000	1,167,401	2,019,127	5,248,584	3,229,457	159.9%
Rental Assistance	340,892	392,159	390,000	390,000	-	0.0%
Homebuyers Assistance	11,819	5,000	-	-	-	0.0%
Community Outreach	393,763	1,724,134	437,000	1,969,314	1,532,314	350.6%
Administration	684,940	556,193	605,063	601,434	(3,629)	-0.6%
Total Expenditures by Program	\$ 5,860,949	\$ 6,489,820	\$ 6,413,343	\$ 10,062,669	\$ 3,649,326	56.9%

TRANSIT

Breakdown by Category

	2019	2020	2021	2022	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Operating Revenues						
General Fund Transfer-in	\$ 5,628,342	\$ 5,830,000	\$ 6,004,900	\$ 6,285,047	\$ 280,147	4.7%
Sales Tax Fund Transfer-in	750,000	750,000	750,000	750,000	-	0.0%
Miscellaneous	1,486	619,670	-	-	-	
Intergovernmental	2,734,927	3,089,738	8,372,274	12,775,368	4,403,094	52.6%
Total Operating Revenues	\$ 9,114,755	\$ 10,289,408	\$ 15,127,174	\$ 19,810,415	\$ 4,683,241	31.0%
Expenditures						
Fulltime	\$ -	\$ -	\$ -	\$ 65,624	\$ 65,624	
OASI	-	-	-	4,481	4,481	
Benefits	-	-	-	25,150	25,150	
Total Personnel Service	-	-	-	95,255	95,255	
Professional Services	503,632	188,509	1,106,034	1,021,591	(84,443)	-7.6%
Operating Agreement	7,640,883	8,016,717	8,573,018	8,851,729	278,711	3.3%
Rentals	-	51,881	39,856	43,525	3,669	9.2%
Repair and Maintenance	-	254,095	300,000	300,000	-	0.0%
Transit HQ Remodel/Expansion	-	-	-	2,040,000	2,040,000	
Other Operating	346,155	9,239	-	-	-	
Total Operating Expenditures	8,490,670	8,520,441	10,018,908	12,256,845	2,237,937	22.3%
Buildings	-	-	330,000	1,860,000	1,530,000	463.6%
Equipment	-	41,908	3,141,000	2,680,000	(461,000)	-14.7%
Total Capital Expenditures	-	41,908	3,471,000	4,540,000	1,069,000	30.8%
Total Expenditures	\$ 8,490,670	\$ 8,562,349	\$ 13,489,908	\$ 16,892,100	\$ 3,402,192	25.2%

TAX INCREMENT FINANCING FUND

	2019	2020	2021	2022	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Revenues						
Property Taxes (TIF)	\$ 2,702,461	\$ 2,608,498	\$ 3,655,500	\$ 3,744,000	\$ 88,500	2.4%
Total Revenues	\$ 2,702,461	\$ 2,608,498	\$ 3,655,500	\$ 3,744,000	\$ 88,500	2.4%
Expenses						
Tax Increment Financing District						
TIF 5 Cherapa	\$ -	\$ 149,090	\$ -	\$ -	\$ -	0.0%
TIF 7 Minnesota Center	143,128	151,891	180,000	-	(180,000)	-100.0%
TIF 10 CNA Surety	355,250	382,727	446,000	490,000	44,000	9.9%
TIF 11 Bancroft	46,910	74,439	60,000	75,000	15,000	25.0%
TIF 12 Uptown-Dekalb	143,288	190,694	258,000	300,000	42,000	16.3%
TIF 13 Raven Corporate	149,775	178,433	208,000	220,000	12,000	5.8%
TIF 14 Hilton Hotel	196,059	209,368	247,000	247,000	-	0.0%
TIF 15 Sports Complex	657,835	799,994	987,000	987,000	-	0.0%
TIF 16 Whittier Heights	173,166	224,846	283,000	300,000	17,000	6.0%
TIF 18 Phillips Ave Lofts	108,006	119,284	154,000	170,000	16,000	10.4%
TIF 20 Washington Square	295,835	282,269	365,000	410,000	45,000	12.3%
TIF 21 Cascade	-	91,035	400,000	435,000	35,000	8.8%
TIF 23 Foundatin Park	-	-	-	110,000	110,000	
Total Tax Increment Financing District	2,269,252	2,854,071	3,588,000	3,744,000	156,000	4.3%
Legal	-	-	67,500	-	(67,500)	-100.0%
Debt Service (TIF 5 Cherapa)	275,268	174,888	-	-	-	
Total Expenses	\$ 2,544,519	\$ 3,028,958	\$ 3,655,500	\$ 3,744,000	\$ 88,500	2.4%

PUBLIC PARKING FUND

Budget by Category

	2019	2020	2021	2022	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Operating Revenues						
Charges for Goods & Services	\$ 2,586,582	\$ 2,189,971	\$ 2,729,978	\$ 2,623,389	(106,589)	-3.9%
Fines & Forfeitures	584,586	395,519	581,735	581,735	-	0.0%
Bond Proceeds	11,961,721	880,375	-	-	-	-
Miscellaneous	289,008	98,418	8,500	8,500	-	0.0%
Total Operating Revenues	<u>\$ 15,421,897</u>	<u>\$ 3,564,283</u>	<u>\$ 3,320,213</u>	<u>\$ 3,213,624</u>	<u>\$ (106,589)</u>	<u>-3.2%</u>
Expenditures						
Fulltime	\$ 529,935	\$ 494,906	\$ 573,713	\$ 549,313	\$ (24,400)	-4.3%
Part-time	-	-	7,000	7,000	-	0.0%
Overtime	2,760	3,006	3,000	3,000	-	0.0%
OASI	37,752	35,193	41,413	39,760	(1,653)	-4.0%
Benefits	209,300	197,889	239,753	236,000	(3,753)	-1.6%
Total Personnel	<u>779,747</u>	<u>730,994</u>	<u>864,879</u>	<u>835,073</u>	<u>(29,806)</u>	<u>-3.4%</u>
Property Insurance						
Professional Services	277,840	311,607	274,950	279,122	4,172	1.5%
Rentals	23,683	26,541	19,624	35,878	16,254	82.8%
Repair & Maintenance	377,733	111,576	245,225	245,225	-	0.0%
Supplies & Materials	110,339	93,647	103,626	103,626	-	0.0%
Training & Education	1,024	600	3,500	3,500	-	0.0%
Utilities	84,801	90,926	108,321	108,321	-	0.0%
Other Current	8,915	3,570	8,000	8,000	-	0.0%
Uncollectible Receivables	238	1,869	-	-	-	-
Total Other Operating	<u>884,573</u>	<u>640,336</u>	<u>763,246</u>	<u>783,672</u>	<u>20,426</u>	<u>2.7%</u>
Total Operating Expenditures	<u>1,664,320</u>	<u>1,371,330</u>	<u>1,628,125</u>	<u>1,618,745</u>	<u>20,426</u>	<u>0.0%</u>
Buildings	-	-	-	-	-	-
Improvements Other Than Buildings	12,367,375	3,772,273	62,500	65,000	2,500	4.0%
Equipment	80,332	10,250	-	-	-	-
Total Capital Expenditures	<u>12,447,707</u>	<u>3,782,523</u>	<u>62,500</u>	<u>65,000</u>	<u>2,500</u>	<u>4.0%</u>
Debt	1,042,043	1,694,005	1,533,231	1,555,454	22,223	1.4%
Total Expenditures	<u>\$ 15,154,070</u>	<u>\$ 6,847,858</u>	<u>\$ 3,223,856</u>	<u>\$ 3,239,199</u>	<u>\$ 15,343</u>	<u>0.5%</u>
Revenues Net Expenditures	\$ 267,827	\$ (3,283,575)	\$ 96,357	\$ (25,575)	\$ (121,932)	
Adjustment for Net Income						
SRF/Bond Proceeds	(11,961,721)	(880,375)	-	-		
Debt Principal Payments	455,000	1,120,000				
Capital	12,447,707	3,782,523	62,500	65,000		
Depreciation	(485,457)	(1,367,731)	(1,400,000)	(1,400,000)		
Other	97,505	219,539	-	-		
Net Income	\$ 820,861	\$ (409,619)	\$ (1,241,143)	\$ (1,360,575)		

POWER AND DISTRIBUTION FUND ////////////////////////////////////

Budget by Category

	2019	2020	2021	2022	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Operating Revenues						
Charges for Services	\$ 9,521,568	\$ 10,257,168	\$ 9,584,274	\$ 10,126,500	542,226	5.7%
Intergovernmental	-	62,224	-	-	-	
Other	166,966	141,236	64,717	64,410	(307)	-0.5%
Total Operating Revenues	<u>\$ 9,688,534</u>	<u>\$ 10,460,628</u>	<u>\$ 9,648,991</u>	<u>\$ 10,190,910</u>	<u>\$ 541,919</u>	<u>5.6%</u>
Expenditures						
Fulltime	\$ 1,057,079	\$ 1,069,249	\$ 1,165,575	\$ 600,733	\$ (564,842)	-48.5%
Part-time	57,777	51,665	102,528	102,528	-	0.0%
Overtime	73,456	50,490	35,000	35,000	-	0.0%
Wages	1,188,312	1,171,404	1,303,103	738,261	(564,842)	-43.3%
OASI	83,271	83,750	77,851	37,168	(40,683)	-52.3%
Benefits	387,741	372,618	388,928	198,505	-	0.0%
Total Personnel	<u>1,659,324</u>	<u>1,627,772</u>	<u>1,769,882</u>	<u>973,934</u>	<u>(795,948)</u>	<u>-45.0%</u>
Professional Services	96,377	82,330	120,600	124,340	3,740	3.1%
Rentals	221,748	163,145	172,318	127,175	(45,143)	-26.2%
Repair & Maintenance	651,964	786,865	310,930	312,998	2,068	0.7%
Supplies & Materials	5,271,308	5,336,609	5,709,990	5,713,742	3,752	0.1%
Training & Education	16,172	13,689	20,015	20,015	-	0.0%
Utilities (cost of energy)	20,178	21,834	21,197	22,295	1,098	5.2%
Other Current	-	80	-	-	-	
Uncollectible Receivables	38,411	77,618	-	-	-	
Total Other Operating	<u>6,316,158</u>	<u>6,482,170</u>	<u>6,355,050</u>	<u>6,320,565</u>	<u>(34,485)</u>	<u>-0.5%</u>
Total Operating Expenditures	<u>7,975,482</u>	<u>8,109,942</u>	<u>8,124,932</u>	<u>7,294,499</u>	<u>(830,433)</u>	<u>-10.2%</u>
Equipment	483,317	232,757	290,000	58,000	(232,000)	-80%
Land	-	-	-	-	-	
Building	-	-	-	-	-	
Infrastructure	99,427	350,389	980,000	760,000	(220,000)	-22.4%
Total Capital Expenditures	<u>582,744</u>	<u>583,146</u>	<u>1,270,000</u>	<u>818,000</u>	<u>(452,000)</u>	<u>-35.6%</u>
Total Expenditures	<u>\$ 8,558,226</u>	<u>\$ 8,693,088</u>	<u>\$ 9,394,932</u>	<u>\$ 8,112,499</u>	<u>\$ (1,282,433)</u>	<u>-13.7%</u>
Revenues Net Expenditures	\$ 1,130,308	\$ 1,767,540	\$ 254,059	\$ 2,078,411	\$ 1,824,352	
Adjustment for Net Income						
Capital	582,744	583,146	1,270,000	818,000		
Depreciation	(1,472,386)	(1,560,937)	(1,600,000)	(1,600,000)		
Other	2,532,294	2,822,007	-	-		
Net Income	\$ 2,772,960	\$ 3,611,756	\$ (75,941)	\$ 1,296,411		

LANDFILL FUND

Budget by Category

	2019	2020	2021	2022	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Operating Revenues						
Charges for Goods and Services	\$ 11,138,437	\$ 10,394,913	\$ 10,996,756	\$ 10,996,756	\$ -	0.0%
Intergovernmental	145,976	85,937	-	-	-	
Licenses & Permits	33,000	33,400	30,250	30,250	-	0.0%
Investment Income	814,068	527,565	80,000	80,000	-	0.0%
Misc. (Assessments, Rentals, Other)	163,734	145,490	138,086	138,086	-	0.0%
Other Financing	120	40	-	-	-	
Total Operating Revenues	\$ 12,295,335	\$ 11,187,345	\$ 11,245,092	\$ 11,245,092	\$ -	0.0%
Expenditures						
Fulltime	\$ 1,393,337	\$ 1,428,890	\$ 1,498,931	\$ 1,539,673	\$ 40,742	2.7%
Part-time	186,791	152,535	183,312	183,312	-	0.0%
Overtime	162,641	104,467	99,917	99,917	-	0.0%
OASI	124,384	120,024	101,585	104,142	2,557	2.5%
Benefits	595,663	579,673	621,302	659,727	38,425	6.2%
Total Personnel	2,462,816	2,385,588	2,505,047	2,586,771	81,724	3.3%
Professional Services	2,193,581	2,032,303	1,923,238	2,010,047	86,809	4.5%
Rentals	1,547,110	1,900,773	1,822,497	1,966,529	144,032	7.9%
Repair & Maintenance	1,092,309	930,693	1,152,537	1,169,632	17,095	1.5%
Supplies & Materials	679,317	537,346	713,111	727,964	14,853	2.1%
Training & Education	25,048	17,946	34,970	26,228	(8,742)	-25.0%
Utilities	316,873	276,960	339,009	339,638	629	0.2%
Other Current	-	-	250,086	250,086	-	0.0%
Uncollectible Receivables	17,522	2,324	-	-	-	
Total Other Operating	5,871,760	5,698,345	6,235,448	6,490,124	254,676	4.1%
Total Operating Expenditures	8,334,576	8,083,933	8,740,495	9,076,895	336,400	3.8%
Land	-	966,395	200,000	200,000	-	0.0%
Buildings	1,288,040	2,114,403	1,960,000	1,525,000	(435,000)	-22.2%
Improvements Other Than Buildings	559,380	4,424,789	1,075,000	310,000	(765,000)	-71.2%
Infrastructure	-	-	3,290,000	466,000	(2,824,000)	100.0%
Equipment	52,604	535,180	73,000	65,000	(8,000)	-11.0%
Total Capital Expenditures	1,900,024	8,040,767	6,598,000	2,566,000	(4,032,000)	-61.1%
Debt	-	-	-	-	-	
Transfers	-	-	-	-	-	
Total Expenditures	\$ 10,234,600	\$ 16,124,700	\$ 15,338,495	\$ 11,642,895	\$ (3,695,600)	-24.1%
Revenues Net Expenditures	\$ 2,060,735	\$ (4,937,355)	\$ (4,093,403)	\$ (397,803)	\$ 3,695,600	
Adjustment for Net Income						
SRF/Bond Proceeds	-	-	-	-	-	
Capital	1,900,024	8,040,767	6,598,000	2,566,000		
Depreciation	(963,838)	(1,575,593)	(1,000,000)	(1,000,000)		
Other	(557,871)	737,913	-	-		
Net Income	\$ 2,439,050	\$ 2,265,732	\$ 1,504,597	\$ 1,168,197		

WATER FUND

Budget by Category

	2019	2020	2021	2022	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Operating Revenues						
Charges for Services	\$ 33,528,579	\$ 39,810,166	\$ 37,123,080	\$ 38,093,859	\$ 970,779	2.6%
Intergovernmental		65,413	-	-	-	
Misc. (Assessments, Platting Fees, Other)	1,590,204	1,909,765	937,000	1,149,000	212,000	22.6%
Total Operating Revenues	\$ 35,118,783	\$ 41,785,344	\$ 38,060,080	\$ 39,242,859	\$ 1,182,779	3.1%
Expenditures						
Fulltime	\$ 3,994,051	\$ 4,188,662	\$ 4,734,622	\$ 4,899,208	\$ 164,586	3.5%
Part-time	209,637	104,046	205,544	205,544	-	0.0%
Overtime	201,549	203,132	158,687	158,687	-	0.0%
OASI	307,559	319,050	319,126	330,712	11,586	3.6%
Benefits	1,471,531	1,489,175	1,718,087	1,792,996	74,909	4.4%
Total Personnel	6,184,327	6,304,065	7,136,066	7,387,147	251,081	3.5%
Professional Services	1,088,116	1,258,269	1,267,618	1,412,042	144,424	11.4%
Rentals	504,490	451,896	519,695	567,791	48,096	9.3%
Repair & Maintenance	1,351,900	2,683,837	2,114,225	2,325,648	211,423	10.0%
Supplies & Materials	5,983,942	6,367,610	6,842,459	7,527,528	685,069	10.0%
Training & Education	43,279	45,320	84,864	84,864	-	0.0%
Utilities	888,846	1,053,107	947,193	962,348	15,156	1.6%
Other Current	-	-	-	-	-	
Uncollectible Receivables	69,628	99,560	-	-	-	
Total Other Operating	9,930,201	11,959,599	11,776,054	12,880,221	1,104,167	9.4%
Total Operating Expenditures	16,114,528	18,263,664	18,912,119	20,267,368	1,355,249	7.2%
Land	1,040,990	515,631	200,000	320,000	120,000	60.0%
Buildings	1,788,346	1,190,929	3,725,000	1,475,000	(2,250,000)	-60.4%
Equipment	1,532,610	2,075,111	1,152,040	1,705,000	552,960	48.0%
Infrastructure	8,234,097	12,473,458	14,820,000	16,755,000	1,935,000	13.1%
Intangibles (Water Rights)	888	68,482	120,000	-	(120,000)	-100.0%
Total Capital Expenditures	12,596,931	16,323,611	20,017,040	20,255,000	237,960	1.2%
Debt	7,176,964	4,813,399	4,497,497	3,867,500	(629,997)	-14.0%
Transfers	-	-	-	-	-	
Total Expenditures	\$ 35,888,423	\$ 39,400,674	\$ 43,426,657	\$ 44,389,868	\$ 963,211	2.2%
Revenues Net Expenditures	\$ (769,640)	\$ 2,384,670	\$ (5,366,577)	\$ (5,147,009)	\$ 219,568	
Adjustment for Net Income						
SRF/Bond Proceeds	-	-	-	-	-	
Debt Principal Payments	5,837,352	3,743,541	-	-	-	
Capital	12,596,931	16,323,611	20,017,040	20,255,000		
Depreciation	(8,720,442)	(8,552,156)	(9,200,000)	(9,200,000)		
Other	5,186,992	7,209,132	-	-		
Net Income	\$ 14,131,193	\$ 21,108,798	\$ 5,450,463	\$ 5,907,991		

WATER RECLAMATION FUND

Budget by Category

	2019	2020	2021	2022	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Operating Revenues						
Charges for Services	\$ 33,339,647	\$ 35,166,721	\$ 36,670,385	\$ 38,042,205	\$ 1,371,820	3.7%
Intergovernmental	\$ -	\$ 143,358	-	-	-	
Investment/Interest Earnings	953,402	622,939	255,194	255,194	-	0.0%
Misc. (Assessments, Rentals, Other)	1,737,901	7,396,151	1,692,750	2,000,000	307,250	18.2%
Bond/SRF Proceeds	6,706,611	13,269,306	58,908,000	87,500,000	28,592,000	48.5%
Total Operating Revenues	\$ 42,737,561	\$ 56,598,475	\$ 97,526,329	\$ 127,797,399	\$ 30,271,070	31.0%
Expenditures						
Fulltime	\$ 3,337,168	\$ 3,543,837	\$ 3,963,076	\$ 4,130,704	\$ 167,628	4.2%
Part-time	102,461	62,121	123,100	123,100	-	0.0%
Overtime	278,948	218,388	215,178	215,178	-	0.0%
OASI	264,195	272,342	276,636	290,886	14,250	5.2%
Benefits	1,192,914	1,212,501	1,494,227	1,418,829	(75,398)	-5.0%
Total Personnel	5,175,686	5,309,189	6,072,216	6,178,696	106,480	1.8%
Professional Services	661,993	886,545	842,509	895,213	52,704	6.3%
Rentals	858,004	919,150	866,710	988,556	121,846	14.1%
Repair & Maintenance	1,449,022	1,387,194	1,444,625	1,592,292	147,667	10.2%
Supplies & Materials	955,795	1,332,064	959,096	1,357,843	398,747	41.6%
Training & Education	30,654	21,934	57,353	58,500	1,147	2.0%
Utilities	1,917,779	1,749,306	2,044,059	2,203,658	159,599	7.8%
Other Current	-	-	1,500,000	1,500,000	-	0.0%
Uncollectible Receivables	2,622	24,542	-	-	-	
Total Other Operating	5,875,869	6,320,735	7,714,352	8,596,062	881,710	11.4%
Total Operating Expenditures	11,051,555	11,629,924	13,786,568	14,774,758	988,190	7.2%
Land	-	374,820	-	-	-	
Buildings	5,428,958	13,177,893	-	-	-	
Equipment	179,045	349,437	1,485,000	942,000	(543,000)	-36.6%
Infrastructure	9,006,967	13,513,590	78,112,000	115,115,000	37,003,000	47.4%
Total Capital Expenditures	14,614,970	27,415,740	79,597,000	116,057,000	36,460,000	45.8%
Debt	14,594,047	12,342,300	13,734,416	13,854,177	119,761	0.9%
Transfers	257,314	781,450	-	-	-	
Total Expenditures	\$ 40,517,886	\$ 52,169,414	\$ 107,117,984	\$ 144,685,934	\$ 37,567,950	35.1%
Revenues Net Expenditures	\$ 2,219,675	\$ 4,429,061	\$ (9,591,655)	\$ (16,888,535)	\$ (7,296,880)	
Adjustment for Net Income						
SRF/Bond Proceeds	(6,706,611)	(13,269,306)	(58,908,000)	(87,500,000)		
Debt Principal Payments	13,376,439	11,132,682				
Capital	14,614,970	27,415,740	79,597,000	116,057,000		
Depreciation	(13,486,617)	(14,007,060)	(15,000,000)	(15,000,000)		
Other	2,573,970	5,454,909	-	-		
Net Income	\$ 12,591,826	\$ 21,156,026	\$ (3,902,655)	\$ (3,331,535)		

INTERNAL SERVICE FUNDS

FLEET MAINTENANCE REVOLVING FUND

Budget by Category

	2019	2020	2021	2022	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Operating Revenues						
Charges for Services	\$ 12,183,828	\$ 11,960,760	\$ 13,890,686	\$ 14,477,651	\$ 586,965	4.2%
Intergovernmental	242,593	726	-	-	-	-
Other	1,315,380	845,194	544,500	544,500	-	0.0%
Total Operating Revenues	<u>\$ 13,741,801</u>	<u>\$ 12,806,680</u>	<u>\$ 14,435,186</u>	<u>\$ 15,022,151</u>	<u>\$ 586,965</u>	<u>4.1%</u>
Expenditures						
Fulltime	\$ 1,546,346	\$ 1,629,455	\$ 1,748,676	\$ 1,801,937	\$ 53,261	3.0%
OASI	138,708	135,942	129,151	132,416	3,265	2.5%
Benefits	583,825	604,377	668,736	704,695		
Overtime	157,510	73,755	160,000	160,000	-	0.0%
Part-time	212,675	195,674	286,566	286,566	-	0.0%
Total Personnel	2,639,064	2,639,203	2,993,129	3,085,614	92,485	3.1%
Professional Services	106,106	169,104	118,253	130,305	12,052	10.2%
Rentals	61,178	133,433	94,075	115,005	20,930	22.2%
Repair & Maintenance	1,443,208	1,552,957	1,376,210	1,418,145	41,935	3.0%
Supplies & Materials	4,056,341	3,054,175	4,589,742	4,727,184	137,442	3.0%
Training & Education	7,099	5,081	15,095	16,407	1,312	8.7%
Utilities	34,655	37,728	35,581	36,641	1,060	3.0%
Uncollectibles	21,434	1,432	-	-	-	-
Other Current	(209)	-	-	-	-	-
Total Other Operating	5,729,812	4,953,910	6,228,956	6,443,687	214,731	3.4%
Total Operating Expenditures	8,368,876	7,593,113	9,222,085	9,529,301	307,217	3.3%
Buildings	25,339	-	-	-	-	-
Improvements Other Than Buildings	446,754	-	126,000	753,000	627,000	497.6%
Equipment	5,567,775	5,472,179	4,866,000	5,600,200	734,200	15.1%
Infrastructure	-	-	-	-	-	-
Total Capital	6,039,868	5,472,179	4,992,000	6,353,200	1,361,200	27.3%
Transfers						
Total Expenditures	<u>\$ 14,408,744</u>	<u>\$ 13,065,292</u>	<u>\$ 14,214,085</u>	<u>\$ 15,882,501</u>	<u>\$ 1,668,417</u>	<u>11.7%</u>
Revenues Net Expenditures	\$ (666,943)	\$ (258,612)	\$ 221,101	\$ (860,350)	\$ (1,081,451)	
Adjustments for Net Income						
Capital	6,039,868	5,472,179	4,992,000	6,353,200		
Depreciation	(3,516,730)	(3,766,325)	(3,700,000)	(3,700,000)		
Other Adjustments	(664,721)	(151,786)	-	-		
Net Income	<u>\$ 1,191,474</u>	<u>\$ 1,295,456</u>	<u>\$ 1,513,101</u>	<u>\$ 1,792,850</u>		

CENTRALIZED FACILITIES MANAGEMENT FUND //////////

Budget by Category

	2019	2020	2021	2022	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Operating Revenues						
Charges for Goods & Services	\$ -	\$ 576,161	\$ 5,013,000	\$ 5,513,600	\$ 500,600	10.0%
Other (County Contribution)	-	-	89,000	89,000	-	0.0%
Transfers-In	-	-	660,000	2,119,474	1,459,474	221.1%
Total Operating Revenues	<u>\$ -</u>	<u>\$ 576,161</u>	<u>\$ 5,762,000</u>	<u>\$ 7,722,074</u>	<u>\$ 1,960,074</u>	<u>34.0%</u>
Expenditures						
Fulltime	\$ -	\$ -	\$ 1,092,027	\$ 1,199,452	\$ 107,425	9.8%
OASI	-	-	81,374	89,757	8,383	10.3%
Benefits	-	-	420,516	486,202	65,686	15.6%
Overtime	-	-	41,910	41,910	-	0.0%
Part-time	-	-	36,624	36,624	-	0.0%
Total Personnel	-	-	1,672,451	1,853,945	181,494	0
Professional Services	-	-	26,750	3,250	(23,500)	-87.9%
Rentals	-	-	264,610	285,183	20,573	7.8%
Repair & Maintenance	-	-	1,649,359	1,737,959	88,600	5.4%
Supplies & Materials	-	55	249,118	250,418	1,300	0.5%
Training	-	-	4,480	4,480	-	0.0%
Utilities	-	-	1,124,833	1,203,412	78,579	7.0%
Other Current	-	-	1,500	1,500	-	0.0%
Total Other Operating	-	55	3,320,650	3,486,202	165,553	5.0%
Capital Buildings	-	-	660,000	1,101,949	441,949	67.0%
Total Expenditures	<u>\$ -</u>	<u>\$ 55</u>	<u>\$ 5,653,100</u>	<u>\$ 6,442,096</u>	<u>\$ 788,996</u>	<u>14.0%</u>
Revenues Net Expenditures	\$ -	\$ 576,106	\$ 108,900	\$ 1,279,978	\$ 1,171,078	1075.4%
Adjustments for Net Income						
Capital	-	-	660,000	1,101,949		
Depreciation	-	-	-	-		
Other Adjustments	-	-	-	-		
Net Income	<u><u>\$ -</u></u>	<u><u>\$ 576,106</u></u>	<u><u>\$ 768,900</u></u>	<u><u>\$ 2,381,927</u></u>		

TECHNOLOGY REVOLVING FUND ////////////////////////////////////

Budget by Category

	2019	2020	2021	2022	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Operating Revenues						
Charges for Goods & Services	\$ 3,170,392	\$ 4,174,225	\$ 3,515,737	\$ 4,432,170	\$ 916,433	26.1%
Other (Interst and County Contribution)	151,628	99,903	170,000	174,000	4,000	2.4%
Transfer from General Fund	800,000	800,000	-	500,000	500,000	
Total Operating Revenues	\$ 4,122,020	\$ 5,074,128	\$ 3,685,737	\$ 5,106,170	\$ 1,420,433	38.5%
Expenditures						
Professional Services	253,417	458,040	535,000	1,050,000	515,000	96.3%
Rentals	43,091	38,469	30,000	36,000	6,000	20.0%
Repair & Maintenance	181	-	5,000	-	(5,000)	-100.0%
Supplies & Materials	2,937,221	4,413,714	3,503,640	3,546,925	43,285	1.2%
Training	11,812	6,064	-	-	-	
Utilities	12,891	54,389	15,000	15,000	-	0.0%
Other Current	-	-	-	-	-	
Total Other Operating	3,258,613	4,970,676	4,088,640	4,647,925	559,285	13.7%
Capital Equipment	273,956	322,009	1,376,000	1,400,000	24,000	1.7%
Total Expenditures	\$ 3,532,569	\$ 5,292,685	\$ 5,464,640	\$ 6,047,925	\$ 583,285	10.7%
Revenues Net Expenditures	\$ 589,451	\$ (218,557)	\$ (1,778,903)	\$ (941,755)	\$ 837,148	
Adjustments for Net Income						
Capital	273,956	322,009	1,376,000	1,400,000		
Depreciation	(247,852)	(275,106)	(300,000)	(300,000)		
Other Adjustments	-	-	-	-		
Net Income	\$ 615,555	\$ (171,654)	\$ (702,903)	\$ 158,245		

PROPERTY AND LIABILITY FUND

Budget by Category

	2019	2020	2021	2022	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Operating Revenues						
Charges for Goods & Services	\$ 1,643,747	\$ 2,243,747	\$ 1,637,368	\$ 1,800,000	\$ 162,632	9.9%
Interest Earned	86,054	38,900	10,000	10,000	-	0.0%
Other	41,020	-	-	-	-	
Total Operating Revenues	<u>\$ 1,770,821</u>	<u>\$ 2,282,647</u>	<u>\$ 1,647,368</u>	<u>\$ 1,810,000</u>	<u>\$ 162,632</u>	<u>9.9%</u>
Expenditures						
Fulltime	\$ 147,980	\$ 94,508	\$ 128,165	\$ 141,398	\$ 13,233	10.3%
OASI	11,186	7,171	9,509	10,537	1,028	10.8%
Benefits	(39,120)	9,744	21,429	22,547		
Total Personnel	<u>120,046</u>	<u>111,423</u>	<u>159,103</u>	<u>174,482</u>	<u>15,379</u>	<u>9.7%</u>
Professional Services	1,365,037	1,684,708	1,695,014	1,870,080	175,066	10.3%
Rentals	1,705	-	600	600	-	0.0%
Repair & Maintenance	22,891	-	-	-	-	
Supplies & Materials	384	280,177	3,500	11,000	7,500	214.3%
Training & Education	3,549	2,011	7,825	7,825	-	0.0%
Utilities	-	1,219	-	-	-	
Miscellaneous	-	9,890	-	-	-	
Total Other Operating	<u>1,393,566</u>	<u>1,978,005</u>	<u>1,706,939</u>	<u>1,889,505</u>	<u>182,566</u>	<u>10.7%</u>
Liability Claims	131,131	116,600	225,000	225,000	-	0.0%
Total Operating Expenditures	<u>\$ 1,644,743</u>	<u>\$ 2,206,028</u>	<u>\$ 2,091,042</u>	<u>\$ 2,288,987</u>	<u>\$ 197,945</u>	<u>9.5%</u>
Revenues Net Expenditures	\$ 126,078	\$ 76,619	\$ (443,674)	\$ (478,987)	\$ (35,313)	
Adjustments for Net Income						
Capital	-	-	-	-		
Depreciation	-	-	-	-		
Other Adjustments	1,079,448	(134,440)	-	-		
Net Income	<u>\$ 1,205,526</u>	<u>\$ (57,821)</u>	<u>\$ (443,674)</u>	<u>\$ (478,987)</u>		

WORKER'S COMPENSATION FUND

Budget by Category

	2019	2020	2021	2022	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Operating Revenues						
Charges for Goods & Services	\$ 2,098,314	\$ 1,574,933	\$ 1,548,000	\$ 1,567,884	\$ 19,884	1.3%
Interest Earned	-	-	5,000	5,000	-	0.0%
Other	13,150	518	-	-	-	
Total Operating Revenues	<u>\$ 2,111,464</u>	<u>\$ 1,575,451</u>	<u>\$ 1,553,000</u>	<u>\$ 1,572,884</u>	<u>\$ 19,884</u>	<u>1.3%</u>
Expenditures						
Fulltime	\$ 176,789	\$ 170,493	\$ 202,937	\$ 141,420	\$ (61,517)	-30.3%
OASI	13,081	12,582	15,393	10,745	(4,648)	-30.2%
Benefits	39,124	33,776	62,099	40,351	(21,748)	-35.0%
Part-time	-	-	3,500	3,500	-	0.0%
Total Personnel	<u>228,994</u>	<u>216,851</u>	<u>283,929</u>	<u>196,016</u>	<u>(87,913)</u>	<u>-31.0%</u>
Professional Services	302,847	344,146	428,386	433,568	5,182	1.2%
Rentals	2,732	168	300	300	-	0.0%
Supplies & Materials	5,844	80,757	86,650	91,650	5,000	5.8%
Training & Education	9,023	2,795	6,900	6,900	-	0.0%
Utilities	-	-	-	-	-	
Total Other Operating	<u>320,446</u>	<u>427,866</u>	<u>522,236</u>	<u>532,418</u>	<u>10,182</u>	<u>1.9%</u>
Total Operating Expenditures	<u>549,440</u>	<u>644,717</u>	<u>806,165</u>	<u>728,434</u>	<u>(77,731)</u>	<u>-9.6%</u>
Benefit Payments	1,025,478	710,419	1,160,000	900,000	(260,000)	-22.4%
Total Expenditures	<u>\$ 1,574,918</u>	<u>\$ 1,355,136</u>	<u>\$ 1,966,165</u>	<u>\$ 1,628,434</u>	<u>\$ (337,731)</u>	<u>-17.2%</u>
Revenues Net Expenditures	\$ 536,546	\$ 220,315	\$ (413,165)	\$ (55,550)	\$ 357,615	
Adjustments for Net Income						
Capital	-	-	-	-		
Depreciation	-	-	-	-		
Other Adjustments	804,907	579,337	-	-		
Net Income	<u>\$ 1,341,453</u>	<u>\$ 799,652</u>	<u>\$ (413,165)</u>	<u>\$ (55,550)</u>		

HEALTH LIFE BENEFIT FUND

Budget by Category

	2019	2020	2021	2022	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Operating Revenues						
Charges for Goods & Services	\$ 22,807,738	\$ 23,473,173	\$ 26,379,647	\$ 26,887,660	\$ 508,013	1.9%
Interest Earned	227,992	201,667	100,000	100,000	-	0.0%
Total Operating Revenues	<u>\$ 23,035,730</u>	<u>\$ 23,674,840</u>	<u>\$ 26,479,647</u>	<u>\$ 26,987,660</u>	<u>\$ 508,013</u>	<u>1.9%</u>
Expenditures						
Fulltime	\$ 136,733	\$ 118,357	\$ 118,808	\$ 124,248	\$ 5,440	4.6%
OASI	9,617	8,287	8,470	8,892	422	5.0%
Benefits	42,764	35,157	37,113	38,707	1,594	4.3%
Overtime	60	124	-	-	-	-
Total Personnel	<u>189,174</u>	<u>161,925</u>	<u>164,391</u>	<u>171,847</u>	<u>7,456</u>	<u>4.5%</u>
Professional Services	1,723,397	1,796,659	1,989,984	2,003,619	13,635	0.7%
Supplies & Materials	-	-	-	-	-	-
Training & Education	-	-	2,275	2,275	-	0.0%
Miscellaneous	8,308	10,907	9,503	9,347	(156)	-1.6%
Total Other Operating	<u>1,731,705</u>	<u>1,807,566</u>	<u>2,001,762</u>	<u>2,015,241</u>	<u>13,479</u>	<u>0.7%</u>
Total Operating Expenditures	<u>1,920,879</u>	<u>1,969,491</u>	<u>2,166,153</u>	<u>2,187,088</u>	<u>20,935</u>	<u>1.0%</u>
Benefit Payments	<u>19,682,135</u>	<u>16,919,108</u>	<u>21,952,361</u>	<u>21,938,767</u>	<u>(13,594)</u>	<u>-0.1%</u>
Total Expenditures	<u>\$ 21,603,014</u>	<u>\$ 18,888,599</u>	<u>\$ 24,118,514</u>	<u>\$ 24,125,855</u>	<u>\$ 7,341</u>	<u>0.0%</u>
Revenues Net Expenditures	\$ 1,432,716	\$ 4,786,241	\$ 2,361,133	\$ 2,861,805	\$ 500,672	
Adjustments for Net Income						
Capital	-	-	-	-	-	-
Depreciation	-	-	-	-	-	-
Other Adjustments	(7,453)	35,708	-	-	-	-
Net Income	<u>\$ 1,425,263</u>	<u>\$ 4,821,949</u>	<u>\$ 2,361,133</u>	<u>\$ 2,861,805</u>		

TOTAL PENSION AND HEALTHCARE TRUST FUNDS

Employee Retirement System by Category

	2019	2020	2021	2022	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Operating Revenues						
Investment Income	\$ 89,243,791	\$ 66,716,871	\$ 32,500,000	\$ 40,750,000	\$ 8,250,000	25.4%
Contributions	13,156,921	12,968,913	13,501,005	12,827,238	(673,767)	-5.0%
Total Operating Revenues	\$ 102,400,712	\$ 79,685,784	\$ 46,001,005	\$ 53,577,238	\$ 7,576,233	16.5%
Expenditures						
Fulltime	\$ 118,845	\$ 108,890	\$ 108,487	\$ 113,205	\$ 4,718	4.3%
Overtime	158	91	-	-	-	-
OASI	8,491	7,699	7,813	8,173	360	4.6%
Benefits	33,296	31,931	33,785	35,555		
Total Personnel	160,790	148,611	150,085	156,933	6,848	4.6%
Professional Services	1,512,332	1,356,511	1,728,918	1,722,665	(6,253)	-0.4%
Supplies & Materials	203	50	200	200	-	0.0%
Training & Education	260	448	550	550	-	0.0%
Utilities	500	-	-	-	-	-
Total Other Operating	1,513,295	1,357,009	1,729,668	1,723,415	(6,253)	-0.4%
Total Operating Expenditures	1,674,085	1,505,620	1,879,753	1,880,348	595	0.0%
Benefit Payments	24,402,160	25,922,730	30,771,483	32,435,453	1,663,970	5.4%
Total Expenditures	\$ 26,076,245	\$ 27,428,350	\$ 32,651,236	\$ 34,315,801	\$ 1,664,565	5.1%

Firefighters' Pension by Category

	2019	2020	2021	2022	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Operating Revenues						
Investment Income	\$ 31,100,753	\$ 23,638,139	\$ 11,500,000	\$ 14,500,000	\$ 3,000,000	26.1%
Contributions	5,194,021	5,236,429	5,259,946	5,216,393	(43,553)	-0.8%
Other	-	250,211	-	-		
Total Operating Revenues	\$ 36,294,774	\$ 29,124,779	\$ 16,759,946	\$ 19,716,393	\$ 2,956,447	17.6%
Expenditures						
Fulltime	\$ 72,943	\$ 69,481	\$ 69,551	\$ 72,356	\$ 2,805	4.0%
Overtime	112	52	-	-	-	-
OASI	5,221	4,914	5,018	5,231	213	4.2%
Benefits	19,551	20,150	21,469	22,599	1,130	5.3%
Total Personnel	97,827	94,597	96,038	100,186	4,148	4.3%
Professional Services	588,685	535,391	674,163	673,989	(174)	0.0%
Supplies & Materials	39	77	250	250	-	0.0%
Training & Education	-	448	1,725	1,725	-	0.0%
Total Other Operating	588,724	535,916	676,138	675,964	(174)	0.0%
Total Operating Expenditures	686,551	630,513	772,176	776,150	3,974	
Benefit Payments	7,950,985	8,510,057	9,578,311	10,489,440	911,129	9.5%
Total Expenditures	\$ 8,637,536	\$ 9,140,570	\$ 10,350,487	\$ 11,265,590	\$ 915,103	8.8%

Breakdown by Fund

	2019	2020	2021	2022	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Operating Revenues						
Investment Income	\$ 120,482,789	\$ 90,432,373	\$ 44,000,000	\$ 55,250,000	\$ 11,250,000	25.6%
Contributions	18,350,942	18,205,342	18,760,951	18,043,631	(717,320)	-3.8%
Other	-	250,211	-	-		
Total Revenues	\$ 138,833,731	\$ 108,637,715	\$ 62,760,951	\$ 73,293,631	\$ 10,532,680	16.8%
By Fund						
Employee's Retirement	\$ 26,076,245	\$ 27,428,350	\$ 32,651,236	\$ 34,315,801	\$ 1,664,565	5.1%
Firefighters' Pension	8,637,536	9,140,570	10,350,487	11,265,590	915,103	8.8%
115 Healthcare Trust	501,328	386,444	420,000	312,000	(108,000)	-25.7%
Total Operating Expenditures	\$ 35,215,109	\$ 36,955,364	\$ 43,421,723	\$ 45,893,391	\$ 2,471,668	5.7%



2022-2026 CAPITAL PROGRAM

The 2022-2026 capital program maintains our existing infrastructure while making strategic investments in the future. The top priority is the replacement, rehabilitation and expansion of the street and utility infrastructure. Quality of life investments are also planned for our park system and entertainment venues. The program prioritizes the City's plan to invest \$820.3 million over the next five years in the City's infrastructure, facilities, equipment, and other capital improvements. The program is a blueprint for general planning purposes. Presented with a financing strategy, the program details the sources and uses for each

project. It is important to understand that only the first year of the program is incorporated into the 2022 budget.

The program consists of two portions; the capital improvements program (CIP) and the other capital expenditures program (OCEP). The CIP consists primarily of land acquisition, infrastructure improvements such as streets and utilities, acquisition or construction of buildings, and other improvements to facilities or property such as parks. The OCEP is comprised of vehicles and capital equipment.

Visit www.siouxfalls.org/finance for more information

MAYOR'S RECOMMENDED





Mayor Paul TenHaken

CITY OF SIOUX FALLS

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605-367-8800 • 605-367-8490 FAX • 605-367-7039 TTY/Hearing Impaired

June 30, 2021:

Subject: Proposed Capital Improvement Program Plan 2022-2026

Dear Councilors:

Today, my team submits to you the proposed five-year capital improvement program. I will present the highlights of this program along with the proposed Fiscal Year 2022 Budget on July 22 during a special meeting. This will be followed by my team's more detailed presentations to you throughout the month of August. I remain grateful to each of you for maintaining a commitment to working collaboratively with my administration to address the financial resources that our community's pace of growth requires.

The investments proposed in the next five-year capital program reflect the broad based demands of a community growing in population and footprint. At this time in our city's history, it is imperative that we benchmark all investments from our citywide vision statement of "taking care of today for a better tomorrow". The proposed budget recognizes continued demand for growing our public infrastructure, providing essential services that residents, visitors and businesses can rely on, and enhancing the quality of life that keeps Sioux Falls at the top of the list for best places to live.

Consistent economic growth and decades of financial responsibility aligned with a balanced approach to capital investment have built a strong foundation to meet growth demands within the proposed capital program. The 2022-2026 Capital Program resets revenue expectations for sales taxes in the near term recognizing the rapid recovery of the economy occurring in 2021, but the capital program also maintains a conservative outlook to revenue growth in the long-term to ensure revenues are prioritized and aligned to critical foundational investments.

I continue to recommend significant investments in Highways and Streets that will meet the growth needs of the City. Compared to the previous five-year capital program, the largest increase in expenditures from the Sales / Use Tax Fund is dedicated to maintaining, improving, and expanding the City's street system. Funding dedicated to Highways and Streets is proposed to increase by nearly \$28 million over the next five years, a 12% increase over the prior capital program.

The pavement condition rating is expected to remain steady at 70 with continued investments in street rehabilitation and preservation. Projected street rehabilitation for 2022 includes 225 blocks of mill & overlay, 40 blocks of neighborhood street/water main replacement, 430 blocks of slurry seal and 35 blocks of concrete rehabilitation.

Arterial Street Improvement projects include Tallgrass from 74th Street to 85th Street, 6th Street from Highline Avenue to Veterans Parkway and expansion of the 41st Street & Sycamore Avenue intersection in 2022. In 2023, capacity improvements are planned for Cliff Avenue south of 85th Street in anticipation of a new Harrisburg Freshman Academy. The Major Street Reconstruction program will continue work on the signature Minnesota Avenue corridor from the Sioux Falls Regional Airport to Downtown Sioux Falls. In 2022, Minnesota Avenue from Russell Street to 2nd Street will be reconstructed.

In addition to investing in the City's road system, the 2022-2026 Capital Program continues priority investments in the City's basic utility infrastructure including the planned expansion of the Water Reclamation Facility and the network of pipes and lift stations supporting the wastewater collection system. This investment supports the

anticipated growth of the community and provides capacity for future commercial and housing development in Sioux Falls.

While this capital program continues to emphasize investments in basic infrastructure, it also recognizes that having a livable community is key to workforce attraction and development efforts. Key quality of life investments proposed in the capital program include expansion of the recreational trail system by extending the trail from Lien Park to Great Bear in east Sioux Falls as well as further development of the Cherry Creek Trail in the community's western side.

This capital program also recognizes that significant investments in the City's aquatics facilities will be needed over the next five years to replace several pools that are 40 to 50 years old including the need to replace the pools located at McKennan Park, Kuehn Park and Frank Olson Park, as well as refresh several other aging pools in the community. Funding has been included for design in 2023 and 2024 to launch these efforts. I am also recommending that the City move forward with a quality of life bond issued in 2023 to fund the construction of these aquatics facilities, as well as replace the clubhouse and cart barn at Elmwood Golf Course. Debt service for this "Quality of Life Bond III" is included in the capital program beginning in 2024.

Even with proposing the issuance of a quality of life bond in 2023, the amount of debt service incorporated in the 2022-2026 Capital Program is \$8 million LESS than the previous capital program. This is achieved due to the prepayment of more than \$25 million in bonds in 2020 that the Council proactively approved. Additionally, "Quality of Life Bond I" is scheduled to be paid off in 2025. The City of Sioux Falls maintains the lowest per capita debt of any of our peer communities, and the proposed capital program continues this balanced approach with debt service levels maintaining at or below 22% of the available Sales / Use Tax Fund. The issuance of a new quality of life bond in 2023 will continue the City's commitment to taking care of what we have through a solid and balanced approach to investing in quality of life amenities for residents in our community.

Finally, the next five-year capital program continues to focus on expanded public safety needs in the community. With construction of the public safety training facility in northeast Sioux Falls underway, the 2022-2026 Capital Program commits \$17.5M in funding for equipment needs for Sioux Falls Police and Fire Rescue over the next five years. Funding is set aside in 2026 for construction of Fire Station #13, as well as funding to acquire police's southwest report-to-work station in 2025 and construction of a new southeast report-to-work station in 2026. Both of these investments will relieve growth pressures for the downtown law enforcement center.

I look forward to discussing the priorities of Sioux Falls contained in this proposal in the coming weeks and working together to continue making wise investments that not only address the needs of Sioux Falls today but also prepares us for the demands of the future.

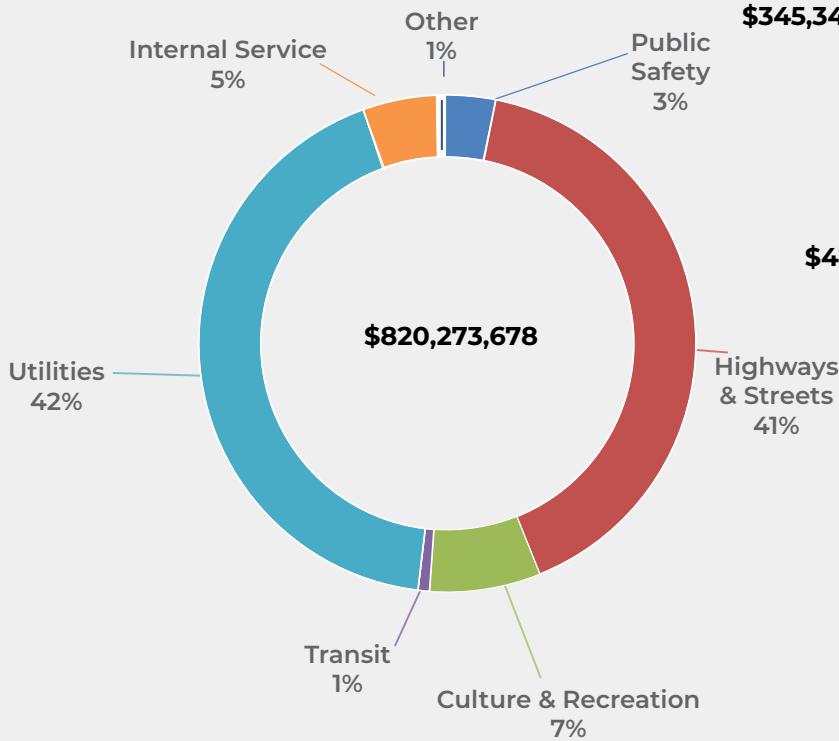
Best regards,



Paul TenHaken
Mayor

CAPITAL PROGRAM INVESTMENT (USES)

The information below summarizes the 2022–2026 capital program by department.



\$345,341,500 UTILITIES (ENTERPRISE FUNDS)
 \$241.1 million, Water Reclamation
 \$87.0 million, Water
 \$9.5 million, Sanitary Landfill
 \$7.8 million, Power & Distribution

\$42,262,242 INTERNAL SERVICE FUNDS
 \$30.3 million, Fleet Revolving
 \$7.0 million, Revolving Technology
 \$5.0 million, Centralized Facilities

\$63,250,000 CULTURE & RECREATION
 \$43.2 million, Parks and Recreation
 \$9.7 million, Event Complex
 \$5.6 million, Library
 \$3.8 million, Washington Pavilion
 \$0.9 million, Orpheum
 \$0.1 million, SF Stadium

\$333,282,401 HIGHWAYS & STREETS
 \$284.1 million, Highways & Streets
 \$49.2 million, Storm Drainage

\$27,889,000 PUBLIC SAFETY
 \$17.3 million, Fire
 \$10.6 million, Police

\$6,043,500 TRANSIT

\$2,205,035 OTHER
 \$0.8 million, Communications
 \$0.7 million, Public Parking
 \$0.6 million, Public Health
 \$0.2 million, Planning & Development Services

\$820,273,678 TOTAL 2022–2026 CAPITAL PROGRAM

FUNDING STRATEGY (SOURCES)

The following is a brief explanation of the various sources that fund the City's capital program.

\$323,094,236 SALES/USE TAX—2ND PENNY

- Funding generated from the City's second penny sales and use tax, assessments or cost recoveries directly related to projects funded with sales tax, and interest earned on monies held in trust.

Revenue assumptions as follows:

- 2021 = 10.0 percent growth
- 2022–2025 = 4.0 percent growth
- 2026 = 5.0 percent growth

\$161,184,500 USER FEES

Charges for services within the enterprise (utility) funds.

\$185,061,000 STATE LOANS

The use of \$185.0 million in low interest state revolving fund (SRF) notes issued by the South Dakota Conservancy District as follows:

- \$180.4 million—Water Reclamation
- \$4.6 million—Storm Drainage

\$42,262,242 INTERNAL SERVICE FEES

Charges for services within the internal service funds.

- \$30.3 million—Fleet Revolving
- \$7.0 million—Revolving Technology
- \$5.0 million—Facilities Management

\$44,578,000 STORM DRAINAGE FEES

Fees collected for capital construction and improvements to the storm drainage system.

\$14,456,000 ENTERTAINMENT TAX

Funding generated from the City's third penny entertainment tax levied by the City, which currently funds the Event Center, Arena, Orpheum, Convention Center, SF Stadium and Washington Pavilion.

\$49,637,700 OTHER

\$17.7 million, Platting Fees

Fees charged to developers in support of the arterial street and utility expansion program. Fees for both water and streets were based on an average number of acres platted over the last 9 years multiplied by the per acre cost by land use determined by the Nexus Study performed in 2016.

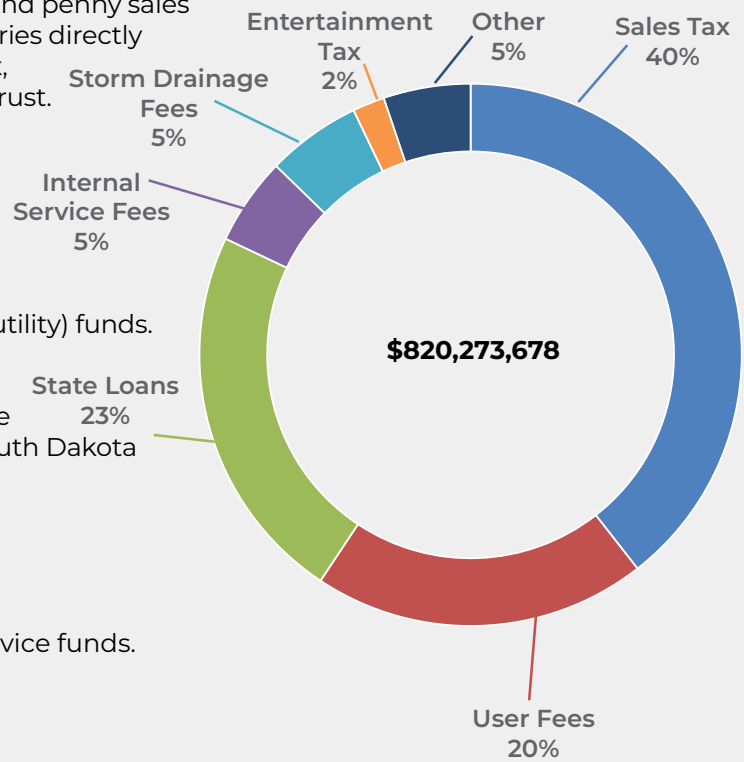
\$6.0 million, Transit Funds

Monies from Federal and local sources.

\$25.9 million, Other Financing

Donations from outside sources for specific projects.

- \$17.9 million from the school district and a grant for Highways & Streets improvements.
- \$0.3 million from Minnehaha County for library materials and bookmobile.
- \$0.1 million from various donors for Park Improvements.
- \$0.1 million grant for Fire Digital Signage
- \$5.0 million from American Rescue Plan Act for the River Greenway and the Low Head Dam.
- \$2.5 million from American Rescue Plan Act for Fire Training Facility.



\$820,273,678 TOTAL 2022–2026 CAPITAL PROGRAM



2022	\$ 60.2M
2023	\$ 52.4M
2024	\$ 55.6M
2025	\$ 58.4M
2026	\$ 57.5M

\$284.1M

SALES/USE TAX FUND 253

HIGHWAYS AND STREETS

Capital Program Sources	2022	2023	2024	2025	2026
2nd Penny Sales Tax	47,963,651	46,630,419	49,912,640	54,615,491	53,740,000
State Contributions	6,000,000	2,000,000	2,000,000	-	-
State Grants	2,017,200	525,000	525,000	525,000	525,000
School District	150,000	150,000	-	-	-
Other Contributions	1,000,000	-	-	-	-
Platting Fees	2,580,000	2,620,000	2,660,000	2,700,000	2,740,000
Sidewalk Assessments	500,000	500,000	500,000	500,000	500,000
Total Capital Sources	\$ 60,210,851	\$ 52,425,419	\$ 55,597,640	\$ 58,340,491	\$ 57,505,000
Pg. Capital Improvement Projects					
7 Asphalt Street Rehabilitation Program	5,900,635	6,119,129	6,395,000	6,590,000	6,865,000
8 Neighborhood Street Rehabilitation Program	2,259,310	2,445,000	2,548,000	2,650,000	2,765,000
9 Surface Treatment Program	1,650,000	1,700,000	1,770,000	1,850,000	1,925,000
10 Concrete Pavement Restoration	3,770,000	3,915,000	4,070,000	4,190,000	4,355,000
11 Arterial Intersection Improvements	800,000	1,000,000	1,115,000	1,730,000	2,730,000
12 Bridge and Retaining Wall Rehabilitation	3,542,200	975,000	1,075,000	1,100,000	1,100,000
13 Major Street Reconstruction	6,365,559	6,973,827	9,007,644	11,316,846	11,625,000
14 Arterial Street Improvements	15,642,753	11,753,463	11,697,996	12,338,645	13,240,000
15 Downtown Area-Street & Utility Improvements	1,300,000	1,500,000	1,725,000	1,955,000	1,955,000
16 Right of Way Acquisition and Restoration	750,000	900,000	1,000,000	1,000,000	1,000,000
17 Bridge Reconstruction Program	10,400,000	400,000	3,325,000	5,800,000	3,250,000
18 ADA Improvements	900,000	1,200,000	1,650,000	2,200,000	2,200,000
19 Railroad Crossing Improvements	65,000	80,000	80,000	80,000	95,000
20 School District/Park Site Coordination	325,000	2,215,000	215,000	215,000	215,000
21 SDDOT Project Coordination	40,000	140,000	195,000	195,000	195,000
22 Traffic Signal Improvements	234,000	234,000	280,000	280,000	380,000
23 Communications Network Upgrade	325,000	225,000	250,000	250,000	400,000
24 Arrowhead Parkway Improvements	2,000,000	2,000,000	5,150,000	-	-
25 85th St & I29 Improvements	50,000	-	-	-	-
26 Veterans Parkway Improvements	1,100,000	100,000	100,000	100,000	100,000
27 41st Street and I29 Improvements (Participating Utility Costs)	-	-	-	-	-
28 49th Street Extension	100,000	1,000,000	1,000,000	1,500,000	-
29 Street Lights in Newly Developed Areas	446,394	370,000	470,000	470,000	500,000
30 LED Street Light Upgrade Program	565,000	565,000	675,000	675,000	775,000
31 Pedestrian and Bicycle Improvements	750,000	800,000	825,000	825,000	825,000
32 Salt Storage Facility	110,000	1,775,000	-	-	-
33 Benson Rd and I229 Area Improvements	-	50,000	-	-	-
34 Cliff Avenue and I229 Area Improvements	-	100,000	100,000	-	-
35 Minnesota Ave & I229 Area Improvements	-	100,000	-	100,000	-
36 So Veterans Prkwy Improvements (Participating Utility Costs)	-	-	-	-	-

HIGHWAYS AND STREETS (CONT.)

Capital Program		2022	2023	2024	2025	2026
Other Public Works Projects						
88	<i>Drainage Improvement in Existing Areas</i>	200,000	250,000	275,000	300,000	325,000
99	<i>Light and Power Campus Enhancements</i>	-	2,900,000	-	-	-
100	<i>Pole Improvement Program</i>	100,000	100,000	100,000	150,000	200,000
118	<i>City Wide Water Main Replacement</i>	400,000	400,000	435,000	460,000	485,000
Total Capital Improvement Projects		\$ 60,090,851	\$ 52,285,419	\$ 55,528,640	\$ 58,320,491	\$ 57,505,000
Capital Equipment (R=Replace, N=New)						
	<i>R Air Compressor (2)</i>	15,000	15,000	-	-	-
	<i>R Electric Display Signs</i>	-	125,000	-	-	-
	<i>R GPS Collector Systems</i>	-	-	30,000	-	-
	<i>N Hot Boxes</i>	15,000	-	-	-	-
	<i>N Loader Attachments</i>	25,000	-	-	20,000	-
	<i>N Message Boards</i>	10,000	-	-	-	-
	<i>R Retroreflectorometer</i>	-	-	15,000	-	-
	<i>R Saw, Concrete/Manhole</i>	55,000	-	-	-	-
	<i>R Trailers</i>	-	-	24,000	-	-
Total Capital Equipment Program		\$ 120,000	\$ 140,000	\$ 69,000	\$ 20,000	\$ -
Total Capital Program		\$ 60,210,851	\$ 52,425,419	\$ 55,597,640	\$ 58,340,491	\$ 57,505,000



SALES/USE TAX FUND 253

PARKS AND RECREATION

Capital Program	2022	2023	2024	2025	2026
Sources					
2nd Penny Sales Tax	6,219,500	9,099,000	9,075,000	5,082,500	8,651,500
Other Financing - ARPA	5,000,000	-	-	-	-
Other Financing	-	-	110,000	-	-
Total Capital Sources	\$ 11,219,500	\$ 9,099,000	\$ 9,185,000	\$ 5,082,500	\$ 8,651,500
Pg. Capital Improvement Projects					
41 River Greenway Improvements	5,000,000	-	-	-	-
42 Greenways/Trail Improvements	1,002,000	1,760,000	428,000	1,377,000	2,169,000
43 Neighborhood Parks Improvement	-	65,000	1,100,000	83,000	495,000
44 Community/Regional Parks Improvements	1,280,000	1,400,000	273,000	314,000	1,822,500
45 Zoo Master Plan Improvements	105,000	-	354,000	-	-
46 Park Land Acquisition	800,000	700,000	800,000	350,000	200,000
47 Cyclic Park Infrastructure Improvements	1,144,000	979,000	1,717,000	971,000	394,000
48 Play Structure Improvements	491,000	-	571,000	627,000	660,000
49 Aquatic Facilities Improvements	-	1,930,000	500,000	-	-
50 Park Storage Facilities	-	285,600	1,904,000	64,000	400,000
51 ADA Transition Plan Improvements	315,000	-	-	-	-
52 Elmwood Golf Course Clubhouse	-	400,000	-	-	-
Total Capital Improvement Projects	\$ 10,137,000	\$ 7,519,600	\$ 7,647,000	\$ 3,786,000	\$ 6,140,500
Capital Equipment (R=Replace, N=New)					
R Aerial Lift	-	250,000	-	-	-
R Aerator, Deep Line	-	-	70,000	-	-
R Aerator, Ride One	-	-	-	-	18,000
R Air Compressor	-	-	-	-	25,000
R AV Kiosk	-	23,400	-	-	-
R Bleachers, Mobile	-	-	-	50,000	-
R Drag, Ball Field	24,000	-	-	-	-
R Forklift	-	-	-	-	25,000
R Groomer, Ballfield	-	26,000	-	-	-
R Lift, Litter	-	-	-	-	50,000
R Lift, Scissor	-	-	-	-	28,000
R Loader, Front End	-	-	-	-	390,000
R Mower, All Terrain	-	-	-	-	225,000
R Mower, 11' (4)	144,000 (3)	72,000	-	-	75,000
R Mower, 72" (13)	213,000 (7)	186,000	-	-	-
N Mower, 10'	-	75,000	-	-	-

PARKS AND RECREATION (CONT.)

Capital Program	2022	2023	2024	2025	2026
N Mower, Contour	70,000	-	-	-	-
R Mower, Zero Turn	-	-	15,000	-	-
R Oven	-	21,000	-	-	-
R Paging System	-	8,000	-	-	-
N Painter, Line	52,000 (2)	-	28,000	-	16,000
R Pickup (22)	105,000 (3)	169,000	74,000	417,000	422,000
R Snowmobile (2)	-	-	-	-	30,000
R/N Skidloader (3)	-	55,000	-	-	110,000
R Snowcat, Groomer	-	250,000	-	-	-
R Snowmaker, Portable (4)	-	70,000	80,000	-	-
N Soil Conditioner	-	11,000	-	-	-
N Sprayer (2)	19,000 (1)	48,000	-	-	-
R Stump Cutter	-	-	65,000	-	-
R SUV (2)	33,000 (1)	-	48,000	-	-
R Toolcat (3)	-	90,000	90,000	90,000	-
R Tractor (3)	100,000 (1)	40,000	32,000	-	-
R Trailer, Tandem	-	-	14,000	-	-
R Truck (4)	-	-	160,000	-	-
N Truck, Bucket	-	-	-	145,000	-
R Truck, Dump (7)	-	-	204,000	-	196,000
R Truck, Hook	-	-	-	330,000	-
R Truck, 2 Ton (2)	-	-	145,000	-	167,000
R Truck, Flatbed (2)	-	-	342,000	-	-
R Utility Tractor (11)	34,000 (1)	59,000	34,000	34,000	252,000
R Utility Vehicle, Heavy Duty (9)	58,000 (2)	-	-	53,000	141,000
R Utility Vehicle, Mid Duty (31)	50,500 (3)	64,000	106,000	110,000	66,000
R Vacuum, Pool Robotic	-	-	-	-	15,000
R Van	-	-	-	-	60,000
R Video Display System	-	21,000	-	-	-
R Wood Chipper	-	-	-	-	28,000
N Zamboni	120,000	-	-	-	-
R Zamboni Tow	-	20,000	-	-	-
N Zoo Anesthesia Monitor	-	-	-	-	8,500
N Zoo Animal Restraints	-	21,000	-	-	-
N Zoo Autoclave	-	-	-	7,500	-
R Zoo Endoscope Diagnostic System	-	-	-	42,000	-
N Zoo Freezer, Walk In	-	-	-	-	10,000
R Zoo Generator	-	-	9,000	-	-
R Zoo Indoor Play Structure	-	-	22,000	-	-
R Zoo Isolation Cages (3)	15,000	-	-	-	-
R Zoo Lift, Scissor	-	-	-	18,000	-
R Zoo Mister Fan	15,000	-	-	-	-
R Zoo Phone System	30,000	-	-	-	-
N Zoo Projector, Gesture	-	-	-	-	8,500
R Zoo SUV	-	-	-	-	55,000
R Zoo Utility Vehicle (2)	-	-	-	-	45,000
R Zoo Van	-	-	-	-	45,000
Total Capital Equipment Program	\$ 1,082,500	\$ 1,579,400	\$ 1,538,000	\$ 1,296,500	\$ 2,511,000
Total Capital Program	\$ 11,219,500	\$ 9,099,000	\$ 9,185,000	\$ 5,082,500	\$ 8,651,500



2022	\$ 4.0M
2023	\$ 3.1M
2024	\$ 1.3M
2025	\$ 3.4M
2026	\$ 5.4M

\$17.2M

SALES/USE TAX FUND 253

FIRE

Capital Program	2022	2023	2024	2025	2026
2nd Penny Sales Tax	1,390,000	3,124,500	1,293,500	3,431,500	5,431,500
Other Financing - ARPA	2,500,000	-	-	-	-
Grant	97,000	-	-	-	-
Total Capital Sources	\$ 3,987,000	\$ 3,124,500	\$ 1,293,500	\$ 3,431,500	\$ 5,431,500
Pg. Capital Improvement Projects					
56 Public Safety Training Center	2,500,000	-	-	-	-
57 Land Acquisition	-	-	-	-	300,000
58 Fire Station #13	-	-	-	300,000	3,000,000
59 Digital Signage	97,000	-	-	-	-
60 Fire Headquarters Remodel	-	-	100,000	500,000	-
Total Capital Improvement Projects	\$ 2,597,000	\$ -	\$ 100,000	\$ 800,000	\$ 3,300,000
Capital Equipment (R=Replace, N=New)					
R Alerting Consoles	21,000	-	-	-	-
R Alerting System, Fire Stations	-	475,000	-	-	-
N Battalion Vehicle	-	70,000	-	-	-
R Boat, Rescue (2)	-	-	-	70,000	37,000
R Camera, Search	-	32,000	-	-	-
R Compressor, Hi Pressure	-	-	60,000	-	-
R CPR Devices (13)	-	-	232,500	-	-
R Defibrillator/Monitor (9)	328,500 (9)	-	-	-	-
N EVT Shop Lights	-	-	-	70,000	-
R Fire Truck (6)	-	1,095,000	535,000	536,000	1,072,000
R Fire Truck, EVT	-	70,000	-	-	-
R Fire Truck, Ladder	-	1,050,000	-	1,050,000	-
R Fitness Equipment	19,500	19,500	19,500	19,500	19,500
R Hazmat Detection System	-	-	42,000	163,000	-
N Outdoor Warning Sirens (10)	52,000 (2)	52,000	-	104,000	52,000
N Patient Care Simulators	-	-	-	-	175,000
R Radios, Apparatus & Stations	36,000	36,000	36,000	36,000	36,000
R Radios, Network	600,000	-	-	-	-
R SCBA Equipment	-	-	-	500,000	500,000
R SCBA Cylinder w/ Stage Compressor	-	60,000	-	-	-
R SCBA Flowtesting System	-	15,000	-	-	-
N SCBA Test Machine	-	-	18,500	-	-

FIRE (CONT.)

Capital Program	2022	2023	2024	2025	2026
<i>R Sedan (2)</i>	43,000 (1)	-	-	30,000	-
<i>R SUV (3)</i>	-	-	-	-	120,000
<i>R Trailer, Enclosed</i>	-	30,000	-	-	-
<i>R Trailer, USAR</i>	-	60,000	-	-	-
<i>R Truck</i>	-	-	-	-	70,000
<i>R USAR Vehicle</i>	-	-	250,000	-	-
<i>N USAR Dive Equipment</i>	70,000	60,000	-	-	50,000
<i>R Utility Vehicle</i>	-	-	-	18,000	-
<i>R Van, TV</i>	-	-	-	35,000	-
<i>R Wildland FF Package</i>	220,000	-	-	-	-
Total Capital Equipment Program	\$ 1,390,000	\$ 3,124,500	\$ 1,193,500	\$ 2,631,500	\$ 2,131,500
Total Capital Program	\$ 3,987,000	\$ 3,124,500	\$ 1,293,500	\$ 3,431,500	\$ 5,431,500



SALES/USE TAX FUND 253

POLICE

Capital Program		2022	2023	2024	2025	2026
Sources						
	<i>2nd Penny Sales Tax</i>	<i>1,535,000</i>	<i>1,994,000</i>	<i>1,010,000</i>	<i>2,864,000</i>	<i>3,218,000</i>
Total Capital Sources		\$ 1,535,000	\$ 1,994,000	\$ 1,010,000	\$ 2,864,000	\$ 3,218,000
Pg. Capital Improvement Projects						
63	<i>Eastside Report to Work Station</i>	-	-	-	<i>100,000</i>	<i>2,000,000</i>
64	<i>Westside Report to Work Station</i>	-	-	-	<i>1,500,000</i>	-
Total Capital Improvement Projects		\$ -	\$ -	\$ -	\$ 1,600,000	\$ 2,000,000
Capital Equipment (R=Replace, N=New)						
	<i>R Camera, In Car</i>	-	<i>655,000</i>	-	-	-
	<i>R Digital Storage</i>	<i>200,000</i>	-	-	-	-
	<i>R Forklift</i>	<i>27,000</i>	-	-	-	-
	<i>N Freezer</i>	<i>25,000</i>	-	-	-	-
	<i>R K-9 Dog (3)</i>	<i>15,000 (1)</i>	<i>15,000</i>	<i>15,000</i>	-	-
	<i>R Motorcycle (6)</i>	<i>36,000 (2)</i>	<i>36,000</i>	<i>36,000</i>	-	-
	<i>R Patrol Crossover, K9 (4)</i>	-	<i>116,000</i>	-	<i>122,000</i>	-
	<i>R Patrol Crossover (68)</i>	<i>810,000 (15)</i>	<i>896,000</i>	<i>920,000</i>	<i>1,062,000</i>	<i>1,098,000</i>
	<i>R Radios, (Mobile, Car)</i>	<i>200,000</i>	<i>200,000</i>	-	-	-
	<i>R Sedan (11)</i>	<i>162,000 (3)</i>	<i>76,000</i>	<i>39,000</i>	<i>80,000</i>	<i>120,000</i>
	<i>R Truck, AC (2)</i>	<i>60,000 (2)</i>	-	-	-	-
Total Capital Equipment Program		\$ 1,535,000	\$ 1,994,000	\$ 1,010,000	\$ 1,264,000	\$ 1,218,000
Total Capital Program		\$ 1,535,000	\$ 1,994,000	\$ 1,010,000	\$ 2,864,000	\$ 3,218,000



SALES/USE TAX FUND 253

COMMUNICATIONS

Capital Program Sources	2022	2023	2024	2025	2026
2nd Penny Sales Tax	37,500	382,500	160,000	195,000	-
Total Capital Sources	\$ 37,500	\$ 382,500	\$ 160,000	\$ 195,000	\$ -
Capital Equipment (R=Replace, N=New)					
N Carnegie Presentation/Broadcast System	-	355,000	-	-	-
R City Link Studio Upgrade	-	-	160,000	35,000	-
R Drone (2)	7,500	7,500	-	-	-
R Editing System	-	20,000	-	70,000	-
R Production Equipment	30,000	-	-	-	-
R Rebroadcast System	-	-	-	90,000	-
Total Capital Equipment Program	\$ 37,500	\$ 382,500	\$ 160,000	\$ 195,000	\$ -
Total Capital Program	\$ 37,500	\$ 382,500	\$ 160,000	\$ 195,000	\$ -



2022	\$ 0.05M
2023	\$ 0.1M
2024	\$ 0.2M
2025	\$ 0.1M
2026	\$ 0.1M

\$0.6M

SALES/USE TAX FUND 253

PUBLIC HEALTH

Capital Program Sources	2022	2023	2024	2025	2026
2nd Penny Sales Tax	49,000	124,750	147,285	132,000	148,000
Total Capital Sources	\$ 49,000	\$ 124,750	\$ 147,285	\$ 132,000	\$ 148,000
Capital Equipment (R=Replace, N=New)					
R Analyzer, Chemistry	-	-	13,500	-	-
R Analyzer, Hematology	-	11,000	-	-	-
R Compressor/Vacuum System	25,000	-	-	-	-
R Dental Chair (5)	-	-	15,000	80,000	-
R Dental Tool Assistant	-	-	21,000	-	-
R Laser, Dental	-	-	7,785	-	-
R Lift Chair, ADA	-	-	-	-	13,000
R Pickup, Vector (2)	-	-	60,000	-	-
R Sedan	24,000	-	-	-	-
R Sprayer, ULV (9)	-	-	-	-	135,000
R SUV	-	31,500	-	-	-
R Vacuum System - Dental	-	8,250	-	-	-
R X-Ray System	-	-	30,000	-	-
R X-Ray System, Digital Pano	-	-	-	52,000	-
R X-Ray, Dental Portable	-	17,000	-	-	-
R X-Ray Machine/Tube	-	57,000	-	-	-
Total Capital Equipment Program	\$ 49,000	\$ 124,750	\$ 147,285	\$ 132,000	\$ 148,000
Total Capital Program	\$ 49,000	\$ 124,750	\$ 147,285	\$ 132,000	\$ 148,000



SALES/USE TAX FUND 253

SIouxLAND LIBRARIES

Capital Program	2022	2023	2024	2025	2026
Sources					
2nd Penny Sales Tax	1,713,600	919,400	953,500	790,000	910,000
Minnehaha County	50,000	55,000	55,000	55,000	55,000
Total Capital Sources	\$ 1,763,600	\$ 974,400	\$ 1,008,500	\$ 845,000	\$ 965,000
Capital Equipment (R=Replace, N=New)					
N Library Print & AV Materials	785,000	805,000	825,000	845,000	865,000
N Automated Material Handlers (5)	755,000	-	-	-	-
R AV System	36,000	36,000	-	-	-
R Document Station	9,100	-	-	-	-
R Scanner, Microfilm (2)	-	16,400	-	-	-
R Security Gates (5)	-	-	72,000	-	-
R Security System	-	-	21,500	-	-
R Self Check Outs (17)	178,500	-	-	-	-
R Shelving	-	100,000	-	-	100,000
R Signs (2)	-	-	40,000	-	-
R Smart Board Training Room	-	17,000	-	-	-
R Van, Courier	-	-	50,000	-	-
Total Capital Equipment Program	\$ 1,763,600	\$ 974,400	\$ 1,008,500	\$ 845,000	\$ 965,000
Total Capital Program	\$ 1,763,600	\$ 974,400	\$ 1,008,500	\$ 845,000	\$ 965,000



SALES/USE TAX FUND 253

PLANNING AND DEVELOPMENT SERVICES

Capital Program Sources	2022	2023	2024	2025	2026
<i>2nd Penny Sales Tax</i>	30,000	30,000	30,000	30,000	30,000
Total Capital Sources	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
Pg. 73 Capital Improvement Projects					
<i>Sculpture Walk</i>	30,000	30,000	30,000	30,000	30,000
Total Capital Improvement Projects	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
Total Capital Program	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000



ENTERTAINMENT TAX FUND 250
ENTERTAINMENT VENUES

Capital Program Sources	2022	2023	2024	2025	2026
<i>Entertainment Tax</i>	2,018,500	4,599,500	1,783,000	4,995,000	1,060,000
Total Capital Sources	\$ 2,018,500	\$ 4,599,500	\$ 1,783,000	\$ 4,995,000	\$ 1,060,000
Pg. Capital Improvement Projects					
76 <i>Convention Center Building Improvements</i>	525,000	250,000	-	-	-
77 <i>Event Center Building Improvements</i>	250,000	400,000	500,000	150,000	300,000
78 <i>SF Stadium Improvements</i>	50,000	-	-	-	-
79 <i>Washington Pavilion Bldg Improvements</i>	300,000	500,000	200,000	200,000	100,000
80 <i>Orpheum Building Improvements</i>	300,000	400,000	150,000	-	-
Total Capital Improvement Projects	\$ 1,425,000	\$ 1,550,000	\$ 850,000	\$ 350,000	\$ 400,000
Capital Equipment (R=Replace, N=New)					
Arena	18,000	47,500	-	-	-
<i>R Floor Scrubber</i>	18,000	-	-	-	-
<i>R Truck, 1Ton</i>	-	47,500	-	-	-
Convention Center	230,500	429,000	73,000	-	50,000
<i>R Banquet Tables</i>	190,000	-	-	-	-
<i>R Buffet Tables</i>	-	-	-	-	50,000
<i>R Chairs, Banquet</i>	-	275,000	-	-	-
<i>R Convection Ovens(2)</i>	30,000	-	-	-	-
<i>R Floor Scrubber</i>	-	18,000	-	-	-
<i>R Gas Griddle</i>	10,500	-	-	-	-
<i>R Ice Machine</i>	-	16,000	-	-	-
<i>R Mixer</i>	-	-	13,000	-	-
<i>R Portable Dance Floor</i>	-	60,000	-	-	-
<i>R Refrigerator/Freezer</i>	-	20,000	-	-	-
<i>R Rolling Stages</i>	-	-	60,000	-	-
<i>R Tilting Skillet</i>	-	20,000	-	-	-
<i>N Vertical Lift</i>	-	20,000	-	-	-
Event Center	330,000	1,150,000	360,000	4,525,000	205,000
<i>R Chairs</i>	300,000	-	-	-	-
<i>R Concession Conversion</i>	30,000	-	-	-	-
<i>N Concession Equipment</i>	-	-	150,000	-	-
<i>N Fire Suppression System</i>	-	-	-	-	100,000
<i>R Loader</i>	-	-	-	-	50,000
<i>N Marquee Refurbishment</i>	-	500,000	-	-	-
<i>R Mower</i>	-	-	10,000	-	-
<i>R Phone System</i>	-	-	-	250,000	-

ENTERTAINMENT VENUES (CONT.)

Capital Program	2022	2023	2024	2025	2026
<i>N Security System</i>	-	-	-	200,000	-
<i>R Servers, Switches, Network Equipment</i>	-	-	200,000	-	-
<i>R Skirting</i>	-	-	-	75,000	-
<i>R Video Board Refurbishment</i>	-	500,000	-	-	-
<i>R Washer/Dryer</i>	-	-	-	-	25,000
<i>R Wheelchair Lift</i>	-	-	-	-	30,000
<i>R Video Boards, Centerhung and Ribbon</i>	-	-	-	4,000,000	-
<i>R Zamboni</i>	-	150,000	-	-	-
SF Stadium	-	9,000	-	-	-
<i>R Washing Machine</i>	-	9,000	-	-	-
Washington Pavilion	15,000	1,414,000	500,000	120,000	405,000
<i>R Chairs, Banquet</i>	-	60,000	-	-	-
<i>R Communication Equipment</i>	-	-	-	20,000	200,000
<i>R Floor Scrubber</i>	15,000	-	-	-	-
<i>R HVAC System - Art Storage</i>	-	-	-	-	205,000
<i>N KSDC Exhibits</i>	-	500,000	500,000	-	-
<i>R Laminator/Printer</i>	-	14,000	-	-	-
<i>R Network Equipment</i>	-	-	-	100,000	-
<i>R Sound System - Belbas</i>	-	140,000	-	-	-
<i>R Sound System - Great Hall</i>	-	700,000	-	-	-
Total Capital Equipment Program	\$ 593,500	\$ 3,049,500	\$ 933,000	\$ 4,645,000	\$ 660,000
Total Capital Program	\$ 2,018,500	\$ 4,599,500	\$ 1,783,000	\$ 4,995,000	\$ 1,060,000



TRANSIT FUND 268

TRANSIT

Capital Program Sources	2022	2023	2024	2025	2026
<i>Transit Fund</i>	4,540,000	110,000	1,160,000	90,000	143,500
Total Capital Sources	\$ 4,540,000	\$ 110,000	\$ 1,160,000	\$ 90,000	\$ 143,500
Pg. 83 Capital Improvement Projects					
<i>Transit Office Remodel</i>	1,860,000	-	-	-	-
Total Capital Improvement Projects	\$ 1,860,000	\$ -	\$ -	\$ -	\$ -
Capital Equipment (R=Replace, N=New)					
<i>R Bus, Fixed Route (5)</i>	2,560,000	-	-	-	-
<i>R Bus, Paratransit (7)</i>	-	-	1,070,000	-	-
<i>R Forklift</i>	30,000	-	-	-	-
<i>R Lift</i>	60,000	-	-	-	-
<i>R Pickup</i>	-	-	-	-	53,500
<i>R Printer/Encoding Machine</i>	-	20,000	-	-	-
<i>R Shelters, Bus (27)</i>	30,000 (2)	90,000	90,000	90,000	90,000
Total Capital Equipment Program	\$ 2,680,000	\$ 110,000	\$ 1,160,000	\$ 90,000	\$ 143,500
Total Capital Program	\$ 4,540,000	\$ 110,000	\$ 1,160,000	\$ 90,000	\$ 143,500



2022	\$ 8.8M
2023	\$ 10.0M
2024	\$ 8.5M
2025	\$ 11.4M
2026	\$ 10.5M

\$49.2M

STORM DRAINAGE FUND 272

STORM DRAINAGE

	2022	2023	2024	2025	2026
Capital Program Sources					
<i>Drainage Fees</i>	8,500,000	9,985,000	8,437,000	7,702,000	9,954,000
<i>State Loans</i>	325,000	25,000	50,000	3,650,000	575,000
Total Capital Sources	\$ 8,825,000	\$ 10,010,000	\$ 8,487,000	\$ 11,352,000	\$ 10,529,000
Pg. Capital Improvement Projects					
85 <i>Drainage Improvements in Developing Areas</i>	2,000,000	4,440,000	2,520,000	2,050,000	3,210,000
86 <i>Sump Pump Collection Systems</i>	475,000	500,000	500,000	500,000	500,000
87 <i>Unforeseen Drainage Improvements</i>	310,000	330,000	340,000	350,000	360,000
88 <i>Drainage Improvements In Existing Areas</i>	1,020,000	240,000	1,280,000	5,230,000	2,400,000
89 <i>Regional Storm Water Analysis/Improvements</i>	2,860,000	3,050,000	2,040,000	540,000	550,000
90 <i>Flood Control System Improvements</i>	260,000	270,000	280,000	292,000	294,000
91 <i>Covell Area Basin Drainage Improvements</i>	325,000	25,000	50,000	50,000	575,000
92 <i>Indian Mound Retaining Wall Rehabilitation</i>	170,000	-	-	-	-
93 <i>Land Acquisition for Drainage Projects</i>	460,000	380,000	630,000	1,660,000	1,960,000
Other Public Works Projects					
14 <i>Arterial Street Improvements</i>	600,000	600,000	620,000	620,000	620,000
129 <i>Sanitary Pipe Lining Program</i>	50,000	60,000	60,000	60,000	60,000
Total Capital Improvement Projects	\$ 8,530,000	\$ 9,895,000	\$ 8,320,000	\$ 11,352,000	\$ 10,529,000
Capital Equipment (R=Replace, N=New)					
<i>R Excavator, Mini</i>	70,000	-	-	-	-
<i>N SCDA Equipment</i>	-	50,000	-	-	-
<i>N Sprayer (2)</i>	30,000 (1)	25,000	-	-	-
<i>N Tractor</i>	195,000	-	-	-	-
<i>R Truck, Dump</i>	-	-	167,000	-	-
<i>N Wood Chipper</i>	-	40,000	-	-	-
Total Capital Equipment Program	\$ 295,000	\$ 115,000	\$ 167,000	\$ -	\$ -
Total Capital Program	\$ 8,825,000	\$ 10,010,000	\$ 8,487,000	\$ 11,352,000	\$ 10,529,000



2022	\$ 0.8M
2023	\$ 4.0M
2024	\$ 0.9M
2025	\$ 0.8M
2026	\$ 1.3M

\$7.8M

ENTERPRISE FUND 656

POWER AND DISTRIBUTION

	2022	2023	2024	2025	2026
Capital Program Sources					
<i>User Fees</i>	818,000	3,955,000	885,000	860,000	1,330,000
Total Capital Sources	\$ 818,000	\$ 3,955,000	\$ 885,000	\$ 860,000	\$ 1,330,000
Pg. Capital Improvement Projects					
97 <i>Unforeseen Electrical System Replacement</i>	110,000	180,000	180,000	180,000	180,000
98 <i>Circuit Improvements</i>	550,000	550,000	550,000	580,000	950,000
99 <i>Light and Power Campus Enhancements</i>	-	3,050,000	-	-	-
100 <i>Pole Improvement Program</i>	100,000	100,000	100,000	100,000	200,000
Total Capital Improvement Projects	\$ 760,000	\$ 3,880,000	\$ 830,000	\$ 860,000	\$ 1,330,000
Capital Equipment (R=Replace, N=New)					
<i>N Forklift</i>	-	45,000	-	-	-
<i>N Skidloader</i>	-	-	55,000	-	-
<i>R Trailer (2)</i>	-	30,000	-	-	-
<i>N Truck, Locator</i>	58,000	-	-	-	-
Total Capital Equipment Program	\$ 58,000	\$ 75,000	\$ 55,000	\$ -	\$ -
Total Capital Program	\$ 818,000	\$ 3,955,000	\$ 885,000	\$ 860,000	\$ 1,330,000



2022	\$	0.1M
2023	\$	0.2M
2024	\$	0.2M
2025	\$	0.1M
2026	\$	0.1M

\$0.7M

ENTERPRISE FUND 665

PUBLIC PARKING

	2022	2023	2024	2025	2026
Capital Program					
Sources					
<i>User Fees</i>	65,000	165,000	189,000	110,000	150,000
Total Capital Sources	\$ 65,000	\$ 165,000	\$ 189,000	\$ 110,000	\$ 150,000
Pg. Capital Improvement Projects					
103 <i>Parking Lot & Ramp Improvements</i>	65,000	70,000	75,000	80,000	80,000
Total Capital Improvement Projects	\$ 65,000	\$ 70,000	\$ 75,000	\$ 80,000	\$ 80,000
Capital Equipment (R=Replace, N=New)					
<i>R Pickup-Plow/Custom Bed</i>	-	-	55,000	-	-
<i>R Pickup (2)</i>	-	-	-	30,000	26,000
<i>R Scooter, Mobility</i>	-	-	14,000	-	-
<i>R Sign (2)</i>	-	-	-	-	44,000
<i>R SUV</i>	-	-	45,000	-	-
<i>R Sweeper</i>	-	50,000	-	-	-
<i>R Utility Vehicle</i>	-	45,000	-	-	-
Total Capital Equipment Program	\$ -	\$ 95,000	\$ 114,000	\$ 30,000	\$ 70,000
Total Capital Program	\$ 65,000	\$ 165,000	\$ 189,000	\$ 110,000	\$ 150,000



2022	\$ 2.6M
2023	\$ 2.2M
2024	\$ 0.6M
2025	\$ 0.6M
2026	\$ 3.5M

\$9.5M

ENTERPRISE FUND 666

SANITARY LANDFILL

Capital Program Sources		2022	2023	2024	2025	2026
	<i>User Fees</i>	2,566,000	2,233,000	545,000	588,000	3,518,000
	Total Capital Sources	\$ 2,566,000	\$ 2,233,000	\$ 545,000	\$ 588,000	\$ 3,518,000
Pg.	Capital Improvement Projects					
105	<i>Leachate Recirculation\Gas Infrastructure</i>	466,000	825,000	320,000	345,000	425,000
106	<i>Land Acquisition</i>	200,000	200,000	200,000	200,000	200,000
107	<i>Perimeter Control and Fencing</i>	25,000	25,000	25,000	25,000	25,000
108	<i>Building and Site Improvements</i>	1,395,000	-	-	-	-
109	<i>Wetland and Drainage Way Improvements</i>	-	395,000	-	-	-
110	<i>Storm Water Management Improvements</i>	215,000	-	-	-	-
111	<i>Sanitary Landfill Expansion</i>	-	-	-	-	2,850,000
112	<i>Landfill Closure</i>	70,000	770,000	-	-	-
	Other Public Works Projects					
151	<i>Maintenance Shop Improvements</i>	130,000	-	-	-	-
	Total Capital Improvement Projects	\$ 2,501,000	\$ 2,215,000	\$ 545,000	\$ 570,000	\$ 3,500,000
	Capital Equipment (R=Replace, N=New)					
	<i>R Compressor, Air</i>	-	-	-	18,000	-
	<i>R Sign, Message</i>	-	18,000	-	-	18,000
	<i>N Sweeper, Floor</i>	30,000	-	-	-	-
	<i>R Trash Pump (2)</i>	35,000	-	-	-	-
	Total Capital Equipment Program	\$ 65,000	\$ 18,000	\$ -	\$ 18,000	\$ 18,000
	Total Capital Program	\$ 2,566,000	\$ 2,233,000	\$ 545,000	\$ 588,000	\$ 3,518,000



2022	\$ 20.3M
2023	\$ 17.4M
2024	\$ 18.2M
2025	\$ 15.7M
2026	\$ 15.4M

\$87.0M

ENTERPRISE FUND 675

WATER

Capital Program Sources	2022	2023	2024	2025	2026
<i>User Fees</i>	19,415,000	16,495,000	17,330,500	14,835,000	14,515,500
<i>Platting Fees</i>	840,000	860,000	880,000	900,000	920,000
Total Capital Sources	\$ 20,255,000	\$ 17,355,000	\$ 18,210,500	\$ 15,735,000	\$ 15,435,500
Pg. Capital Improvement Projects					
116 <i>Land Acquisition</i>	320,000	320,000	320,000	320,000	320,000
117 <i>Other Mains - Unforeseen Water Projects</i>	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
118 <i>City Wide Water Main Replacement Projects</i>	1,950,000	1,950,000	1,950,000	2,050,000	2,050,000
119 <i>Water Purification Facility Improvements</i>	1,475,000	1,290,000	3,340,000	1,400,000	1,200,000
120 <i>Water Main Pipe Lining and Rehabilitation</i>	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000
121 <i>Water Valve Rehabilitation</i>	480,000	480,000	480,000	480,000	480,000
122 <i>Transmission System Improvements</i>	2,700,000	1,200,000	1,375,000	230,000	3,030,000
123 <i>Source Water Improvements</i>	250,000	3,100,000	250,000	3,100,000	250,000
Other Public Works Projects					
8 <i>Neighborhood Rehabilitation Program</i>	300,000	300,000	300,000	300,000	300,000
10 <i>Concrete Pavement Restoration</i>	40,000	40,000	40,000	40,000	40,000
11 <i>Arterial Intersection Improvements</i>	25,000	25,000	100,000	200,000	250,000
13 <i>Major Street Reconstruction</i>	3,500,000	2,000,000	3,300,000	750,000	750,000
14 <i>Arterial Street Improvements</i>	2,140,000	1,860,000	2,180,000	1,650,000	1,670,000
15 <i>Downtown Area - Street & Utility Improvements</i>	225,000	225,000	225,000	225,000	225,000
17 <i>Bridge Reconstruction Program</i>	10,000	-	-	-	300,000
19 <i>Railroad Crossing Improvements</i>	10,000	10,000	10,000	10,000	10,000
20 <i>School District/Park Site Coordination</i>	50,000	300,000	50,000	50,000	50,000
21 <i>SDDOT Project Coordination</i>	25,000	25,000	25,000	25,000	25,000
24 <i>Arrowhead Parkway Improvements</i>	-	-	250,000	-	-
25 <i>85th St & I29 Improvements</i>	175,000	-	-	-	-
27 <i>41st Street and I29 Improvements</i>	1,400,000	-	-	-	-
28 <i>49th Street Extension</i>	150,000	-	150,000	-	-
33 <i>Benson Road and I229 Improvements</i>	1,000,000	600,000	-	-	-
34 <i>Cliff Avenue and I229 Improvements</i>	-	-	-	500,000	-
35 <i>Minnesota Avenue and I229 Improvements</i>	50,000	-	-	-	-
36 <i>South Veterans Parkway Improvements</i>	25,000	-	-	-	-
88 <i>Drainage Improvements in Existing Areas</i>	200,000	25,000	200,000	550,000	25,000
Total Capital Improvement Projects	\$ 18,550,000	\$ 15,800,000	\$ 16,595,000	\$ 13,930,000	\$ 13,025,000
Capital Equipment (R=Replace, N=New)					
N AMR Equipment	500,000	550,000	600,000	650,000	700,000
R Analyzer, Carbon	-	60,000	-	-	-
R Blaster, Liquid	-	125,000	-	-	-
R Chlorinator (2)	-	-	-	40,000	-

WATER (CONT.)

Capital Program	2022	2023	2024	2025	2026
N DCU Equipment	10,000	10,000	10,000	10,000	10,000
R Digital Flowmeters	30,000	30,000	30,000	30,000	30,000
N Excavator, Mini	-	-	-	150,000	-
R Furnace Atomic Absorption Unit	165,000	-	-	-	-
N Generator, Portable	-	-	-	-	85,000
N Generator, Tower	-	-	-	15,000	15,000
R Headsets, Communication	-	20,000	-	-	-
R HVAC Unit, Rooftop	70,000	-	-	-	-
N Hydro Excavator	-	-	-	-	600,000
R Lab Equipment	10,000	-	-	10,000	-
R Leak Detection System	-	-	-	-	25,000
R Meter, Turbidity	120,000	-	-	-	-
R Mower, Riding	-	-	-	-	20,000
R Particle Counters (15)	-	-	45,000	-	-
N Pickup	30,000	-	-	-	-
R Pump - High Service	-	-	185,000	-	-
R Pumps	-	-	-	-	45,000
R SCADA Equipment	140,000	-	-	40,000	-
R Scrubber, Floor (2)	-	-	15,500	-	15,500
N Sludge Pump	-	80,000	-	-	-
R Spectrometer	-	-	-	-	10,000
N Trailer	-	-	-	80,000	-
R Valve Actuators	-	-	-	-	25,000
N Water Meter	600,000	650,000	700,000	750,000	800,000
N Well, VFD	30,000	30,000	30,000	30,000	30,000
Total Capital Equipment Program	\$ 1,705,000	\$ 1,555,000	\$ 1,615,500	\$ 1,805,000	\$ 2,410,500
Total Capital Program	\$ 20,255,000	\$ 17,355,000	\$ 18,210,500	\$ 15,735,000	\$ 15,435,500



2022	\$ 116.1M
2023	\$ 21.3M
2024	\$ 16.8M
2025	\$ 41.8M
2026	\$ 45.1M

\$241.1M

ENTERPRISE FUND 677

WATER RECLAMATION

Capital Program		2022	2023	2024	2025	2026
Sources						
	User Fees	28,557,000	9,927,000	8,714,500	6,782,500	6,635,500
	State Loans	87,500,000	11,375,000	8,152,000	35,004,000	38,405,000
Total Capital Sources		\$ 116,057,000	\$ 21,302,000	\$ 16,866,500	\$ 41,786,500	\$ 45,040,500
Pg.	Capital Improvement Projects					
128	Other Mains-Unforeseen Sanitary Sewers Projects	2,000,000	1,750,000	2,000,000	2,250,000	2,500,000
129	Sanitary Pipe Lining Program	1,400,000	719,000	741,000	764,000	787,000
130	Manhole Rehabilitation Program	205,000	212,000	219,000	226,000	233,000
131	Future Interceptors	75,000	75,000	75,000	75,000	75,000
132	Inflow and Infiltration Reduction Program	50,000	50,000	50,000	50,000	50,000
133	Water Reclamation Facility Expansion	87,500,000	11,375,000	8,152,000	35,004,000	38,405,000
134	Pump Station 240 Capacity Improvements	6,100,000	-	-	-	-
135	ESSS Basin 18C Sanitary Sewer Extension	1,850,000	-	-	-	-
136	Pump Station Improvements	3,400,000	1,000,000	-	-	-
137	Basin 33 Sanitary Sewer Extension	520,000	-	-	-	-
138	Basin 15 Sanitary Sewer Extension	274,000	2,466,000	-	-	-
139	Basin 17 Sanitary Sewer Extension	1,479,000	-	-	-	-
140	South Side Interceptor Replacement	1,782,000	-	-	-	-
141	Gravity Thickener Mechanism Replacement	1,280,000	-	-	-	-
142	Building Improvements	1,600,000	-	-	-	123,000
Other Public Works Projects						
8	Neighborhood Street Rehabilitation Program	268,000	276,000	284,000	294,000	303,000
10	Concrete Pavement Restoration	50,000	50,000	50,000	50,000	50,000
11	Arterial Intersection Improvements	25,000	25,000	25,000	25,000	25,000
13	Major Street Reconstruction	1,080,000	985,500	200,000	200,000	200,000
14	Arterial Street Improvements	125,000	125,000	125,000	125,000	125,000
15	Downtown Area - Street & Utility Improvements	720,000	500,000	500,000	230,000	230,000
17	Bridge Reconstruction Program	10,000	-	-	-	10,000
19	Railroad Crossing Improvements	10,000	10,000	10,000	10,000	10,000
20	School District/ Park Site Coordination	10,000	10,000	10,000	10,000	10,000
21	SDDOT Project Coordination	25,000	25,000	25,000	25,000	25,000
24	Arrowhead Parkway Improvements	-	-	10,000	-	-
25	85th Street & I29 Improvements	125,000	-	-	-	-
27	41st Street and I29 Improvements	1,500,000	-	-	-	-
28	49th Street Extension	-	-	20,000	-	-
33	Benson Road and I229 Area Improvements	-	50,000	-	-	-
34	Cliff Avenue and I229 Area Improvements	-	-	-	525,000	-
35	Minnesota Ave & I229 Area Improvements	10,000	-	-	-	-
36	South Veterans Parkway Improvements	25,000	-	-	-	-
85	Drainage Improvements in Developing Areas	500,000	-	500,000	-	150,000

WATER RECLAMATION (CONT.)

Capital Program		2022	2023	2024	2025	2026
88	Drainage Improvements in Existing Areas	162,000	280,000	200,000	206,000	213,000
118	Citywide Water Main Replacement	955,000	984,000	1,015,000	1,045,000	1,077,000
Total Capital Improvement Projects		\$ 115,115,000	\$ 20,967,500	\$ 14,211,000	\$ 41,114,000	\$ 44,601,000
Capital Equipment (R=Replace, N=New)						
	R Analyzer, Microwave	-	22,000	-	-	-
	N Blower	-	-	700,000	-	-
	N Cake Applicator, Dewatering	-	-	100,000	-	-
	R Communications Devices, Two-Way	10,000	-	-	12,500	12,500
	R Compressor, Pre-aeration (2)	40,000	-	-	-	-
	R Conference Presentation System	30,000	-	-	-	-
	R Crane (3)	-	-	25,000	-	50,000
	R Flowmeters	40,000	20,000	-	25,000	-
	R Generator, Portable (2)	-	-	-	-	117,500
	R Hoists (2)	-	-	-	-	95,000
	N Loader, Front End	285,000	-	-	-	-
	N Manhole Cutter	30,000	-	-	-	-
	R Meter, Destiny	30,000	-	-	-	-
	R Mower	-	-	24,000	-	22,000
	R Pumps	30,000	-	-	35,000	-
	R Pumps, PS15	-	-	150,000	-	-
	R Pumps, RDT	-	-	824,000	-	-
	R Pump, Trash (4)	-	-	120,000	-	-
	R Pump, VFD (3)	-	-	-	120,000	-
	R SCADA Equipment	22,000	100,000	25,000	25,000	100,000
	R Screening Tipping Trough	-	-	300,000	-	-
	N Tractor, Dewatering	-	-	250,000	-	-
	N Trailer, Live Bottom	110,000	-	125,000	-	-
	R Transporter/Camera	30,000	30,000	-	30,000	30,000
	N Trench Box	12,500	-	-	17,500	-
	N Tripods	12,500	12,500	12,500	12,500	12,500
	N Truck, Mixer	125,000	-	-	-	-
	R Valve/Actuators (7)	85,000 (4)	50,000	-	20,000	-
	N Van, CC TV	-	-	-	350,000	-
	N Van	25,000	-	-	-	-
	R VFD	25,000	100,000	-	25,000	-
Total Capital Equipment Program		\$ 942,000	\$ 334,500	\$ 2,655,500	\$ 672,500	\$ 439,500
Total Capital Program		\$ 116,057,000	\$ 21,302,000	\$ 16,866,500	\$ 41,786,500	\$ 45,040,500



2022	\$	1.1M
2023	\$	1.0M
2024	\$	1.0M
2025	\$	0.9M
2026	\$	1.0M

\$5.0M

INTERNAL SERVICE FUND 848

CENTRALIZED FACILITIES



Capital Program	2022	2023	2024	2025	2026
Sources					
<i>Service Fees</i>	1,101,949	952,518	1,018,894	924,767	975,014
Total Capital Sources	\$ 1,101,949	\$ 952,518	\$ 1,018,894	\$ 924,767	\$ 975,014
Pg. Capital Improvement Projects					
145 <i>Centralized Facilities Improvements</i>	945,949	885,518	1,005,894	891,767	900,014
Total Capital Improvement Projects	\$ 945,949	\$ 885,518	\$ 1,005,894	\$ 891,767	\$ 900,014
Capital Equipment (R=Replace, N=New)					
<i>R Lift, Aerial</i>	-	-	-	20,000	-
<i>N Pickup</i>	-	55,000	-	-	-
<i>R Pickup (2)</i>	120,000	-	-	-	-
<i>R Scrubber, Auto Ride On (5)</i>	11,000 (1)	-	13,000	13,000	39,000
<i>N Truck</i>	-	-	-	-	36,000
<i>N Uninterrupted Power Supply</i>	25,000	-	-	-	-
<i>R Vacuum, Ride-On</i>	-	12,000	-	-	-
Total Capital Equipment Program	\$ 156,000	\$ 67,000	\$ 13,000	\$ 33,000	\$ 75,000
Total Capital Program	\$ 1,101,949	\$ 952,518	\$ 1,018,894	\$ 924,767	\$ 975,014



2022	\$ 6.4M
2023	\$ 7.1M
2024	\$ 3.3M
2025	\$ 6.4M
2026	\$ 7.1M

\$30.3M

INTERNAL SERVICE FUND 851

FLEET

Capital Program		2022	2023	2024	2025	2026
Sources						
	Service Fees	6,353,200	7,129,900	3,262,100	6,417,400	7,126,500
Total Capital Sources		\$ 6,353,200	\$ 7,129,900	\$ 3,262,100	\$ 6,417,400	\$ 7,126,500
Pg. Capital Improvement Projects						
150	Underground Storage Tanks	585,000	305,000	645,000	-	-
151	Maintenance Shop Improvements	168,000	-	-	-	-
Total Capital Improvement Projects		\$ 753,000	\$ 305,000	\$ 645,000	\$ -	\$ -
Capital Equipment (R=Replace, N=New)						
	R Asphalt Hauler	75,000	-	-	-	-
	R Compactor (3)	1,075,000 (1)	1,075,000	-	-	1,100,000
	R Crane	-	-	20,000	-	-
	R Digger	-	-	-	295,000	-
	R Dozer (4)	950,000 (1)	950,000	-	950,000	1,100,000
	R Excavator (3)	-	700,000	-	87,900	-
	R Front End Loader (4)	375,000 (1)	-	250,000	50,000	650,000
	N Fuel System	-	15,000	-	-	-
	R Hydroseeder	-	-	-	-	100,000
	R Lift	-	-	-	-	80,000
	R Monitoring, Remote (3)	-	30,000	-	-	-
	R Mower	-	15,000	-	-	-
	R Oil Distributor	-	-	-	250,000	-
	R Pickup (24)	123,000 (2)	132,000	331,000	181,500	128,500
	R Power Unit	-	-	-	18,000	-
	R Pump, Trash 6"	-	30,000	-	-	-
	R Roller (2)	210,000	-	-	-	-
	R Roll Cat	-	40,000	-	-	-
	R Sandbagger	-	25,000	-	-	-
	R Sander (26)	910,000 (7)	780,000	798,000	1,505,000	910,000
	R Scraper	-	-	-	-	1,100,000
	R Screen, Trommel	-	244,000	-	-	-
	R Sedan (3)	-	24,000	49,000	-	-
	R Side Broom	75,000	-	-	-	-
	R Skidloader	100,000	-	-	-	-
	R Skidsteer (3)	150,000 (2)	-	93,000	-	-
	R Snowblower (4)	-	450,000	-	-	240,000
	R SUV	-	32,500	-	-	-

FLEET (CONT.)

Capital Program	2022	2023	2024	2025	2026
R Sweeper (4)	610,000 (2)	-	-	560,000	-
R Sweeper, Floor	15,000	-	-	-	-
R Toolcat (2)	-	150,000	-	-	-
R Tractor (6)	-	95,000	290,000	-	440,000
R Trailer	-	-	-	100,000	-
R Trailer, Side Dump (2)	-	-	200,000	-	-
R Truck (17)	150,000 (1)	70,000	200,000	280,000	443,000
R Truck, Bucket (2)	-	-	325,000	-	-
R Truck, Dump (8)	-	1,285,000	-	600,000	210,000
R Truck, Flusher	-	300,000	-	-	-
R Truck w/ Jet Vacuum (4)	425,000 (1)	-	-	775,000	425,000
R Truck, Hook (2)	-	-	-	90,000	170,000
R Truck, Semi (2)	-	155,000	-	-	-
R Truck, TV Van	280,000	-	-	300,000	-
R Utility Vehicle (5)	25,000 (1)	40,000	7,500	-	30,000
R Van (7)	52,200 (2)	96,400	53,600	-	-
R Van, Sewer Inspection	-	47,000	-	-	-
R Vehicle Lubricant System	-	44,000	-	-	-
R Wheel Loader	-	-	-	375,000	-
Total Capital Equipment Program	\$ 5,600,200	\$ 6,824,900	\$ 2,617,100	\$ 6,417,400	\$ 7,126,500
Total Capital Program	\$ 6,353,200	\$ 7,129,900	\$ 3,262,100	\$ 6,417,400	\$ 7,126,500



INTERNAL SERVICE FUND 857

REVOLVING TECHNOLOGY

Capital Program	2022	2023	2024	2025	2026
Sources					
<i>Service Fees</i>	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000
Total Capital Sources	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000
Capital Equipment (R=Replace, N=New)					
<i>R Servers, Blades and Storage</i>	700,000	752,500	875,000	875,000	805,000
<i>R Switches, Routers & Equipment</i>	300,000	322,500	375,000	375,000	345,000
<i>R Wireless Network Infrastructure</i>	400,000	325,000	150,000	150,000	250,000
Total Capital Equipment Program	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000
Total Capital Program	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000

CAPITAL PLAN SUMMARY

2022-2026 Capital Program (Capital Improvements & Capital Equipment)

Funding Sources	2022	2023	2024	2025	2026	Total
Sales/Use Tax	\$ 58,938,251	\$ 62,304,569	\$ 62,581,925	\$ 67,140,491	\$ 72,129,000	\$ 323,094,236
Platting Fees	3,420,000	3,480,000	3,540,000	3,600,000	3,660,000	17,700,000
User Fees	51,421,000	32,775,000	27,664,000	23,175,500	26,149,000	161,184,500
Internal Service Fees	8,855,149	9,482,418	5,680,994	8,742,167	9,501,514	42,262,242
State Loans	87,825,000	11,400,000	8,202,000	38,654,000	38,980,000	185,061,000
Storm Drainage Fees	8,500,000	9,985,000	8,437,000	7,702,000	9,954,000	44,578,000
Entertainment Tax	2,018,500	4,599,500	1,783,000	4,995,000	1,060,000	14,456,000
Transit Funds	4,540,000	110,000	1,160,000	90,000	143,500	6,043,500
Other Financing	17,314,200	3,230,000	3,190,000	1,080,000	1,080,000	25,894,200
Total Sources	\$ 242,832,100	\$ 137,366,487	\$ 122,238,919	\$ 155,179,158	\$ 162,657,014	\$ 820,273,678

Funding Uses	2022	2023	2024	2025	2026	Total
Communications	\$ 37,500	\$ 382,500	\$ 160,000	\$ 195,000	\$ -	\$ 775,000
General Government	37,500	382,500	160,000	195,000	-	775,000
Fire	3,987,000	3,124,500	1,293,500	3,431,500	5,431,500	17,268,000
Police	1,535,000	1,994,000	1,010,000	2,864,000	3,218,000	10,621,000
Public Safety	5,522,000	5,118,500	2,303,500	6,295,500	8,649,500	27,889,000
Highways & Streets	60,210,851	52,425,419	55,597,640	58,340,491	57,505,000	284,079,401
Highways & Streets/Storm Drainage	8,825,000	10,010,000	8,487,000	11,352,000	10,529,000	49,203,000
Highways & Streets	69,035,851	62,435,419	64,084,640	69,692,491	68,034,000	333,282,401
Health	49,000	124,750	147,285	132,000	148,000	601,035
Ent. Venues/Events Complex	1,353,500	2,276,500	933,000	4,675,000	555,000	9,793,000
Ent. Venues/Orpheum	300,000	400,000	150,000	-	-	850,000
Ent. Venues/SF Stadium	50,000	9,000	-	-	-	59,000
Ent. Venues/Washington Pavilion	315,000	1,914,000	700,000	320,000	505,000	3,754,000
Parks & Recreation	11,219,500	9,099,000	9,185,000	5,082,500	8,651,500	43,237,500
Library	1,763,600	974,400	1,008,500	845,000	965,000	5,556,500
Culture & Recreation	15,001,600	14,672,900	11,976,500	10,922,500	10,676,500	63,250,000
Planning & Development Services	30,000	30,000	30,000	30,000	30,000	150,000
Transit	4,540,000	110,000	1,160,000	90,000	143,500	6,043,500
Public Parking	65,000	165,000	189,000	110,000	150,000	679,000
Electric Light	818,000	3,955,000	885,000	860,000	1,330,000	7,848,000
Sanitary Landfill	2,566,000	2,233,000	545,000	588,000	3,518,000	9,450,000
Water	20,255,000	17,355,000	18,210,500	15,735,000	15,435,500	86,991,000
Water Reclamation	116,057,000	21,302,000	16,866,500	41,786,500	45,040,500	241,052,500
Enterprise Funds	139,761,000	45,010,000	36,696,000	59,079,500	65,474,000	346,020,500
Facilities Management	1,101,949	952,518	1,018,894	924,767	975,014	\$ 4,973,142
Revolving Fleet	6,353,200	7,129,900	3,262,100	6,417,400	7,126,500	30,289,100
Revolving Technology	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	7,000,000
Internal Service Funds	8,855,149	9,482,418	5,680,994	8,742,167	9,501,514	42,262,242
Total Uses	\$ 242,832,100	\$ 137,366,487	\$ 122,238,919	\$ 155,179,158	\$ 162,657,014	\$ 820,273,678

SALES/USE TAX FUND 2022-2026 CAPITAL PROGRAM

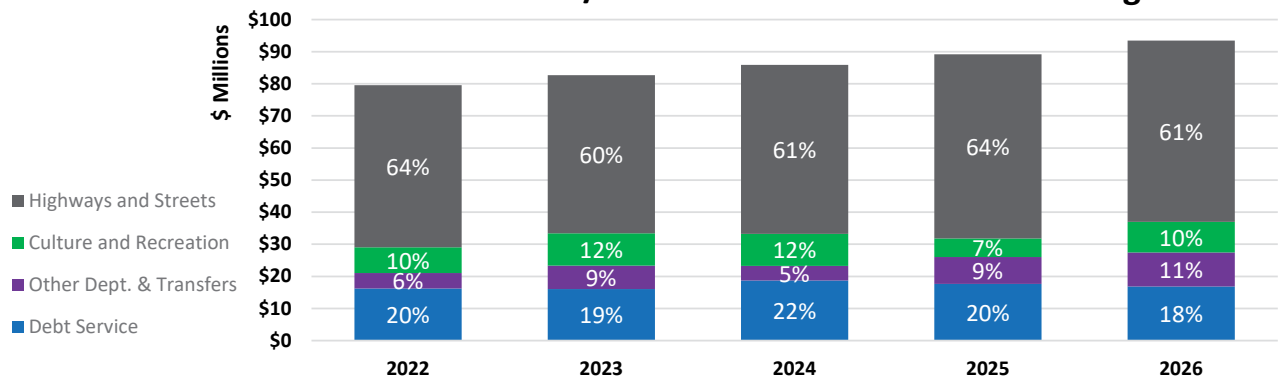
Sources

	2022	2023	2024	2025	2026	Total
Sales/Use Tax (2nd Penny)	\$76,036,148	\$79,077,593	\$82,240,697	\$85,530,326	\$89,806,842	\$412,691,606
Audits and Interest	750,000	750,000	750,000	750,000	750,000	3,750,000
Miscellaneous	200,000	200,000	200,000	200,000	200,000	1,000,000
Platting Fees	2,580,000	2,620,000	2,660,000	2,700,000	2,740,000	13,300,000
Other Financing	17,314,200	3,230,000	3,190,000	1,080,000	1,080,000	25,894,200
Total Sales Tax Fund Sources	\$ 96,880,348	\$ 85,877,593	\$ 89,040,697	\$ 90,260,326	\$ 94,576,842	\$ 456,635,806

Uses

	2022	2023	2024	2025	2026	Total
Highways & Streets						
Capital Improvement Projects (CIP)	\$ 60,090,851	\$ 52,285,419	\$ 55,528,640	\$ 58,320,491	\$ 57,505,000	\$ 283,730,401
Capital Equipment (OCEP)	120,000	140,000	69,000	20,000	-	349,000
Total Highways & Streets	60,210,851	52,425,419	55,597,640	58,340,491	57,505,000	284,079,401
Culture & Recreation						
Parks and Recreation (CIP)	10,137,000	7,519,600	7,647,000	3,786,000	6,140,500	35,230,100
Parks and Recreation (OCEP)	1,082,500	1,579,400	1,538,000	1,296,500	2,511,000	8,007,400
Library (OCEP)	1,763,600	974,400	1,008,500	845,000	965,000	5,556,500
Total Culture & Recreation	12,983,100	10,073,400	10,193,500	5,927,500	9,616,500	48,794,000
Other Departments						
Fire (CIP)	2,597,000	-	100,000	800,000	3,300,000	6,797,000
Fire (OCEP)	1,390,000	3,124,500	1,193,500	2,631,500	2,131,500	10,471,000
Police (CIP)	-	-	-	1,600,000	2,000,000	3,600,000
Police (OCEP)	1,535,000	1,994,000	1,010,000	1,264,000	1,218,000	7,021,000
Public Health (OCEP)	49,000	124,750	147,285	132,000	148,000	601,035
Communications (OCEP)	37,500	382,500	160,000	195,000	-	775,000
Planning & Development Services (CIP)	30,000	30,000	30,000	30,000	30,000	150,000
Total Other Departments	5,638,500	5,655,750	2,640,785	6,652,500	8,827,500	29,415,035
Total Departmental Uses	78,832,451	68,154,569	68,431,925	70,920,491	75,949,000	362,288,436
Transfers						
Transit Transfer	750,000	750,000	750,000	750,000	750,000	3,750,000
Facilities Management Transfer	1,101,949	952,518	1,115,894	924,767	975,014	5,070,142
Total Transfers	1,851,949	1,702,518	1,865,894	1,674,767	1,725,014	8,820,142
Debt Service						
City Center Bond - General Government	1,804,300	1,801,700	1,803,350	1,804,350	1,803,750	9,017,450
Events Center Bonds - Entertainment	9,053,648	8,883,806	8,204,528	8,201,728	8,201,328	42,545,038
Quality of Life Bond - Culture & Recreation	1,840,500	1,839,750	1,835,250	763,490	-	6,278,990
Quality of Life III Bond - Culture & Recreation	-	-	3,400,000	3,400,000	3,400,000	10,200,000
Community One Bond- Public Safety	3,397,500	3,395,250	3,399,750	3,395,500	3,397,750	16,985,750
Other Debt Service	100,000	100,000	100,000	100,000	100,000	500,000
Total Debt Services	16,195,948	16,020,506	18,742,878	17,665,068	16,902,828	85,527,228
Total Sales/Use Tax Fund	\$ 96,880,348	\$ 85,877,593	\$ 89,040,697	\$ 90,260,326	\$ 94,576,842	\$ 456,635,806

Total Sales/Use Tax Fund Less Other Financing*



* Donations from outside sources for specific projects

SALES/USE TAX FUND

MAJOR CHANGES FROM 2021-2025 PLAN

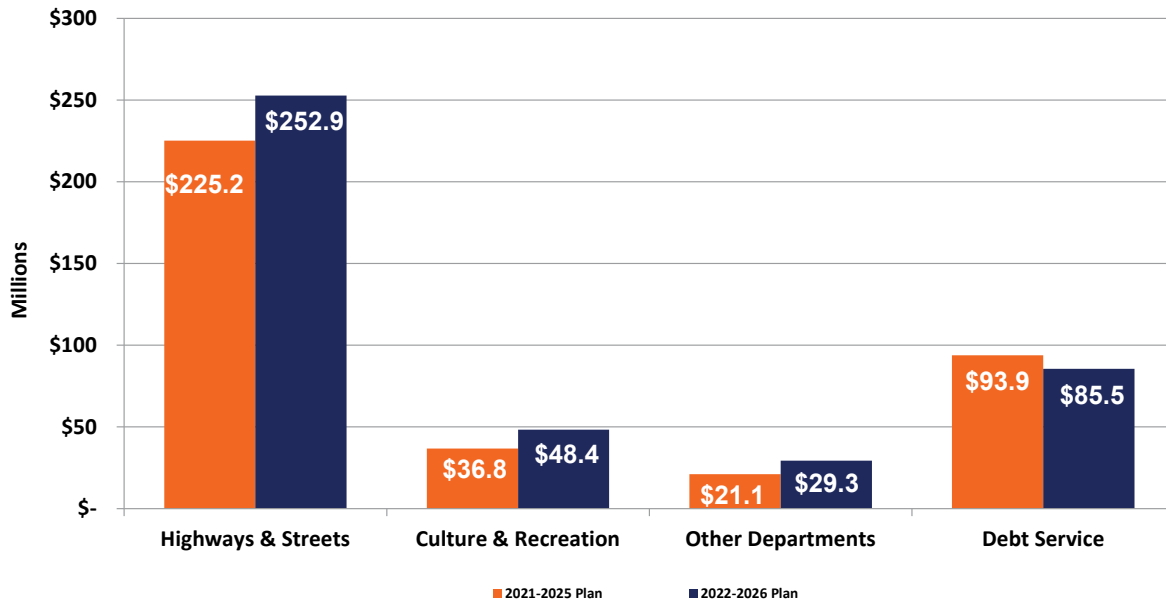
	2022	2023	2024	2025
Highways and Streets				
11086 Bridge Reconstruction Program				
<i>6th Street Bridge</i>	4,400,000			
<i>49th Street Bridge</i>			2,325,000	4,300,000
11014 Bridge and Retaining Wall Rehabilitation				
<i>Benson Rd and Sioux River Bridge Deck</i>	1,100,000			
11002 School District/Park Site Coordination				
<i>Widen Cliff Ave-Harrisburg Freshmen Academy</i>		1,890,000		
Fire				
09017 Public Safety Training Facility				
<i>Construction and purchase of Equipment (Amendment)</i>	2,500,000			
09018 Fire Digital Signage				
<i>Will use grant fund to complete in 2022</i>				(97,000)
09019 Fire HQ Remodel				
<i>Design Services for Remodel</i>			100,000	
Parks and Recreation				
14014 River Greenway Improvements				
<i>Low Head Dam and 3rd Phase (Amendment)</i>	5,000,000			
14079 Greenways/Trails				
<i>Bike Trail Trestle Bridge Study</i>	30,000			
<i>Big Sioux River (Lien Park to Bahnson)</i>	47,000	310,000		65,000
<i>Cherry Creek Phase #2</i>				200,000
<i>Underpass(Legacy, Minn Ave, Pasley, Elmen Trail)</i>		50,000	250,000	
<i>Southeastern Spur</i>				110,000
14080 Neighborhood Parks				
<i>Moved back Willow Ridge park</i>	(65,000)	(335,000)	400,000	
<i>Moved back Whispering Woods park</i>	(65,000)	(400,000)		65,000
<i>Park Development in underserved areas</i>			700,000	
14082 Community/Regional Park Improvements				
<i>Fitness Court at Rotary Park</i>	300,000			
<i>Tuthill Park Shop</i>	125,000			
<i>Arboretum Master Plan</i>	75,000			
<i>Potential Park Improvements</i>		1,400,000		
14081 Cyclic Park Infrastructure Improvements				
<i>Yankton Trail Road (SDDOT Coordination)</i>	585,000			
<i>Legacy Park & Farm Field Parking Expansion</i>	58,000	250,000		
<i>Moved up-Pasley, Upper Sherman and Spencer Parking</i>	52,000	360,000		
<i>Arboretum Bridge</i>		32,000	200,000	
<i>Moved Back - Menlo and Meldrum Courts</i>		(52,000)	(248,000)	300,000
<i>Moved Back - Terrace, Frank Olson and Linwood Courts</i>		(100,000)	(500,000)	600,000
<i>Tomar, Sertoma, Tuthill, Prairie Green Golf Course</i>				44,000
<i>Zoo</i>				27,000
14009 Aquatic Facilities Improvements				
<i>Moved up Frank Olson Park Pool Design</i>		675,000		(95,000)
<i>Moved up Kuehn Park Pool Design</i>		675,000		(95,000)
<i>Increased Design for McKennan Park Pool</i>		150,000		
<i>McKennan Park Pool Construction (funded by Bond)</i>			(2,000,000)	
14071 Parks Storage Facility				
<i>Moved up 49th Street Park Shop Campus Expansion</i>		285,600	1,618,400	(1,904,000)
<i>Family Park Shop Building</i>				64,000
14073 Elmwood Golf Course Clubhouse				
<i>Clubhouse and Cart Storage Design</i>		400,000		

SALES/USE TAX FUND 2022–2026 CAPITAL PROGRAM

(CASH BASIS)

Sales/Use Tax Plan-to-Plan Comparison (Debt/Transfers Unallocated to Departments)

	2021	2022	2023	2024	2025	2026	Total
Highways & Streets							
2022-2026 Plan	\$ -	\$ 47,963,651	\$ 46,630,419	\$ 49,912,640	\$ 54,615,491	\$ 53,740,000	\$252,862,201
2021-2025 Plan	40,217,130	42,338,651	44,740,419	47,687,640	50,210,491	-	225,194,331
Increase/(Decrease)		5,625,000	1,890,000	2,225,000	4,405,000		27,667,870
Culture & Recreation							
2022-2026 Plan	-	12,933,100	10,018,400	10,028,500	5,872,500	9,561,500	48,414,000
2021-2025 Plan	6,378,500	7,012,100	6,260,400	9,401,000	7,747,500	-	36,799,500
Increase/(Decrease)		5,921,000	3,758,000	627,500	(1,875,000)		11,614,500
Other Departments							
2022-2026 Plan	-	5,541,500	5,655,750	2,640,785	6,652,500	8,827,500	29,318,035
2021-2025 Plan	4,274,500	2,839,159	5,221,250	2,737,285	5,984,000	-	21,056,194
Increase/(Decrease)		2,702,341	434,500	(96,500)	668,500		8,261,841
Debt Service							
2022-2026 Plan	-	16,195,948	16,020,506	18,742,878	17,665,068	16,902,828	85,527,228
2021-2025 Plan	18,558,003	18,896,149	18,883,272	18,829,283	18,758,277	-	93,924,984
Increase/(Decrease)		(2,700,201)	(2,862,766)	(86,405)	(1,093,209)		(8,397,756)
Total Increase/(Decrease)	\$ -	\$ 11,548,140	\$ 3,219,734	\$ 2,669,595	\$ 2,105,291	\$ -	\$ 39,146,455



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SERVICE OUTCOMES AND STATISTICS



Fire

Protect lives and property from fires and other emergencies and provided life safety education.	2019 Results	2020 Results	2021 Target	2022 Target
1) Respond to 90% of emergency calls in 9:29 minutes. <i>Note: total response time includes dispatch, turnout and travel time.</i>	9:51 min	9:42 min	9:37 min	9:29 min
2) Maintain percentage of property saved during a fire. <i>Value of property saved after fire exposure.</i>	98.6% \$534.5 million	99.1% \$258.9 million	98.0% N/A	98.0% N/A
3) Maintain ISO Rating (on a scale of 1-10, 1 being the best) and maintain accredited status.	1/Yes	1/Yes	1/Yes	1/Yes
4) Conduct CPR education to public (certified and hands-only).	4,008	1,676	2,800	2,400
5) Conduct multi-agency disaster exercises.	10	3	8	8
6) Conduct multi-agency emergency management training courses.	5	10	10	10

Police

Enhance community policing efforts in order to reduce crime and ensure the feeling of safety within the community.	2019 Results	2020 Results	2021 Target	2022 Target
1) Effectively deploy patrol officers to maintain or reduce average response times on priority calls. <i>Note: Response time includes initial call to dispatch and dispatch to police arrival.</i>	8 min. 33 sec.	8 min. 43 sec.	9 min.	9 min.
2) Maintain or decrease Part I crimes per 1,000 population. <i>Note: Part I crimes include murder, rape, robbery, aggravated assault, burglary, larceny, motor vehicle theft, and arson.</i>	40.7 crimes	43.7 crimes	39.0 crimes	42.0 crimes
3) Maintain or increase percentage of Nation Citizen Survey participants who felt safe in their neighborhoods	97%	97%	97%	97%
4) Maintain or increase the number of traffic specific enforcement measures per month. <i>Note: These measures include monthly saturation patrols, patrolling traffic complaint areas and intersections with high accident rates.</i>	135 avg/mth	135 avg/mth	135 avg/mth	135 avg/mth
5) Maintain or reduce the ratio of injury producing traffic accidents per 1,000 population.	5.36	4.63	8	6
6) Increase or maintain clearance rates on Part I violent crimes. <i>Note: Part I violent crimes are murder, rape, robbery and aggravated assault.</i>	70% cleared	69% cleared	72% cleared	70% cleared
7) Increase or maintain clearance rates on Part I property crimes. <i>Note: Part I property crimes include burglary, larceny/theft, motor vehicle theft, and arson. Cleared crimes refer to those in which at least one person is arrested, charged with the offense, and turned over to the court for prosecution. Exceptional clearances occur when some element beyond law enforcement control precludes the placing of formal charges against the offender, such as an uncooperative victim.</i>	41% cleared	37% cleared	35% cleared	35% cleared

Public Health

Protect the community from health hazards, disease transmission and provide access to services that promote health.	2019 Results	2020 Results	2021 Target	2022 Target
1) Percentage of diabetic patients whose HbA1c levels are less than or equal to 9 percent.	63%	63%	65%	65%
2) Percentage of adult patients with diagnosed hypertension whose most recent blood pressure was less than 140/90.	67%	57%	66%	66%
3) Percentage of women age 21-64 who received one or more pap tests during the measurement year or during the two years prior.	49%	44%	51%	51%
4) Percentage of adults who are overweight or underweight with follow up plan.	63%	31%	64%	64%
5) Survival of bystander witnessed arrests of cardiac etiology who were found in a shockable rhythm.	56%	67%	35%	35%
6) Respond to citizen public health code concerns/complaints within 48 hours.	89%	92%	96%	96%
7) Results available from drinking water samples within 24 hours and pool/spa results available within 28 hours.	97%	97%	97%	97%
8) Resolution of code enforcement cases through voluntary compliance.	89%	88%	93%	93%
9) Reduction of potential food borne illness by decreasing the percentage of facilities having critical violations at the time of inspection.	30%	9% ^A	27%	27%
10) Decrease the percentage of adults in the Sioux Falls MSA that currently smoke. <i>A - Some facilities only received one routine inspection due to COVID-19.</i>	15%	16.6%	14%	15%

Siouxland Libraries

Expand access to library service and materials to enhance customer satisfaction.	2019 Results	2020 Results	2021 Target	2022 Target
1) Increase number of Website/Library Catalog use sessions	853,625	730,708	1,000,000	1,000,000
2) Increase Library Visits to buildings	965,247	378,302	1,000,000	1,000,000
3) Increase percentage of population with a Library Card	46%	42%	47%	43%
4) Maintain Materials Expenditure Per Capita	\$3.96	\$3.47	\$4.06	\$4.06
5) Maintain Circulation Per Capita	9.4	5.9	10	9.4
6) Maintain Collection Turnover Rate	6.9	4.4	7	7

7) Expand Early Literacy partnerships with local groups	NA	NA	2 additional	2 additional
8) Increase number of in home daycares receiving delivery	56	60	80	80

Parks & Recreation

Enhance customer service and user satisfaction.	2019 Results	2020 Results	2021 Target	2022 Target
1) Percentage of residents rating city parks as good or excellent	88%	NA ^A	88%	NA ^A
2) Percentage of residents rating recreation programs or classes as good or excellent	86%	NA ^A	80%	NA ^A
3) Percentage of residents rating recreation centers or facilities as good or excellent	84%	NA ^A	81%	NA ^A

A - National Community Survey conducted every other year

Planning & Development Services

Enhance the customer experience and provide responsive planning for a well developed city.	2019 Results	2020 Results	2021 Target	2022 Target
1) Customer Satisfaction	97%	NA ^A	90%	90%
2) Average days of submitted development plan application to Planning Commission Hearing	45 days	32 days	32 days	32 days
3) Average days of non-residential request of inspection to actual inspection	2 days	1 day	1 day	1 day
4) Average days of residential application submittal to building permit	2 days	2 days	2 days	2 days

A - Did not have kiosk out during COVID

Housing

Increase affordable housing by production, preservation, rehabilitation and help individuals and families stabilize their living situation.	2019 Results	2020 Results	2021 Target	2022 Target
1) Total Housing units produced, preserved or rehabilitated	174	246	211	250
2) Number of households who received assistance	294	253	144	250

Transit

Provide a safe, reliable, and efficient public transit service.	2019 Results	2020 Results	2021 Target	2022 Target
1) Percentage of on-time performance	98.5%	99.0%	98.0%	98.0%

Public Parking

Provide sufficient and convenient parking for both monthly leased parking customers and hourly customers.	2019 Results	2020 Results	2021 Target	2022 Target
1) Percentage of the total available off-street parking that is leased as of Dec 31 of each year	93%	66%	72%	78%

Highways and Streets

Provide safe, rideable streets and efficient traffic flow for the traveling public.	2019 Results	2020 Results	2021 Target	2022 Target
1) Increase average street Overall Condition Index (OCI) rating	70.0	-	-	70.0
<i>Note: 1-100 scale 100 being a new street (last survey completed in 2019)</i>				
2) Time it takes to plow the streets after a snow alert has been issued	<36 hours	<36 hours	48 hours	48 hours
3) Snow and ice control expenditures per				
a. Lane Mile	\$2,690	\$2,350	\$2,980	\$2,750
b. Per capita	\$45	\$40	\$48	\$45
4) Conduct traffic counts to determine impacts of future construction projects	477	636	500	500
5) Conduct turning movement counts to improve traffic signal timings	117	4	150	150
6) Conduct traffic studies and signal enhancement	107	160	180	180
7) Design street lighting along all public streets in new residential developments.			100%	100%

Power & Distribution

Provide a safe and reliable electric power and distribution system for municipal customers.	2019 Results	2020 Results	2021 Target	2022 Target
1) Percentage of distribution wire moved underground	N/A	N/A	1%	2%

Landfill

Continue to provide for disposal of Municipal Solid Waste (MSW) and allow for expansion to continue to accept MSW for 5 county region.	2019 Results	2020 Results	2021 Target	2022 Target
1) Maintain and/or increase life expectancy of MSW landfill Area	2074	2075	2077	2077
2) Garbage Hauler Recycling Goal	23%	22%	23%	22%

Water

Provide safe, clean and reliable drinking water to meet the needs and demands of our customers.	2019 Results	2020 Results	2021 Target	2022 Target
1) Days per year drinking water delivered to customers at adequate volumes	365	365	365	365
2) Number of Safe Drinking Water Act Violations both Federal and State	0	0	0	0

Water Reclamation

Provide uninterrupted wastewater service and maximize sustainability opportunities.	2019 Results	2020 Results	2021 Target	2022 Target
1) Number of permit violations	0	0	0	0
2) Percentage of collection system cleaned	29%	28%	33%	33%
3) Percentage of collection system inspected	6%	6%	6%	6%
4) Percentage of biosolids recycled and applied to agricultural land	42%	88%	100%	100%
5) Percentage of methane utilized	82%	89%	100%	100%
6) Extraneous flow (gallons per day per inch of diameter mile)	805	477	<200	<200

Note: (South Dakota recommended design criteria - Chapt II Part F 5)

Statistics

	2016	2017	2018	2019	2020
Attorney					
Magistrate Court Cases for City ordinance violations	1,130	999	905	819	820
a) number of cases resolved prior to trial	N/A	670	592	547	589
b) number of cases prepared for trial	N/A	329	313	272	231
Total retail liquor licenses/retail liquor licenses issued	105 / 0	107 / 2	107 / 2	111/6	111/0
Human Resources					
Payroll Statements Processed (active and retiree)	51,557	52,925	53,474	54,534	51,487
Applications	2,560	2,850	3,048	3,175	2,741
Hiring's	154	136	133	161	112
Eligible Lists	84	112	100	114	79
FTE per 10,000 Population	71	69	68	66	67
Turnover Rate without Retirements	4.23%	4.53%	5.15%	5.00%	4.45%
Turnover Rate with Retirements	6.51%	7.60%	7.16%	8.41%	6.79%
Finance					
Accounts payable written checks	6,360	5,582	5,713	5,508	4,529
Accounts payable electronic checks (ACH)	7,016	5,843	5,946	6,070	6,362
General Fund Reserve Percentage (25% target)	27%	29%	32%	32%	35%*
Two times debt coverage (pledged)	2.98	2.82	2.98	3.24	3.10
Financial audit completed within 90 days	89	96	88	80	79
*Does not include local gov't assistance grants.					
Communications					
CityLink - Total number of finished minutes (City meeting coverage)	9,896	9,496	10,125	11,538	10,530
YouTube Watch Time (hours)				178,600	339,700
YouTube Subscribers (New Subscribers)				6,600	10,100
Impressions served (all social accounts/networks)				33,198,371	43,661,033
Engagements (all social accounts/networks)				2,611,827	3,458,756
Post Link Clicks (all social accounts/networks)				65,581	47,093
Web - Total number of page views	5,118,923	4,397,279	4,255,360	4,973,067	4,936,147
Facilities Management					
Number of facility & preventative maintenance work requests	4,262	4,952	5,446	4,459	N/A
Information Technology and Civic Analytics					
Total number of help desk calls	17,432	13,972	14,605	18,345	17,905
Digitize and maintain parcel polygons and associated features	57,877	58,619	59,485	60,364	61,598
Digitize and maintain street centerline and attributes (total miles)	946	959	977	995	1,010
Digitize and maintain basemap/general features within city limits	77.79 sq. miles	78.0 sq. miles	78.9 sq. miles	79.8 sq. miles	80.1 sq. miles
Collect GPS address points and associated building photos	67,404	68,827	69,389	70,428	71,930
Planning & Development Services					
City Population	173,300	178,500	187,200	190,750	195,850
MSA Population	256,200	261,412	267,500	272,400	272,500
City Square Miles	77.80	78.21	78.94	79.81	80.12
Annexations	10	10	6	9	8
Rezoning (acres)	1,062	816	1,088	1,183	414
Preliminary Plans (PP)	13	14	8	14	12
Plats (acres)	1,341	1,392	1,201	1,635	1,107
Building Permits	7,389	6,752	6,873	7,335	7,222
Planning Applications	150	142	129	116	109
Housing					
Neighborhood Revitalization (Units created and sold/leased)	11	16	10	10	6
Single-Family Housing Rehab (Housing units)	57	65	57	57	35
Rental Rehab (Housing units)	9	12	21	21	15
Emergency Mobile Home Repair (Housing units)	9	9	11	11	8
Bright Futures (Households)	82	71	77	94	74
Tenant-Based Rental Assistance (Households)	55	58	50	68	67
Rapid Rehousing (Families)	61	52	55	117	98
Home Modification (Rental units made accessible)	5	1	5	3	4
Repair Affair (Owner units made accessible)	5	7	9	7	8
Mobile Home Self Help	N/A	N/A	N/A	5	2
Habitat for Humanity - House construction (Homes sold)	2	4	4	5	2
Transit					
Total fixed route passengers	802,572	796,663	782,129	769,437	445,205
Total paratransit passengers	113,377	101,046	91,407	82,636	38,288
Number of regular routes	12	12	12	12	12
Miles driven - fixed route	763,809	695,618	747,922	746,493	660,906
Miles driven - paratransit	559,209	448,614	497,412	470,058	277,513
Total fixed route buses	29	25	25	26	26
Total paratransit buses	26	26	26	25	21
Transit staffing - full time	98	97	97	93	88
Transit staffing - part time	0	1	1	2	1
Fire					
Value of property saved after fire exposure (\$ in millions)	\$136.7 M	\$256.1 M	\$218.3 M	\$534.5M	\$258.9M
Number of fire stations	11	11	11	11	11
Total Fires Incidents	282	342	292	264	395
Residential Fires	99	118	116	127	159
Non-residential Fires	40	40	34	34	50
Non-structure Fires (cars, storage, crops, grass, etc.)	143	184	142	103	149
Total Nonfire Incidents	12,650	12,488	12,571	13,342	13,988

	2016	2017	2018	2019	2020
Medical	6,821	6,746	6,482	6,634	7,251
False Alarms	1,680	1,479	1,528	1,809	1,661
Mutual Aid	44	79	93	115	118
Hazardous Materials	749	383	205	199	185
Other Hazardous Responses	305	526	673	858	707
Other Responses	3,051	3,275	3,590	3,727	4,066
Total Incidents	12,932	12,830	12,863	13,606	14,346
Total fire related casualties	0	1	2	3	1
Total civilian injuries related to fire incidents	7	12	18	5	3
Partner with community to increase the number of public access defibrillators.	797	782	825	768	770
Increase PulsePoint app followers with CPR notification enabled.	10,267	11,766	13,414	14,500	16,759
Building inspections conducted.	7,500	3,255	3,700	2,957	2,466
Number of building project plans reviewed.	400	409	450	508	903
Police					
Number of Sworn Officers	252	259	263	274	280
Number of Civilian Employees	37	37	37	37	37
Calls for Service	103,698	105,865	122,771	125,885	127,477
Aggravated Assaults	276	256	330	379	557
Arsons	48	47	41	31	47
Auto Thefts	697	544	638	759	1,121
Burglaries	896	667	682	718	775
Drunk Driving Arrests	1,152	1,220	1,009	904	862
Homicides	7	10	8	8	13
Larcenies	4,822	4,545	5,049	5,321	5,333
Rapes	160	122	128	121	116
Robberies	132	103	119	98	136
Traffic Citations Issued	29,491	32,283	24,607	24,322	25,282
Public Health					
Clinic Visits: Medical	27,096	27,681	26,320	22,333	18,571
Clinic Visits: Dental	10,573	11,526	10,078	10,734	8,040
Clinic Visits: Total	42,355	44,538	41,558	38,447	30,389
Facility Inspections	3,416	3,326	3,539	3,635	3,260
Nuisance Inspections	5,406	5,059	5,008	5,134	N/A
Home Daycares	291	262	254	244	237
Nuisance Cases	1,808	1,673	1,450	1,554	1,258
Nuisance Property Cleanups	26	13	19	12	15
Vector/Mosquito Control Treatment Sites	12,270	12,790	16,357	13,220	12,846
NICE/KEEP Clean Up Area- total square miles	4.38	1.39	1.39	1.05	1.50
Siouxland Libraries					
Estimated Population Served	212,937	217,970	222,023	225,573	225,916
Registered Borrowers	94,515	93,356	97,122	103,840	96,842
Library Cards Issued	9,712	9,489	8,297	7,959	4,113
Library Holdings (Collection)	301,638	305,781	312,623	308,454	302,486
Number of Items Borrowed	2,345,779	2,366,356	2,225,400	2,114,823	1,381,668
Computer Uses	187,101	172,636	162,420	159,353	41,241
Visits	1,127,966	1,100,962	987,246	965,247	378,302
Program Attendance	54,112	55,952	51,985	52,233	12,010
Meeting Room Use	7,905	11,344	12,750	12,807	3,343
Programs and training opportunities for adults	258	306	396	500	104
Program attendance for adults	2,525	4,426	5,513	6,997	1,431
Programs presented for teens	216	177	219	169	36
Program attendance for teens	1,979	1,815	3,404	1,550	370
Programs presented for children	1,204	841	705	497	127
Program attendance for children	18,210	17,437	13,075	10,937	2,833
Programs presented for children (Early Literacy)	1,675	1,624	1,584	1,587	298
Program attendance for children (Early Literacy)	31,398	32,274	33,205	32,749	7,376
One-to-one Programs (tutoring, etc.)	N/A ^A	3,478	4,507	4,195	235
<i>A - Did not track One-to-one Program attendance until 2017</i>					
Parks & Recreation					
Undeveloped Park Acres	193	205	364	184	211
Non-Park Land Acres Maintained	1,986	1,986	1,986	1,986	2,145
Developed Park Acres (not including Golf Courses and Support Sites)	2,470	2,470	2,470	2,633	2,633
Developed Parks	80	80	80	80	80
Playground Structures	72	72	72	72	74
Restrooms	48	48	48	48	48
Shelters	65	65	65	65	75
Paved Trail Miles	34	35	35	35	35
Family Aquatic Centers (outdoor/indoor)	3 / 1 ^A	3 / 1 ^A	3 / 1 ^A	3 / 1 ^A	3 / 1 ^A
Traditional Swimming Pools	2	2	2	2	2
Wading Pool	1	1	1	1	1
Spray Parks	2	2	2	2	2
Athletic Fields (including baseball, softball, soccer, football, rugby)	180	180	180	180	180
Basketball Courts (outdoor/indoor, City-owned)	24 / 18	24 / 18	24 / 18	24/18	25/18
Ice Skating Rinks	6	6	6	6	6
Hockey Rinks (outdoor/indoor)	2 / 0	2 / 0	2 / 0	2/0	2/0
Tennis Courts	40	40	40	40	40
Recreation Programs Offered for Youth	131	107	138	142	90
Recreation Programs Offered for Adults	84	94	75	72	94
Recreation Programs Offered for Seniors	14	20	17	15	9

	2016	2017	2018	2019	2020
Number of family programs	46	83	73	51	57
City Sponsored Athletic Participants	8,251	6,450	5,320	6,215	2,766
Non-City Sponsored Athletic Participants	26,030	23,659	23,565	22,250	14,278
Aquatics Season Passes Sold at Full Price	6,451	5,372	5,141	5,748	1,705
Free Swimming Passes Issued	2,419	2,194	2,265	2,133	235
Reduced Swimming Passes Issued	175B	536	495	656	112
Value of Free/Reduced Swimming Passes Issued	\$206,123	\$192,810	\$244,390	\$254,005	\$21,940
Days Pools Reached Capacity	2	1	4	1	0
Annual Community Center Attendance	233,972	215,637	204,220	192,628	129,557
Shelter Reservation Attendees	136,475	43,492	55,036	62,269	72,693
Golf Rounds Played	85,719C	92,081	75,850	84,401	97,351
Properties Inspected for Tree Ordinance Violations	9,503	10,855	12,556	11,485	13,172
Properties Brought into Compliance for Tree Ordinance Violations	2,987	3,354	3,020	3,066	3,353
Total Department Participation/Attendance	2,962,238	2,602,648	2,768,655	2,713,444	942,202
Developed park acres as percentage of city limits area	4.9%	4.9%	4.9%	5.2%	5.1%
Total park acres as a percentage city limits area	6.4%	6.4%	6.6%	6.6%	6.6%

A - Midco Aquatic Center opened in October 2016.

B - A more accurate way of counting passes was implemented with new software.

C - Nine holes closed at Elmwood Golf Course due to renovations from 2013-2016.

Highways and Streets

Lane miles	3,060	3,109	3,157	3,178	3,253
Pothole Requests	1,666	2,037	2,858	5,663	3,994
Crack sealing (blocks)	358	398	106	252	348
Surface treatment (blocks)	400	420	397	396	436
Mill and overlay (blocks)	193	255	186	186	226
Sweeping Events		3	3	3	3
Grates cleaned after storm	1,803	1,517	1,748	1,190	878
Number of Street Sweeping events	N/A	N/A	3	3	3
Snow Alerts	3	5	7	7	2
Snow Fall (inches)	49.0	36.6	70.8	56.7	42.8
Number of street lights	19,447	20,121	19,652	20,642	21,550
Number of street lights repaired	2,462	2,354	2,302	2,123	2,482

Storm Drainage

Acres		1,206	1,230	1,229	1,231
Parcels		323	327	326	335
Silt removal (tons)	264	1,874	1,400	10,500	13,030
Inlets cleaned	3,104	4,463	3,205	3,973	3,232
Inlets/storm lines/Jetted/cleaned (feet)	482,531	562,325	479,091	564,987	479,491
Storm sewer lines televised (feet)	134,638	158,099	111,755	155,535	91,601

Power and Distribution

Number of conductor miles of overhead primary	89	95	95	85	83
Number of wood poles	3,977	3,396	4,061	3,424	3,400
Private accounts	2,308	2,316	2,319	2,407	2,405
Governmental accounts	420	403	396	512	508
Kilowatt hours sold	83,566,165	84,529,684	84,859,014	83,669,155	82,285,608

Landfill

Municipal Solid Waste (tons)	174,109	181,795	184,996	205,957	198,496
Construction & Demolition (tons)	66,138	59,992	60,807	68,255	68,349
Electronics (lbs.)	1,544,648	1,361,655	1,175,972	1,136,115	1,047,937
Household Hazardous Waste Incoming (lbs.)	696,623	679,663	686,794	736,250	714,612
LFG Sales (\$)	1,809,139	1,736,960	1,508,275	923,688	386,285

Water

Number of metered accounts	53,145	54,095	56,500	57,359	58,563
Gallons of water treated	7.6 Billion	7.7 Billion	7.2 Billion	6.9 Billion	8.0 Billion
Water treated in gallons meeting USEPA regulations	7.6 Billion	7.7 Billion	7.2 Billion	6.9 Billion	8.0 Billion
Water purchased from Lewis & Clark (gallons)	4 Billion	4.1 Billion	3.9 Billion	4.1 Billion	3.9 Billion
Number of wells maintained	55	55	66	66	66
Number of water storage facilities maintained	10	10	10	10	10
Treated water storage capacity in million gallons	27	27	27	27	27
Number of applications for water conservation program	1,500	1,250	524	257	526
Estimated water saved in gallons with conservation program	12,000,000	9,000,000	3,060,102	2,400,000	2,453,774
Feet of Distribution pipe replaced	20,000	20,000	20,000	15,719	18,560
Rate adjustment	0.0%	2.0%	2.0%	0%	0%

Water Reclamation

Gallons of treated wastewater (million Gallons)	6,746	6,375	7,634	8,481	6,514
Sanitary sewer collections system (miles)	886	899	917	927	940
Inflow & infiltration gpd/inch diameter mile	531	523	814	805	477
Sanitary sewer lift stations (City owned)	20	20	21	21	21
Gallons of billed flow per capita per day	67.6	66.2	64.8	63.6	62
Number of customers	52,602	53,750	54,979	56,359	57,198
Rate adjustment	5.0%	6.0%	6.0%	6.0%	6.0%

Public Parking

Parking violations issued by the Parking Patrol	29,988	30,433	34,190	33,054	25,068
Total number of off street public spaces	2,377	2,377	2,377	2,377	2,969
Courtesy notices given	5,092	4,731	5,767	7,180	3,676

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FULLTIME POSITIONS BY DEPARTMENT ////////////////////////////////////

Fulltime Positions by Department	2019 New Positions	2020 New Positions	2021 New Positions	2021 Current Positions as of 6/01/21	2022 New Positions	2022 Budget
General Government						
Mayor		1		5		5
Finance				28	1	29
Attorney		2		15	1	16
Human Resources				16		16
City Council				16		16
Facilities Management	5			27		27
Innovation & Technology	1	2		37	1	38
Communications		1		20	1	21
Total General Government	6	6	0	164	4	168
Public Safety						
Fire			15	226		226
Police	6	5	5	316	5	321
Total Public Safety	6	5	20	542	5	547
Highways and Streets						
Public Works						
Administration				5		5
Engineering		2		53		53
Street Maintenance				47	3	50
Street Lights and Traffic				10	2	12
Storm Drainage and Levy		1		13	2	15
Total Highways and Streets	0	3	0	128	7	135
Public Health	2	1	0	83	0	83
Culture and Recreation						
Libraries				62		62
Parks & Recreation	2	1		78	1	79
Total Culture and Recreation	2	1	0	140	1	141
Urban and Economic Development						
Planning & Development Services		1		51	2	53
Affordable Housing				6		6
Total Urban and Economic Development	0	1	0	57	2	59
Enterprise						
Fleet			1	26		26
Power and Distribution				12		12
Public Parking				10		10
Sanitary Landfill/Environmental	1			25	1	26
Water			1	64	2	66
Water Reclamation		3	2	54	1	55
Total Enterprise	1	3	4	191	4	195
Total	17	20	24	1305	23	1328

2022 New Positions

- 1 ADA Attorney, 1 Grants Coordinator
- 1 Communications Specialist, 1 Desktop Support Administrator
- 3 Police Officers, 1 Sergeant, 1 Animal Control Officer
- 2 Traffic/Lights Locators, 2 Street Equipment Operators, 1 Streets Lead
- 2 Storm Sewer Collection Technicians
- 1 Midco Recreation Program Specialist
- 1 Plans Examiner, 1 Transit Program Coordinator
- 1 Water Program Lead, 1 Utility Locator
- 1 Scale Operator, 1 Wastewater Operator





**TAKING CARE OF TODAY
FOR A BETTER TOMORROW**