 CITY OF  
SIOUX FALLS  
**2021 BUDGET**





**SIoux FALLS CITY COUNCIL**



**PAUL TENHAKEN**  
MAYOR



**JANET BREKKE**  
AT-LARGE



**CHRISTINE M. ERICKSON**  
AT-LARGE



**ALEX JENSEN**  
AT-LARGE



**RICK KILEY**  
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**GREG NEIZERT**  
NORTHWEST



**MARSHALL SELBERG**  
SOUTHWEST



**CURT SOEHL**  
CENTRAL



**PAT STARR**  
NORTHEAST



## Mayor Paul TenHaken

CITY OF SIOUX FALLS

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605-367-8800 • 605-367-8490 FAX • 605-367-7039 TTY/Hearing Impaired

July 21, 2020

Subject: Fiscal Year 2021 Budget

Dear City Council:

Today, I submit to you the 2021 budget for your consideration. The proposed 2021 budget recognizes the impacts to our community stemming from the COVID-19 pandemic. While we've been more insulated than many cities in the nation, we are not entirely immune, and the proposed 2021 budget reflects adjusted revenue expectations based on what we have seen to date this year. Also reflected is the smart fiscal spending and thoughtful use of taxpayer dollars critical to delivering essential services to our residents and visitors. We are also providing for the repair, maintenance and overall reinvestment into the cultural and recreational amenities that reinforce the civic strength of Sioux Falls. Those investments continue to make Sioux Falls a great place to live, work and play, and contribute to the Sioux Falls experience that we've all come to appreciate even more during the first part of this year.

Decades of financial responsibility have built a strong foundation to meet today's demands, and smart borrowing has moved key community investments forward for the needs of today and tomorrow. Through alignment with our One Sioux Falls framework, the budget remains focused on engaging people, investing in the public safety and health of our residents and community, promoting access to housing, and developing a workforce that grows our economy.

Safety and Health: Foundational to our civic strength is the investment this proposed budget will make in the safety and health of our residents. In 2021 we will open Fire Station 12 to meet the demands of growth in southeast Sioux Falls. The budget includes funding to staff this new facility. Our Sioux Falls Police Department recently received authorization to conduct a local Law Enforcement Training Academy. This training model stands to have myriad benefits in the recruitment and retention of officers, overall staffing levels, and our ability to provide a high level of service to the community. In addition to this milestone, I am committed to equipping our officers with the resources they need to safely serve our community, and in 2021 we will complete the investment started two years ago into purchasing body cameras for all uniformed services patrol officers. These 150 additional cameras will record our officers' interactions with crime victims, suspects, residents and visitors.

New investment in this core tenet of the One Sioux Falls framework will also come from the community-wide partnership to open the Sioux Empire Triage Center, or Link. This facility, to be housed in a city-owned building, will help our community begin to assess and triage the mental health and addiction needs of our residents. This proactive approach provides a crucial connection between our local health and public safety entities that makes the best use of their respective resources and provides the most appropriate services to this vulnerable population. Critical to the proposed budget is a debt service payment for



Community Bond 2020. This bond will support a 50-year investment into providing modern, state-of-the-art training facilities for both our Fire Rescue and Police Department personnel. In addition, the new facility will house a Metro 911 center. I am committed to this project and will request your consideration of a bond issuance to ensure that our public safety professionals have the resources needed for our growing community.

Accessible Housing: In 2020 the City, along with Minnehaha County, developed an Accessible Housing Advisory Board to leverage federal dollars to create and preserve housing as well as develop strategies to keep people housed as a way to combat homelessness. This board will help us achieve our goal of creating 1,000 housing units by 2022, establishing a housing clinic, starting a housing trust fund, and increasing rental registrations. We are also working to grow private sector and non-profit partnerships that will make building accessible housing an equitable option and drive innovation to meet the increasing demand for workforce housing in Sioux Falls.

Workforce Development: As businesses consider expanding or relocating to our thriving community, our need to upskill our workforce grows. For the past two years we have invested in workforce development programs with Southeast Technical Institute, and we will continue this investment in 2021. While businesses thrive here due to our low tax climate, they also thrive when we have a strong workforce. One of the most important ways we can continue to invest in our residents is by building upon the incredible cultural and recreational amenities in our community. We will continue this investment in 2021 with construction of the initial phase of the Cherry Creek Trail Corridor in northwest Sioux Falls along with updates to the Falls Park Visitors Center.

Engaging People: A key to our civic strength is ensuring that our City personnel remain engaged stewards of the City's future. That's more important now than ever and why we will continue to develop our internal leadership development program, Onward. We are also continuing to grow Sioux 52, a community-wide initiative to develop Sioux Falls as a community of mentors and positively impact future generations.

Innovation and Foundational Growth: Innovation is a pillar of the One Sioux Falls framework, and we are leveraging technology across all departments to deliver City services more efficiently and effectively to our community. Now is the time to strengthen the use of data and analytics to improve local government services. Driven by our Department of Innovation and Technology, we are doing just that by strategically focusing on civic analytics — using information technology to solve public problems.

In 2021 we are continuing our commitment to investing in the foundational infrastructure of Sioux Falls, including our roadway network. The capital program invests a higher portion of the sales and use tax to street construction and maintenance than it did on average over the last decade. In Public Works we are using innovation through technology to reduce the use of salt and chemicals to enhance snow removal services. Fundamental to our growth is the expansion of the city's wastewater system and treatment facility, a project that will allow us to support the economic growth of our city for decades.

In the next several weeks, we will share more information about these programs and other items in the budget with the Council and the public. In advance of those conversations, I hope you have the chance to review the proposed budget, and I look forward to our discussions as we plan for 2021. While the past several months have tested our community's resilience, it's also demonstrated that we can find unity through working together and remembering that we are more alike than we are different.

Best regards,

A handwritten signature in black ink, appearing to read 'Paul TenHaken', written over a light blue circular stamp.

Paul TenHaken  
Mayor



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# 2021 BUDGET BUDGET OVERVIEW

## THE CITY BUDGET

The City budget is divided into three types of expenses: operating, capital, and internal service. Operating expenses are the day-to-day expenses necessary to keep services running smoothly. Capital expenses are the large investments focusing on replacement, rehabilitation, and expansion of infrastructure and equipment. Internal service expenses are used to account for and fund employee benefits, insurance, City-wide fleet, centralized building management, and hardware/software technology.

The total City budget for 2021 is \$593.6M million.



\$259.6M OPERATING



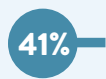
\$235.6M CAPITAL



\$98.4M INTERNAL SERVICE

## REVENUE SOURCES

When thinking about how the City is funded, most people think about taxes. While taxes make up a large part of the budget, there are actually multiple revenue sources that fund City services. Total revenue is \$587.9 million.



**TAXES**  
\$242.4M



**INTERGOVERNMENTAL**  
\$27.3M



**CHARGES FOR GOODS & SERVICES**  
\$158.0M



**CONTRIBUTIONS**  
\$24.4M



**OTHER FINANCING (SRF LOANS)**  
\$63.7M



**TRANSFERS IN**  
\$8.5M

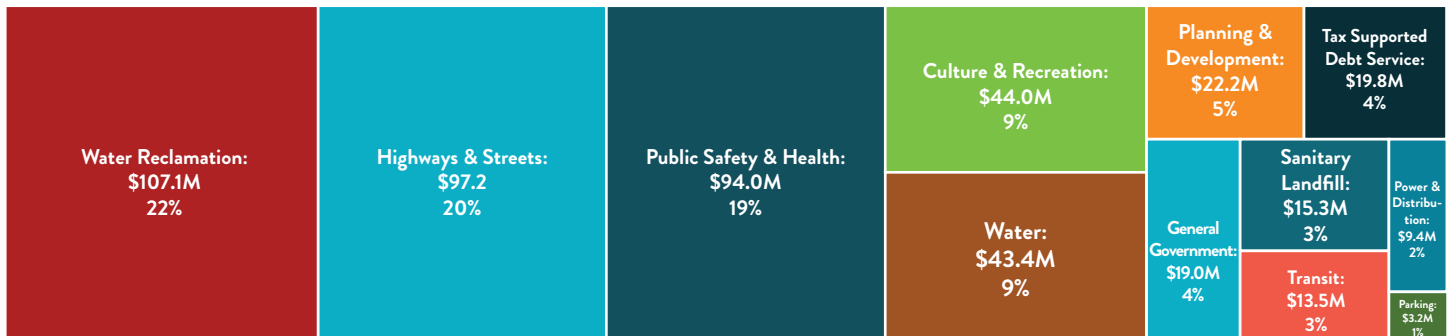


**INVESTMENTS & INTEREST EARNINGS**  
\$45.9M



**LICENSES, PERMITS, MISC.**  
(ASSESSMENTS, RENTALS, FINES) \$17.7M

## BUDGET BREAKDOWN BY SERVICE



## BUDGET HIGHLIGHTS

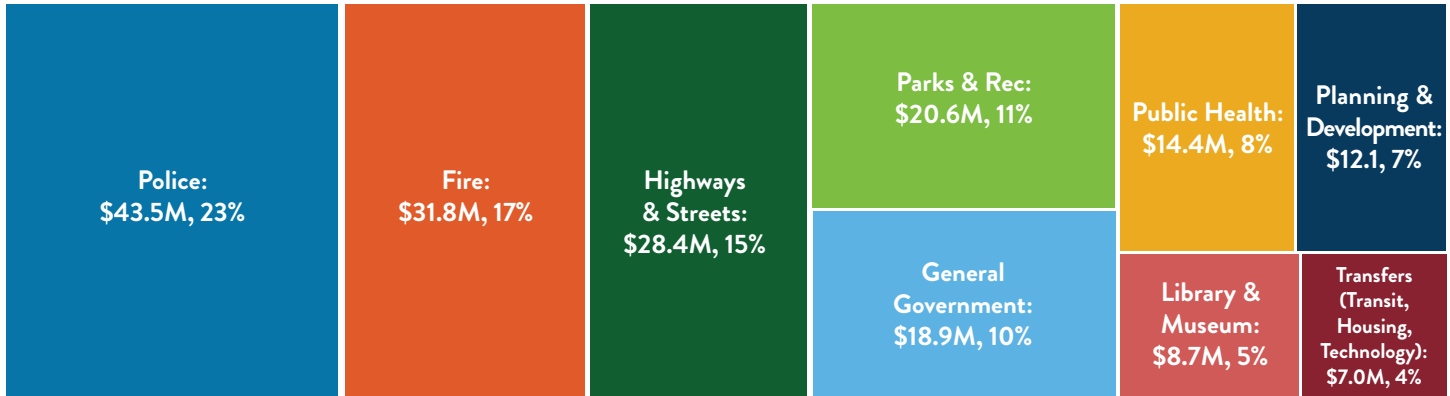
- Over 700 Blocks of Street Rehabilitation and Reconstruction
- 41st and 85th Street Interchange Improvements
- Arrowhead Parkway Improvements
- Water Reclamation Treatment Facility Expansion
- Whittier Neighborhood Underground Power
- Anti-icing Equipment and AVL Technology
- 4 New Positions (2 Collection Techs, 1 Water Operator, 1 Mechanic)
- New Fire Station 12
- 5 Additional Police Officers
- Police Body Cameras
- Police Training Academy
- Metro 911 Support
- Sioux Empire Triage Center (Link)
- Cherry Creek Bike Trail Corridor
- Falls Park Visitor Center Upgrades
- Housing Clinic
- Transitional Housing Development
- Public Safety Training and Metro 911 Bond



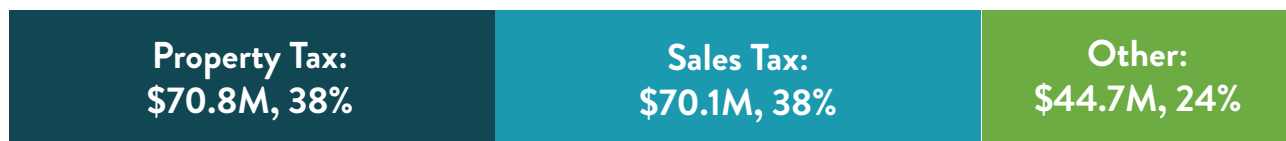
# 2021 GENERAL FUND OVERVIEW

The 2021 budget for the City's primary operating fund, the General Fund, is \$185.6 million, up \$7.9M or 4.5%. This fund provides the essential operating services of the City, including fire and police, highways and streets, parks and recreation, public health, and public libraries.

## 2021 General Fund Expenditures by Departments



## Total General Fund Sources: \$185.6M



## GENERAL FUND BUDGET HIGHLIGHTS

- \$3.4M Wage and Benefit Adjustments
- \$1.6M New Fire Station 12 (15 Firefighters & ops)
- \$0.5M Street Light Repairs (offset with charges)
- \$0.4M 5 New Police Offers (offset with grant)
- \$0.4M Police Body Cameras (offset with grant)
- \$0.2M Police Special Events Overtime
- \$0.1M Police Training Academy and Part-time
- \$0.1M Sioux Empire Triage Center (Link)
- \$0.1M Anti-icing and AVL Technology (offset with salt reductions)

## WHERE DOES THE CITY TAX REVENUE GO?



# 2021 SERVICE OUTCOMES

## PUBLIC SAFETY & HEALTH

### FIRE

Protect lives and property from fires and other emergencies and provided life safety education.

**\$534.5M**

MAINTAIN PERCENTAGE OF PROPERTY SAVED DURING A FIRE (98.6%)

2018: 96%    2019: 98.6%    2021: 98%

90% OF FIRE CALLS HAVE A RESPONSE TIME TARGET OF **9:37 MIN.** OR UNDER.

2018: 9:22 min. 2019: 9:51 min.  
Note: Total response time includes dispatch, turnout and travel time

### POLICE

Enhance community policing efforts in order to reduce crime and ensure the feeling of safety within the community.

**9 MINUTES** AVERAGE RESPONSE TIME ON POLICE PRIORITY CALLS:

2018: 8 min, 22 sec    2019: 8 min, 33 sec

Note: Response time includes dispatch, turnout and travel time

**97%**

OF NATIONAL CITIZEN SURVEY PARTICIPANTS FELT SAFE IN THEIR NEIGHBORHOODS

2017: 95%    2019: 97%

### PUBLIC HEALTH

Protect the community from health hazards, disease transmission and provide access to services that promote health.

**66%** PERCENTAGE OF ADULT PATIENTS WITH DIAGNOSED HYPERTENSION WHOSE MOST RECENT BLOOD PRESSURE WAS LESS THAN 140/90

2018: 63%

2019: 67%

REDUCTION OF POTENTIAL FOOD BORNE ILLNESS BY DECREASING THE PERCENTAGE OF FACILITIES HAVING CRITICAL VIOLATIONS AT THE TIME OF INSPECTION

**27%**

2018: 31%

2019: 30%

## CULTURE & RECREATION

### SIOUXLAND LIBRARIES

Expand access to library services and materials to enhance customer satisfaction.

**1,000,000**

INCREASE NUMBER OF WEBSITE/ LIBRARY CATALOG USE SESSIONS

2018: 897,534    2019: 853,625

CIRCULATION PER CAPITA

**10.0**

2018: 10    2019: 9.4

### PARKS & RECREATION

Enhance customer service and user satisfaction.

**90%**

PERCENTAGE OF RESIDENTS RATING THE QUALITY OF CITY PARKS AS GOOD OR EXCELLENT

2018: 88%    2019: 96%

**75%**

PERCENTAGE OF RESIDENTS RATING RECREATIONAL OPPORTUNITIES AS GOOD OR EXCELLENT

2018: 73%    2019: 92%

## URBAN & ECONOMIC DEVELOPMENT

### PLANNING & DEVELOPMENT SERVICES

Enhance the customer experience and provide responsive planning for a well developed city.

**1 DAY**

AVERAGE DAYS OF NON-RESIDENTIAL REQUEST OF INSPECTION TO ACTUAL INSPECTION

2018: 2 Days    2019: 2 Days

**2 DAYS**

AVERAGE DAYS OF RESIDENTIAL APPLICATION SUBMITTAL TO BUILDING PERMIT

2018: 2 Days    2019: 2 Days

### HOUSING

Increase affordable housing by production, preservation, rehabilitation and help individuals and families stabilize their living situation.

**211** TOTAL HOUSING UNITS PRODUCED, PRESERVED OR REHABILITATED

2018: 149    2019: 174



**144** NUMBER OF HOUSEHOLDS WHO RECEIVED ASSISTANCE

2018: 196    2019: 294



### TRANSIT

Provide a safe, reliable, and efficient public transit service.

**98%** PERCENTAGE OF ON-TIME PERFORMANCE

2018: 98%

2019: 99%





# 2021 SERVICE OUTCOMES

## HIGHWAYS & STREETS

### HIGHWAYS & STREETS

Provide safe, rideable streets and efficient traffic flow for the traveling public.

**70** **CONDITION RATING OF STREETS**  
(SCALE 1-100; SURVEY COMPLETED EVERY 3 YEARS)

2018:  
No Survey

2019:  
70.0

**EFFICIENT SNOW  
REMOVAL SERVICES**  
(TIME IT TAKES TO  
PLOW THE STREETS  
AFTER A DECLARED  
SNOW ALERT)

**<48 HOURS**

2018:  
<36 Hours

2019:  
<36 Hours



## ENTERPRISE FUNDS

### PUBLIC PARKING

Provide sufficient and convenient parking for both monthly leased parking customers and hourly customers.

**96%** **PERCENTAGE OF AVAILABLE  
OFF-STREET PARKING LEASED  
AS OF DEC. 31 OF 2019**

2018:  
96%

2019:  
93%



### POWER & DISTRIBUTION

Provide a safe and reliable electric power and distribution system for municipal customers.

**10%** **PERCENTAGE OF DISTRIBUTION  
WIRE MOVED UNDERGROUND**

2018:  
N/A

2019:  
N/A

## LANDFILL

Continue to provide for disposal of Municipal Solid Waste (MSW) and allow for expansion to continue to accept MSW for 5 county region.

**REGIONAL  
DIVERSION RATE** **75%**

2018: 81%

2019: 75%

**GARBAGE HAULER  
RECYCLING GOAL** **23%**

2018: 23%

2019: 23%

## WATER

Provide safe, clean and reliable drinking water to meet the needs and demands of our customers.

**365  
DAYS** **PER YEAR DRINKING WATER  
DELIVERED TO CUSTOMERS AT  
ADEQUATE VOLUMES**

2018: 365 Days

2019: 365 Days



**0** **NUMBER OF SAFE DRINKING  
ACT VIOLATIONS BOTH  
FEDERAL AND STATE**

2018: 0

2019: 0



## WATER RECLAMATION

Provide uninterrupted wastewater service and maximize sustainability opportunities.

**NUMBER OF PERMIT VIOLATIONS**

2018: 0

2019: 0

**0**



# 2021 CAPITAL PROGRAM PROJECTS



## Projects subject to change due to available funding

### Highways and Streets

 Major Street Reconstruction/Expansion  
 Concrete Repair and Joint Resealing  
 Neighborhood Reconstruction
 
 Asphalt Mill and Overlay

- Over 700 Blocks of Street Reconstruction and Rehabilitation
- Westport Avenue Overlay from Russell Street to Sencore Drive
- Bridge Preservation on Summit Ave, S7th Street, 69th Street, N Bahnsen Ave Bridges
- Kiwanis Ave Joint Rehabilitation and Diamond Grinding
- 33rd Street & Minnesota Ave Intersection Reconstruction
- Minnesota Ave Reconstruction from 57th Street to Ralph Rogers Road
- Western Avenue Overlay from LaQuinta Street to 85th Street
- Various Intersection ADA Improvements
- Tallgrass Avenue Expansion from 74th Street to 85th Street
- 69th Street & Sycamore Avenue Expansion
- Arrowhead Parkway and Six Mile Road Intersection Expansion
- Traffic Signals: 12th & LaMesa, 41st & Faith, 41st & Sparta, Marion & Teem
- Railroad Improvements: 60th St N & Minnesota Avenue

### State Projects

- I-229 Corridor: Lighting and Automatic Traffic Recorder
- I-229, Western to Louise Exit: AC Overlay
- I-29 & 85th Street Interchange
- 85th Street: Sundowner Avenue to Tallgrass Avenue
- Arrowhead Parkway and Six Mile Road Intersection Expansion

### Storm Drainage Projects

- Drainage Improvements (various locations)
- Sump Pump Collection Systems (various locations)
- Flood Control (various locations)
- Big Sioux River Stabilization
- Covell Area Basin Improvements

### Water Projects

- PRV Station Reconstruction: N Cliff Avenue
- Water Purification Building Improvements
- Transmission Main Rehab: 7th Ave-9th to 20th, 20th St-7th to Cliff, 19th St-Philips to 7th
- Transmission System Improvements: Six Mile Road-Donnelly to 10th and Cliff Avenue- Chambers to Walnut
- Water Main Replacements: 66th & Sundowner, Bluestem and Holbrook, Holt and 28th
- Source Water Improvements: New Collector Well
- Land Acquisitions

### Power and Distribution

- Demolish Algonquin Substation
- Pole Replacement
- Whittier Neighborhood Underground Conversion

### Water Reclamation Projects

- Main Pump Station Replacement
- Water Reclamation Facility Expansion & Improvements
- Pump Station 215 FM Improvements
- Misc. Pump Station Improvement Projects
- ESS Basin 18C Sanitary Sewer Extension

### Landfill

- Leachate Recirculation and Gas System Infrastructure
- Perimeter Control and Fencing
- Scalehouse Building Upgrade
- Wetland/Drainageway and Stormwater Improvements
- Cell 4 Expansion

### Parks and Recreation Projects

- Bike Trail- Cherry Creek Trail Corridor (Legacy Park to Family Park)
- Bike Trail Reconstruction- Falls Park (RR tracks to Falls Park Drive), Oxbow Spur (along Kiwanis Avenue)
- Majestic Meadows Park/School Site
- Harmodon Park Improvements - Baseball Field 7 Renovation
- Falls Park Visitor Center Deck, Restroom & Elevator Replacement
- Park Roads & Lots Improvements- Falls Park/Yankton Trail

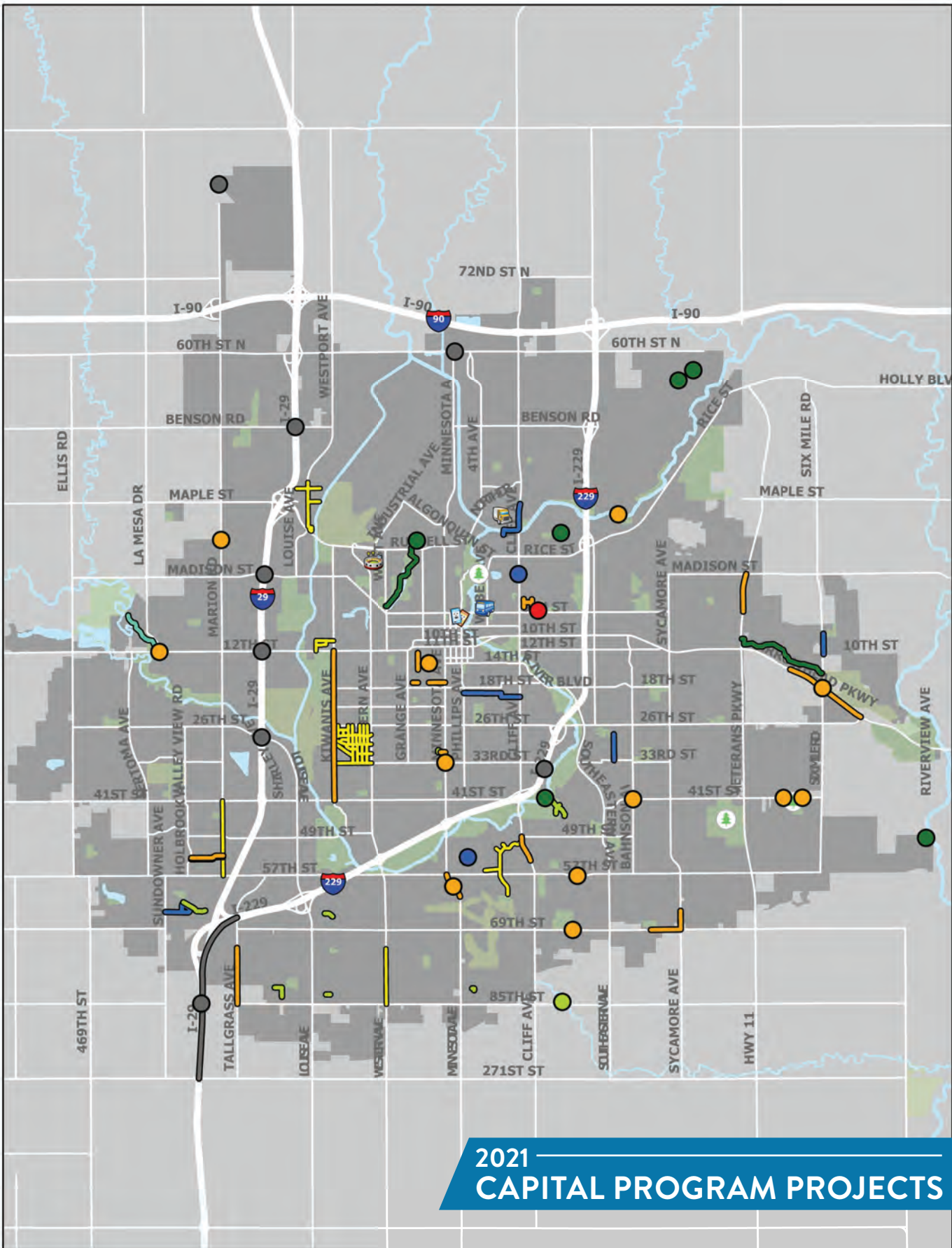
### Other City Facilities

- Fire: Land Acquisition for Future Fire Department
- Facility Management: Centralized Facilities Improvements for Various City Buildings
- Fleet: Fuel Site Improvements: Chambers Street

### Entertainment Venues

- Convention Center Improvements
- Events Center Improvements
- Washington Pavilion Improvements
- Orpheum Building Improvements





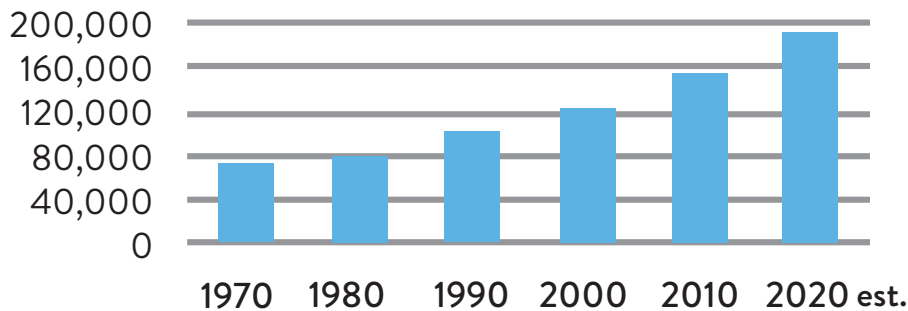
**2021  
CAPITAL PROGRAM PROJECTS**

# CITY OF SIOUX FALLS ECONOMIC PROFILE



## POPULATION AND DEMOGRAPHICS

Population Growth



The City of Sioux Falls continues to see significant growth over the last 50 years as indicated by the data above. In 2025, the population of Sioux Falls is projected to be 208,000.

### Median Age: 34.3

The median age is the age at which 50% of the population are younger than this age and 50% are older.

### Average Family Size: 2.4

The average family size is a measure obtained by dividing the number of people in a household by the number of households.

### Education Levels:

**92.4%** of the population of Sioux Falls 25 years and older has a high school degree or greater, with **35.2%** holding a bachelor's degree or greater.

## QUALITY OF LIFE

#1 Best Small Places for Business and Careers (*Forbes*)

#5 Hottest Job Market in 2020 for Cities with Populations less than 1M (*Wall Street Journal*)

#6 Happiest City in the Nation (*WalletHub*)

#7 Best Places to Live for Cities with Populations between 20K and 1M (*livability.com*)

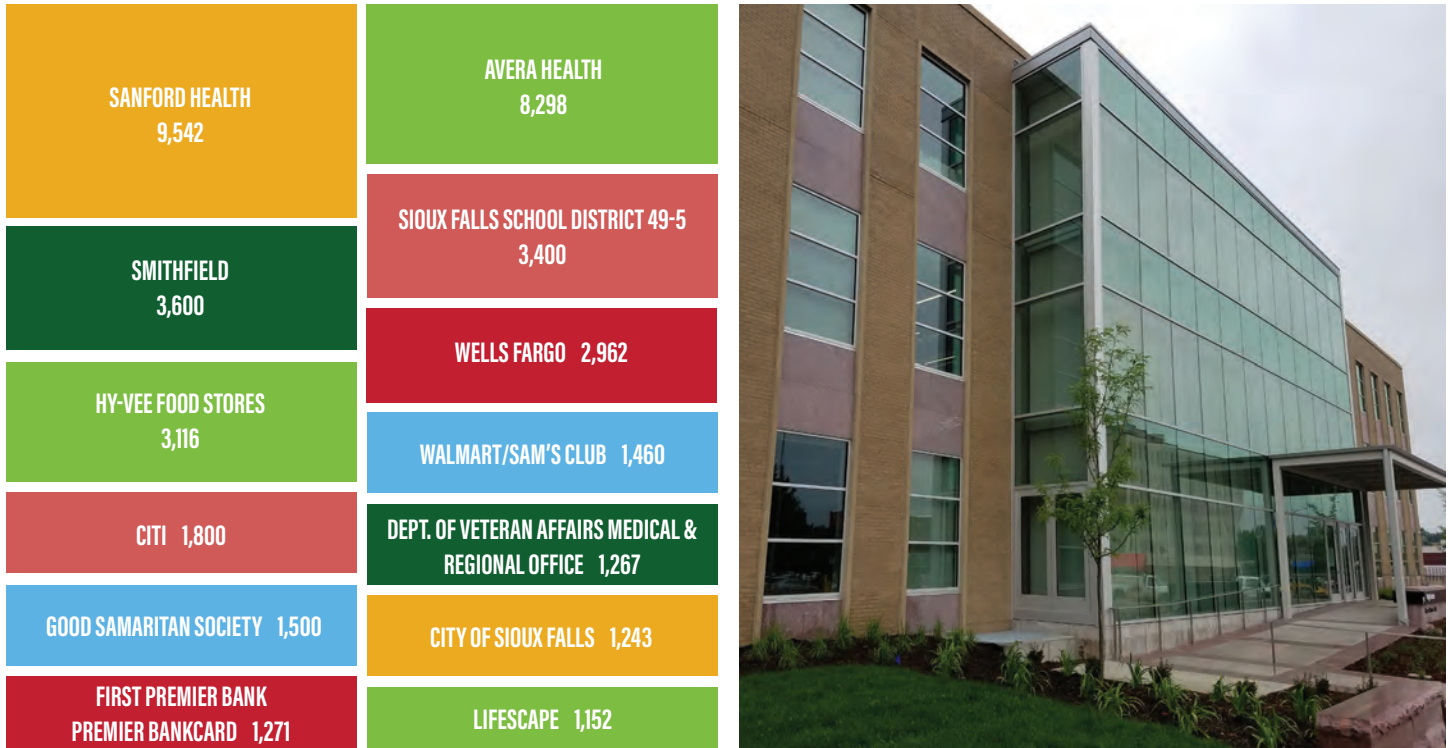
#10 Best Cities for Living the American Dream (*SmartAsset.com*)

#11 Best-Run City in the Nation (*WalletHub*)



# CITY OF SIOUX FALLS ECONOMIC PROFILE

## MAJOR EMPLOYERS

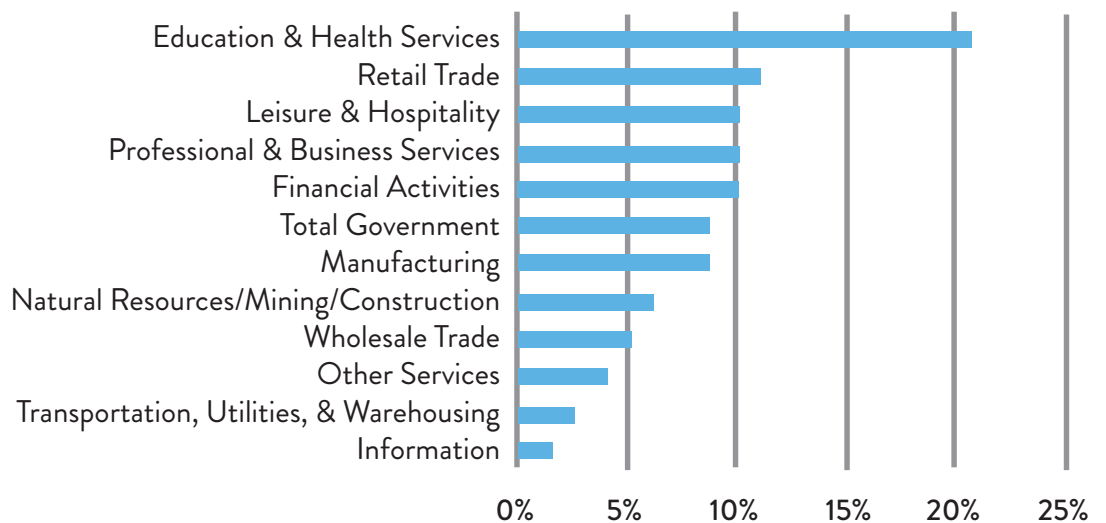


## INDUSTRY DIVERSIFICATION

Sioux Falls MSA has shown continued growth in non-farm employment over the past 10 years. The five year growth rate is 4.8% and the 10 year is 17.9%.



### 2019 Sioux Falls MSA Nonfarm Wage & Salaried Workers



# CITY OF SIOUX FALLS ECONOMIC PROFILE

## UNEMPLOYMENT AND LABOR FORCE

Although the City experienced increased unemployment due to the COVID-19 pandemic, the City's unemployment rate is consistently lower than the national average. As of May 2020, the City's unemployment rate is 9.5% compared to the national unemployment rate of 13.0%.

### 2019 YE Unemployment Rates



**Sioux Falls MSA  
Labor Force Growth  
(2011–2020)**



## INCOME

**\$56,714** MEDIAN HOUSEHOLD INCOME

**\$74,598** MEDIAN FAMILY INCOME

**727** FICO SCORE

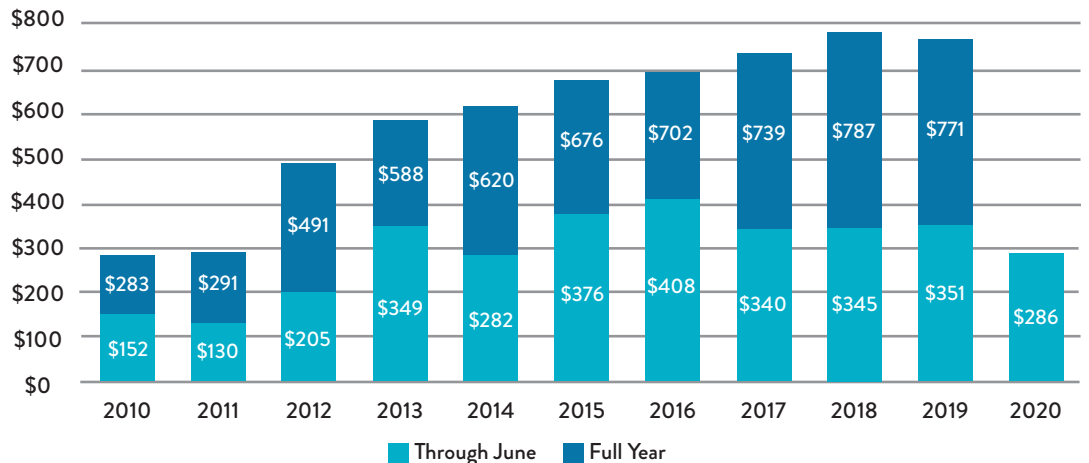
### Median Income:

The United States median household income is **\$60,293** based on 2014-2018 American Community Survey 5-Year Estimates.

South Dakota tied for the highest average resident FICO score at 727 as reported by Experian.

## BUILDING ACTIVITY

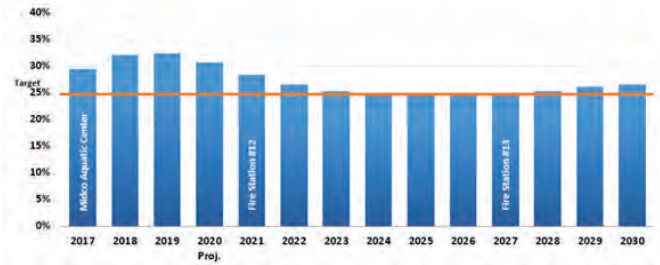
In 2019, Sioux Falls recorded total building permit valuations of \$771.4M. This is the fourth straight year of valuations exceeding \$700M. Of this total, 64% was related to nonresidential construction.



# CITY OF SIOUX FALLS FINANCIAL PROFILE

## Prudent and Appropriate Reserves

The City of Sioux Falls carries appropriate and adequate reserves across all Funds of the City. The City has managed to consistently maintain General Fund (Primary Operating) reserves in excess of a 25% policy target. As of December 31, 2019, the City of Sioux Falls maintained a General Fund reserve balance of \$55.7M

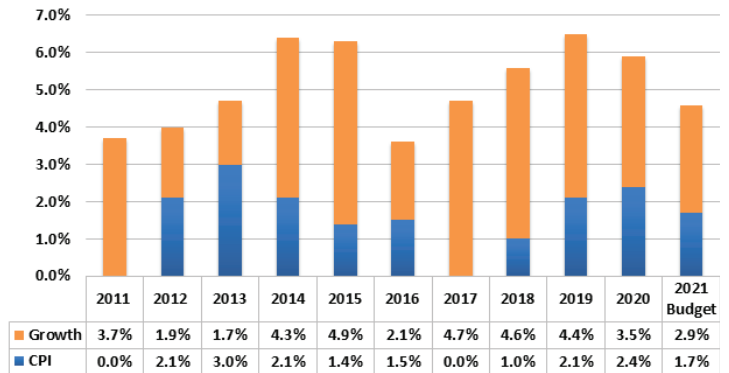


## First Penny Sales Tax Revenue Excluding Audits (in thousands)



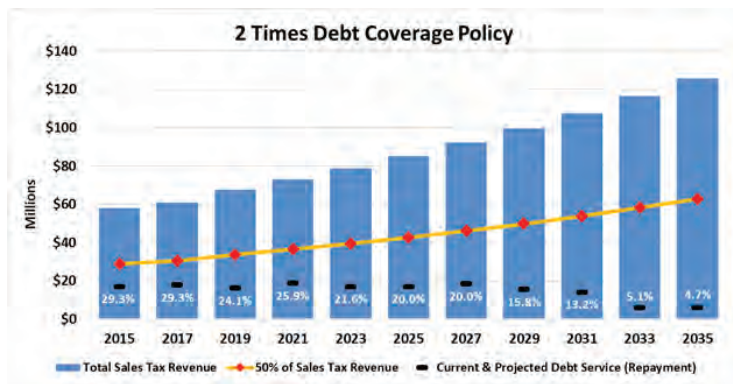
## Sales Tax Growth

Sales tax collections, one of the City's primary revenue sources has averaged 4.6% over the last 10 years. Although collections may fluctuate from year-to-year, the breadth of this revenue source ensures the City is able to fund essential services and keep pace with infrastructure growth. As of December 31, 2019, the City's sales tax growth rate was 6.6%.



## Property Tax Growth

We continue to see growth in property tax revenues which is integral to addressing increased needs for City services to support continued economic expansion.



## Debt Position

The City borrows only for large capital infrastructure projects. City debt levels are both prudent and are substantially below the debt per capita position of regional peers. The City of Sioux Falls manages the repayment of its long-term debt which remains well below policy coverage targets.

## Pension Funding

In addition to participating in the South Dakota Retirement System, the City also manages its own pension fund for employees hired prior to July 2013. Both the City and State plans are 100% funded with moderate to conservative actuarial assumptions, making both plans some of the best in the nation.

CITY PENSION TRUST MORE THAN

# \$701M

IN INVESTMENTS

(103% FUNDED)





# 2021 BUDGET BY DEPARTMENT



PERSONNEL		\$ 14.4 M
OPERATING		\$ 4.5 M
DEBT SERVICE		\$ —
CAPITAL		\$ 0.1 M

# \$19.0M

## GENERAL ADMINISTRATION

General Administration encompasses several departments and divisions that primarily serve to support the City from an administrative standpoint including Human Resources, Finance, City Attorney’s Office, Innovation and Technology, and Facilities Management.

Human Resources provides a broad range of support needs across departments including compensation and benefits, safety, health and wellness, employee recruitment and retention, and labor relations. Attracting and retaining the best and brightest to work for the City is a growing challenge in an increasingly competitive workforce climate. Human Resources is focusing even greater attention on employee retention and pursuing innovative ways to attract new employees.

The Finance Department supports the City in terms of budgeting, accounts payable, cash management, investments, purchasing, financial reporting, forecasting, and operational analysis and support. Finance continues to focus on maintaining and improving the financial strength, balance, and integrity of the City to ensure that existing and developing needs of the City can be supported.

Finance also oversees centralized Facilities Management, which is charged with maintaining various buildings owned and occupied by the City. Several years ago, Facilities Management had a comprehensive assessment completed of various building assets that identified a number of deferred maintenance items. Facilities Management continues to address these priorities to

ensure that the City’s investment in its buildings and related capital assets are protected long-term.

The City Attorney’s Office provides support in all legal and risk management functions. As the community continues to grow, the amount of work that must be handled by this Department expands since almost everything the City executes involves contractual agreements, research, and other legal support.

The department of Innovation and Technology, which includes Innovation, Information Technology, Communications and Marketing, Digital Services, and Civic Analytics, plays a critical role in City operations. With innovation as a foundational pillar of the One Sioux Falls framework, the department oversees an organization-wide effort for leveraging new technologies, streamlining processes, and building an innovative culture that supports city operations. The Civic Analytics Division, formerly GIS, is responsible for maintaining the City’s online portals and enabling critical digital workflows, as well as opening new channels for delivering and receiving information to enhance citizens’ interaction with City government. As the City continues to enhance its digital communications and presence, the Innovation and Technology Department’s role will be essential to ensuring additional transparency, information and services delivery, and citizen access. The Innovation and Technology Department will be implementing a pilot project in 2020 to explore the broadened scope of civic analytics. The focus on analytics, combined with targeted innovation and smart city initiatives, will help set the direction and lay the foundation for the department’s efforts in the years ahead.

**34** CITY-OWNED PROPERTIES TOTALING **880,000 SQ FEET** maintained by Facilities management

**120 MEETINGS** recorded and broadcasted for public by communications

**1,245** Agreements managed by the city Attorney’s office

**3,175** FULL-TIME JOB APPLICATIONS PROCESSED BY HUMAN RESOURCES



# MAYOR

## OPERATING BUDGET BY CATEGORY

	2020 Budget	2021 Budget	\$ Change	% Change
<b>Expenses</b>				
Fulltime Wages & Benefits	\$745,481	\$762,296	\$16,815	2.3%
Part-Time	6,400	6,400	-	0.0%
Overtime	-	-	-	0.0%
<b>Total Personnel</b>	<b>751,881</b>	<b>768,696</b>	<b>16,815</b>	<b>2.2%</b>
Professional Services	51,203	51,203	-	0.0%
Rentals	6,832	9,227	2,395	35.1%
Repair & Maintenance	-	-	-	0.0%
Supplies & Materials	21,924	22,100	176	0.8%
Training & Education	17,735	13,735	(4,000)	-22.6%
Utilities	696	1,500	804	115.5%
Other	-	-	-	0.0%
<b>Total Other Operating</b>	<b>98,390</b>	<b>97,765</b>	<b>(625)</b>	<b>-0.6%</b>
<b>Total Operating Expenses</b>	<b>\$850,271</b>	<b>\$866,461</b>	<b>\$16,190</b>	<b>1.9%</b>

FULLTIME POSITIONS **5** ↑ **10**

**MAJOR BUDGET IMPACTS**

**RENTALS**  
\$2,395 increase due to revised City-wide allocation of internal technology rental charges.

**TRAINING AND EDUCATION**  
\$4,000 decrease in travel for training and conferences.







PERSONNEL  \$ 1.1 M  
 OPERATING  \$ 0.4 M  
 DEBT SERVICE  \$ -  
 CAPITAL  \$ -

**\$1.5 M**

# CITY COUNCIL

## OPERATING BUDGET BY CATEGORY

	2020 Budget	2021 Budget	\$ Change	% Change
<b>Expenses</b>				
Fulltime Wages & Benefits	\$928,185	\$941,308	\$13,123	1.4%
Part-Time	160,712	159,664	(1,048)	-0.7%
Overtime	2,585	2,585	-	0.0%
<b>Total Personnel</b>	<b>1,091,482</b>	<b>1,103,557</b>	<b>12,075</b>	<b>1.1%</b>
Professional Services	388,262	184,844	(203,418)	-52.4%
Rentals	20,416	34,795	14,379	70.4%
Repair & Maintenance	-	-	-	0.0%
Supplies & Materials	44,400	84,700	40,300	90.8%
Training & Education	125,090	124,480	(610)	-0.5%
Utilities	5,040	6,560	1,520	30.2%
Other	-	-	-	0.0%
<b>Total Other Operating</b>	<b>583,208</b>	<b>435,379</b>	<b>(147,829)</b>	<b>-25.3%</b>
<b>Total Operating Expenses</b>	<b>\$1,674,690</b>	<b>\$1,538,936</b>	<b>\$(135,754)</b>	<b>-8.1%</b>

### MAJOR BUDGET IMPACTS

#### PROFESSIONAL SERVICES

\$203,418 decrease is primarily due to the timing of the 2020 election costs being removed from the budget.

#### RENTALS

\$14,379 increase due to revised City-wide allocation of internal technology rental charges.

#### SUPPLIES AND MATERIALS

\$40,300 increase is for an internal audit software solution.

#### UTILITIES

\$1,520 increase is based on actual trends for internet connection for tablets.

**8**   
**FULLTIME POSITIONS**

**8** CITY COUNCIL MEMBERS



PERSONNEL		\$	1.5 M
OPERATING		\$	0.5 M
DEBT SERVICE		\$	-
CAPITAL		\$	-

# \$2.0M

# ATTORNEY

## OPERATING BUDGET BY CATEGORY

	2020 Budget	2021 Budget	\$ Change	% Change
<b>Revenues</b>				
Taxes (Vending Machine)	\$13,500	\$13,500	\$ -	0.0%
Licenses and Permits	587,746	677,902	90,156	15.3%
Government Shared	1,013,246	1,013,246	-	0.0%
Other (Charges, Miscellaneous)	600	600	-	0.0%
<b>Total Revenues</b>	<b>\$1,615,092</b>	<b>\$1,705,248</b>	<b>\$90,156</b>	<b>5.6%</b>
<b>Expenses</b>				
Full Time Wages & Benefits	\$1,551,443	\$1,538,600	\$(12,843)	-0.8%
Part-Time	6,000	6,000	-	0.0%
Overtime	-	-	-	0.0%
<b>Total Personnel</b>	<b>1,557,443</b>	<b>1,544,600</b>	<b>(12,843)</b>	<b>-0.8%</b>
Professional Services	122,925	165,503	42,578	34.6%
Multi-Cultural Center Support	137,678	137,678	-	0.0%
Rentals	61,775	72,264	10,489	17.0%
Repair & Maintenance	-	-	-	0.0%
Supplies & Materials	13,987	13,320	(667)	-4.8%
Training & Education	18,755	18,755	-	0.0%
Utilities	54,140	58,780	4,640	8.6%
Other	-	-	-	0.0%
<b>Total Other Operating</b>	<b>409,260</b>	<b>466,300</b>	<b>57,040</b>	<b>13.9%</b>
<b>Total Operating Expenses</b>	<b>\$1,966,703</b>	<b>\$2,010,900</b>	<b>\$44,197</b>	<b>2.2%</b>

### MAJOR OPERATING BUDGET IMPACTS




<b>REVENUES</b> \$90,156 increase to adjust to actual trends and budgeting for one new liquor license.	<b>PERSONNEL</b> \$12,843 decrease due to normal inflationary changes and employee benefit changes.	<b>PROFESSIONAL SERVICES</b> \$40,000 increase for human relations, inclusion, and housing initiatives.	<b>RENTALS</b> \$10,000 increase due to revised City-wide allocation of internal technology rental charges.
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**15**↑**10**  
 FULLTIME POSITIONS

**1,245**  
 AGREEMENTS MANAGED BY THE CITY ATTORNEY'S OFFICE

MAGISTRATE COURT CASES FOR CITY ORDINANCE VIOLATIONS  
**819**

A) NUMBER OF CASES RESOLVED PRIOR TO TRIAL **547**  
 B) NUMBER OF CASES PREPARED FOR TRIAL **272**

PERSONNEL  \$ 1.1 M  
 OPERATING  \$ 0.7 M  
 DEBT SERVICE  \$ —  
 CAPITAL  \$ —

**\$1.8M**

# HUMAN RESOURCES

## OPERATING BUDGET BY CATEGORY

Expenses	2020 Budget	2021 Budget	\$ Change	% Change
Fulltime Wages & Benefits	\$1,029,046	\$1,101,567	\$72,521	7.0%
Part-Time	15,400	12,000	(3,400)	-22.1%
Overtime	-	-	-	0.0%
<b>Total Personnel</b>	<b>1,044,446</b>	<b>1,113,567</b>	<b>69,121</b>	<b>6.6%</b>
Professional Services	447,140	453,053	5,913	1.3%
Rentals	26,869	37,366	10,497	39.1%
Repair & Maintenance	-	-	-	0.0%
Supplies & Materials	156,052	150,760	(5,292)	-3.4%
Training & Education	13,550	15,800	2,250	16.6%
Utilities	1,926	1,650	(276)	-14.3%
Other	-	-	-	0.0%
<b>Total Other Operating</b>	<b>645,537</b>	<b>658,629</b>	<b>13,092</b>	<b>2.0%</b>
<b>Total Operating Expenses</b>	<b>\$1,689,983</b>	<b>\$1,772,196</b>	<b>\$82,213</b>	<b>4.9%</b>

### MAJOR OPERATING BUDGET IMPACTS

#### PROFESSIONAL SERVICES

\$10,000 decrease to employee wellness benefits based on use.  
 \$16,000 increase to DOT & Non-DOT Drug/Alcohol Random Testing.

#### RENTALS

\$10,000 increase due to revised citywide allocation of internal technology rental charges.

#### SUPPLIES AND MATERIALS

\$5,000 decrease includes a one-time purchase of furniture completed in 2020 and partial reallocation to other supplies.

#### TRAINING & EDUCATION

\$2,250 increase for training/conferences.

FULLTIME POSITIONS **16** ↑ 0

**TURNOVER RATE** | 5.0% W/O RETIREMENTS  
 8.41% W/ RETIREMENTS

**67** FTE PER 10,000 POPULATION

3,175 FULLTIME JOB APPLICATIONS



54,534 PAYROLL STATEMENTS







# FINANCE

## OPERATING BUDGET BY CATEGORY

	2020 Budget	2021 Budget	\$ Change	% Change
<b>Expenses</b>				
Fulltime Wages & Benefits	\$3,030,692	\$3,074,143	\$43,451	1.4%
Part-Time	74,256	74,256	-	0.0%
Overtime	5,000	5,000	-	-
<b>Total Personnel</b>	<b>3,109,948</b>	<b>3,153,399</b>	<b>43,451</b>	<b>1.4%</b>
Professional Services	81,355	97,916	16,561	20.4%
Rentals	54,737	94,709	39,972	73.0%
Repair & Maintenance	-	-	-	-
Supplies & Materials	24,900	20,000	(4,900)	-19.7%
Training & Education	17,301	19,530	2,229	12.9%
Utilities	3,240	3,000	(240)	-7.4%
Other	-	-	-	-
<b>Total Other Operating</b>	<b>181,533</b>	<b>235,155</b>	<b>53,622</b>	<b>29.5%</b>
<b>Total Operating Expenses</b>	<b>\$3,291,481</b>	<b>\$3,388,554</b>	<b>\$97,073</b>	<b>2.9%</b>

## MAJOR BUDGET IMPACTS

### PROFESSIONAL SERVICES

\$15,000 increase for bank reconciliation automation.

### RENTALS

\$39,972 increase due to revised City-wide allocation of internal technology rental charges.

### TRAINING AND EDUCATION

\$2,229 reallocated from other areas to increase training.

FULLTIME POSITIONS

# 28↑0

# 2.0

TIMES OR BETTER  
REVENUE TO DEBT  
SERVICE WITHIN THE  
SALES TAX FUND.

# 25%

 GENERAL FUND  
RESERVE TARGET

MANAGE OVER

# \$2.1 BILLION

 IN ASSETS

AUDITED FINANCIAL STATEMENTS  
WITHIN 90 DAYS OF YEAR-END



PERSONNEL		\$ 0.9 M
OPERATING		\$ 1.1 M
DEBT SERVICE		\$ -
CAPITAL		\$ -

# \$1.9M

## GENERAL FACILITIES

### OPERATING BUDGET BY CATEGORY

	2020 Budget	2021 Budget	\$ Change	% Change
<b>Expenses</b>				
Full Time Wages & Benefits	\$ 821,076	\$ 855,000	\$ 33,924	4.1%
Part-Time	6,984	-	(6,984)	-100.0%
Overtime	32,800	-	(32,800)	-100.0%
Total Personnel	860,860	855,000	(5,860)	-0.7%
Professional Services	27,763	58,190	30,427	109.6%
Rentals	142,943	172,000	29,057	20.3%
Repair & Maintenance	374,687	400,000	25,313	6.8%
Supplies & Materials	97,818	115,000	17,182	17.6%
Training & Education	4,480	-	(4,480)	-100.0%
Utilities	342,810	315,000	(27,810)	-8.1%
Other	-	-	-	0.0%
Total Other Operating	990,501	1,060,190	69,689	7.0%
<b>Total Operating Expenses</b>	<b>\$ 1,851,361</b>	<b>\$ 1,915,190</b>	<b>\$ 63,829</b>	<b>3.4%</b>

### MAJOR OPERATING BUDGET IMPACTS

#### PROFESSIONAL SERVICES

\$30,427 increase primarily due to the Property Liability Insurance Fund based on valuations and adding City Center.

#### RENTALS

\$29,057 increase primarily due to revised City-wide allocation of internal technology rental charges.

#### REPAIR & MAINTENANCE

\$25,313 increase primarily to accommodate repairs & maintenance for City Center coming off warranty.

#### UTILITIES

\$27,810 decrease primarily due to electricity trends.

### GENERAL GOVERNMENT BUILDINGS

- CITY HALL
- CARNEGIE
- CITY CENTER
- CITY HALL ANNEX
- GRAYBAR

PERSONNEL \$ 4.0 M

OPERATING \$ 1.0 M

DEBT SERVICE \$ -

CAPITAL \$ -

# \$5.0M

# INNOVATION AND TECHNOLOGY

## BUDGET BY CATEGORY

	2020 Budget	2021 Budget	\$ Change	% Change
<b>Revenues</b>				
Government Shared (Grant)	\$ -	\$100,000	\$100,000	0.0%
Charges for Service	3,000	-	(3,000)	-100.0%
<b>Total Revenues</b>	<b>\$3,000</b>	<b>\$100,000</b>	<b>\$97,000</b>	<b>3233.3%</b>
<b>Expenses</b>				
Fulltime Wages & Benefits	\$3,805,657	\$3,867,298	\$61,641	1.6%
Part-Time	60,448	92,248	31,800	52.6%
Overtime	3,000	3,000	-	0.0%
<b>Total Personnel</b>	<b>3,869,105</b>	<b>3,962,546</b>	<b>93,441</b>	<b>2.4%</b>
Professional Services	225,025	342,804	117,779	52.3%
Rentals	139,368	207,894	68,526	49.2%
Repair & Maintenance	72,500	72,500	-	0.0%
Supplies & Materials	399,329	271,229	(128,100)	-32.1%
Training & Education	66,174	69,171	2,997	4.5%
Utilities	82,940	82,940	-	0.0%
Other	-	-	-	0.0%
<b>Total Other Operating</b>	<b>985,335</b>	<b>1,046,537</b>	<b>61,202</b>	<b>6.2%</b>
<b>Total Operating Expenses</b>	<b>\$4,854,440</b>	<b>\$5,009,083</b>	<b>\$154,643</b>	<b>3.2%</b>

### MAJOR BUDGET IMPACTS

#### REVENUE

\$100,000 increase is to acquire grants to support innovative and smart city initiatives.

#### PART-TIME

\$31,800 increase is due to a true up in the Innovations group.

#### PROFESSIONAL SERVICES

\$117,800 increase is for enhanced technology infrastructure needs and security.

#### RENTALS

\$68,500 increase due to a revised City-wide allocation of internal technology rental charges.

#### SUPPLIES AND MATERIALS

\$128,000 decrease due to the reallocation of City-wide software and technology services moving to the Technology Fund.

FULLTIME POSITIONS

**37** ↑ 0

**2,000+**

DEVICES MANAGED



**INNOVATION**

**60,700**

PARCEL AND POLYGON FEATURES MAINTAINED





PERSONNEL		\$ 1.9 M
OPERATING		\$ 0.5 M
DEBT SERVICE		\$ —
CAPITAL		\$ 0.05 M

# \$2.4M

# COMMUNICATIONS

## BUDGET BY CATEGORY

	2020 Budget	2021 Budget	\$ Change	% Change
<b>Revenues</b>				
Cable Franchise Fee	\$190,000	\$200,000	\$10,000	5.3%
Charges for Goods and Service	400	-	(400)	-100.0%
<b>Total Revenues</b>	<b>\$190,400</b>	<b>\$200,000</b>	<b>\$9,600</b>	<b>5.0%</b>
<b>Expenses</b>				
Fulltime Wages & Benefits	\$1,576,936	\$1,796,279	\$219,343	13.9%
Part-Time	69,496	88,216	18,720	26.9%
Overtime	5,000	6,500	1,500	30.0%
<b>Total Personnel</b>	<b>1,651,432</b>	<b>1,890,995</b>	<b>239,563</b>	<b>14.5%</b>
Professional Services	465,035	399,591	(65,444)	-14.1%
Rentals	35,599	55,950	20,351	57.2%
Repair & Maintenance	19,700	23,301	3,601	18.3%
Supplies & Materials	64,475	44,158	(20,317)	-31.5%
Training & Education	7,290	10,040	2,750	37.7%
Utilities	1,880	2,155	275	14.6%
Other	-	-	-	0.0%
<b>Total Other Operating</b>	<b>593,979</b>	<b>535,195</b>	<b>(58,784)</b>	<b>-9.9%</b>
<b>Total Operating Expenses</b>	<b>\$2,245,411</b>	<b>\$2,426,190</b>	<b>\$180,779</b>	<b>8.1%</b>

# 120+

MEETINGS  
RECORDED AND  
BROADCASTED  
FOR PUBLIC



## MAJOR BUDGET IMPACTS

### FULLTIME WAGES AND BENEFITS

\$219,343 increase is due to wage and benefits adjustments and reallocating four positions from other departments in order to centralize Communications and Marketing.

### PART-TIME

\$18,720 increase to hire additional interns and CityLink support.

### PROFESSIONAL SERVICES

\$65,444 decrease due to the reallocation of City-wide software and technology services moving to the Technology Fund.

### RENTALS

\$20,351 increase is due to a revised City-wide allocation of internal technology rental charges.

### SUPPLIES AND MATERIALS

\$20,317 decrease due to the reallocation of City-wide software and technology services moving to the Technology Fund.

FULLTIME  
POSITIONS

# 20↑0

## CAPITAL PROGRAM

<b>Sources</b>	<b>2021 Budget</b>
2nd Penny Sales Tax	45,000
<b>TOTAL CAPITAL SOURCES</b>	<b>\$45,000</b>

<b>Equipment</b>	
CityLink Equipment	45,000
<b>TOTAL CAPITAL PROGRAM</b>	<b>\$45,000</b>

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PERSONNEL		\$ 28.1 M
OPERATING		\$ 3.8 M
DEBT SERVICE		\$ —
CAPITAL		\$ 2.2 M

# \$34.0M

## FIRE

If you have experienced or witnessed a traumatic event such as a car accident, medical emergency, fire, or rescue, you have seen first-hand the professionalism and expertise of the people that comprise Sioux Falls Fire Rescue. It is these moments when firefighters are needed most that a person realizes the importance of having highly trained firefighters ready to respond rapidly and effectively when major events occur that impact lives and property. That is why it is so critically important to ensure that we continue to invest in our Fire Rescue department facilities, equipment, people and their all hazards training to maintain and continue improving their capacity to meet the needs of Sioux Falls residents, visitors, and businesses.

Investing in public safety is key to ensure the needs of our residents, personnel and business community are met in the short-term and long-term. Doing this effectively and efficiently requires collaborative and strategic partnerships. A great example of collaboration is the planned Public Safety Training Campus, which will include an emergency communication center for Metro 911, and community based training for all public safety members including fire, EMS and police. This facility will not only ensure that Sioux Falls has the best trained firefighters and police, but will also ensure during times of crisis, that the community has a 911 center equipped, ready and supported to be the communication life line. The challenges of a pandemic and other tragic events have further driven the need for public safety to be a source of calm and appropriate response to manage and support all hazards, disasters and events. This Public Safety Training Campus can serve as a great example of collaboration and how the City can help lead efforts of positive outcomes and impacts through appropriate and high quality training for the benefit of the entire region.

Funding for the Public Safety Training Campus and 911 dispatch center is proposed in Community Bond 2020, which will be coming forward for Council consideration in late summer/fall 2020. The debt service associated with this bond request is included in the 2021 budget.

Protecting people and property from the risks of fire, medical and other emergencies requires resources properly located and equipped to meet the demand. In addition to the investment in the Public Safety Training Campus, construction of Fire Station 12 is underway, located at the corner of 41st and Faith Avenue in southeastern Sioux Falls, and set to open in spring 2021. The 2021 budget includes funding for 15 additional fire personnel as well as the necessary supplies and equipment to operate the new fire station after construction is complete.

Sioux Falls Fire Rescue is accredited through the Center for Public Safety Excellence (CPSE) and the community continues to see an ISO rating of 1, the highest rating a community can receive. These achievements are a testament to the community, city departments and 211 dedicated members serving Sioux Falls Fire Rescue. Proactively engaging and educating the community is central to the department's mission of risk reduction and preventing loss before it occurs including teaching youth about fire safety, helping properly install child safety seats in vehicles, distributing fire alarms, planning for emergencies, and inspecting commercial buildings. Investing in Sioux Falls Fire Rescue will ensure we can properly respond to current risks and emergencies while preparing to meet new ones in the future.



# FIRE

## OPERATING BUDGET BY CATEGORY

	2020 Budget	2021 Budget	\$ Change	% Change
<b>Revenues</b>				
Government Shared	\$674,000	\$683,000	\$9,000	1.3%
Charges	718,100	765,600	47,500	6.6%
<b>Total Revenues</b>	<b>\$1,392,100</b>	<b>\$1,448,600</b>	<b>\$56,500</b>	<b>4.1%</b>
<b>Expenses</b>				
Fulltime Wages & Benefits	\$24,576,929	\$26,503,530	\$1,926,601	7.8%
Part-Time	20,748	20,748	-	0.0%
Overtime	1,550,000	1,550,000	-	0.0%
Total Personnel	26,147,677	28,074,278	1,926,601	7.4%
Professional Services	424,443	441,695	17,252	4.1%
Rentals	387,808	450,394	62,586	16.1%
Repair & Maintenance	1,221,786	1,180,869	(40,917)	-3.3%
Supplies & Materials	813,912	1,141,262	327,350	40.2%
Training & Education	249,383	249,883	500	0.2%
Utilities	295,594	307,706	12,112	4.1%
Other	-	-	-	0.0%
Total Other Operating	3,392,926	3,771,809	378,883	11.2%
<b>Total Operating Expenses</b>	<b>\$29,540,603</b>	<b>\$31,846,087</b>	<b>\$2,305,484</b>	<b>7.8%</b>

**\$534.5M**  
**VALUE OF PROPERTY SAVED**  
**AFTER FIRE EXPOSURE (98.6%)**

90% OF PRIORITY CALLS HAVE A  
 RESPONSE TIME OF  
**9:37**   
 OR UNDER.

**CARDIAC  
 ARREST  
 LIVES SAVED** **22**

### MAJOR OPERATING BUDGET IMPACTS

#### PERSONNEL

\$1,330,000 increase for 15 personnel for new Station #12 (3 fire captains, 3 fire apparatus operators, 9 fire fighters).

#### RENTALS

\$68,000 increase due to revised City-wide allocation of internal technology rental charges.

#### REPAIR AND MAINTENANCE

\$73,000 decrease due to the completion of tuckpointing/siding of Fire Station 7. Moved budget to next priority building (Law Enforcement Center) in the centralized facility plan.

\$15,000 increase for public access AED battery replacements.

#### SUPPLIES AND MATERIALS

\$222,000 increase for turnout gear & uniforms for new Station #12 hires.

\$71,000 increase for costs related to the EMS operations growth, including \$40,000 in EMS supplies.

#### UTILITIES

\$10,500 increase for new Station 12 utilities.

# CAPITAL PROGRAM

Sources	2021 Budget
2nd Penny Sales Tax	2,196,000
<b>TOTAL CAPITAL SOURCES</b>	<b>\$2,196,000</b>

Projects	2021 Budget
Land Acquisitions	250,000
<b>TOTAL CAPITAL PROJECTS</b>	<b>\$250,000</b>

Equipment	2021 Budget
Emergency Medical Service	235,000
Fire Vehicles	1,300,000
Rescue Equipment	301,000
Vehicles	110,000
<b>TOTAL CAPITAL EQUIPMENT</b>	<b>\$1,946,000</b>
<b>TOTAL CAPITAL PROGRAM</b>	<b>\$2,196,000</b>

# OPERATING BUDGET BY PROGRAM

	2021 Budget
Fire Service	28,404,764
Fire Prevention/Community Risk Reduction	2,168,963
Emergency Preparedness	390,036
Centralized Facilities	882,325
<b>Total Operating Budget by Program</b>	<b>\$31,846,087</b>

## FULLTIME POSITIONS

Fire Station 12 Personnel:  
Firefighters (15)

# 226

↑15

# NEW FIRE STATION AT 41ST & FAITH AVE. TO OPEN IN 2021



NUMBER OF ANNUAL  
COMMERCIAL INSPECTIONS:  
**2,957**



SUPPORT OVER  
**12,500 CALLS PER YEAR**



# 2 NEW FIRE TRUCKS; 1 NEW EMS RESPONSE UNIT



## KEY STATISTICS

	2019
Fire Stations	11
Number of Annual Commercial Inspections	2,957
Response Time or Less for 90% of Priority Emergency Calls	9:51
Total Fire Incidents	264
Total Nonfire Incidents	13,342
Medical	6,634
False Alarms	1,809
Mutual Aid	115
Hazardous Materials	199
Other Hazardous Responses	858
Other Responses	3,727

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PERSONNEL		\$	36.4 M
OPERATING		\$	7.1 M
DEBT SERVICE		\$	—
CAPITAL		\$	1.9 M

# \$45.4M

## POLICE

The Mission of the Sioux Falls Police Department is to partner with the community to serve, protect and promote quality of life. While this statement is simple; it touches every part of our organization and is the foundation of everything the Police Department does.

The first and most important priority of the Department is the protection of human life. Every officer of the Department is trained to see themselves first as a public servant, one that is prepared to place themselves into harm's way at a moment's notice. This and the protection of citizen's property are fundamental pieces of the Department's mission to promote a safe city with a strong quality of life. Officers understand that their primary roles are to enforce the law, maintain order, prevent crime, and partner with the community. Officers are supported at a high level by a dedicated and effective civilian staff in the Crime Lab, Records Section and Animal Control team. The public safety mission of our city takes us all.

One of the biggest challenges faced by the Police Department is keeping up with the growth of the city. Maintaining the proper number of officers, managing response times and making sure the Department is meeting the public safety expectations of citizens are very important. To keep the number of officers in step with population growth, five additional staff officer positions are part of the 2021 budget. Two of these positions are primarily funded by grant funds.

The Department looks forward to moving into the leased building space in the southwest portion of the city for our remote Police Report to Work location. We are scheduled to take possession of the building in August 2020. This concept will reduce commute times, and relieve personnel workspace crowding and parking congestion at the downtown Law Enforcement Center. Leasing provides an opportunity to review success and maintain flexibility for the future.

Finding creative ways to address our personnel shortages continues to be a strong emphasis for our Department. In 2020, our Department's proposal to conduct remote State Law Enforcement

Training Academies in Sioux Falls was accepted by the Attorney General. This agreement will allow our Department to offer basic certification training for up to 15 recruit officers per session thereby insuring our ability to meet our hiring and training goals. This timely and exciting approval will give our Department the capacity to bring our personnel numbers back up to our authorized strength of 279 officers in 2021. The cost of hosting a local training academy is \$78,500 and has been included in the 2021 Budget.

It is vital to the citizens of our city and members of our Department, that our employees receive continual training to ensure their safety and provide top level service. The Public Safety Training Center project will continue to progress through 2021. This is a very important project that will provide a premier training environment for the City's public safety teams well into the future.

In 2021, our Department is looking to complete the purchase of body cameras, which was started two years ago, by equipping the remainder of our uniformed services patrol officers. These additional 150 cameras will record officers' interaction with crime victims, suspects, residents and visitors. The recorded interaction may reduce officers' use of force, officer complaints, increase officer accountability and provide quicker resolutions to criminal investigations.

The 2021 budget also includes a \$337,000 increase in the City's commitment to Metro Communications. As a joint venture between the City of Sioux Falls and Minnehaha County, this vital link in the public safety system has held the line on staff increases over the last several years. After an extensive joint review of Metro Communication's operations, it was evident that additional resources are necessary to support not only the increased call for service volume but also the growth in the City and County public safety workforces. This increase will fund additional staffing, contractual agreements, and maintain reserve monies going forward.

# POLICE

## OPERATING BUDGET BY CATEGORY

	2020 Budget	2021 Budget	\$ Change	% Change
<b>Revenues</b>				
Government Shared	\$1,043,000	\$1,526,430	\$483,430	46.3%
Charges	141,500	141,500	-	0.0%
Licenses & Permits	50,000	50,000	-	0.0%
Other (Contributions, Rentals)	60,000	60,000	-	0.0%
<b>Total Revenues</b>	<b>\$1,294,500</b>	<b>\$1,777,930</b>	<b>\$483,430</b>	<b>37.3%</b>
<b>Expenses</b>				
Fulltime Wages & Benefits	\$33,027,370	\$34,723,359	\$1,695,989	5.1%
Part-Time	163,690	230,670	66,980	40.9%
Overtime	1,201,500	1,400,000	198,500	16.5%
Total Personnel	34,392,560	36,354,029	1,961,469	5.7%
Professional Services	845,147	878,822	33,675	4.0%
Metro Communications	1,348,673	1,685,841	337,168	25.0%
Rentals	655,097	888,141	233,044	35.6%
Repair & Maintenance	857,350	905,600	48,250	5.6%
Supplies & Materials	1,557,358	2,194,440	637,082	40.9%
Training & Education	240,871	244,031	3,160	1.3%
Utilities	334,075	336,984	2,909	0.9%
Other	-	-	-	0.0%
Total Other Operating	5,838,571	7,133,859	1,295,288	22.2%
<b>Total Operating Expenses</b>	<b>\$40,231,131</b>	<b>\$43,487,888</b>	<b>\$3,256,757</b>	<b>8.1%</b>



# 279

**SWORN OFFICERS**

# 9:00

**AVERAGE RESPONSE TIME  
ON PRIORITY CALLS**

## MAJOR OPERATING BUDGET IMPACTS

### PERSONNEL

\$1,695,989 increase due to wage and benefit adjustments and 5 new police officer positions (\$442,000)

### OVERTIME

\$200,000 increase for Special Events related overtime.

### PART-TIME

\$41,000 increase for a background investigation position and a sex offender registration position.

\$25,000 increase for instructor wages for the Recruit Academy.

### PROFESSIONAL SERVICES

\$337,168 increase for the City's annual contribution to Metro Communications due to growth and demand for services.

\$33,675 increase for contribution to Property Liability Insurance Fund (\$18,000) and normal growth of services including interpreter fees (\$12,000) and testing services for investigations (\$5,000).

### RENTALS

\$212,500 increase due to revised City-wide allocation of internal technology rental charges.

\$20,000 increase for property taxes on the west side Report to Work site lease.

### REPAIR & MAINTENANCE

\$25,000 decrease for the Report to Work remodel budget as most of that work should be completed in 2020.

\$73,000 increase as part of the Centralized Facilities tuckpoint/siding cyclic program for the Law Enforcement Center.

### SUPPLIES AND MATERIALS

\$400,000 increase for body cameras and data storage, offset by increase in grant revenues.

\$200,000 increase for Covid-19 Grant; grant funds remaining from 2020 can be used in 2021.

\$23,395 increase for SFPD Recruit Academy supplies.

## CAPITAL PROGRAM

### Sources 2021 Budget

2nd Penny Sales Tax	1,902,500
Grants	41,817

**TOTAL CAPITAL SOURCES** \$1,944,317

### Equipment

Patrol Vehicles	897,800
Emergency Response Vehicles	450,000
Technology	201,780
Radios	186,037
Animal Control	91,000
Crime Lab	75,000
Trailers	18,000
K-9 Dog	15,000
Utility Vehicle	9,700

**TOTAL CAPITAL PROGRAM** \$1,944,317

## OPERATING BUDGET BY PROGRAM

	2021 Budget
Uniformed Services	31,760,282
Investigation	5,840,364
Crime Lab	1,198,185
Records	1,053,158
Animal Control	1,086,955
Centralized Facilities	863,103
Metro Communications	1,685,841
<b>Total Operating Budget by Program</b>	<b><u><u>\$43,487,888</u></u></b>

FULLTIME POSITIONS  
Police Officers (5)

**316** ↑ 5



**125,885**  
POLICE CALLS  
IN 2019



**5 K-9**  
UNITS



**97%**

OF NATIONAL CITIZEN SURVEY  
PARTICIPANTS FELT SAFE IN THEIR  
NEIGHBORHOODS

MAINTAIN OR REDUCE RATIO OF INJURY  
PRODUCING TRAFFIC ACCIDENTS (PER 1,000)

**8.0**

### KEY STATISTICS

2019

Average Response Time on Priority Calls	8:33
Part 1 Violent Crimes Clearance Rate	72%
Part 1 Property Crimes Clearance Rate	35%
Traffic Citations Issued	24,322



*Intentionally Left Blank*



PERSONNEL		\$	15.0 M
OPERATING		\$	17.3 M
DEBT SERVICE		\$	0.9 M
CAPITAL		\$	64.9 M

# \$98.1M

## HIGHWAYS AND STREETS

The street network is the City’s largest asset, valued at over one billion dollars! In 2019, Engineering completed a comprehensive, citywide survey of roadway conditions. The City scored 70 overall on a scale of 0-100. This rating is ‘above average’ when compared with other northern climate municipalities. Because of consistent investments in rehabilitation and reconstruction as well as the addition of new development streets, the rating is the same as in 2015. The results of this study will help guide pavement management strategies and prioritize reconstruction efforts over the next five years. Prioritization of investments in our highways and streets were a key finding from the recent Sioux Falls Metropolitan Organization (MPO) market survey in advance of the 2045 Sioux Falls MPO Long Range Transportation Plan (LRTP). More than two thirds (69%) of residents and 72% of employers responded funding for roads and highway improvements should be increased over the next five years. Priorities in the coming year include the rehabilitation/diamond grinding of Kiwanis Avenue, American with Disabilities Act improvements to public right-of-way facilities, and coordinating with the State of South Dakota on two existing interchange improvement projects. The Engineering team is busy ensuring a quality transportation network for the community and ensuring businesses have proper access to support their growth.

The Street division of Public Works is responsible for some of the toughest work in our City. In the winter, crews work around the clock to clear snow and ice from more than 3,200 lane miles of street, typically accomplishing this in 24 hours. This helps ensure safer commutes, reduces the likelihood of accidents for residents, and keeps our cold-weather

economy humming. During the past winter the Streets team piloted the use of salt/brine mixture as a pre-treating process before winter weather. The pilot was a success reducing the use of salt by almost 50% on the sections the salt brine was applied. Along with using software that closely monitors and predicts the wintry weather conditions, the team has also tried to use a smart amount of salt on the City streets. A decrease in the amount of salt purchased will be used to purchase a salt brine machine system to produce salt brine for anti-icing operations. The Streets team also piloted and is researching several Automatic Vehicle Locator softwares to install in sander trucks to closely monitor the use of salt and chemicals on City streets. In addition, this technology would increase efficiency in the removal of snow and better regulate the distribution of salt.

When winter finally moves on and we welcome warmer temperatures, the Street crews gear up for pothole patching, asphalt repair, slurry seal, and mill and overlay operations. Each year wet and severe cold winter conditions negatively impact road conditions. Implementation of the SeeClickFix app has helped to identify potholes and asphalt issues more quickly. Since its roll out in 2019, the team has completed almost ten thousand pothole requests through the app. Crews will mill and overlay roughly 200 city blocks, and slurry seal more than 400 city blocks.

The Street division also handles the street sweeping program. In 2019, the Streets team picked up over ten thousand tons of debris from City streets. The debris otherwise would be left to flow into our storm drainage system, cause road hazards, and could even lead to air pollution problems.

The City’s Storm Drainage infrastructure plays a key role in protecting the public during large rain events or river flooding. Over the past 2 years, the city has relied heavily on the Storm Drainage systems to safely convey water through town to the Big Sioux River.

This system is comprised of 326 drainage properties encompassing over 1,200 acres of land. These properties contain drainage channels, ponds, and best management practices (BMPs) that control storm event runoff to protect private property.

Managing this system includes jetting and televising pipes for obstruction, reviewing plans for new developments, inspecting the levee system, construction of regional BMPs, and water quality sampling of the Big Sioux River and its urban tributaries.

Traffic and Street Lights program proudly maintains 20,000 street lights in our city and interstates. The program began converting streetlights to new LED technology in 2016. The Capital Program includes funding for replacing between 1,400 and 1,600 lights each year—increasing the average life of a bulb from four years to up to 20 years, all while using half of the electricity! This results in significant long-term savings in power costs, which has typically been budgeted at \$1.7 million annually. The program also maintains 273 signalized intersections and 40,000 street signs. Some of the City’s major traffic corridors use adaptive traffic systems where the signals communicate with each other to optimize traffic flow. A lot of research and time goes into the safety of our roads!

# HIGHWAYS AND STREETS

## OPERATING BUDGET BY CATEGORY

	2020 Budget	2021 Budget	\$ Change	% Change
<b>Revenues</b>				
Street Frontage Tax	\$4,815,000	\$4,863,150	\$48,150	1.0%
License and Permits	179,030	179,030	-	0.0%
Motor Vehicle Licenses & Wheel Tax	3,301,000	3,388,399	87,399	2.6%
Federal Grants	779,000	779,000	-	0.0%
Charges for Services	180,000	584,140	404,140	224.5%
Miscellaneous	41,000	41,000	-	0.0%
<b>Total Revenues</b>	<b>\$9,295,030</b>	<b>\$9,834,719</b>	<b>\$539,689</b>	<b>5.8%</b>
<b>Expenses</b>				
Fulltime Wages & Benefits	\$10,964,983	\$11,480,801	\$515,818	4.7%
Part-Time	970,096	962,868	(7,228)	-0.7%
Overtime	404,232	405,000	768	0.2%
<b>Total Personnel</b>	<b>12,339,311</b>	<b>12,848,669</b>	<b>509,358</b>	<b>4.1%</b>
Professional Services	1,577,954	1,624,932	46,978	3.0%
Rentals	3,475,840	3,793,801	317,961	9.1%
Repair & Maintenance	4,424,962	4,937,953	512,991	11.6%
Supplies & Materials	3,154,430	3,164,434	10,004	0.3%
Training & Education	65,285	67,264	1,979	3.0%
Utilities	1,970,833	2,001,110	30,277	1.5%
Other	-	-	-	0.0%
<b>Total Other Operating</b>	<b>14,669,304</b>	<b>15,589,494</b>	<b>920,190</b>	<b>6.3%</b>
<b>Total Operating Expenses</b>	<b>\$27,008,615</b>	<b>\$28,438,163</b>	<b>\$1,429,548</b>	<b>5.3%</b>

**70** **CONDITION RATING OF STREETS**  
(SCALE 1-100; SURVEY COMPLETED EVERY 3 YEARS)

**EFFICIENT SNOW REMOVAL SERVICES**  
**<48 HRS**  
(TIME IT TAKES TO PLOW THE STREETS AFTER A DECLARED SNOW ALERT)

**RELIABLE TRAVEL TIME**   
**500**  
(TRAFFIC COUNTS AND STUDIES)

## MAJOR OPERATING BUDGET IMPACTS

### REVENUES

\$48,000 increase in Street Frontage Tax based on growth and no rate increases.

\$87,000 increase in Motor Vehicle Licenses and Wheel Tax based on growth and no rate increases.

\$400,000 increase due to the reallocation of street light accident repairs from the Power and Distribution fund.

### PROFESSIONAL SERVICES

\$23,500 increase for Design & Engineering Services for building remodel.

\$20,000 increase for 5G towers for consulting (reallocated from Planning and Development).

### RENTALS

\$137,000 increase due to revised City-wide allocation of internal technology rental charges.

\$170,000 increase in internal fleet rental charges based on equipment rented to the department.

### REPAIR AND MAINTENANCE

\$20,000 increase for repair and maintenance of equipment charged by fleet.

\$400,000 increase due to the reallocation of street light repairs from the Power and Distribution fund (offset with revenues).

\$30,000 increase for fiber optic repairs.

\$10,000 increase for contracted snow removal services for viaducts.

### SUPPLIES AND MATERIALS

No change in supplies and materials due to implementing new anti-icing equipment and technology solutions. The 2021 budget includes purchasing a piece of equipment (OCEP Plan) to allow for a salt brine solution to be used on the winter roads as a pre-treatment. The City is also investing in new technology AVL (Automated Vehicle Locators Telematics). This new technology will provide key data to help improve the management of application rates depending on weather conditions and better tracking of materials. The combined use of a new salt brine process and new technology has allowed the City to reduce our salt tonnage by 3,500 tons and also account for a rate change utilizing the same budget as 2020.

### UTILITIES

\$12,000 increase based on adjustments for utilities.

\$13,000 increase in cell phone and internet access due to leveraging technology to track work orders in real-time allowing for efficient management of resources.



## CAPITAL PROGRAM

### Sources 2021 Budget

2nd Penny Sales Tax	41,217,130
State Contributions	5,675,000
Sidewalk Assessments	500,000
Platting Fees	2,540,000

**TOTAL CAPITAL SOURCES \$49,932,130**

### Capital Projects

Maintenance and Rehab	13,038,967
Major Street Reconstruction	11,781,008
Arterial Street/Intersections	13,362,973
SDDOT Project Coordination	3,355,000
Downtown Improvements	1,000,000
Bridge Rehab/Replacement	2,300,000
Other Projects	4,661,182

**TOTAL CAPITAL PROJECTS \$49,499,130**

### Equipment

Concrete Equipment	170,000
Anti-Icing Machine	120,000
Traffic Equipment	50,000
Survey Equipment	32,000
Trailers	26,000
Heavy Equipment	25,000
Signs	10,000

**TOTAL CAPITAL EQUIPMENT \$433,000**

**TOTAL CAPITAL PROGRAM \$49,932,130**

## OPERATING BUDGET BY PROGRAM

	2021 Budget
Street Winter Operations	9,469,158
Street Maintenance	7,004,735
Engineering	5,625,412
Traffic and Street Lights	5,918,858
Centralized Facilities	420,000
<b>Total Operating Budget By Program</b>	<b>\$28,438,163</b>

FULLTIME POSITIONS

**108** ↑ 0



NUMBER OF STREET LIGHTS MAINTAINED

**20,000**

NUMBER OF LIGHTS SWITCHED TO LED  
(REDUCED POWER CONSUMPTION)

**7,000**

OVER 700 BLOCKS OF STREET PRESERVATION, REHABILITATION, AND RECONSTRUCTION



PREPARED TO REPAIR MORE THAN **10,000 POTHOLES**

**6**

PLANNED MAJOR SNOW EVENTS

BUDGETED

### KEY STATISTICS

	2019
Front Foot	4,712,934
Lane Miles	3,157
Crack Sealing Blocks	252
Surface Treatment Blocks	396
Mill and Overlay Blocks	186
Sweeping Events	3
Traffic Counts	477
Traffic Studies and Signal Enhancers	107

# STORM DRAINAGE

## BUDGET BY CATEGORY

	2020 Budget	2021 Budget	\$ Change	% Change
<b>Revenues</b>				
Charges	\$10,818,922	\$11,634,775	\$815,853	7.5%
State Revolving Loans (SRF)	9,458,000	4,800,000	(4,658,000)	-49.2%
Platting Fees	1,127,181	1,127,181	-	0.0%
<b>Total Revenues</b>	<b>\$21,404,103</b>	<b>\$17,561,956</b>	<b>\$(3,842,147)</b>	<b>-18.0%</b>
<b>Expenses</b>				
Full Time Wages & Benefits	\$2,091,412	\$2,088,085	\$(3,327)	-0.2%
Part-Time	44,000	44,000	-	0.0%
Overtime	5,981	26,050	20,069	335.5%
Total Personnel	2,141,393	2,158,135	16,742	0.8%
Professional Services	157,383	162,324	4,941	3.1%
Rentals	244,200	244,200	-	0.0%
Repair & Maintenance	1,139,575	1,161,766	22,191	1.9%
Supplies & Materials	73,105	78,405	5,300	7.3%
Training & Education	16,110	16,110	0.44	0.0%
Utilities	10,899	8,621	(2,278)	-20.9%
Other	-	-	-	0.0%
Total Other Operating	1,641,271	1,671,426	30,155	1.8%
Capital	18,725,000	14,990,000	(3,735,000)	-19.9%
Debt Service	963,834	883,748	(80,086)	-8.3%
<b>Total Expenditures</b>	<b>\$23,471,498</b>	<b>\$19,703,309</b>	<b>\$(3,768,189)</b>	<b>-16.1%</b>

### DRAINAGE PROPERTIES MAINTAINED

**326** PROPERTIES | **1,200** ACRES

### INLETS CLEANED

**3,973**

**564,987** FEET  
INLETS /STORM JETTED

FULLTIME POSITIONS **9**↑**10**



## MAJOR BUDGET IMPACTS

### CHARGES

\$815,853 increase in Storm Drainage charges based on growth and minor rate increase.

### OVERTIME

\$20,069 increase in overtime to meet annual production goals for permit compliance.

### REPAIRS & MAINTENANCE

\$22,191 increase based on the demand for service and an inflationary increase in rates being charged by the Fleet Department for repair and maintenance equipment.

### CAPITAL

\$3,735,000 decrease is due to various timing of capital projects and purchasing of equipment.

## CAPITAL PROGRAM

### Sources

Drainage Fees	10,190,000
State Revolving Loans	4,800,000

### TOTAL CAPITAL SOURCES

**\$14,990,000**

### Projects

Drainage Improvements	5,560,000
Non Point Source Improvements	4,800,000
Regional Stormwater Analysis & Improvements	2,310,000
Highway & Streets Projects	1,170,000
Sump Pump Collection Systems	450,000
Flood Control System Improvements	250,000
Water Reclamation Projects	50,000

### TOTAL CAPITAL PROJECTS

**\$14,590,000**

### Equipment

Vactor Truck	400,000
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### TOTAL CAPITAL EQUIPMENT

**\$400,000**

### TOTAL CAPITAL PROGRAM

**\$14,990,000**



PERSONNEL		\$	9.9 M
OPERATING		\$	4.5 M
DEBT SERVICE		\$	—
CAPITAL		\$	0.1 M

**\$14.5M**

## PUBLIC HEALTH

Just as our City team is working today for a better tomorrow, we want to ensure that what we do today helps our residents live a *healthier* tomorrow.

The Sioux Falls Health Department works to improve the quality of life of residents by preventing or controlling disease, mitigating adverse health conditions and threats, and providing an open door to primary health services.

We know that our well-being is impacted by more than just our DNA. The environment in which we live, work, learn and play can impact everything from our physical health to our mental health. We also know that life expectancy can vary as much as 14 years, depending on where in Sioux Falls you live. Our zip code can indeed be a better predictor of health than our genetic code.

Improving quality of life for all residents requires addressing social and environmental determinants of health both through broad, community-based approaches as well as targeted strategies focused on those experiencing the greatest disparities. The approach must be one of prevention and equity.

At its core, Public Health plays a critical role in preparing the community's response to, and recovery from, disease and emergencies. From seasonal West Nile or Influenza to new health threats like COVID-19, our Public Health team is here to take the lead on coordinating City strategies, as well as facilitating collaborative efforts with community partners.

And, while COVID-19 presented a number of challenges, we also found opportunities. As we had to modify operations – sometimes daily – to keep staff and patients safe, we discovered efficiencies and new uses for technology that we can now integrate into our services. From modified translation procedures to utilizing telehealth, we are exploring

and embracing innovation to serve our community with even greater impact.

Over the past few years through our ongoing Community Health Needs Assessment work, a new priority area emerged related to mental health and substance use disorder (SUD). All too often, individuals in crisis with these conditions cycle in and out of jail, or the local emergency departments. This led the City to partner with Minnehaha County and local health systems to develop Link, a community triage center focused on low risk substance abuse and mental crisis cases. Link is an exciting project because it will be a community facility located in the City Annex Building, providing an alternative to the emergency department or jail for those with SUD and those experiencing a mental illness crisis. The 2021 budget includes the City of Sioux Falls' commitment to fund Link in partnership with Minnehaha County, Sanford and Avera. An additional \$100,000 in operating support is budgeted to help fund initial operating expenses for Link, which is expected to open before the end of the year. Support for Link has been widespread. This collaboration among government and health care partners is a model for what can be achieved when multiple stakeholders have a unified vision to benefit the entire community.

As we focus on the health and well-being of the community, we also want to ensure that Sioux Falls is more livable for all ages. We are proud that Sioux Falls became the first South Dakota community to join the AARP Network of Age-Friendly Cities, which emphasizes eight domains of livability. Those domains align well with our One Sioux Falls framework that addresses issues such as public health and safety, accessible housing, transportation, and workforce. Together with community partners, we are leading a strategic planning process to learn more about the needs of older adults and to engage resident of all ages in projects that enhance the vitality and diversity of our community.

# PUBLIC HEALTH

## OPERATING BUDGET BY CATEGORY

### Falls Community Health Clinic

	2020 Budget	2021 Budget	\$ Change	% Change
<b>Revenues</b>				
Government Shared (Grants)	\$3,478,469	\$3,619,869	\$141,400	4.1%
Charges (Net)	5,185,875	4,572,268	(613,607)	-11.8%
Miscellaneous	602,000	602,000	-	0.0%
<b>Total Revenues</b>	<b>\$9,266,344</b>	<b>\$8,794,137</b>	<b>\$(472,207)</b>	<b>-5.1%</b>
<b>Expenses</b>				
Full Time Wages & Benefits	\$6,975,351	\$7,035,008	\$59,657	0.9%
Part-Time	473,742	679,942	206,200	43.5%
Overtime	26,500	26,500	-	0.0%
Total Personnel	7,475,593	7,741,450	265,857	3.6%
Professional Services	2,135,397	1,996,043	(139,354)	-6.5%
Rentals	134,381	172,895	38,514	28.7%
Repair & Maintenance	86,040	71,040	(15,000)	-17.4%
Supplies & Materials	813,500	813,500	-	0.0%
Training & Education	94,574	94,574	-	0.0%
Utilities	104,094	120,682	16,588	15.9%
Other	-	-	-	0.0%
Total Other Operating	3,367,986	3,268,734	(99,252)	-2.9%
<b>Total Operating Expenses</b>	<b>\$10,843,579</b>	<b>\$11,010,185</b>	<b>\$166,606</b>	<b>1.5%</b>

**22,000**  
MEDICAL VISITS



IN 2019

**11,000** DENTAL VISITS



IN 2019

**3,000**



BEHAVIORAL HEALTH VISITS IN 2019

IMPROVEMENT IN  
**9 OUT OF 14**  
QUALITY MEASURES  
REPORTED IN 2019,

INCLUDING DIABETES CONTROL, BLOOD PRESSURE CONTROL,  
AND TOBACCO SCREENING.

## MAJOR OPERATING BUDGET IMPACTS

### REVENUES

\$613,607 decrease due to clinic fee adjustment trends.

### PART-TIME

\$115,200 reallocated health providers previously budgeted under professional services to part-time.

\$91,000 increase for part-time dentist.

### PROFESSIONAL SERVICES

\$115,200 reallocated health providers to part-time.

\$17,000 increase in postal services to adjust to actuals.

### REPAIR AND MAINTENANCE

\$15,000 decrease for removal of office remodel budget.



# OPERATING BUDGET BY CATEGORY

## Community Health, Safety, and Enforcement

Budget Overview	2020 Budget	2021 Budget	\$ Change	% Change
<b>Revenues</b>				
Government Shared	\$354,000	\$354,000	\$ -	0.0%
Charges	291,651	291,651	-	0.0%
Contributions	49,000	49,000	-	0.0%
Other (License/Permits, Fines)	373,610	373,610	-	0.0%
<b>Total Revenues</b>	<b>\$1,068,261</b>	<b>\$1,068,261</b>	<b>\$ -</b>	<b>0.0%</b>
<b>Expenses</b>				
Full Time Wages & Benefits	\$1,851,134	\$1,872,952	\$21,818	1.2%
Part-Time	287,300	287,300	-	0.0%
Overtime	9,500	9,500	-	0.0%
Total Personnel	2,147,934	2,169,752	21,818	1.0%
Professional Services	441,895	554,164	112,269	25.4%
Rentals	107,723	123,876	16,153	15.0%
Repair & Maintenance	59,930	54,930	(5,000)	-8.3%
Supplies & Materials	471,712	472,437	725	0.2%
Training & Education	23,256	23,256	-	0.0%
Utilities	24,255	26,630	2,375	9.8%
Other	-	-	-	0.0%
Total Other Operating	1,128,771	1,255,292	126,521	11.2%
<b>Total Operating Expenses</b>	<b>\$3,276,705</b>	<b>\$3,425,044</b>	<b>\$148,339</b>	<b>4.5%</b>

## MAJOR OPERATING BUDGET IMPACTS

### PROFESSIONAL SERVICES

\$100,000 increase in City's contribution to Link.

\$12,000 increase in postal services to adjust to actuals.

### RENTALS

\$16,153 increase due to revised City-wide allocation of internal technology rental charges.

### REPAIR & MAINTENANCE

\$5,000 decrease in vehicle repairs based on actual trends.

WEBSITE TRAFFIC TO THE EMOTIONAL HEALTH PAGES OF THE EVEN HERE CAMPAIGN INCREASED

159%

89%

OF HEALTH NUISANCES CASES WERE CORRECTED WITH NO ENFORCEMENT ACTIVITY AT ALL (ONLY A NOTICE LETTER SENT)

## CAPITAL PROGRAM

### Sources 2021 Budget

2nd Penny Sales Tax	101,000
<b>TOTAL CAPITAL SOURCES</b>	<b>\$101,000</b>

### Equipment

Medical Equipment	20,000
Dental Equipment	35,000
Vehicles	46,000
<b>TOTAL CAPITAL PROGRAM</b>	<b>\$101,000</b>

## OPERATING BUDGET BY PROGRAM

	2021 Budget
Medical	8,325,376
Dental	2,684,809
Falls Community Health Clinic	11,010,185
Community Safety & Enforcement	2,733,731
Community Health & Wellness	333,812
Link (Triage Center)	357,500
<b>Total Operating Budget by Program</b>	<b>\$14,435,228</b>

## KEY STATISTICS

	2019
Medical Visits	26,320
Dental Visits	10,078
Public Health Facility Inspections	3,539
Nuisance Inspections	5,008
Home Daycares	254
Nuisance Cases	1,450
Nuisance Property Cleanups	19
Vector Control Treatment Sites	16,357
NICE/KEEP Clean Up Area—Miles <sup>2</sup>	1.39

FULLTIME POSITIONS

83 ↑ 10

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# SIouxLAND LIBRARIES

Since 1995, Siouxland Libraries has served residents in Sioux Falls and Minnehaha County through five branch libraries in Sioux Falls, and eight branches in Baltic, Brandon, Colton, Crooks, Garretson, Hartford, Humboldt, and Valley Springs. Nearly 1 million people visit a Siouxland Libraries branch or the bookmobile annually, borrowing over 2.1 million items and attending one of more than 50 programs offered by the Library every week. Checking out books is only part of the important service model provided by Siouxland Libraries. Our library system and staff connect residents to a world of information and resources that can enrich and change their lives. Some of these resources include books on cultural diversity, learning computer skills, finding employment information, and early literacy and after school programs. Real stories of people growing as a person and getting back on their feet happen every day at the Siouxland Libraries.

The County is a key partner with the City by funding around 15% of Siouxland Libraries’ budget. Recognizing that not everyone has the ability to go to the library, staff have worked diligently to extend their services beyond the Libraries’ 13 physical locations. The Library brings service into the community via the Bookmobile, and by delivery to in-home daycares, to those that are homebound, and to senior living facilities. Books are also couriered between branches to maximize efficiencies and give citizens easy access to the collection of over 300,000 items.

The COVID-19 pandemic of 2020 significantly impacted library services with the closure of library buildings for nearly three months. The library staff responded with innovation to continue to fulfill the library’s mission. Changes made included increasing the digital collections, developing virtual programming—including online storytimes, creating “Virtual Library” pages which highlighted unique resources of special

interest to our citizens, expanding the newsletter with themed content, and offering curbside pickup of holds. Many of these new and changed services will continue in 2021 as the library strives to meet the needs of citizens wherever they are and whenever they want.

Siouxland Libraries has identified three key priorities that guide its strategy going forward. The first priority is maximizing citizen access to books, eBook, eAudio and other library assets, online information via public computers, and diverse programming that encourage personal development. The second priority for the Library is to increase the number of active library card holders (currently at 46% of the service population). The library card is the key to using the library collection and to accessing many of the libraries’ online resources. One strategy of this campaign is aimed at providing library cards to all school children. The third priority is to increase the number of visits to the library—both physically to the buildings and virtually through the website and library catalog. The library provides a shared space for everyone—from schoolchildren doing homework, the unemployed resident searching for a job and the senior wanting to understand other cultures by attending a book discussion. Siouxland Libraries are a place where people make connections.

# SIouxLAND LIBRARIES

## BUDGET BY CATEGORY

	2020 Budget	2021 Budget	\$ Change	% Change
<b>Revenues</b>				
County Operating Support	\$1,180,000	\$1,230,000	\$50,000	4.2%
Charges and Fines	112,000	112,000	-	0.0%
Contributions, Grants, Miscellaneous	56,000	56,000	-	0.0%
<b>Total Revenues</b>	<b>\$1,348,000</b>	<b>\$1,398,000</b>	<b>\$50,000</b>	<b>3.7%</b>
<b>Expenses</b>				
Fulltime Wages & Benefits	\$5,964,264	\$5,939,777	\$(24,487)	-0.4%
Part-Time	231,800	224,000	(7,800)	-3.4%
Overtime	3,110	500	(2,610)	-83.9%
Total Personnel	6,199,174	6,164,277	(34,897)	-0.6%
Professional Services	376,401	389,175	12,774	3.4%
Siouxland Museum Support	685,225	696,609	11,384	1.7%
Rentals	194,797	277,525	82,728	42.5%
Repair & Maintenance	488,909	521,550	32,641	6.7%
Supplies & Materials	375,620	369,045	(6,575)	-1.8%
Training & Education	15,500	15,500	-	0.0%
Utilities	265,528	285,883	20,355	7.7%
Other	1,500	-	(1,500)	-100.0%
Total Other Operating	2,403,480	2,555,287	151,807	6.3%
<b>Total Operating Expenses</b>	<b>\$8,602,654</b>	<b>\$8,719,564</b>	<b>\$116,910</b>	<b>1.4%</b>

47%

LIBRARY CARD HOLDERS AS A PERCENTAGE OF POPULATION

2 MILLION  
LIBRARY VISITS

(PHYSICAL & VIRTUAL)

CIRCULATION PER CAPITA

10.0

## MAJOR OPERATING BUDGET IMPACTS

### REVENUE (COUNTY OPERATING SUPPORT)

\$50,000 increased contribution from the County for operations.

### PROFESSIONAL SERVICES

\$35,000 increase for digital collections based on citizen needs.

### RENTALS

\$87,000 increase due to revised City-wide allocation of internal technology rental charges.

\$6,000 decrease for fleet rentals to align budget with actual trends.

### REPAIR AND MAINTENANCE

\$25,000 increase for cyclic repair and maintenance.

### SUPPLIES AND MATERIALS

\$7,000 decrease for early literacy computer stations based on needs.

### UTILITIES

\$20,355 increase to align budget to anticipated expenses based on actual trends.



## CAPITAL PROGRAM

### Sources 2021 Budget

2nd Penny Sales Tax	720,000
Minnehaha County	45,000
<b>TOTAL CAPITAL SOURCES</b>	<b>\$765,000</b>

### Equipment

Books	765,000
<b>TOTAL CAPITAL PROGRAM</b>	<b>\$765,000</b>

## OPERATING BUDGET BY PROGRAM

	2021 Budget
Operations	6,181,604
Technology	540,550
Collections	197,000
Program Support	79,625
Centralized Facilities	1,720,785
<b>Total Operating Budget by Program</b>	<b>\$8,719,564</b>

FULLTIME POSITIONS

**62**↑0



## SIouxLAND LIBRARIES BRANCHES

### Sioux Falls Branches

Caille  
Downtown Library  
Oak View  
Prairie West  
Ronning

### Rural Branches

Baltic  
Brandon  
Colton  
Crooks  
Garretson  
Hartford  
Humboldt  
Valley Springs



**SIouxLAND LIBRARIES**  
SIouxLANDLIB.ORG



**52,233** PEOPLE  
ATTENDED 2,754 PROGRAMS

NEARLY  
**1 MILLION**  
VISITORS  
PER YEAR



OVER  
**2.1 MILLION** ITEMS  
BORROWED

(1,850,000 PHYSICAL & 250,000 DIGITAL)

MEETING & STUDY ROOMS USED **12,807** TIMES



**103,840**  
LIBRARY  
CARDHOLDERS

**308,454**

ITEMS TO BE CHECKED OUT  
(COLLECTION SIZE)



**25,788**  
HOURS OPEN  
FOR SERVICE



**159,353**  
COMPUTER SESSIONS

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# PARKS AND RECREATION



Sioux Falls residents love to experience the outdoors and enjoy all Sioux Falls Parks and Recreation has to offer. Your park system encompasses more than 3,300 acres of parkland, 30 miles of award-winning bike

trails that meander along the Big Sioux River and through downtown, five outdoor pools, two outdoor spray parks, an indoor aquatic center, several ice rinks, volleyball and tennis courts, football fields, lacrosse fields, and five community centers. Larger baseball, softball and soccer complexes maintained by Parks and Recreation regularly host regional and national tournaments attracting thousands of people who stay, eat, and shop in our community.

Many significant capital investments have been made in the community over the past several years including the construction of the MIDCO® aquatic center and the Levitt Shell at Falls Park. The Levitt Shell in its inaugural year averaged the most attendance per concert than any other Levitt Shell venue in the United States. While COVID-19 resulted in the Friends of Levitt Shell providing virtual concerts in 2020, look for 50 free live concerts to grace the lawn in 2021.

Parks and Recreation partners with more than 70 non-profits in the delivery of a vast array of parks and recreation services including the Great Plains Zoo and Delbridge Museum of Natural History, Great Bear Ski Valley, the Mary Jo Wegner Arboretum and East Sioux Falls Historic Site, as well as many youth and adult sports associations.

Recognizing the variety and strength of our existing parks and recreation resources, a broad theme for the

department in 2021 is centered on taking care of what we have to ensure sustainability and excellence of these resources into the future. Our 2021 budget focuses on our core services and sustaining those programs and activities. It also hones in on continuing to maintain our infrastructure with our repair and maintenance programs.

The Capital Program includes funding for the long awaited and much needed Cherry Creek bike trail, enhancements to the Falls Park Visitors Center, and neighborhood park development at Majestic Meadows Park located at 41st and Sparta Avenue. Our flagship project over the next several years will be Phase 3 of the River Greenway in downtown Sioux Falls adjacent to the Sioux Steel Redevelopment. Phases one and two of River Greenway development have made downtown a preeminent location for recreation, special events, and nightlife while also fueling economic and business development in the surrounding area.

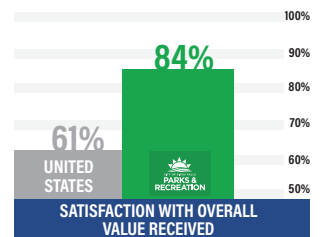
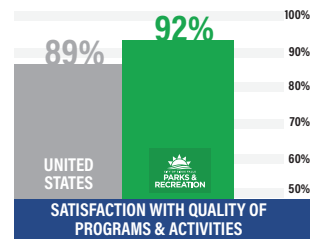
The Parks and Recreation Department continues to move forward with a bold initiative to raise \$10 million in private investments in the Parks and Recreation System by 2022. With the large donation of land by the Myrl Unzelman family as an addition to Family Park, as well as the gift from Joe and Jennifer Kirby to build a new dog park at Fort Sod, the department is well on its way to achieving this goal.

In 2019, the Department embarked on the development of a Comprehensive Plan for the entire Parks and Recreation System that will help guide strategies and investment for years to come. This plan was approved by the city council in 2020 and will serve as a good road map for the future of the park system. In 2021, the Department will also launch the Falls Park Design Competition that will identify specific projects and phases for improvement to existing assets as well as identify future investment opportunities at Falls Park.

# PARKS AND RECREATION

## OPERATING BUDGET BY CATEGORY

	2020 Budget	2021 Budget	\$ Change	% Change
<b>Revenues</b>				
Charges	\$2,164,900	\$2,100,800	\$(64,100)	-3.0%
Contributions	148,000	148,000	-	0.0%
Other (License/Permits, Rentals)	53,775	63,450	9,675	18.0%
<b>Total Revenues</b>	<b>\$2,366,675</b>	<b>\$2,312,250</b>	<b>\$(54,425)</b>	<b>-2.3%</b>
<b>Expenses</b>				
Fulltime Wages & Benefits	\$7,401,691	\$7,566,833	\$165,142	2.2%
Part-Time	3,986,863	3,986,863	-	0.0%
Overtime	38,627	38,627	-	0.0%
Total Personnel	11,427,181	11,592,323	165,142	1.4%
Professional Services	2,906,197	3,229,377	323,180	11.1%
Rentals	282,390	354,337	71,947	25.5%
Repair & Maintenance	2,629,221	2,676,402	47,181	1.8%
Supplies & Materials	1,009,970	944,560	(65,410)	-6.5%
Training & Education	30,005	40,005	10,000	33.3%
Utilities	1,774,101	1,697,476	(76,625)	-4.3%
Other	100,000	100,000	-	0.0%
Total Other Operating	8,731,884	9,042,157	310,273	3.6%
<b>Total Operating Expenses</b>	<b>\$20,159,065</b>	<b>\$20,634,480</b>	<b>\$475,415</b>	<b>2.4%</b>



**3,346**  
PARK ACRES

&

**80**  
DEVELOPED PARKS

&

**30**  
MILES OF TRAIL

## MAJOR OPERATING BUDGET IMPACTS

### REVENUE (CHARGES)

\$64,100 decrease to align Aquatics budgets to actual trends.

### PROFESSIONAL SERVICES

\$60,000 increase for the Zoo Management Agreement; the budget also includes a reallocation of \$231,000 from the Entertainment Tax Fund back to the General Fund.

\$36,000 increase to Property Liability Insurance fund contribution.

### RENTALS

\$62,000 increase due to revised City-wide allocation of internal technology rental charges.

### REPAIR AND MAINTENANCE

\$47,181 increase primarily due to a reallocation of budget from Professional Services and Supplies and Materials for completed one-time projects in 2020 allowing for an increase to the Aquatics maintenance budget to align with actual trends.

### SUPPLIES AND MATERIALS

\$65,410 decrease primarily due to the completion of one-time purchases in 2020 allowing for a reallocation of budget to Repair and Maintenance projects.

### UTILITIES

\$76,625 decrease to align budgets to actual trends.



# CAPITAL PROGRAM

## Sources 2021 Budget

2nd Penny Sales Tax	5,658,500
Other Financing	50,000
<b>TOTAL CAPITAL SOURCES</b>	<b>\$5,708,500</b>

## Projects

Greenways/Trails	1,950,000
Falls Park Development	820,000
Land Acquisitions	700,000
Park Infrastructure Improvements	415,000
Neighborhood Parks	330,000
Community/Regional Parks	120,000
ADA Improvements	63,000
<b>TOTAL CAPITAL PROJECTS</b>	<b>\$4,398,000</b>

## Equipment

Vehicles	576,000
Landscape Equipment	455,500
Great Plains Zoo	126,000
Tree Removal Equipment	60,000
Aquatics Facilities Equipment	58,000
Great Bear Equipment	35,000
<b>TOTAL CAPITAL EQUIPMENT</b>	<b>\$1,310,500</b>
<b>TOTAL CAPITAL PROGRAM</b>	<b>\$5,708,500</b>

# OPERATING BUDGET BY PROGRAM

	2021 Budget
Parks & Playgrounds	6,513,103
Aquatics (Midco Aquatic Center: \$1.8M)	3,791,592
Outdoor Sports	2,986,035
Forestry	2,013,101
Zoo	1,930,432
Community Centers	1,753,297
External Property Maintenance	851,245
External Special Events	406,395
Music & Theater Venues	269,280
Centralized Facilities (Park Shop)	120,000
<b>Total Operating Budget by Program</b>	<b>\$20,634,480</b>

FULLTIME POSITIONS **78**↑**10**

PART-TIME (FULLTIME EQUIVALENTS) **147**



**2,787** INDIVIDUALS PARTICIPATED IN SWIM LESSONS IN 2019



**58,430**

LEVITT AT THE FALLS ATTENDEES IN 2019



2,405 ASH TREES REMOVED  
197 NEW TREES PLANTED IN 2019



Midco Aquatic Center

SERVING OVER **2.7 MILLION** VISITORS & ATTENDEES



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EVENTS COMPLEX	\$ 3.4 M
SIoux FALLS STADIUM	\$ 0.5 M
WASHINGTON PAVILION	\$ 3.6 M
ORPHEUM THEATRE	\$ 0.7 M

**\$8.2M**

## ENTERTAINMENT VENUES

A big part of what makes Sioux Falls such a great place to live is the City’s investments in economic development and a vibrant quality of life. The collection and investment of a one percent sales “entertainment” tax on lodging accommodations, dining-out, alcohol sales, and ticketed events has provided the City an opportunity to invest in facilities that enhance culture and entertainment options for residents and attract business and visitors to our community.

In addition to celebrating its five year anniversary, 2019 was a banner year at the Denny Sanford PREMIER Center. The Events Complex, consisting of the Events Center, Convention Center and Arena, achieved its best financial results in its five year history with over \$14.1 million in revenue and a net profit of almost \$2.0 million. Prior to the pandemic, the Events Complex was poised and on pace to break this record in 2020. Despite this setback, the outlook is bright as many of the shows booked for 2020 have simply moved into 2021. Our community health, resources, and support have made us an attractive destination for events such as PBR and Toby Keith to begin touring again. Through all of this the events staff have been busy cleaning, painting and completing repair projects to ensure the facilities are in the best condition possible to welcome back our customers.

The Washington Pavilion entered 2020 after just having smashed the all-time attendance record in the Kirby Science Discovery Center and Visual Art Center with nearly 113,000 attendees coming through its museum doors, surpassing the 100,000 in annual attendance mark for the first time in the museums’ history. Likewise, the 2019-20 season of performances and concerts at the Washington Pavilion was enjoying another banner year for ticket sales before the COVID-19 pandemic prevented the Broadway Series finale of Beautiful from taking the stage in April to wrap up the season. The education programs continue to be very popular and experience growth, and the Pavilion is looking forward to an exciting preschool program expansion in 2021 to meet this incredible demand. The Orpheum Theater Center also experienced a very successful 2019-20 season, offering a wide variety of small and large performances and events in its historic venue. All in all, the Washington Pavilion and Orpheum Theater Center were experiencing one of their most successful years ever before the pandemic forced their doors to close temporarily in March. In

June 2020, the Washington Pavilion unveiled the final phase of the completely renovated 3rd floor in the KSDC with “Grow It!”. The new addition features 3,000 square feet of agricultural-themed exhibits as part of the floor dedicated to the state of South Dakota. Activities include driving a tractor, analyzing crops in a lab, climbing “underground” in a climber and much more.

Maintaining and enhancing our existing entertainment venues while ensuring financial sustainability requires thoughtful and strategic planning. The City takes a long-term approach in planning for future capital replacement and upgrades to the facilities. This approach ensures funds are available to not only maintain these facilities but also ensure investments are made that enhance the ability for these venues to attract shows, events, and activities that appeal to an even broader segment of our community.

### WHAT’S HAPPENING IN 2021?

The Convention Center will see the rehabilitation of the entry vestibule as well as improvements to employee locker and maintenance space; minor refreshes will be completed to the front-end video equipment at the Denny Sanford PREMIER Center; and the Washington Pavilion will complete a ticketing system upgrade as well as lighting and staging improvements. The 2021 budget also sets aside appropriate funding of repair and maintenance projects for all these city-owned event facilities.

### WHAT’S BEYOND 2021?

A large improvement currently being scoped and designed is the repair and replacement of the cornice and parapet on the roof of the Washington Pavilion. Based on age and required capital investments needed for the Arena and Baseball Stadium, the City continues to assess the future roles these facilities will play at the Events Complex. The City’s primary focus will be to make wise investments to maximize the entertainment and convention value while minimizing taxpayer cost. Until a final determination is made in regard to the Arena and Baseball Stadium, capital investments in these facilities will be minimized based on immediate needs.

# EVENTS COMPLEX & SIOUX FALLS STADIUM

## BUDGET BY CATEGORY

	2020 Budget	2021 Budget	\$ Change	% Change
<b>Events Complex</b>				
Operating Contract	\$ -	\$ -	\$ -	0.0%
Repair & Maintenance	1,340,000	1,418,700	78,700	5.9%
Supplies & Materials	175,000	184,000	9,000	5.1%
Professional Services	150,000	50,000	(100,000)	-66.7%
Property Insurance	109,155	105,126	(4,029)	-3.7%
Capital Buildings	2,520,000	875,000	(1,645,000)	-65.3%
Capital Equipment	491,700	738,000	246,300	50.1%
<b>Total Events Complex Expenses</b>	<b>\$4,785,855</b>	<b>\$3,370,826</b>	<b>\$(1,415,029)</b>	<b>-29.6%</b>
<b>Sioux Falls Stadium</b>				
Operating Contract	\$302,476	\$281,445	\$(21,031)	-7.0%
Repair & Maintenance	415,000	200,000	(215,000)	-51.8%
Supplies & Materials	20,000	-	(20,000)	-100.0%
Property Insurance	6,970	6,668	(302)	-4.3%
Capital Buildings	-	-	-	0.0%
Capital Equipment	72,000	-	(72,000)	-100.0%
<b>Total Sioux Falls Stadium Expenses</b>	<b>\$816,446</b>	<b>\$488,113</b>	<b>\$(328,333)</b>	<b>-40.2%</b>

OPERATING CONTRACT \$ 0.3 M  
 REPAIRS, MAINTENANCE, SUPPLIES, OTHER \$ 2.0 M  
 CAPITAL \$ 1.6 M

**\$3.9M**



## MAJOR BUDGET IMPACTS

### EVENTS COMPLEX

1,415,029 decrease is primarily driven by the timing of large one-time capital projects such as the lighting system upgrade and boiler replacement for the Convention Center in 2020. The City continues to invest in the Convention Center and the Denny Sanford PREMIER Center to not only maintain these facilities but also to enhance the ability for these venues to attract shows, events, and activities.

### SIOUX FALLS STADIUM

\$328,333 decrease is due to the timing of a few one-time repair maintenance projects such as miscellaneous concrete repairs and replacing the netting and foul poles in 2020. The reduction in capital is due to the one-time purchase of concession equipment in 2020.



# CAPITAL PROGRAM

## Sources

## 2021 Budget

Entertainment Tax	1,613,000
<b>TOTAL CAPITAL SOURCES</b>	<b>\$1,613,000</b>

## Projects

Convention Center Improvements	800,000
Event Center Improvements	75,000
Arena Improvements	—
Sioux Falls Stadium	—
<b>TOTAL CAPITAL PROJECTS</b>	<b>\$875,000</b>

## Equipment

Arena	—
Convention Center: Fryer and Steamer Oven	70,000
Events Center: Video Equipment	500,000
Events Center: Pipe and Drape	50,000
Events Center: Trash Cans	100,000
Events Center: Floor Scrubber	18,000
<b>TOTAL CAPITAL EQUIPMENT</b>	<b>\$738,000</b>
<b>TOTAL CAPITAL PROGRAM</b>	<b>\$1,613,000</b>



**261** CONVENTION CENTER EVENTS DREW MORE THAN **161,000 PEOPLE** IN 2019

**58** SOLD-OUT EVENTS AT THE DENNY SANFORD PREMIER CENTER ALL-TIME



**MORE THAN  
3.5 MILLION PEOPLE  
HAVE ATTENDED THE EVENTS AT THE  
DENNY SANFORD PREMIER CENTER SINCE  
OCTOBER 2014**



# WASHINGTON PAVILION & ORPHEUM THEATRE

## BUDGET BY CATEGORY

	2020 Budget	2021 Budget	\$ Change	% Change
<b>Washington Pavilion</b>				
Operating Contract	\$1,750,000	\$1,750,000	\$ -	0.0%
Rentals - Exhibits	300,000	306,000	6,000	2.0%
Repair & Maintenance	226,000	800,000	574,000	254.0%
Supplies & Materials	100,000	104,000	4,000	4.0%
Property Insurance and Other	73,273	72,656	(617)	-0.8%
Capital Buildings	584,250	50,000	(534,250)	-91.4%
Capital Equipment	667,400	565,000	(102,400)	-15.3%
<b>Total Washington Pavilion Expenses</b>	<b>\$3,700,923</b>	<b>\$3,647,656</b>	<b>\$(53,267)</b>	<b>-1.4%</b>
<b>Orpheum Theatre</b>				
Operating Contract	\$345,000	\$345,000	\$ -	0.0%
Repair & Maintenance	50,000	100,000	50,000	100.0%
Supplies & Materials	15,000	15,600	600	4.0%
Rentals	100,000	100,000	-	0.0%
Property Insurance	6,039	4,868	(1,171)	-19.4%
Capital Buildings	210,000	35,000	(175,000)	-83.3%
Capital Equipment	75,000	65,000	(10,000)	-13.3%
<b>Total Orpheum Theatre Expenses</b>	<b>\$801,039</b>	<b>\$665,468</b>	<b>\$(135,571)</b>	<b>-16.9%</b>

OPERATING CONTRACT	\$ 2.1 M
REPAIRS, MAINTENANCE, SUPPLIES, OTHER	\$ 1.5 M
CAPITAL	\$ 0.7 M

# \$4.3M



## MAJOR BUDGET IMPACTS

### WASHINGTON PAVILION

\$53,267 decrease is due primarily to the reduction in capital improvements and equipment based on the timing of projects and purchasing equipment. The City continues to invest in this facility to ensure we maintain competitiveness on attracting shows and events.

### ORPHEUM THEATRE

\$135,571 decrease is in large part due to the completion of a boiler replacement and upgrade in 2020.

# CAPITAL PROGRAM

## Sources

## 2021 Budget

Entertainment Tax	\$715,000
<b>TOTAL CAPITAL SOURCES</b>	<b>\$715,000</b>

## Projects

Pavilion Improvements	50,000
Orpheum Theatre Improvements	35,000
<b>TOTAL CAPITAL PROJECTS</b>	<b>\$85,000</b>

## Equipment

Pavilion: Ticketing System	285,000
Pavilion: Communication, Lighting, Theatrical	280,000
Orpheum: Curtains and Floor Scrubber	65,000
<b>TOTAL CAPITAL EQUIPMENT</b>	<b>\$630,000</b>
<b>TOTAL CAPITAL PROGRAM</b>	<b>\$715,000</b>



RECORD  BREAKING

**113,000 PEOPLE**  
VISITED THE KIRBY SCIENCE  
DISCOVERY CENTER IN 2019

2019 HIGHEST TICKET SALES TO PERFORMANCES EVER  
= 140,000 TICKETS, GROSS OF **\$6,000,000**

**3,900 MEMBERSHIPS,**  
AN INCREASE OF 13% OVER THE PRIOR YEAR

**CELEBRATING 21 YEARS**  
**OF GREAT SUCCESS!**



## Experience **Your** Washington Pavilion

We inspire, educate, entertain and enrich the community by making arts and science part of our lives.



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Experience high-quality live performances in Sioux Falls' most beautiful venue.

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Explore our eight galleries of local, national and international fine art.

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Spark curiosity and wonder with over 100 hands-on exhibits.

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Creative educational opportunities for students of all ages.

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PLANNING AND DEVELOPMENT	\$ 12.1 M
HOUSING	\$ 6.4 M
TRANSIT	\$ 13.5 M
TAX INCREMENT FINANCING FUND	\$ 3.7 M

**\$35.7M**

# PLANNING AND DEVELOPMENT SERVICES

## PLANNING AND DEVELOPMENT SERVICES

Planning and Development Services serves a multitude of roles and provides leadership in the development of the city through comprehensive land use and transportation planning, zoning, subdivision ordinances, and downtown development. They work with contractors and builders to ensure that building codes are met for the safety of our residents. Neighborhoods are kept safe and clean through our code enforcement and property maintenance divisions. The department also has a hand in quality of life improvements such as housing, transit, historic preservation, neighborhood associations, and public art.

Planning and Development Services annually issues 7,000 building permits, handles 60,000 phone calls, and conducts over 50,000 building related and 10,000 property maintenance and code enforcement inspections. With an increased focus on customer service and an eye on efficiency, the Department went through a lean office exercise and was able to cut the time for a building permit in half and obtained a customer satisfaction rating of 97%. The COVID-19 pandemic amplified the importance of the online portal, Customer Self-Service (CSS), which provides 24-hour access to submitting building plans, requesting inspections, and making payments. CSS permits applied for online increased 54% in 2019 and to date, CSS transactions are on track to exceed last year's numbers.

Growth was strong again in 2019 with the second highest building permit value in history at \$771M. Over 1,600 acres were platted which represents a 62% increase over the previous year. There were nine annexation requests that brought 550 new acres into city limits. While new growth is impressive, the


planning team is also dedicated to thoughtful redevelopment within the city's core. A corridor study is a proactive approach to gathering neighborhood and stakeholder input in forming long-term plans for growth and transition between commercial and residential neighbors. Staff completed the Weber Avenue corridor study and are currently working on corridor studies for 8th Street from downtown to Cliff Avenue and Minnesota Avenue from Rice Street to 14th Street.

The City has invested significant resources into our downtown and the River Greenway that continues to benefit the community economically, culturally and socially. The first sale in the Railyard Redevelopment area was completed in 2019 and the 60,000 Railyard Flats mixed use project is under construction. Inquiries into downtown property continue even amid the backdrop of COVID-19 as developers remain optimistic on the future of Sioux Falls. With the rehabilitation of the historic 8th Street bridge and significant planning for the next phase of the River Greenway, the investment and subsequent return from downtown development continues to move forward.

The ongoing growth of Sioux Falls provides both challenges and opportunities as we continue to look for ways to efficiently and effectively move projects through the City's process. Supporting growth that is sustainable and protects the investments of the City and the land owners is an ongoing balance. The Planning and Development Services Department is committed to working towards "yes" while protecting the integrity that has built the wonderful city we all enjoy today.

 **7,357 PERMITS ISSUED** UP 7.04%

**62,909 INSPECTIONS**  UP 7.76%

 **56,895**  
PHONE CALLS ANSWERED  
UP 5.69%



## HOUSING

Whether it is the home where you grew up, the first apartment you rented, or the place where you raise your own family, the concept of “home” has special meaning for all residents.

Safe, quality, affordable and accessible housing serves as the foundation for a sustainable community, impacting everything from public safety, workforce and economic development, quality of life, or transportation. It is a core tenant of the One Sioux Falls framework and it is unrealistic to create a safe, vibrant, and engaged community without it.



To meet the challenge of creating 1,000 affordable units by 2022, Housing has implemented innovative approaches that leverage our local and federal funds to partner with private nonprofit stakeholders to develop larger tracts in core areas of Sioux Falls versus the more singular approach used in the past. Current collaborations with Habitat for Humanity, the South Eastern Development Foundation, and Lacey Village will result in over 100 affordable single and multi-family units added to the city.

Navigating the system for assistance in housing is complex, making it challenging for individuals with housing needs to identify housing opportunities that may already exist. The merger of Minnehaha County’s Homeless Advisory Board and the City’s Affordable Housing Advisory Board into the new Accessible Housing Advisory Board, became a reality and the group held its first meeting in June of this year. The new AHAB will be instrumental in reviewing applications for funding, broadening the scope of opportunities, standing up the Housing Clinic, and developing additional resources, like the Housing Trust Fund, for accessible housing in Sioux Falls.

Hampered by the COVID-19 pandemic, the Housing Clinic has been delayed as the respective partners work through funding strategies. Led by the City’s Housing Division, a Housing Clinic Coordinator will be hired as a shared position between Minnehaha County and the City of Sioux Falls. As a City employee with the resources of the City behind it, this position is hoped to begin in the second half of 2020 and the Housing Clinic will be built out with additional Housing Navigators as need and funding allow.

As housing costs increase, the housing division will focus on a more proactive approach to property maintenance and will be using data driven information to identify at-risk properties at a much earlier stage. By working with property owners to prevent their homes from falling into disrepair, affordable housing stock will be maintained and opportunities for young families and first time home buyers will be part of a resurgence within core neighborhoods.

## TRANSIT

In Sioux Falls, public transit is an essential service for many people who either cannot afford or who are unable to drive a car. Sioux Area Metro (SAM) provides critical access to jobs, shopping, health care, and many other services. However, as a publicly supported service, transit must be efficient and be provided in a fiscally responsible manner.

The COVID-19 pandemic has had an enormous impact on SAM ridership. In addition, SAM has had to change the way it provides services to allow for additional social distancing and higher level of daily cleaning of buses and facilities. One bright spot has been a \$7.7 million grant through the FTA CARES Act. These funds will allow for the purchase of 9 fixed-route buses and provide significant assistance to support the transit operations over the next two years. This will help sustain the transit fund well into 2026. However, the effects of the pandemic will likely impact transit ridership for years to come and will require new ways of delivering transit services.

The pandemic and the reduction in federal capital assistance, that occurred almost a decade ago, will necessitate an updated plan for the transit system to help maintain and expand service into a rapidly growing community. Through the Bloomberg Harvard City Leadership Initiative, the Transit Core Team worked through a planning process called Human-Centered Design to understand and determine ideas and priorities. The first Transit Core Team project will be implemented in 2020. This project will test on-demand mass transit to determine if the service delivery system is more efficient and more user friendly. Beyond the on-demand mass transit pilot project, the Transit Core Team has developed additional priorities to continue implementing innovative techniques.

While the Core Team priorities are being implemented, current operations will be maintained at the same service level. Based on that goal, the 2021 budget will include a 3% increase in the city general fund and a continued \$750,000 contribution in capital support. The 2021 budget will also include the purchase of six fixed-route buses and continue funding for human service agencies transportation to help reduce the cost of the paratransit system. Architectural design work is also programmed in the budget for a much needed renovation of the SAM Headquarters and Bus Garage.

# PLANNING AND DEVELOPMENT

## OPERATING BUDGET BY CATEGORY

	2020 Budget	2021 Budget	\$ Change	% Change
<b>Revenues</b>				
Licenses & Permits, Charges	\$3,730,105	\$4,025,670	\$295,565	7.9%
Main Street BID & Hilton BID	259,670	259,670	-	0.0%
Lodging & Occupancy Tax	3,130,923	3,130,923	-	0.0%
Other (Fines, Grants, Misc)	322,240	329,240	7,000	2.2%
<b>Total Revenues</b>	<b>\$7,442,938</b>	<b>\$7,745,503</b>	<b>\$302,565</b>	<b>4.1%</b>
<b>Expenses</b>				
Fulltime Wages & Benefits	\$5,521,332	\$5,658,014	\$136,682	2.5%
Part-Time	40,640	40,640	-	0.0%
Overtime	15,000	22,500	7,500	50.0%
Total Personnel	5,576,972	5,721,154	144,182	2.6%
Professional Services	5,577,038	5,582,555	5,517	0.1%
Rentals	439,402	457,050	17,648	4.0%
Repair & Maintenance	87,000	76,500	(10,500)	-12.1%
Supplies & Materials	156,053	146,133	(9,920)	-6.4%
Training & Education	58,698	54,520	(4,178)	-7.1%
Utilities	60,297	69,533	9,236	15.3%
Other	-	-	-	0.0%
Total Other Operating	6,378,488	6,386,291	7,803	0.1%
<b>Total Operating Expenses</b>	<b>\$11,955,460</b>	<b>\$12,107,445</b>	<b>\$151,985</b>	<b>1.3%</b>

**90%**   
CUSTOMER SATISFACTION RATING

BUILDING PERMIT APPLICATIONS COMPLETED ONLINE **8,500**

COMPLETION OF COMMERCIAL BUILDING PERMITS **3 WEEKS**

### FULLTIME POSITIONS

**50**↑**10**

### DEVELOPMENT PARTNERSHIPS

	2021 Budget
Downtown Sioux Falls	165,000
Forward Sioux Falls	400,000
SECOG	99,276
SF Development Foundation	275,000
Southeast Tech	150,000
USD Discovery District	650,000
<b>Total Development Partnerships</b>	<b>\$1,739,276</b>

### BID & LODGING TAX REVENUE PASS-THROUGHS





	2021 Budget
Experience Sioux Falls	3,130,923
Downtown BID Tax	175,000
Hilton Garden Inn Occupancy Fee	87,670
<b>Total BID and Lodging Tax Revenue Pass-Throughs</b>	<b>\$3,393,593</b>

### CAPITAL PROGRAM

Sources	2021 Budget
2nd Penny Sales Tax	30,000
<b>TOTAL CAPITAL SOURCES</b>	<b>\$30,000</b>
Projects	
Sculpture Walk	30,000
<b>TOTAL CAPITAL PROGRAM</b>	<b>\$30,000</b>

### OPERATING BUDGET BY PROGRAM

	2021 Budget
Development Services	4,207,745
Building Services	3,680,035
BID and Lodging Tax	3,393,593
Neighborhood Services	826,071
<b>Total Operating Budget by Program</b>	<b>\$12,107,445</b>

PERSONNEL 	\$ 5.7 M
OPERATING 	\$ 6.4 M
DEBT SERVICE 	\$ -
CAPITAL 	\$ 0.03 M

**\$12.1M**

### MAJOR OPERATING BUDGET IMPACTS

#### REVENUE (CHARGES)

\$302,565 increase in charges, including licenses and permits, based on growth and actual trends.

#### PROFESSIONAL SERVICES

\$6,000 increase of contribution to Property Liability Insurance fund.

#### RENTALS

\$28,000 increase due to revised City-wide allocation of internal technology rental charges.

\$11,000 decrease for fleet rental charges.

#### REPAIR AND MAINTENANCE

\$10,500 decrease for fleet vehicle repairs based on actual trends.

#### SUPPLIES AND MATERIALS

\$12,500 decrease for software expense moved to technology rentals.

\$2,000 increase for employee uniforms.

#### TRAINING AND EDUCATION

\$4,000 decrease to align with actual trends.

#### UTILITIES

\$9,236 increase in internet and mobile phones for additional smart phones used by staff in the field.

# HOUSING

## OPERATING BUDGET BY CATEGORY

	2020 Budget	2021 Budget	\$ Change	% Change
<b>Revenues</b>				
Intergovernmental Federal Grants	\$1,730,368	\$2,992,229	\$1,261,861	72.9%
Program Income	968,591	758,117	(210,474)	-21.7%
Revitalization Revolving Income	850,000	1,120,000	270,000	31.8%
State Loan Proceeds	60,778	123,480	62,702	103.2%
Interest Income and Other	18,000	20,000	2,000	11.1%
Transfers-In General Fund	1,035,227	1,035,000	(227)	0.0%
<b>Total Revenues</b>	<b>\$4,662,964</b>	<b>\$6,048,826</b>	<b>\$1,385,862</b>	<b>29.7%</b>
<b>Expenses</b>				
Full Time Wages & Benefits	\$819,857	\$733,117	\$(86,740)	-10.6%
Part-Time	-	-	-	0.0%
Overtime	1,504	1,504	-	0.0%
Total Personnel	821,361	734,621	(86,740)	-10.6%
Professional Services Programming	4,094,089	5,390,716	1,296,627	31.7%
Professional Services Other	235,142	233,755	(1,387)	-0.6%
Rentals	7,468	9,996	2,528	33.9%
Repair & Maintenance	1,400	1,400	-	0.0%
Supplies & Materials	31,555	29,555	(2,000)	-6.3%
Training & Education	16,800	12,800	(4,000)	-23.8%
Utilities	500	500	-	0.0%
Other	-	-	-	0.0%
Total Other Operating	4,386,954	5,678,722	1,291,768	29.4%
<b>Total Operating Expenses</b>	<b>\$5,208,315</b>	<b>\$6,413,343</b>	<b>\$1,205,028</b>	<b>23.1%</b>

**3,059**  
PEOPLE IMPACTED



CREATE OR REHABILITATE  
1,000 UNITS BY

**2022**

CONNECTING PEOPLE WITH  
HOUSING RESOURCES



ESTABLISH HOUSING CLINIC 2021  
ESTABLISH HELPLINE NETWORK OF CARE 2022  
PROVIDE A HOUSING RESOURCE GUIDE 2023

## MAJOR OPERATING BUDGET IMPACTS

### REVENUES

\$1,261,861 increase in grants due to the timing of development construction projects and bringing forward previous years grant revenues to align with expenses. Also budgeting for potential new grants related to stimulus and possible State coordination.

\$210,474 decrease in program income is related to the timing of project and housing loan repayments.

\$270,000 increase in revitalization program income is primarily related to a new workforce housing program pilot. The City is looking to partner with the community to construct and sell one single family home.

\$62,702 increase in state flex funding is related to additional funds received from the State in 2020 and the timing of projects and loan payments.

### EXPENSES: PERSONNEL

\$86,740 decrease in personnel is due to the internal allocation of employee wages and benefits.

### PROFESSIONAL SERVICES: PROGRAMMING

\$1,296,627 increase driven by affordable Housing Development Projects (\$537K). The City is also increasing funding (\$289K) to the Single Family Housing Rehabilitation Program and the Neighborhood Revitalization Program (\$420K) which includes a new workforce pilot program.

### PROFESSIONAL SERVICES: OTHER

\$1,387 decrease is for miscellaneous adjustments in liability insurance, background checks, and shredding.

### RENTALS

\$2,528 increase due to revised City-wide allocation of internal technology rental charges.

### SUPPLIES AND MATERIALS/TRAINING

\$6,000 decrease based on actual trends.

PERSONNEL \$ 0.7 M  
OPERATING \$ 5.7 M  
DEBT SERVICE \$ -  
CAPITAL \$ -

**\$6.4M**

**126** HOUSES REHABBED

**147** UNITS CREATED

FULLTIME POSITIONS **6↑0**





## OPERATING BUDGET BY PROGRAM

	2021 Budget
Housing Development Projects	2,019,127
Revitalization	1,520,000
Rehabilitation	1,442,153
Administration	605,063
Community Outreach	437,000
Rental Assistance	390,000
<b>Total Operating Budget by Program</b>	<b>\$6,413,343</b>


# TRANSIT

## BUDGET BY CATEGORY

	2020 Budget	2021 Budget	\$ Change	% Change
<b>Revenues</b>				
General Fund Transfer-in	\$5,830,000	\$6,004,900	\$174,900	3.0%
Sales Tax Fund Transfer-in	750,000	750,000	-	0.0%
Intergovernmental Grants	4,047,934	8,372,274	4,324,340	106.8%
<b>Total Revenues</b>	<b>\$10,627,934</b>	<b>\$15,127,174</b>	<b>\$4,499,240</b>	<b>42.3%</b>
<b>Expenses</b>				
Operating Support	\$8,016,717	\$8,573,018	\$556,301	6.9%
Program Support	1,102,000	1,000,000	(102,000)	-9.3%
Rentals, Insurance, Repair & Maintenance	187,045	445,890	258,845	138.4%
Capital	3,600,000	3,471,000	(129,000)	-3.6%
<b>Total Expenses</b>	<b>\$12,905,762</b>	<b>\$13,489,908</b>	<b>\$584,146</b>	<b>4.5%</b>

PERSONNEL  \$ -  
 OPERATING  \$ 10.0 M  
 DEBT SERVICE  \$ -  
 CAPITAL  \$ 3.5 M

**\$13.5 M**



### MAJOR BUDGET IMPACTS

#### REVENUES

\$174,900 General Fund Transfer increase based on normal inflationary increases for operating costs.

\$4,300,000 Intergovernmental Grants increase includes anticipated CARES Act funding (\$4.6M of \$7.7M in 2021, remainder anticipated in 2022).

#### OPERATING SUPPORT

\$556,000 increase to accommodate SAM operational increases including wage and benefit adjustments, liability insurance, and vehicle maintenance.

#### PROGRAM SUPPORT

\$202,000 decrease in budget for services provided by CCTS based on actual trends.

\$100,000 increase for a pilot project and/or resulting service changes.

#### RENTALS, INSURANCE, REPAIR & MAINTENANCE


\$250,000 increase for on-going facility maintenance and self-funded vehicle insurance.

#### CAPITAL

\$129,000 decrease due to timing of capital projects and purchasing of equipment.

### CAPITAL PROGRAM

Sources	2021 Budget
Transit Fund	3,471,000
<b>TOTAL CAPITAL SOURCES</b>	<b>\$3,471,000</b>
<b>Projects</b>	
Headquarters Remodel	330,000
<b>TOTAL CAPITAL PROJECTS</b>	<b>\$330,000</b>
<b>Equipment</b>	
Fixed Route Buses	2,976,000
Bus Shelters	30,000
Vans	135,000
<b>TOTAL CAPITAL EQUIPMENT</b>	<b>\$3,141,000</b>
<b>TOTAL CAPITAL PROGRAM</b>	<b>\$3,471,000</b>

ON-TIME PERFORMANCE (2019) 

**98.5%**

ANNUAL RIDERSHIP: 852,073; FIXED ROUTE: 769,437; PARATRANSIT: 82,636

**71%** 

OF RIDERS SPECIFIED THAT THE BUS IN SIOUX FALLS IS THE ONLY ALTERNATIVE FOR TRANSPORTATION

**58%** 

OF RIDERS USE THE BUS FOR WORK, SCHOOL, OR SHOPPING

**66%** 

OF RIDERS USE THE BUS 5 OR MORE TIMES PER WEEK



# TAX INCREMENT FINANCING FUND //////////

	2020 Budget	2021 Budget	\$ Change	% Change
<b>Revenues</b>				
Property Taxes (TIF)	\$2,732,000	\$3,655,500	\$923,500	33.8%
<b>Total Revenues</b>	<b>\$2,732,000</b>	<b>\$3,655,500</b>	<b>\$923,500</b>	<b>33.8%</b>
<b>Expenses</b>				
Tax Increment Financing District				
TIF 7 Minnesota Center	\$150,500	\$180,000	\$29,500	19.6%
TIF 10 CNA Surety	375,000	446,000	71,000	18.9%
TIF 11 Bancroft	55,000	60,000	5,000	9.1%
TIF 12 Uptown-Dekalb	151,000	258,000	107,000	70.9%
TIF 13 Raven Corporate	157,500	208,000	50,500	32.1%
TIF 14 Hilton Hotel	220,000	247,000	27,000	12.3%
TIF 15 Sports Complex	715,000	987,000	272,000	38.0%
TIF 16 Whittier Heights	183,000	283,000	100,000	54.6%
TIF 18 Phillips Ave Lofts	115,000	154,000	39,000	33.9%
TIF 20 Washington Square	365,000	365,000	-	0.0%
TIF 21 Cascade	15,000	400,000	385,000	2566.7%
<b>Total Tax Increment Financing District</b>	<b>2,502,000</b>	<b>3,588,000</b>	<b>1,086,000</b>	<b>43.4%</b>
Legal	20,000	67,500	47,500	237.5%
Debt Service	210,000	-	(210,000)	-100.0%
<b>Total Expenses</b>	<b>\$2,732,000</b>	<b>\$3,655,500</b>	<b>\$923,500</b>	<b>33.8%</b>



## EQUALIZED TAXABLE VALUATION

TIF #/Location	Base	Current <sup>1</sup>
TIF #7 MN Center	\$ 479,993	\$ 7,953,463
TIF #10 Lumber Exchange	732,711	19,563,978
TIF #11 Bancroft	277,849	2,773,044
TIF #12 DeKalb Lofts	10,834,746	20,199,541
TIF #13 Raven	4,301,974	13,081,409
TIF #14 River Ramp/HGI	1,592,127	11,893,654
TIF #15 Sports Complex	255,740	38,652,751
TIF #16 Whittier Heights	242,954	11,470,725
TIF #18 Phillips Avenue Lofts	725,299	6,594,441
TIF #20 Washington Square	336,207	14,919,341
TIF #21 Cascade (Phillips)	372,877	4,224,330
<b>Total TIF</b>	<b>\$20,152,477</b>	<b>\$151,326,677</b>

<sup>1</sup> Values Represent Amounts levied in 2019 payable in 2020.



PUBLIC PARKING	\$ 3.2 M
LANDFILL	\$ 15.3 M
POWER & DISTRIBUTION	\$ 9.4 M
WATER	\$ 43.4 M
WATER RECLAMATION	\$ 107.1 M

**\$178.5 M**

# ENTERPRISE FUNDS

## POWER AND DISTRIBUTION

**2,900**

POWER AND DISTRIBUTION CUSTOMERS

The Power and Distribution division maintains a power system that includes over 93 miles of distribution wire and service to around 2,900

customers. The division is using new technology to upgrade the current meter system to a smart, auto-read system that will allow customers to view real-time usage data and even pay bills online.

Another exciting program for Power and Distribution includes the conversion of older overhead power lines to an underground system. Converting overhead lines to an underground system increases safety and greatly reduces the risk of outages and maintenance issues due to weather and mature trees.

A ten-year master plan identified the existing substation to be nearing capacity. Power and Distribution is currently in the regulatory phase of designing a new sub-station to support the long-term power supply needs of current and future customers. Power and Distribution also has an inspection program that tests 20% of wood poles every two years and replaces those that fail. This year, Power and Distribution is modifying this strategy to treat every pole that passes inspection, increasing the wood pole's life by 60%, thereby maximizing maintenance of existing assets and reducing long-term expenses.

## LANDFILL

There's little explanation needed to understand the importance of a well-run sanitary landfill. While national news abounds with stories of municipalities challenged with waste disposal capacity, thoughtful planning and investments in innovative waste reduction strategies place the current useful life of the Sioux Falls Regional Landfill out as far as 2076. This is no small achievement given that the regional landfill serves five counties and a population of 290,000 people, collecting an average of 19,000 tons per month of municipal solid waste and construction and demolition debris.

Instead of escaping into the air, Landfill Gas (LFG) can be captured, converted, and used as a renewable energy resource. Using LFG helps to reduce odors and other hazards associated

with LFG emissions. Investments in technology have allowed the Landfill to collect LFG from an approximately 90 acre footprint and a series of vertical and horizontal wells which is processed at the gas conditioning system before directing it to the POET ethanol plant in Chancellor.

Excavation is under way for a 15-acre solid waste disposal area (Cell 4) and is anticipated to be required in late 2023 or early 2024. This cell has approximately three million cubic yards of airspace and will hold approximately two million ton of waste. The completion date for this excavation is this December and cell lining will start in spring of 2021. Construction for a new landfill equipment storage building has started and will be completed by the end of this year. This building will store several pumps and rubber tire equipment. The Landfill will soon go out for bids on a force main that will carry leachate from the landfill to the sanitary sewer system at 57th street and Grinnell Avenue and will eliminate truck-hauling leachate for treatment. Another significant project includes evaluating the current scale house and entrance area in terms of its effectiveness for the growing customer base. It is anticipated that the scale house may need to be replaced in the next three to four years.

**205,957 (TONS)**  
MUNICIPAL SOLID WASTE



## WATER

Safe and clean drinking water is the most basic of community needs, and as residents of Sioux Falls, we have come to expect that we will have clean drinkable water from our faucets on demand. The goal of the Water division is to provide the highest level of service while providing safe, clean drinking water at all times. The Water division has secured future water supply capacity to meet projected

City needs through approximately 2050. The division continues to look at cost-effective opportunities



**8.1 BILLION GALLONS OF CLEAN WATER**

to encourage water conservation as well as explore potential future water supplies.

Continuing to invest in maintaining existing infrastructure while supporting the need for expansion is key to a strong water purification and distribution system. In 2019, the division brought forward a plan to hold rates steady through 2023, while also maintaining a solid financial footing having paid off several loans early in 2019 with most remaining loans scheduled for pay off by 2023. The largest investment by the Water division was in the Lewis and Clark regional water system, which is scheduled to be paid off in 2026.

The Water Division in 2019 provided an average of 18.8 million gallons of clean water, every day, to our community. The 2021 budget also includes one new Water Operator. Expertly trained lab analysts and state-certified water treatment operators work around the clock to ensure our community has access to exceptionally clean, safe water. In 2019 alone, Water Purification conducted more than 170,000 analyses on more than 250 substances. This number far exceeds the minimum testing requirements.

Key activities in 2021 will be completion of the Chlorine/Ammonia building, which was noted, in our last EPA audit as having deficiencies, and design and construction of a new collector well is the first since 2010. Other major projects in 2021 include water main replacement and rehabilitation in high break areas, design and construct for new warehouse storage, pressure reducing valve installation and transmission main improvements to provide redundancy. The budget also contains funding for the replacement of 3,500 meters, which have reached their end of life and the installation of 1,350 new meters to meet city growth.

## WATER RECLAMATION

Think back to how you began your day; did you use a toilet, take a shower or wash dishes? Have you ever wondered where that water, and the waste it contains, goes?

The Water Reclamation Division of Public Works is dedicated to the collection and treatment of all of our city's wastewater. A system of 927 miles of public sewer, force mains, and 20 lift stations carry an average of 20 million gallons of wastewater into the Water Reclamation facility every day—that is enough wastewater to fill an Olympic-size swimming pool more than 28 times! The water goes through an 11-step process to ensure it is clean and safe before it is released into the Big Sioux waterway. All of the water that leaves the facility is at least 98% cleaner than when it came in!

The focal point for Water Reclamation's capital program is the expansion of the existing water reclamation facility, which was originally built in the 1980's, and is experiencing average flows approaching 90% of its design capacity. As a result, the City undertook a master plan study and is proceeding forward on a \$159 million multi-phase expansion of the water reclamation facility and collection system. Over \$18.5 million is designated in the 2021 capital program to assist with the expansion of this facility. Other major projects planned for 2021 include Pump Station

**190** MILES OF COLLECTION SYSTEM CLEANED PER YEAR

#240 capacity improvements estimated at \$40 million, a lift station improvement project for repairs at 11 existing lift stations for \$2 million, and the Basin #15 Sanitary Sewer Expansion project in west Sioux Falls with a \$7.71 million total cost.

Major operating changes include acquiring additional equipment for moving the biosolids application program from a liquid application to a cake solids application program. The current liquid land application has served the City well for almost 30 years but increased biosolids production no longer allows this program to run efficiently. The move to a cake solids application program will greatly reduce the number of truckloads to the fields, keep personnel needs lower, and increase the available application days annually. The new equipment will include two live bottom trailers, an application spreader, two front-end loaders and a tractor. Other operating changes include two Sewer Collection Technicians to operate a new Vactor for maintaining the sewer collection system in compliance with our permit.

While a major focus of the Capital Program is improvements to the Water Reclamation infrastructure, this expansion is key to providing a solid foundation to support a growing community as well ensuring that the existing 35-year-old facility continues to be functional.

## PUBLIC PARKING

Public parking is a self-supporting enterprise fund established to provide sufficient, convenient, and safe parking for the employees, customers and visitors of downtown Sioux Falls. Parking operates and manages approximately 4,000 on-street and off-street parking spaces. Facilities owned and operated include six parking ramps, 14 surface lots, and 1,000 metered parking spaces located throughout downtown.

The new parking ramp will add 525 additional parking spaces in 2020. As the current system has a 97% occupancy rate, these spaces will help meet current downtown parking demands and drive opportunities for business expansion. Leaseholders will be able to park closer to their place of work and more on-demand parking will be available. The division plans to expand the use of integrated parking solutions, including installation of additional credit card and app payment meters and stations. These solutions will be easier for customers to use and be less costly to maintain. License plate recognition technology will also be integrated creating even more efficiencies.

TOTAL OFF STREET PUBLIC SPACES  
**2,377**

# POWER AND DISTRIBUTION

## BUDGET BY CATEGORY

	2020 Budget	2021 Budget	\$ Change	% Change
<b>Revenues</b>				
Charges	\$9,570,595	\$9,584,274	\$13,679	0.1%
Contributions	-	-	-	0.0%
Other (Fines, Interest, Misc.)	37,817	64,717	26,900	71.1%
<b>Total Revenues</b>	<b>\$9,608,412</b>	<b>\$9,648,991</b>	<b>\$40,579</b>	<b>0.4%</b>
<b>Expenses</b>				
Full Time Wages & Benefits	\$1,668,888	\$1,632,354	\$(36,534)	-2.2%
Part-Time	73,440	102,528	29,088	39.6%
Overtime	35,000	35,000	-	0.0%
Total Personnel	1,777,328	1,769,882	(7,446)	-0.4%
Professional Services	118,770	120,600	1,830	1.5%
Rentals	171,846	172,318	472	0.3%
Repair & Maintenance	645,550	310,930	(334,620)	-51.8%
Supplies & Materials	5,703,768	5,709,990	6,222	0.1%
Training & Education	17,340	20,015	2,675	15.4%
Utilities	20,128	21,197	1,069	5.3%
Other	-	-	-	0.0%
Total Other Operating	6,677,402	6,355,050	(322,352)	-4.8%
Capital	1,335,000	1,270,000	(65,000)	-4.9%
Debt Service	-	-	-	0.0%
<b>Total Operating Expenses</b>	<b>\$9,789,730</b>	<b>\$9,394,932</b>	<b>\$(394,798)</b>	<b>-4.0%</b>

# 2,900

PRIVATE AND PUBLIC  
DISTRIBUTION CUSTOMERS

# 93 MILES

OF DISTRIBUTION WIRE



PERSONNEL \$ 1.8 M

OPERATING \$ 6.4 M

DEBT SERVICE \$ -

CAPITAL \$ 1.3 M

# \$9.4M

FULLTIME POSITIONS **12↑0**

## CAPITAL PROGRAM

Sources	2021 Budget
User Fees	1,270,000
<b>TOTAL CAPITAL SOURCES</b>	<b>\$1,270,000</b>
<b>Capital Projects</b>	
Circuit Improvements	530,000
Facility Enhancements	240,000
Electrical System Replacement	110,000
Pole Replacements	100,000
<b>TOTAL CAPITAL PROJECTS</b>	<b>\$980,000</b>
<b>Equipment</b>	
Vehicles	210,000
Vacuum Extractor	80,000
<b>TOTAL CAPITAL EQUIPMENT</b>	<b>\$290,000</b>
<b>TOTAL CAPITAL PROGRAM</b>	<b>\$1,270,000</b>

## MAJOR BUDGET IMPACTS

### CHARGES

\$13,679 increase is based on service demand and a three percent rate increase while being offset by Street Light charges moving to the Street department.

### OTHER REVENUES

\$26,900 increase is based on actual trends.

### PART-TIME

\$29,000 increase is for a summer lineman from a local tech school.

### REPAIR AND MAINTENANCE

\$334,600 decrease is primarily due to Street Light repairs reallocated to the Street Department.

### CAPITAL

\$65,000 decrease due to various timing of capital projects and purchasing of equipment.



# LANDFILL

## BUDGET BY CATEGORY

	2020 Budget	2021 Budget	\$ Change	% Change
<b>Revenues</b>				
Charges	\$9,609,676	\$10,996,756	\$1,387,080	14.4%
License and Permits	29,000	30,250	1,250.00	4.3%
Interest Income	80,000	80,000	-	0.0%
Other (Scrap, Rentals)	132,000	138,086	6,086	4.6%
<b>Total Revenues</b>	<b>\$9,850,676</b>	<b>\$11,245,092</b>	<b>\$1,394,416</b>	<b>14.2%</b>
<b>Expenses</b>				
Fulltime Wages & Benefits	\$2,270,128	\$2,221,818	\$(48,310)	-2.1%
Part-time	159,272	183,312	24,040	15.1%
Overtime	78,500	99,917	21,417	27.3%
Total Personnel	2,507,900	2,505,047	(2,853)	-0.1%
Professional Services	1,783,465	1,923,238	139,773	7.8%
Rentals	1,651,905	1,822,497	170,592	10.3%
Repair & Maintenance	1,049,345	1,152,537	103,192	9.8%
Supplies & Materials	713,111	713,111	-	0.0%
Training & Education	34,970	34,970	-	0.0%
Utilities	332,531	339,009	6,478	1.9%
Other	250,086	250,086	-	0.0%
Total Other Operating	5,815,414	6,235,448	420,034	7.2%
Capital	8,809,000	6,598,000	(2,211,000)	-25.1%
Debt Service	-	-	-	0.0%
<b>Total Expenditures</b>	<b>\$17,132,314</b>	<b>\$15,338,495</b>	<b>\$(1,793,819)</b>	<b>-10.5%</b>

MAINTAIN AND/OR  
INCREASE LANDFILL  
LIFE EXPECTANCY

MSW 2077  
C & D 2058

### INCREASE RECYCLING PERCENTAGES

Regional Diversion Rate 41%  
Garbage Hauler Recycling Goal 23%

MUNICIPAL  
SOLID  
WASTE




205,957 (TONS)

KEY  
STATISTICS  
(2019)

C&D (TONS) 68,255  
ELECTRONICS (LBS) 1,136,115  
HHW (LBS) 736,250

FULLTIME  
POSITIONS

27↑0

PERSONNEL  \$ 2.5 M  
OPERATING  \$ 6.2 M  
DEBT SERVICE  \$ -  
CAPITAL  \$ 6.6 M

**\$15.3M**



### MAJOR BUDGET IMPACTS

#### CHARGES

\$1,387,080 increase based on tonnage and growth with no rate increase.

#### FULLTIME WAGES & BENEFITS

\$46,830 decrease due to re-allocation of Environmental City Technician to Sioux Falls Fire Department.

#### PART-TIME

\$24,040 increase based on demand for service and actual trends.

#### OVERTIME

\$21,417 increase based on demand for service and actual trends.

#### PROFESSIONAL SERVICES

\$139,773 increase in non-MSW and C&D waste (mattresses and tires).

#### RENTALS

\$36,000 increase due to revised citywide allocation of internal technology rental charges.

\$134,500 increase in internal fleet rental charges based on equipment rented to the department.

#### REPAIRS & MAINTENANCE

\$103,000 increase based on the demand for service and an inflationary increase in rates being charged by the Fleet Department for repair and maintenance of equipment.

#### CAPITAL

\$2,211,000 decrease is due to various timing of capital projects and purchasing of equipment.

### CAPITAL PROGRAM

#### Sources

User Fees

2021 Budget

6,598,000

TOTAL CAPITAL SOURCES

**\$6,598,000**

#### Projects

Sanitary Landfill Expansion 3,240,000  
Building Site Improvements 1,960,000  
Leachate Recirculation 820,000  
Land Acquisition 200,000  
Stormwater Management Improvements 200,000  
Wetland and Drainage Way Improvements 55,000  
Perimeter Control 50,000

TOTAL CAPITAL PROJECTS

**\$6,525,000**

#### Equipment

Pumps 50,000  
Lawn Maintenance 15,000  
Tools 8,000

TOTAL CAPITAL EQUIPMENT

**\$73,000**

TOTAL CAPITAL PROGRAM

**\$6,598,000**

# WATER

## BUDGET BY CATEGORY

	2020 Budget	2021 Budget	\$ Change	% Change
<b>Revenues</b>				
Charges for Services	\$35,218,228	\$37,123,080	\$1,904,852	5.4%
Misc. (Assessments, Rentals, Other)	1,237,000	937,000	(300,000)	-24.3%
<b>Total Revenues</b>	<b>\$36,455,228</b>	<b>\$38,060,080</b>	<b>\$1,604,852</b>	<b>4.4%</b>
<b>Expenses</b>				
Fulltime Wages & Benefits	\$6,658,184	\$6,771,835	\$113,651	1.7%
Part-time	205,544	205,544	-	0.0%
Overtime	140,687	158,687	18,000	12.8%
Total Personnel	7,004,415	7,136,066	131,651	1.9%
Professional Services	1,142,811	1,267,618	124,807	10.9%
Rentals	432,596	519,695	87,099	20.1%
Repair & Maintenance	2,854,625	2,114,225	(740,400)	-25.9%
Supplies & Materials	6,951,234	6,842,459	(108,775)	-1.6%
Training & Education	81,964	84,864	2,900	3.5%
Utilities	958,145	947,193	(10,952)	-1.1%
Other	-	-	-	0.0%
Total Other Operating	12,421,375	11,776,054	(645,321)	-5.2%
Capital	18,906,540	20,017,040	1,110,500	5.9%
Debt Service	4,969,073	4,497,497	(471,576)	-9.5%
<b>Total Expenditures</b>	<b>\$43,301,404</b>	<b>\$43,426,657</b>	<b>\$125,253</b>	<b>0.3%</b>



**8.1 BILLION GALLONS OF CLEAN WATER**

**1 BILLION**



**WATER SAVED (ESTIMATED IN GALLONS) WITH CONSERVATION PROGRAM PER YEAR**

PERSONNEL		\$ 7.1 M
OPERATING		\$ 11.8 M
DEBT SERVICE		\$ 4.5 M
CAPITAL		\$ 20.0 M

**\$43.4M**

### MAJOR BUDGET IMPACTS

#### CHARGES

\$1,904,852 increase for growth and usage, no rate adjustment.

#### MISCELLANEOUS

\$300,000 decrease is based on actual trends for platting fees and investment income.

#### OVERTIME

\$18,000 increase based on actual trends.

#### PROFESSIONAL SERVICES

\$125,000 increase is mainly for USGS fees (\$90K) and a budget true-up for legal fees based on actual trends.

#### REPAIR AND MAINTENANCE

\$740,000 decrease is primarily due to the removal of a one-time water tower painting project budget in 2020.

#### RENTALS

\$87,000 increase is due to an increase in Fleet Rental charge (\$45K) and an increase in Technology Rental charges (\$47K) due to a revised city-wide allocation of internal technology rental charges.

#### SUPPLIES AND MATERIALS

\$109,000 decrease due to the move from copper to PEX and other less expensive products.

#### CAPITAL

\$105,500 increase due to various timing of capital projects and purchasing of equipment.

#### DEBT SERVICE

\$471,000 decrease based on debt service schedule.

FULLTIME POSITIONS  
Water Operator

**64 ↑ 1**

### CAPITAL PROGRAM

<b>Sources</b>	<b>2021 Budget</b>
User Fees	20,017,040
<b>TOTAL CAPITAL SOURCES</b>	<b>\$20,017,040</b>

#### Projects

Highways & Streets Projects	6,700,000
Water Main Projects	3,950,000
Water Building Improvements	3,725,000
Source Water Improvements	2,100,000
Transmission System Improvements	1,090,000
Water Master Plan	500,000
Water Valve Replacements	480,000
Land Acquisition	320,000

**TOTAL CAPITAL PROJECTS \$18,865,000**

#### Equipment

Meters, AMR, DCU	930,000
SCADA Equipment	98,040
HVAC Equipment	50,000
VFD Wells and Valve Operator	50,000
Air Compressor	24,000

**TOTAL CAPITAL EQUIPMENT \$1,152,040**

**TOTAL CAPITAL PROGRAM \$20,017,040**

# WATER RECLAMATION

## BUDGET BY CATEGORY

	2020 Budget	2021 Budget	\$ Change	% Change
<b>Revenues</b>				
Charges	\$35,522,734	\$36,670,385	\$1,147,651	3.2%
State Revolving Loans (SRFF)	40,125,000	58,908,000	18,783,000	46.8%
Special Assessments	1,639,750	1,639,750	-	0.0%
Interest Earnings	255,194	255,194	-	0.0%
Other	53,000	53,000	-	0.0%
<b>Total Revenues</b>	<b>\$77,595,678</b>	<b>\$97,526,329</b>	<b>\$19,930,651</b>	<b>25.7%</b>
<b>Expenses</b>				
Fulltime Wages & Benefits	\$5,416,936	\$5,733,938	\$317,002	5.9%
Part-time	100,740	123,100	22,360	22.2%
Overtime	134,034	215,178	81,144	60.5%
Total Personnel	5,651,710	6,072,216	420,506	7.4%
Professional Services	832,688	842,509	9,821	1.2%
Rentals	668,011	866,710	198,699	29.7%
Repair & Maintenance	1,394,525	1,444,625	50,100	3.6%
Supplies & Materials	932,246	959,096	26,850	2.9%
Training & Education	53,353	57,353	4,000	7.5%
Utilities	1,845,751	2,044,059	198,308	10.7%
Other	1,500,000	1,500,000	-	0.0%
Total Other Operating	7,226,574	7,714,352	487,778	6.7%
Capital	52,023,500	79,597,000	27,573,500	53.0%
Debt Service	12,213,382	13,734,416	1,521,034	12.5%
<b>Total Expenditures</b>	<b>\$77,115,165</b>	<b>\$107,117,984</b>	<b>\$30,002,819</b>	<b>38.9%</b>



# 7.6 B


GALLONS OF TREATED  
WASTEWATER PER YEAR


# 190


MILES OF  
COLLECTION  
SYSTEM CLEANED  
PER YEAR


MANHOLE  
COVERS  
REPLACED  
PER YEAR

# 200

PERSONNEL  \$ 6.1 M

OPERATING  \$ 7.7 M

DEBT SERVICE  \$ 13.7 M

CAPITAL  \$ 79.6 M

# \$107.1M



FULLTIME POSITIONS **53** ↑ 2

Sewer Collection Tech (2)

### CAPITAL PROGRAM

Sources	2021 Budget
User Fees	20,689,000
State Loans	58,908,000
<b>TOTAL CAPITAL SOURCES</b>	<b>\$79,597,000</b>
Projects	
Pump Station Improvements	40,000,000
Water Rec Building Improvements	18,500,000
Basin Extensions	11,775,000
Lift Station Improvements	2,000,000
Highways & Street Projects	2,405,000
Sanitary Sewers—Other Mains	1,133,000
Water Projects	1,100,000
Pipe Lining/Manhole Rehab	876,000
Interceptors Replacement/Infiltration	323,000
<b>TOTAL CAPITAL PROJECTS</b>	<b>\$78,112,000</b>
Equipment	
SCADA Equipment	35,000
Trucks, Trailers, & Heavy Equipment	1,450,000
<b>TOTAL CAPITAL EQUIPMENT</b>	<b>\$1,485,000</b>
<b>TOTAL CAPITAL PROGRAM</b>	<b>\$79,597,000</b>

### MAJOR BUDGET IMPACTS

<p><b>CHARGES</b> \$1,147,000 increase due to demand in service and a 5 percent increase in rates.</p> <p><b>STATE REVOLVING LOANS</b> \$18,783,000 increase due to major capital expansion projects.</p> <p><b>FULLTIME WAGES &amp; BENEFITS</b> \$317,002 increase is due to wage and benefit adjustments and adding 2 new Collection Technicians.</p> <p><b>PART-TIME &amp; OVERTIME</b> \$103,500 increase is based on actual trends.</p>	<p><b>RENTALS</b> \$202,000 increase is primarily due to an increase of the new land application process.</p> <p><b>UTILITIES</b> \$198,000 increase is primarily based on an increase in electric costs.</p> <p><b>CAPITAL</b> \$27,623,500 increase due to the main pump station and the plant expansion.</p> <p><b>DEBT SERVICE</b> \$1,521,000 increase based on debt service schedule.</p>
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# PUBLIC PARKING

## BUDGET BY CATEGORY

	2020 Budget	2021 Budget	\$ Change	% Change
<b>Revenues</b>				
Charges	\$2,700,536	\$2,729,978	\$29,442	1.1%
Fines	580,000	581,735	1,735	0.3%
Other (Interest, Miscellaneous)	33,500	8,500	(25,000)	-74.6%
<b>Total Revenues</b>	<b>\$3,314,036</b>	<b>\$3,320,213</b>	<b>\$6,177</b>	<b>0.2%</b>
<b>Expenses</b>				
Full Time Wages & Benefits	\$819,973	\$854,879	\$34,906	4.3%
Part-Time	7,000	7,000	-	0.0%
Overtime	3,000	3,000	-	0.0%
Total Personnel	829,973	864,879	34,906	4.2%
Professional Services	263,934	274,950	11,016	4.2%
Rentals	19,432	19,624	192	1.0%
Repair & Maintenance	245,225	245,225	-	0.0%
Supplies & Materials	103,626	103,626	-	0.0%
Training & Education	3,500	3,500	-	0.0%
Utilities	110,662	108,321	(2,341)	-2.1%
Other	15,000	8,000	(7,000)	-46.7%
Total Other Operating	761,379	763,246	1,867	0.2%
Capital	20,000	62,500	42,500	212.5%
Debt	1,697,687	1,533,231	(164,456)	-9.7%
<b>Total Expenses</b>	<b>\$3,309,039</b>	<b>\$3,223,856</b>	<b>\$(85,183)</b>	<b>-2.6%</b>

# 96%

PERCENTAGE OF AVAILABLE  
OFF-STREET PARKING LEASED  
AS OF DEC. 31 OF 2019



## 5 RAMPS

## 8 LOTS

# 2,843

PARKING SPACES

PERSONNEL  \$ 0.9 M

OPERATING  \$ 0.8 M

DEBT SERVICE  \$ 1.5 M

CAPITAL  \$ 0.1 M

# \$3.2M

## MAJOR BUDGET IMPACTS

### REVENUES

\$25,000 decrease in budgeted interest earned.

### PROFESSIONAL SERVICES

\$13,490 increase in credit card processing fees based on actual trends.

### CAPITAL

\$42,500 increase due to various timing of capital projects and purchasing of equipment.

### DEBT SERVICE

\$164,456 decrease based on debt service schedule.



## CAPITAL PROGRAM

### Sources

User Fees

2021 Budget

62,500

TOTAL CAPITAL SOURCES

\$62,500

### Capital Projects

Parking Lot & Ramp Improvements

62,500

TOTAL CAPITAL PROGRAM

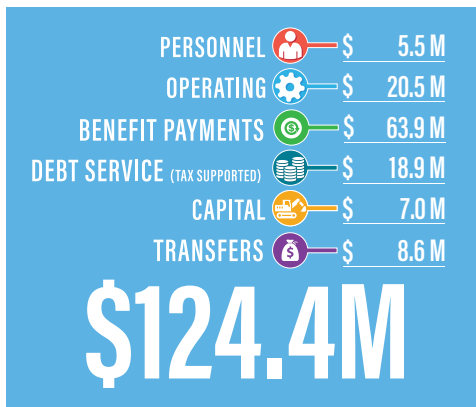
\$62,500

FULLTIME  
POSITIONS

# 11↑0



# INTERNAL SERVICE, TRUST, & NON-ALLOCATED FUNDS



**Internal Service and Trust Funds** are used to account for and fund employee benefits, insurance, centralized facilities management, City-wide fleet services and technology hardware/software. These funds receive contributions from

departmental budgets and employees on a cost reimbursement basis to provide the specified benefit or service. The City is committed to ensuring employee benefits, insurance, technology, facilities, and fleet services are well-funded with adequate reserves to ensure departmental budgets are not adversely impacted by changes in the investment markets, claims experience, unanticipated repairs and replacements, or unforeseen events related to these benefits and services.

The City of Sioux Falls provides employees with a comprehensive benefit package. Not only is this benefit package very competitive within the local, regional, and national marketplace, the benefits provided are well-funded, providing assurance to employees that they can count on receiving earned benefits.

The City participates in various retirement pension trusts to ensure the long-term financial success of our number one resource, our employees. Employees hired prior to July 1, 2013, participate in either the **Employee’s Retirement System** (Police and General) or **Firefighters’ Pension Fund** fiduciary trusts. Employees hired on or after July 1, 2013, participate in the South Dakota Retirement System (SDRS). Both SDRS and the City pension trusts sit at or near the top of their peer groups in both funding status and investment returns. All plans are fully or near fully funded, maintain a lower than average investment return assumption, and have protections in place to ensure stable contributions. Currently, 468 active City employees participate in SDRS and 772 participate in one of the two City trusts.

The **Health/Life Benefit Fund** provides for employee healthcare as well as dental benefits and limited, employee only, life insurance. Premiums are established to cover current claims experience as well as fund an adequate reserve to stabilize premiums for both the City and our employees. The City contributes 75% and the employee contributes 25% of premiums for the more than 3,200 lives covered by the Plan.

The City is well-rewarded for investing in employee wellness. Favorable claims experience allowed the City to go many years without rate increases. Although claims experience has increased over the last several years, the City has been able to moderate

rate adjustments due to having a ‘healthy’ reserve. With current reserves stabilized at 25% to annual expenditures, the 2020 budget reflects modest premium adjustments to keep pace with claims experience and maintain an adequate reserve.

**The Workers’ Compensation Fund** supports our employees by working with departments on mitigating workplace risks and helping employees who are injured in the course and scope of their job by covering lost wages, medical expenses and ensuring an appropriate, timely and safe return-to-work. The City of Sioux Falls self-insures its exposure for Worker’s Compensation risk with departments being charged a premium based on risk and loss history. The City utilizes a third-party administrator to process and pay all claims.

The **Insurance Liability Pool Fund** is an internal service fund used to account for property and liability losses of the City. The City participates in the South Dakota Public Assurance Alliance for comprehensive liability coverage. The City is primarily self-insured for property losses with insured coverage for major losses. The departments are charged a premium based on risk and loss history.

The **Fleet and Technology Funds** are used to proactively and efficiently manage, fleet and technology equipment/software. These city-wide centralized funds allow the City to take a strategic approach to maintaining buildings, replacing equipment and upgrading software. This includes encouraging departmental collaboration in sharing equipment, stabilizing departmental budgets when major repairs or high value equipment/software is being replaced, extending the life and expanding the usefulness of equipment through consistent maintenance programs, and recognizing long-term costs savings by appropriately replacing City assets on a timely schedule.

The new **Centralized Facilities Fund** has been established to ensure City-owned buildings are proactively managed and maintained. This Fund will allow the City to focus on longevity, usefulness, and safety of each building. Like the Fleet and Technology Funds, this Fund will allow the City to take a strategic approach to maintaining buildings, replacing equipment, and ensures departmental collaboration in sharing space and productively utilizing buildings. Investing in structural maintenance is a key priority but just as important is the interior to ensure employees and citizens have a positive experience.

## Sales Tax Supported Debt

The City of Sioux Falls utilizes debt service only for capital infrastructure investments. The City’s per capita debt was 1,519 as of year-end 2019, which is approximately \$1,000 per capita less than the next lowest peer city in the region. The \$18.9M shown above is the second penny sales tax supported (non-enterprise) debt service.

# FLEET

## OPERATING BUDGET BY CATEGORY

	2020 Budget	2021 Budget	\$ Change	% Change
<b>Revenues</b>				
Charges	\$13,411,902	\$13,890,686	\$478,784	3.6%
Miscellaneous	504,500	504,500	-	0.0%
Other	40,000	40,000	-	0.0%
<b>Total Revenues</b>	<b>\$13,956,402</b>	<b>\$14,435,186</b>	<b>\$478,784</b>	<b>3.4%</b>
<b>Expenses</b>				
Fulltime Wages & Benefits	\$2,407,178	\$2,546,563	\$139,385	5.8%
Part-Time	280,700	286,566	5,866	2.1%
Overtime	110,000	160,000	50,000	45.5%
Total Personnel	2,797,878	2,993,129	195,251	7.0%
Professional Services	117,998	118,253	255	0.2%
Rentals	95,265	94,075	(1,190)	-1.2%
Repair & Maintenance	1,271,210	1,376,210	105,000	8.3%
Supplies & Materials	4,589,742	4,589,742	-	0.0%
Training & Education	15,095	15,095	-	0.0%
Utilities	35,922	35,581	(341)	-0.9%
Other	-	-	-	0.0%
Total Other Operating	6,125,232	6,228,956	103,724	1.7%
Capital	4,786,000	4,992,000	206,000	4.3%
Debt Service	-	-	-	0.0%
<b>Total Expenditures</b>	<b>\$13,709,110</b>	<b>\$14,214,085</b>	<b>\$504,975</b>	<b>3.7%</b>

CITYWIDE  
CENTRALIZATION  
OF EQUIPMENT



MANAGE  
OVER  
**1,800**  
PIECES OF  
EQUIPMENT

PERSONNEL \$ 3.0 M  
OPERATING \$ 6.2 M  
DEBT SERVICE \$ —  
CAPITAL \$ 5.0 M

**\$14.2M**

FULLTIME  
POSITIONS **26↑1**

## CAPITAL PROGRAM

### Sources

Service Fees

2021 Budget

4,992,000

TOTAL CAPITAL SOURCES

\$4,992,000

### Projects

Chambers Fuel Site Improvements

126,000

### Equipment

Large Equipment—Streets

1,925,000

Trucks and Pickups

1,296,000

Large Equipment—Water Reclamation, Landfill

930,000

Snowblower

450,000

Column Lifts

85,000

Techcrete Machine

75,000

Utility Vehicles

75,000

Tire & Balancing Machine

20,000

Boost Unit

10,000

TOTAL CAPITAL EQUIPMENT

\$4,866,000

TOTAL CAPITAL PROGRAM

\$4,992,000

## MAJOR BUDGET IMPACTS

### REVENUES—CHARGES

\$183,000 increase in the amount charged to the departments for repair and maintenance of equipment based on normal inflationary costs.

\$295,500 increase to cover replacement cost of equipment leased to the departments.

### FULLTIME WAGES AND BENEFITS

\$139,385 increase for wage and benefit adjustments and an additional mechanic.

### OVERTIME

\$50,000 increase to accommodate snow and deicing events.

### REPAIR & MAINTENANCE

\$100,000 increase to cover any accident repairs to city vehicles. This increase is partially offset by insurance proceeds.

### CAPITAL

\$206,000 increase is due to various timing of capital projects and purchasing of equipment.

# HEALTH LIFE BENEFIT FUND

## OPERATING BUDGET BY CATEGORY

	2020 Budget	2021 Budget	\$ Change	% Change
<b>Revenues</b>				
Charges	\$25,968,733	\$26,379,647	\$410,914	1.6%
Interest Earned	100,000	100,000	-	0.0%
<b>Total Revenues</b>	<b>\$26,068,733</b>	<b>\$26,479,647</b>	<b>\$410,914</b>	<b>1.6%</b>
<b>Expenses</b>				
Full Time Wages & Benefits	\$161,117	\$164,391	\$3,274	2.0%
Part-Time	-	-	-	0.0%
Overtime	-	-	-	0.0%
Total Personnel	161,117	164,391	3,274	2.0%
Professional Services	1,966,166	1,989,984	23,818	1.2%
Supplies & Materials	-	-	-	0.0%
Training & Education	2,275	2,275	-	0.0%
Utilities	-	-	-	0.0%
Other	8,970	9,503	533	0.0%
Total Other Operating	1,977,411	2,001,762	24,351	1.2%
Total Benefit Payments	21,952,361	21,952,361	-	0.0%
<b>Total Operating Expenses</b>	<b>\$24,090,889</b>	<b>\$24,118,514</b>	<b>\$27,625</b>	<b>0.1%</b>

## MAJOR OPERATING BUDGET IMPACTS

### REVENUES—CHARGES

\$410,914 increase is to cover current claims experience as well as fund an adequate reserve.

### PROFESSIONAL SERVICES

\$27,818 increase is for adjustments related to claims processing, insurance premiums, and wellness programs.



# WORKERS' COMPENSATION FUND

## OPERATING BUDGET BY CATEGORY

	2020 Budget	2021 Budget	\$ Change	% Change
<b>Revenues</b>				
Charges	\$1,548,000	\$1,548,000	\$ -	0.0%
Interest Income	5,000	5,000	-	0.0%
<b>Total Revenues</b>	<b>\$1,553,000</b>	<b>\$1,553,000</b>	<b>\$ -</b>	<b>0.0%</b>
<b>Expenses</b>				
Full Time Wages & Benefits	\$335,929	\$280,429	\$(55,500)	-16.5%
Part-Time	3,500	3,500	-	0.0%
Overtime	-	-	-	0.0%
Total Personnel	339,429	283,929	(55,500)	-16.4%
Professional Services	371,938	428,386	56,448	15.2%
Rentals	300	300	-	0.0%
Supplies & Materials	11,650	86,650	75,000	643.8%
Training & Education	6,900	6,900	-	0.0%
Utilities	-	-	-	0.0%
Other	-	-	-	0.0%
Total Other Operating	390,788	522,236	131,448	33.6%
Total Benefit Payments	1,160,000	1,160,000	-	0.0%
<b>Total Operating Expenses</b>	<b>\$1,890,217</b>	<b>\$1,966,165</b>	<b>\$75,948</b>	<b>4.0%</b>

## MAJOR OPERATING BUDGET IMPACTS

### TOTAL PERSONNEL

\$55,500 decrease is a budget true-up for how payroll expenses are allocated.

### PROFESSIONAL SERVICES

\$56,448 increase is for a continued focus on safety and training programs.

### SUPPLIES AND MATERIALS

\$75,000 increase is for a City-wide training software solution currently being implemented in 2020.





# PROPERTY & LIABILITY

## OPERATING BUDGET BY CATEGORY

	2020 Budget	2021 Budget	\$ Change	% Change
<b>Revenues</b>				
Charges	\$1,545,504	\$1,637,368	\$91,864	5.9%
Interest Income	10,000	10,000	-	0.0%
<b>Total Revenues</b>	<b>\$1,555,504</b>	<b>\$1,647,368</b>	<b>\$91,864</b>	<b>5.9%</b>
<b>Expenses</b>				
Full Time Wages & Benefits	\$241,919	\$159,103	\$(82,816)	-34.2%
Part Time	-	-	-	0.0%
Overtime	-	-	-	0.0%
Total Personnel	241,919	159,103	(82,816)	-34.2%
Professional Services	1,430,000	1,695,014	265,014	18.5%
Rentals	600	600	-	0.0%
Supplies & Materials	3,500	3,500	-	0.0%
Training & Education	7,400	7,825	425	5.7%
Utilities	-	-	-	0.0%
Other	-	-	-	0.0%
Total Other Operating	1,441,500	1,706,939	265,439	18.4%
Total Liability Claims	225,000	225,000	-	0.0%
<b>Total Operating Expenses</b>	<b>\$1,908,419</b>	<b>\$2,091,042</b>	<b>\$182,623</b>	<b>9.6%</b>

## MAJOR OPERATING BUDGET IMPACTS

### REVENUES—CHARGES

\$91,864 increase is based on the demand for service and reimbursing the fund on a cost reimbursement basis.

### TOTAL PERSONNEL

\$82,816 decrease is a budget true-up for how payroll expenses are allocated.

### PROFESSIONAL SERVICES

\$265,014 increase is due to inflationary costs and ensuring the City has adequate insurance coverage.



# TECHNOLOGY REVOLVING



## BUDGET BY CATEGORY

Budget Overview	2020 Budget	2021 Budget	\$ Change	% Change
<b>Revenues</b>				
Charges for Goods & Services	\$2,873,235	\$3,515,737	\$642,502	22.4%
Other (Interst and County Contributor	154,000	170,000	16,000	0.0%
Transfer from General Fund	800,000	-	(800,000)	-100.0%
<b>Total Revenues</b>	<b>\$3,827,235</b>	<b>\$3,685,737</b>	<b>\$(141,498)</b>	<b>-3.7%</b>
<b>Expenses</b>				
Full Time Wages & Benefits	\$ -	\$ -	\$ -	0.0%
Part-Time	-	-	-	0.0%
Overtime	-	-	-	0.0%
Total Personnel	-	-	-	0.0%
Professional Services	485,000	535,000	50,000	10.3%
Rentals	30,000	30,000	-	0.0%
Repair and Maintenance	5,000	5,000	-	0.0%
Supplies & Materials	2,895,606	3,503,640	608,034	21.0%
Training & Education	-	-	-	0.0%
Utilities	-	15,000	15,000	0.0%
Other	-	-	-	0.0%
Total Other Operating	3,415,606	4,088,640	673,034	19.7%
Total Capital Equipment	607,286	1,376,000	768,714	126.6%
<b>Total Operating Expenses</b>	<b>\$4,022,892</b>	<b>\$5,464,640</b>	<b>\$1,441,748</b>	<b>35.8%</b>

## MAJOR BUDGET IMPACTS

### TOTAL CHARGES, CONTRIBUTIONS, TRANSFERS

\$313,827 decrease is due to the elimination of the technology revolving fund transfer from the General Fund. The technology revolving fund ensures technology demands are being delivered and allocating the costs back to the departments on a cost share basis.

### TOTAL OTHER OPERATING

\$673,000 increase is due to the continued City-wide centralization and cyclic replacement of technology equipment, software, and services.

### TOTAL CAPITAL EQUIPMENT

\$768,714 increase is primarily due to the centralization of capital technology purchases which was moved from the City's Sales Tax Fund to the Revolving Technology Fund.



# CENTRALIZED FACILITIES FUND

## BUDGET BY CATEGORY

	2020 Budget	2021 Budget	\$ Change	% Change
<b>Revenues</b>				
County Support	\$ -	\$89,000	\$89,000	
Charges	-	5,013,000	5,013,000	
Transfer from Sales Tax Fund	-	660,000	660,000	
<b>Total Revenues</b>	<b>\$ -</b>	<b>\$5,762,000</b>	<b>\$5,762,000</b>	
<b>Expenses</b>				
Full Time Wages & Benefits	\$ -	\$1,593,917	\$1,593,917	
Part-Time	-	36,624	36,624	
Overtime	-	41,910	41,910	
Total Personnel	-	1,672,451	1,672,451	
Professional Services	-	26,750	26,750	
Rentals	-	264,610	264,610	
Repair and Maintenance	-	1,649,359	1,649,359	
Supplies & Materials	-	249,118	249,118	
Training & Education	-	4,480	4,480	
Utilities	-	1,124,833	1,124,833	
Other	-	1,500	1,500	
Total Other Operating	-	3,320,649	3,320,649	
Total Capital	-	660,000	660,000	
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$5,653,100</b>	<b>\$5,653,100</b>	

FULLTIME POSITIONS

26↑0

MANAGE 34 CITY-OWNED PROPERTIES MAINTAINED BY FACILITIES MANAGEMENT TOTALING

880,000 SQ. FT.

### MAJOR BUDGET IMPACTS

#### CENTRALIZED FACILITIES

The Facilities Fund has been established to ensure City-owned buildings are proactively managed and maintained. This Fund will allow the City to focus not just on longevity but also on the usefulness of each facility—investing in both structural maintenance and interior remodeling.

### 2021 CYCLIC MAINTENANCE, REMODELS, & CAPITAL\*

#### Cyclic Maintenance (all departments):

Flooring	130,000
Paint & Walls	29,000
Tuckpointing & Siding	93,000
Roofing	50,000
Concrete & Pavement	46,000
Apparatus Bay Door Replacement	25,000
Library HVAC Software Control Upgrades	25,000

#### Remodel Projects:

Fire Station 8 Remodel	65,000
Parks Shop Bathroom Remodel	50,000
Police Report to Work Site Remodel	25,000
General Government Buildings	135,000

#### Capital:

LEC Chiller Replacement Engineering	100,000
HVAC (Fire Station 8 & 10)	300,000
Fire Alarm Systems (Downtown Library)	50,000
Concrete & Pavement (Priority Based)	150,000
Fiber Connections (Priority Based)	50,000

\*Projects are subject to change based on priority needs.

### CAPITAL PROGRAM

<b>Sources</b>	<b>2021 Budget</b>
Sales Tax Fund Transfer	660,000

**TOTAL CAPITAL SOURCES \$660,000**

#### Capital Projects

Centralized Facilities Improvements	550,000
LEC Chiller Replacement (Design)	100,000

**TOTAL CAPITAL PROJECTS \$650,000**

#### Equipment

Custodial Equipment	10,000
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**TOTAL CAPITAL EQUIPMENT \$10,000**

**TOTAL CAPITAL PROGRAM \$660,000**

# PENSION & HEALTHCARE TRUST FUNDS

## OPERATING BUDGET BY CATEGORY

Employees Retirement System Budget Overview	2020 Budget	2021 Budget	\$ Change
<b>Revenues</b>			
Contributions	\$12,938,774	\$13,501,005	\$562,231
Investment Income	33,000,000	32,500,000	(500,000)
<b>Total Revenues</b>	<b>\$45,938,774</b>	<b>\$46,001,005</b>	<b>\$62,231</b>
<b>Expenses</b>			
Full Time Wages & Benefits	\$169,000	\$150,085	\$(18,915)
Part-Time	-	-	-
Overtime	-	-	-
Total Personnel	169,000	150,085	(18,915)
Professional Services	1,724,177	1,728,918	4,741
Supplies & Materials	200	200	-
Training & Education	550	550	-
Other	-	-	-
Total Other Operating	1,724,927	1,729,668	4,741
Total Benefit Payments	29,224,145	30,771,483	1,547,338
<b>Total Operating Expenses</b>	<b>\$31,118,072</b>	<b>\$32,651,236</b>	<b>\$1,533,164</b>

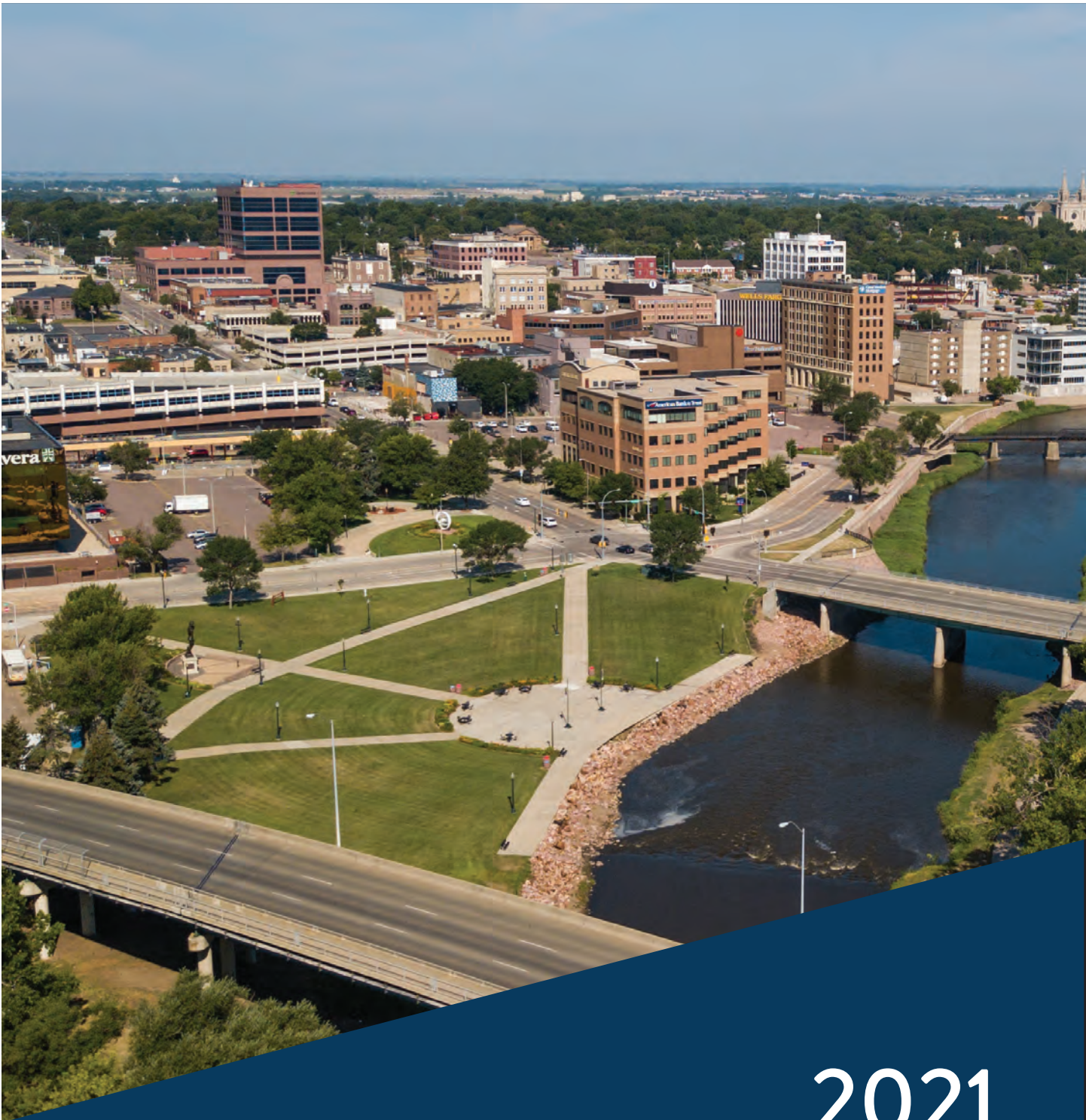
Firefighters' Pension Budget Overview	2020 Budget	2021 Budget	\$ Change
<b>Revenues</b>			
Contributions	\$11,500,000	\$11,500,000	\$ -
Investment Income	5,148,889	5,259,946	111,057
<b>Total Revenues</b>	<b>\$16,648,889</b>	<b>\$16,759,946</b>	<b>\$111,057</b>
<b>Expenses</b>			
Full Time Wages & Benefits	\$102,756	\$96,038	\$(6,718)
Part-Time	-	-	-
Overtime	-	-	-
Total Personnel	102,756	96,038	(6,718)
Professional Services	662,852	674,163	11,311
Supplies & Materials	250	250	-
Training & Education	1,725	1,725	-
Other	-	-	-
Total Other Operating	664,827	676,138	11,311
Total Benefit Payments	9,125,925	9,578,311	452,386
<b>Total Operating Expenses</b>	<b>\$9,893,508</b>	<b>\$10,350,487</b>	<b>\$456,979</b>

115 Healthcare Trust Budget Overview	2020 Budget	2021 Budget	\$ Change
<b>Revenues</b>			
Investment Income	\$ -	\$ -	\$ -
<b>Total Revenues</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expenses</b>			
Total Benefit Payments	\$550,000	\$420,000	\$(130,000)
<b>Total Operating Expenses</b>	<b>\$550,000</b>	<b>\$420,000</b>	<b>\$(130,000)</b>



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# 2021 BUDGET EXHIBITS

# City of Sioux Falls

## 2021 Mayor's Recommended Budget



The Mayor's Budget Message, the 2021 Budget, and the 2021-2025 Capital Program are available for inspection by the public during regular hours of operation at:

- City of Sioux Falls Website (www.siouxfalls.org/finance)
- Downtown Public Library—200 North Dakota Avenue
- Mayor's Office—City Hall, 224 West Ninth Street
- City Council Office/City Clerk's Office—235 West Tenth Street
- Finance Office—City Hall, 224 West Ninth Street

### Summary of Tax Revenue

Property Tax	\$ 70,921,286
Sales/Use Tax	
General Tax	70,098,133
Capital Improvement Tax	70,098,133
Entertainment Tax	7,963,109
Lodging Tax	1,020,773
BID Tax	2,197,820
Tax Increment Financing (T.I.F.)	3,635,500
Frontage Tax	
Street Maintenance Tax	4,863,150
21st Street Boulevard Tax	3,650
Storm Drainage Tax	11,634,675
Amusement Tax	13,500
<b>Total Tax Revenue</b>	<b>\$ 242,449,729</b>

### Revenue Summary by Type

Taxes	\$ 242,449,729
Licenses and Permits	5,957,317
Intergovernmental	27,258,030
Charges for Goods and Services	157,992,215
Fines and Forfeitures	1,224,985
Investment and Interest Earnings	45,912,789
Contributions	24,376,951
Miscellaneous	10,428,636
Transfers	8,549,900
Bond/Note Proceeds	63,708,000
<b>Total Budgeted Revenues</b>	<b>\$ 587,858,552</b>

### Revenue Summary by Fund Type

<b>Governmental Funds</b>	
General Fund	\$ 180,220,567
Special Revenue Funds	\$ 127,857,541
Tax Incremental Fund	3,655,500
Permanent Funds	350
<b>Total Governmental Funds</b>	<b>\$ 311,733,958</b>

### Proprietary Funds

<b>Enterprise Funds</b>	
Power and Distribution Fund	\$ 9,648,991
Public Parking Fund	3,320,213
Sanitary Landfill Fund	11,245,092
Water Fund	38,060,080
Water Reclamation Fund	97,526,329
<b>Total Enterprise Funds</b>	<b>\$ 159,800,705</b>

<b>Internal Service Funds</b>	
Centralized Facilities Management Fund	\$ 5,762,000
Fleet Maintenance Revolving Fund	14,435,186
Health Benefits Fund	26,479,647
Workers' Compensation Fund	1,553,000
Technology Revolving Fund	3,685,737
Property and Liability Fund	1,647,368
<b>Total Internal Service Funds</b>	<b>\$ 53,562,938</b>

<b>Fiduciary Funds</b>	
<b>Pension Trust Funds</b>	
Employee's Retirement Fund	\$ 46,001,005
Firefighters' Pension Fund	16,759,946
115 Healthcare Trust Fund	-
<b>Total Fiduciary Funds</b>	<b>\$ 62,760,951</b>

**Total 2021 Budgeted Revenue** **\$ 587,858,552**

### Expenditures Summary

#### Governmental Funds by Function

	General Fund	Capital Improvement Sales/Use Tax Fund	Other Funds	Total
<b>General Government</b>				
Mayor	\$ 866,461	\$ -	\$ -	\$ 866,461
City Council	1,538,936	-	-	1,538,936
Attorney	2,010,900	-	-	2,010,900
Human Resources	1,772,196	-	-	1,772,196
Finance	3,388,554	-	-	3,388,554
Facilities Management	1,915,190	-	-	1,915,190
Innovation and Technology	5,009,083	-	-	5,009,083
Communications	2,426,190	45,000	-	2,471,190
<b>Total General Government</b>	<b>18,927,509</b>	<b>45,000</b>	<b>-</b>	<b>18,972,509</b>

<b>Public Safety</b>				
Fire	31,846,087	2,196,000	-	34,042,087
Police	43,487,888	1,944,317	2,000	45,434,205
<b>Total Public Safety</b>	<b>75,333,975</b>	<b>4,140,317</b>	<b>2,000</b>	<b>79,476,292</b>

<b>Highways and Streets</b>				
Highways and Streets	28,438,163	49,932,130	18,819,561	97,189,854
<b>Total Highway and Streets</b>	<b>28,438,163</b>	<b>49,932,130</b>	<b>18,819,561</b>	<b>97,189,854</b>

<b>Public Health</b>				
Health Department	14,435,228	101,000	-	14,536,228
<b>Total Public Health</b>	<b>14,435,228</b>	<b>101,000</b>	<b>-</b>	<b>14,536,228</b>

<b>Culture and Recreation</b>				
Parks and Recreation	20,634,480	5,708,500	-	26,342,980
Siouxland Libraries	8,719,564	765,000	5,000	9,489,564
Entertainment Venues	-	-	8,172,063	8,172,063
<b>Total Culture and Recreation</b>	<b>29,354,044</b>	<b>6,473,500</b>	<b>8,177,063</b>	<b>44,004,607</b>

<b>Urban and Economic Development</b>				
Planning and Development Services	12,107,445	30,000	3,655,500	15,792,945
Housing	-	-	6,413,343	6,413,343
<b>Total Urban and Economic Development</b>	<b>12,107,445</b>	<b>30,000</b>	<b>10,068,843</b>	<b>22,206,288</b>

<b>Transit</b>	-	-	13,489,908	13,489,908
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<b>Debt Service</b>	-	18,875,879	883,748	19,759,627
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<b>Transfers</b>	7,040,127	1,410,000	100,000	8,550,127
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**Total Governmental Funds** **\$ 185,636,492** **\$ 81,007,826** **\$ 51,541,123** **\$ 318,185,441**

### Proprietary Funds

<b>Enterprise Funds</b>	
Power and Distribution Fund	\$ 9,394,932
Public Parking Fund	3,223,856
Sanitary Landfill Fund	15,338,495
Water Fund	43,426,657
Water Reclamation Fund	107,117,984
<b>Total Enterprise Funds</b>	<b>\$ 178,501,924</b>

<b>Internal Service Funds</b>	
Centralized Facilities Management Fund	\$ 5,653,100
Fleet Maintenance Revolving Fund	14,214,085
Health Benefits Fund	24,118,514
Workers' Compensation Fund	1,966,165
Technology Revolving Fund	5,464,640
Property and Liability Fund	2,091,042
<b>Total Internal Service Funds</b>	<b>\$ 53,507,545</b>

<b>Fiduciary Funds</b>	
<b>Pension Trust Funds</b>	
Employee's Retirement Fund	\$ 32,651,236
Firefighters' Pension Fund	10,350,487
115 Healthcare Trust Fund	420,000
<b>Total Fiduciary Funds</b>	<b>\$ 43,421,723</b>

**Total 2021 Budgeted Expenditures** **\$ 593,616,633**



## 2021-2025 Capital Program (CIP and OCEP)

Funding Source	2021	2022	2023	2024	2025	Total
Sales/Use Tax	\$ 50,870,130	\$ 52,189,910	\$ 56,222,069	\$ 59,825,925	\$ 63,941,991	\$ 283,050,025
Platting Fees	3,360,000	3,420,000	3,480,000	3,540,000	3,600,000	17,400,000
User Fees	47,816,540	26,213,040	30,723,000	21,403,600	21,514,700	147,670,880
Internal Service Fees	7,028,000	8,253,500	7,750,300	5,312,700	3,793,400	32,137,900
State Loans	63,708,000	92,882,000	11,375,000	-	-	167,965,000
Storm Drainage Fees	10,190,000	7,325,000	9,970,000	9,007,000	8,612,000	45,104,000
Entertainment Tax	2,328,000	3,087,500	3,651,500	2,300,000	5,120,000	16,487,000
Transit Funds	3,471,000	4,190,000	110,000	1,206,500	90,000	9,067,500
Other Financing	7,311,817	4,220,000	3,220,000	1,330,000	1,220,000	17,301,817
<b>Total Sources</b>	<b>\$ 196,083,487</b>	<b>\$ 201,780,950</b>	<b>\$ 126,501,869</b>	<b>\$ 103,925,725</b>	<b>\$ 107,892,091</b>	<b>\$ 736,184,122</b>
Uses by Function	2021	2022	2023	2024	2025	Total
Communications	\$ 45,000	\$ 30,000	\$ 375,000	\$ 180,000	\$ 35,000	\$ 665,000
<b>General Government</b>	<b>45,000</b>	<b>30,000</b>	<b>375,000</b>	<b>180,000</b>	<b>35,000</b>	<b>665,000</b>
Fire	2,196,000	1,303,000	2,585,000	1,609,000	3,375,000	11,068,000
Police	1,944,317	1,395,159	2,055,500	807,000	2,479,000	8,680,976
<b>Public Safety</b>	<b>4,140,317</b>	<b>2,698,159</b>	<b>4,640,500</b>	<b>2,416,000</b>	<b>5,854,000</b>	<b>19,748,976</b>
Highways and Streets	49,932,130	49,093,651	50,535,419	51,522,640	54,085,491	255,169,331
Highways and Streets - Storm Drainage	14,990,000	10,925,000	9,970,000	9,007,000	8,612,000	53,504,000
<b>Highways &amp; Streets</b>	<b>64,922,130</b>	<b>60,018,651</b>	<b>60,505,419</b>	<b>60,529,640</b>	<b>62,697,491</b>	<b>308,673,331</b>
<b>Public Health</b>	<b>101,000</b>	<b>81,000</b>	<b>175,750</b>	<b>111,285</b>	<b>65,000</b>	<b>534,035</b>
Entertainment Venues/Events Complex	1,613,000	2,222,500	1,833,500	1,395,000	4,800,000	11,864,000
Entertainment Venues/Orpheum	100,000	350,000	-	-	-	450,000
Entertainment Venues/Sioux Falls Stadium	-	-	9,000	-	-	9,000
Entertainment Venues/Washington Pavilion	615,000	515,000	1,809,000	905,000	320,000	4,164,000
Parks and Recreation	5,708,500	5,337,500	5,316,900	8,684,600	6,957,500	32,005,000
Siouxland Libraries	765,000	1,719,600	988,500	871,400	835,000	5,179,500
<b>Culture &amp; Recreation</b>	<b>8,801,500</b>	<b>10,144,600</b>	<b>9,956,900</b>	<b>11,856,000</b>	<b>12,912,500</b>	<b>53,671,500</b>
Planning & Development Services	30,000	30,000	30,000	30,000	30,000	150,000
<b>Urban &amp; Economic Development</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>150,000</b>
<b>Transit</b>	<b>3,471,000</b>	<b>4,190,000</b>	<b>110,000</b>	<b>1,206,500</b>	<b>90,000</b>	<b>9,067,500</b>
Public Parking	62,500	65,000	184,000	168,100	125,000	604,600
Power and Distribution	1,270,000	760,000	3,895,000	860,000	1,238,700	8,023,700
Sanitary Landfill	6,598,000	928,000	4,387,000	545,000	570,000	13,028,000
Water	20,017,040	16,003,040	17,750,000	15,585,500	15,595,000	84,950,580
Water Reclamation	79,597,000	98,579,000	16,742,000	5,125,000	4,886,000	204,929,000
Centralized Facilities Management	660,000	1,786,000	662,000	876,000	783,000	4,767,000
Revolving Fleet	4,992,000	4,786,000	6,285,300	3,462,100	2,844,400	22,369,800
Revolving Technology	1,376,000	1,681,500	803,000	974,600	166,000	5,001,100
<b>Enterprise/Internal Service</b>	<b>114,572,540</b>	<b>124,588,540</b>	<b>50,708,300</b>	<b>27,596,300</b>	<b>26,208,100</b>	<b>343,673,780</b>
<b>Total Uses</b>	<b>\$ 196,083,487</b>	<b>\$ 201,780,950</b>	<b>\$ 126,501,869</b>	<b>\$ 103,925,725</b>	<b>\$ 107,892,091</b>	<b>\$ 736,184,122</b>

## 2021 Budget - Appropriation Exhibit A

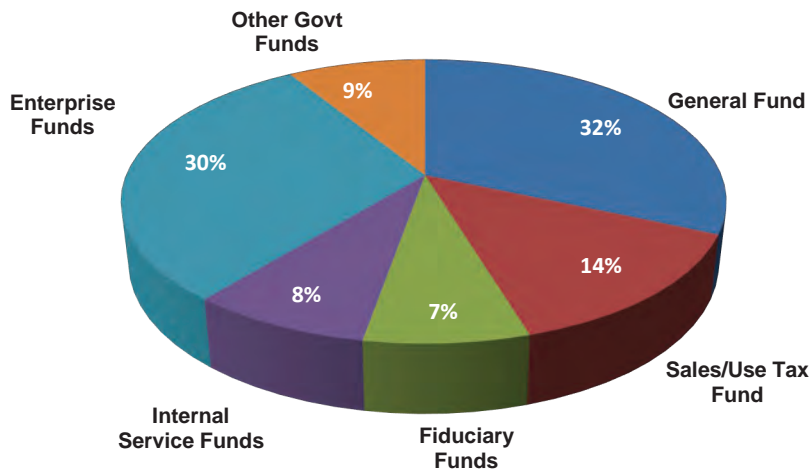
A. Appropriations for Governmental Funds											
	General Fund	Sales/Use Tax Fund	Entertainment Tax Fund	Housing Fund	Transit Fund	Storm Drainage Fund	Tax Increment Financing Fund	Library Memorial Fund	Cottam Memorial Fund	General Gov't Construction Fund	2021 Appropriations
<b>GENERAL GOVERNMENT</b>											
Mayor	\$ 866,461	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 866,461
City Council	1,538,936	-	-	-	-	-	-	-	-	-	1,538,936
Attorney	2,010,900	-	-	-	-	-	-	-	-	-	2,010,900
Human Resources	1,772,196	-	-	-	-	-	-	-	-	-	1,772,196
Finance	3,388,554	-	-	-	-	-	-	-	-	-	3,388,554
Facilities Management	1,915,190	-	-	-	-	-	-	-	-	-	1,915,190
Innovation and Technology	5,009,083	-	-	-	-	-	-	-	-	-	5,009,083
Communications	2,426,190	45,000	-	-	-	-	-	-	-	-	2,471,190
<b>Total General Government</b>	<b>18,927,509</b>	<b>45,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>18,972,509</b>
<b>PUBLIC SAFETY</b>											
Fire Rescue	31,846,087	2,196,000	-	-	-	-	-	-	-	-	34,042,087
Police	43,487,888	1,944,317	-	-	-	-	-	2,000	2,000	-	45,434,205
<b>Total Public Safety</b>	<b>75,333,975</b>	<b>4,140,317</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,000</b>	<b>-</b>	<b>79,476,292</b>
<b>HIGHWAYS &amp; STREETS</b>											
Highways & Streets	28,438,163	49,932,130	-	-	-	18,819,561	-	-	-	-	97,189,854
<b>Total Highways &amp; Streets</b>	<b>28,438,163</b>	<b>49,932,130</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>18,819,561</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>97,189,854</b>
<b>PUBLIC HEALTH</b>											
Health	14,435,228	101,000	-	-	-	-	-	-	-	-	14,536,228
<b>Total Public Health</b>	<b>14,435,228</b>	<b>101,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>14,536,228</b>
<b>CULTURE &amp; RECREATION</b>											
Parks and Recreation	20,634,480	5,708,500	-	-	-	-	-	-	-	-	26,342,980
Siouxland Libraries	8,719,564	765,000	-	-	-	-	5,000	-	-	-	9,489,564
Entertainment Venues	-	-	8,172,063	-	-	-	-	-	-	-	8,172,063
<b>Total Culture &amp; Recreation</b>	<b>29,354,044</b>	<b>6,473,500</b>	<b>8,172,063</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>44,004,607</b>
<b>URBAN &amp; ECONOMIC DEVELOPMENT</b>											
Planning and Development Services	12,107,445	30,000	-	-	-	-	3,655,500	-	-	-	15,792,945
Housing	-	-	-	6,413,343	-	-	-	-	-	-	6,413,343
<b>Total Urban &amp; Economic Development</b>	<b>12,107,445</b>	<b>30,000</b>	<b>-</b>	<b>6,413,343</b>	<b>-</b>	<b>-</b>	<b>3,655,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>22,206,288</b>
<b>Transit</b>											
Transit	-	-	-	-	13,489,908	-	-	-	-	-	13,489,908
<b>Debt</b>											
Debt	-	18,875,879	-	-	-	883,748	-	-	-	-	19,759,627
<b>Transfers</b>											
Transfers	7,040,127	1,410,000	-	-	-	-	-	-	-	100,000	8,550,127
<b>Total Appropriations</b>	<b>\$ 185,636,492</b>	<b>\$ 81,007,826</b>	<b>\$ 8,172,063</b>	<b>\$ 6,413,343</b>	<b>\$ 13,489,908</b>	<b>\$ 19,703,309</b>	<b>\$ 3,655,500</b>	<b>\$ 5,000</b>	<b>\$ 2,000</b>	<b>\$ 100,000</b>	<b>\$ 318,185,441</b>
<b>B. Means of Finance for Governmental Funds</b>											
Unobligated Cash Balance Applied	\$ 5,415,925	-	\$ 158,954	\$ 364,517	-	\$ 2,141,353	\$ -	\$ 4,700	\$ 1,950	\$ 100,000	\$ 8,187,399
Taxes	149,118,312	70,098,133	7,963,109	-	-	11,634,675	3,635,500	-	-	-	242,449,729
Licenses and Permits	5,826,967	100,000	-	-	-	100	-	-	-	-	5,927,067
Intergovernmental	13,876,184	1,928,343	-	2,992,229	8,372,274	-	-	-	-	-	27,169,030
Charges for Goods and Services	8,883,304	-	-	-	-	-	20,000	-	-	-	8,903,304
Fines and Forfeitures	639,000	-	-	-	-	-	-	-	-	-	639,000
Investment and Interest Earnings	550,000	500,000	50,000	43,245	-	40,000	-	300	50	-	1,183,595
Contributions	250,000	5,200,000	-	-	-	-	-	-	-	-	5,450,000
Miscellaneous Revenue	1,076,800	3,180,000	-	1,978,352	-	1,087,181	-	-	-	-	7,322,333
Other Financing Sources (Bonds, SRFs, Transfers)	-	100,000	-	1,035,000	6,754,900	4,800,000	-	-	-	-	12,689,900
<b>Total Means of Finance</b>	<b>\$ 185,636,492</b>	<b>\$ 81,106,476</b>	<b>\$ 8,172,063</b>	<b>\$ 6,413,343</b>	<b>\$ 15,127,174</b>	<b>\$ 19,703,309</b>	<b>\$ 3,655,500</b>	<b>\$ 5,000</b>	<b>\$ 2,000</b>	<b>\$ 100,000</b>	<b>\$ 319,921,357</b>

# BUDGET AND ACTUALS BY FUND

## 2021/2020 EXPENDITURES COMPARISON SUMMARY BY FUND

	2018	2019	2020	2021	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Appropriated Funds</b>						
<b>Governmental (Tax-Supported) Funds</b>						
General Fund (Primary Operating)	\$ 156,583,169	\$ 166,502,779	\$ 177,707,378	\$ 185,636,492	\$ 7,929,114	4.5%
Sales/Use Tax Fund	81,335,764	66,220,810	75,154,527	81,007,826	5,853,299	7.8%
Other Governmental Funds						
Entertainment Tax Fund	6,172,271	7,352,982	10,335,993	8,172,063	(2,163,930)	-20.9%
Housing Fund	5,150,461	5,860,949	5,208,315	6,413,343	1,205,028	23.1%
Transit Fund	10,578,536	8,490,670	12,905,762	13,489,908	584,146	4.5%
Storm Drainage Fund	18,227,631	14,200,267	23,471,498	19,703,309	(3,768,189)	-16.1%
Library Memorial Fund	-	-	5,000	5,000	-	0.0%
Cottam Memorial Fund	400	-	2,000	2,000	-	0.0%
T.I.F. Fund	2,602,352	2,544,519	2,732,000	3,655,500	923,500	33.8%
Flood Control Fund	957,111	-	-	-	-	-
Event Center Construction Fund	2,170,815	-	-	-	-	-
General Government Construction Fund	9,951,976	1,330,373	-	100,000	100,000	-
<b>Total Appropriated</b>	<b>293,730,487</b>	<b>272,503,350</b>	<b>307,522,473</b>	<b>318,185,441</b>	<b>10,662,968</b>	<b>3.5%</b>
<b>Non-Appropriated Funds</b>						
<b>Proprietary (Fee-Supported) Funds</b>						
<b>Enterprise Funds</b>						
Power & Distribution Fund	8,642,138	8,642,138	9,789,730	9,394,932	(394,798)	-4.0%
Public Parking Fund	7,443,666	7,443,666	3,309,039	3,223,856	(85,183)	-2.6%
Sanitary Landfill Fund	8,926,333	8,926,333	17,132,314	15,338,495	(1,793,819)	-10.5%
Water Fund	30,753,468	30,753,468	43,301,404	43,426,657	125,253	0.3%
Water Reclamation Fund	28,356,259	28,356,259	77,115,165	107,117,984	30,002,819	38.9%
	84,121,864	84,121,864	150,647,652	178,501,924	27,854,272	18.5%
<b>Internal Service Funds</b>						
Centralized Facilities Fund	-	-	-	5,653,100	5,653,100	-
Fleet Revolving Fund	13,083,772	13,083,772	13,709,110	14,214,085	504,975	3.7%
Health Benefits Fund	20,548,819	20,548,819	24,090,889	24,118,514	27,625	0.1%
Workers' Compensation Fund	1,146,929	1,146,929	1,890,217	1,966,165	75,948	4.0%
Technology Revolving Fund	3,027,213	3,027,213	4,022,892	5,464,640	1,441,748	35.8%
Property & Liability Fund	2,164,183	2,164,183	1,908,419	2,091,042	182,623	9.6%
	39,970,916	39,970,916	45,621,527	53,507,546	7,886,019	17.3%
<b>Fiduciary Funds</b>						
Employee's Retirement System Fund	24,065,930	24,065,930	31,118,072	32,651,236	1,533,164	4.9%
Firefighters' Pension Fund	8,363,194	8,363,194	9,893,508	10,350,487	456,979	4.6%
115 Healthcare Trust Fund	619,906	619,906	550,000	420,000	(130,000)	-23.6%
	33,049,030	33,049,030	41,561,580	43,421,723	1,860,143	4.5%
<b>Total Non-Appropriated Funds</b>	<b>157,141,810</b>	<b>157,141,810</b>	<b>237,830,759</b>	<b>275,431,192</b>	<b>37,600,434</b>	<b>15.8%</b>
<b>Total All Funds</b>	<b>\$ 450,872,297</b>	<b>\$ 429,645,160</b>	<b>\$ 545,353,231</b>	<b>\$ 593,616,633</b>	<b>\$ 48,263,401</b>	<b>8.8%</b>

2021 Expenditures by Fund

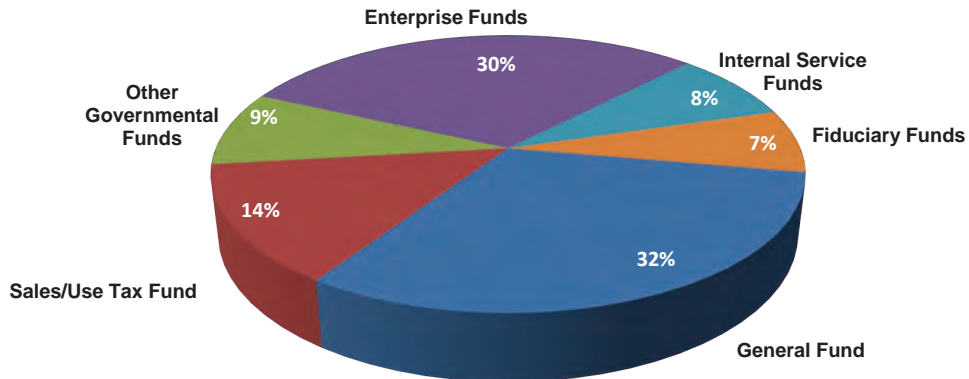


Total = \$593,616,633

# 2021 ALL FUNDS SUMMARY

<u>Appropriated Funds</u>	<u>Revenues</u>	<u>Expenditures</u>	<u>Use of Fund Balance</u>
<b>Governmental (Tax-Supported) Funds</b>			
General Fund (General Operating)	\$ 180,220,567	\$ 185,636,492	\$ (5,415,925)
Sales/Use Tax Fund (General Capital)	81,106,476	81,007,826	98,650
Entertainment Tax Fund	8,013,109	8,172,063	(158,954)
<b>Other Governmental Funds</b>			
Housing Fund	6,048,826	6,413,343	(364,517)
Transit Fund	15,127,174	13,489,908	1,637,266
Storm Drainage Fund	17,561,956	19,703,309	(2,141,353)
Library Memorial Fund	300	5,000	(4,700)
Cottam Memorial Fund	50	2,000	(1,950)
T.I.F. Fund	3,655,500	3,655,500	-
General Gov't Construction Fund	-	100,000	(100,000)
<b>Total Appropriated</b>	<b>\$ 311,733,958</b>	<b>\$ 318,185,441</b>	<b>\$ (6,451,483)</b>
<b>Non-Appropriated Funds</b>			
<b>Proprietary (Fee-Supported) Funds</b>			
<b>Enterprise Funds (Utility)</b>			
Power & Distribution Fund	\$ 9,648,991	\$ 9,394,932	\$ 254,059
Public Parking Fund	3,320,213	3,223,856	96,357
Sanitary Landfill Fund	11,245,092	15,338,495	(4,093,403)
Water Fund	38,060,080	43,426,657	(5,366,577)
Water Reclamation Fund	97,526,329	107,117,984	(9,591,655)
Total Enterprise	159,800,705	178,501,924	(18,701,219)
<b>Internal Service Funds</b>			
Centralized Facilities Fund	5,762,000	5,653,100	108,900
Fleet Revolving Fund	14,435,186	14,214,085	221,102
Health Life Benefits Fund	26,479,647	24,118,514	2,361,133
Workers' Compensation Fund	1,553,000	1,966,165	(413,165)
Technology Revolving Fund	3,685,737	5,464,640	(1,778,903)
Property & Liability Fund	1,647,368	2,091,042	(443,674)
Total Internal Service Funds	53,562,938	53,507,546	55,392
<b>Pension/Trust Funds</b>			
Employee's Retirement System Fund	46,001,005	32,651,236	13,349,769
Firefighters' Pension Fund	16,759,946	10,350,487	6,409,459
115 Healthcare Trust Fund	-	420,000	(420,000)
Total Pension/Trust Funds	62,760,951	43,421,723	19,339,228
<b>Total Non-Appropriated</b>	<b>\$ 276,124,594</b>	<b>\$ 275,431,192</b>	<b>\$ 693,402</b>
<b>Total All Funds (including transfers)</b>	<b>\$ 587,858,552</b>	<b>\$ 593,616,633</b>	<b>\$ (5,758,081)</b>

## 2021 Expenditures by Fund



Total = \$593,616,633

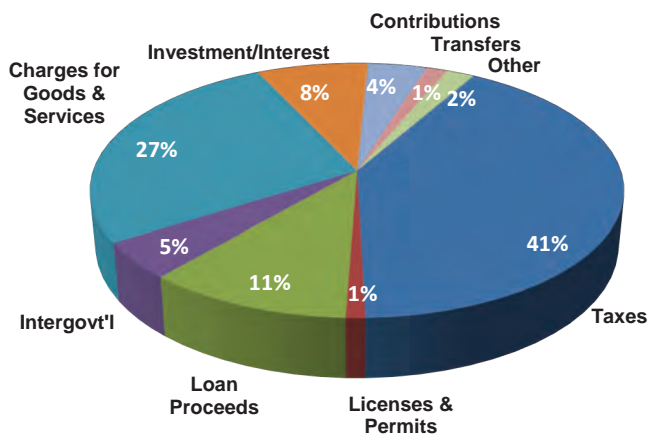


# 2021 ALL FUNDS BREAKDOWN BY CATEGORY

Revenues	General	Sales/Use Tax	Other Governmental	Enterprise	Fiduciary & Internal Service	Total Revenue
Taxes	\$ 149,118,312	\$ 70,098,133	\$ 23,233,284	\$ -	\$ -	\$ 242,449,729
Licenses and Permits	5,826,967	100,000	100	30,250	-	5,957,317
Intergovernmental	13,876,184	1,928,343	11,364,503	-	89,000	27,258,030
Charges for Goods & Services	8,883,304	-	20,000	97,104,473	51,984,438	157,992,215
Fines and Forfeitures	639,000	-	-	585,985	-	1,224,985
Investment & Interest Earnings	550,000	500,000	133,595	570,194	44,159,000	45,912,789
Contributions	250,000	5,200,000	-	-	18,926,951	24,376,951
Misc. (Assessments, Rentals, Other)	1,076,800	3,180,000	3,065,533	2,601,803	504,500	10,428,636
Other Financing (Bond/SRF Notes)	-	-	4,800,000	58,908,000	-	63,708,000
Transfers In	-	100,000	7,789,900	-	660,000	8,549,900
<b>Total Revenue all Funds</b>	<b>\$ 180,220,567</b>	<b>\$ 81,106,476</b>	<b>\$ 50,406,915</b>	<b>\$ 159,800,705</b>	<b>\$ 116,323,889</b>	<b>\$ 587,858,552</b>

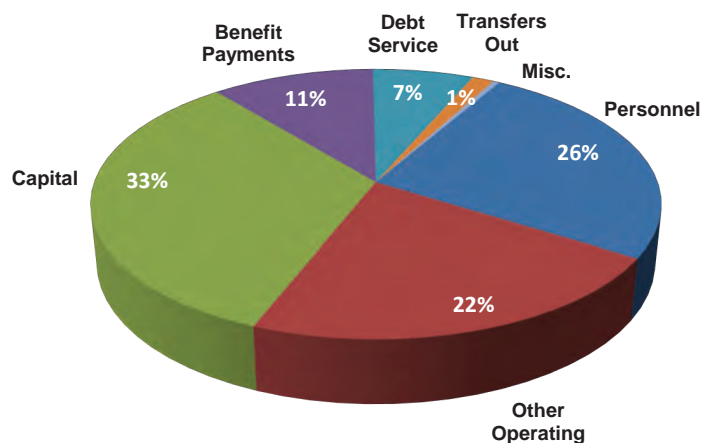
Expenditures	General	Sales/Use Tax	Other Governmental	Enterprise	Fiduciary & Internal Service	Total Expenditures
Personnel	\$ 124,950,291	\$ -	\$ 2,892,756	\$ 18,348,090	\$ 5,519,126	\$ 151,710,263
Other Operating	53,088,073	-	26,875,619	31,086,064	20,263,985	131,313,741
Capital	-	60,721,947	20,789,000	107,544,540	7,028,000	196,083,487
Debt Service	-	18,875,879	883,748	19,765,144	-	39,524,771
Benefit Payments	108,000	-	-	-	63,882,155	63,990,155
Transfers Out	7,040,127	1,410,000	100,000	-	-	8,550,127
Miscellaneous	450,000	-	-	1,758,086	236,003	2,444,089
<b>Total Expenditures all Funds</b>	<b>\$ 185,636,492</b>	<b>\$ 81,007,826</b>	<b>\$ 51,541,123</b>	<b>\$ 178,501,924</b>	<b>\$ 96,929,269</b>	<b>\$ 593,616,633</b>

2021 Revenue by Category



Total = \$587,858,552

2021 Expenditures by Category

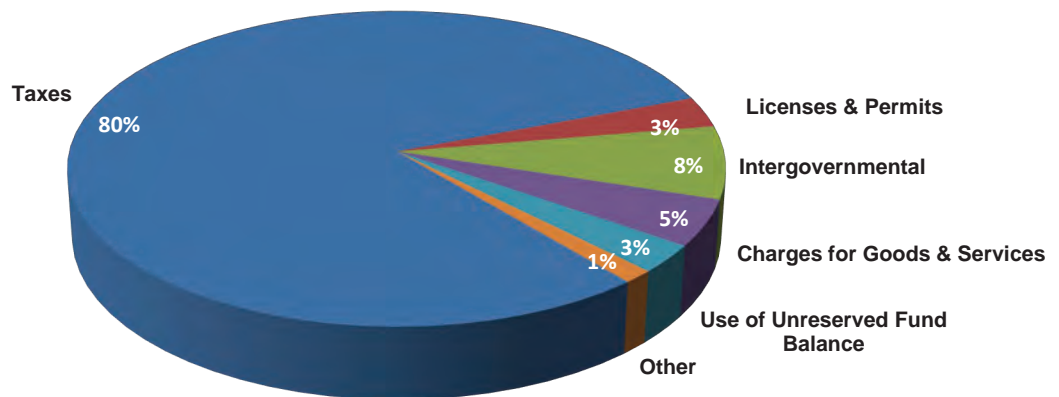


Total = \$593,616,633

# GENERAL FUND (Revenue by Category Comparison)

	2018	2019	2020	2021	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Revenues</b>						
<b>Taxes</b>						
Property (Growth 2.9%, CPI 1.7%)	\$ 60,238,487	\$ 63,876,772	\$ 67,641,905	\$ 70,821,286	\$ 3,179,381	4.7%
Sales/Use (0% - 2020, 4% - 2021)	63,129,282	67,476,813	68,421,496	70,098,133	1,676,637	2.5%
Frontage	4,716,202	4,821,227	4,818,650	4,866,800	48,150	1.0%
Lodging	788,997	956,580	1,020,773	1,020,773	-	0.0%
Business Improvement Districts	2,032,009	2,059,028	2,110,150	2,197,820	87,670	4.2%
Amusement	9,768	9,948	13,500	13,500	-	0.0%
Penalties and Interest	76,802	104,968	100,000	100,000	-	0.0%
<b>Total Taxes</b>	<b>130,991,547</b>	<b>139,305,335</b>	<b>144,126,474</b>	<b>149,118,312</b>	<b>\$ 4,991,838</b>	<b>3.5%</b>
Licenses and Permits	6,592,722	7,134,410	5,616,111	5,826,967	210,856	3.8%
<b>Intergovernmental</b>						
Federal and State Grants	5,571,077	5,876,584	5,739,639	6,423,139	683,500	11.9%
<b>State Shared Revenue</b>						
Motor Vehicle Licenses	2,931,550	2,975,953	3,100,000	3,193,000	93,000	3.0%
Bank Franchise Tax	1,544,119	1,716,396	1,000,000	1,000,000	-	0.0%
Liquor Tax Reversion	940,740	1,009,648	1,000,646	1,000,646	-	0.0%
Health License Reversion	163,652	169,616	159,000	159,000	-	0.0%
Fire Insurance Premium Reversion	579,712	633,629	561,000	600,000	39,000	7.0%
Port of Entry Fees	76,385	92,457	75,000	75,000	-	0.0%
<b>Total State Shared Revenue</b>	<b>6,236,157</b>	<b>6,597,699</b>	<b>5,895,646</b>	<b>6,027,646</b>	<b>132,000</b>	<b>2.2%</b>
<b>County Shared Revenues</b>						
Wheel Tax	179,745	183,155	201,000	195,399	(5,601)	-2.8%
Contributions	1,169,663	1,226,099	1,269,000	1,230,000	(39,000)	-3.1%
<b>Total County Shared Revenues</b>	<b>1,349,408</b>	<b>1,409,254</b>	<b>1,470,000</b>	<b>1,425,399</b>	<b>(44,601)</b>	<b>-3.0%</b>
<b>Total Intergovernmental</b>	<b>13,156,642</b>	<b>13,883,537</b>	<b>13,105,285</b>	<b>13,876,184</b>	<b>770,899</b>	<b>5.9%</b>
Charges for Goods and Services	7,528,526	6,638,720	9,092,406	8,883,304	(209,102)	-2.3%
Fines and Forfeitures	643,186	608,262	639,000	639,000	-	0.0%
Investment Revenue	1,525,462	1,805,304	550,000	550,000	-	0.0%
Other (Contributions, Assessments, Misc.)	1,163,457	1,150,497	1,304,465	1,326,800	22,335	1.7%
<b>Total Revenues</b>	<b>161,601,542</b>	<b>170,526,065</b>	<b>174,433,741</b>	<b>180,220,567</b>	<b>5,786,826</b>	<b>3.3%</b>
Use of Reserves			3,273,637	5,415,925	2,142,288	65.4%
<b>Total General Fund Sources</b>			<b>\$ 177,707,378</b>	<b>\$ 185,636,492</b>	<b>\$ 7,929,114</b>	<b>4.5%</b>

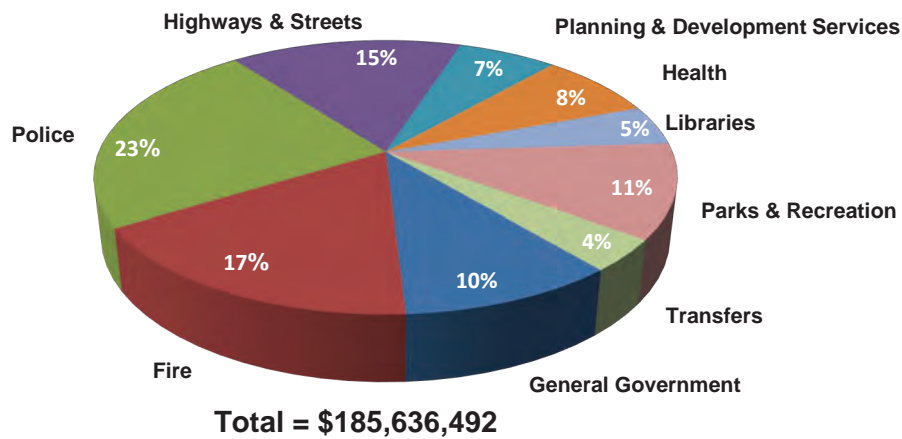
### General Fund 2021 Sources by Category



# GENERAL FUND (Expenditures by Department Comparison)

Expenditures	2018	2019	2020	2021	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>General Government:</b>						
Mayor	\$ 438,090	\$ 694,804	\$ 850,271	\$ 866,461	\$ 16,190	1.9%
City Council	1,541,964	1,252,717	1,674,690	1,538,936	(135,754)	-8.1%
Attorney	1,695,939	1,844,077	1,966,703	2,010,900	44,197	2.2%
Human Resources	1,445,483	1,534,973	1,689,983	1,772,196	82,213	4.9%
Finance	3,081,463	3,053,437	3,291,481	3,388,554	97,073	2.9%
Facilities Management	1,782,463	1,710,711	1,851,361	1,915,190	63,829	3.4%
Innovation and Technology	3,949,080	4,110,842	4,854,440	5,009,083	154,643	3.2%
Communications	1,923,443	1,843,762	2,245,411	2,426,190	180,779	8.1%
<b>Total General Government</b>	<b>15,857,924</b>	<b>16,045,323</b>	<b>18,424,340</b>	<b>18,927,509</b>	<b>503,169</b>	<b>2.7%</b>
<b>Public Safety:</b>						
Fire	27,037,033	28,372,246	29,540,603	31,846,087	2,305,484	7.8%
Police	35,539,023	36,838,007	40,231,131	43,487,888	3,256,757	8.1%
<b>Total Public Safety</b>	<b>62,576,056</b>	<b>65,210,253</b>	<b>69,771,735</b>	<b>75,333,975</b>	<b>5,562,241</b>	<b>8.0%</b>
<b>Highways and Streets:</b>						
Highways and Streets	24,677,397	27,019,132	27,008,615	28,438,163	1,429,548	5.3%
<b>Total Highways and Streets</b>	<b>24,677,397</b>	<b>27,019,132</b>	<b>27,008,615</b>	<b>28,438,163</b>	<b>1,429,548</b>	<b>5.3%</b>
<b>Public Health (Health Department)</b>	<b>11,777,284</b>	<b>12,722,437</b>	<b>14,120,284</b>	<b>14,435,228</b>	<b>314,945</b>	<b>2.2%</b>
<b>Culture and Recreation:</b>						
Parks and Recreation	17,197,750	19,666,616	20,159,065	20,634,480	475,415	2.4%
Siouxland Libraries	7,452,544	7,996,381	8,602,654	8,719,564	116,910	1.4%
<b>Total Culture and Recreation</b>	<b>24,650,294</b>	<b>27,662,997</b>	<b>28,761,718</b>	<b>29,354,044</b>	<b>592,325</b>	<b>2.1%</b>
<b>Urban and Economic Development:</b>						
Planning and Development Services	9,945,608	10,481,748	11,955,460	12,107,445	151,985	1.3%
<b>Total Urban and Economic Development</b>	<b>9,945,608</b>	<b>10,481,748</b>	<b>11,955,460</b>	<b>12,107,445</b>	<b>151,985</b>	<b>1.3%</b>
<b>Transfers Out</b>						
Technology Revolving	800,000	800,000	800,000	-	(800,000)	-100%
Housing	886,740	933,576	1,035,227	1,035,227	-	0.0%
Transit	5,411,867	5,628,342	5,830,000	6,004,900	174,900	3.0%
<b>Total Transfers</b>	<b>7,098,607</b>	<b>7,361,918</b>	<b>7,665,227</b>	<b>7,040,127</b>	<b>(625,100)</b>	<b>-8.2%</b>
<b>Total Expenditures</b>	<b>\$ 156,583,169</b>	<b>\$ 166,503,809</b>	<b>\$ 177,707,378</b>	<b>\$ 185,636,492</b>	<b>\$ 7,929,114</b>	<b>4.5%</b>

## 2021 General Fund Expenditures



# GENERAL FUND (Expenditures Comparative Budget by Program)

	2018	2019	2020	2021	Difference	
	Actual	Actual	Budget	Budget	\$	%
<b>Expenditures</b>						
General Government:						
Mayor	\$ 438,090	\$ 694,804	\$ 850,271	\$ 866,461	\$ 16,190	1.9%
City Council	1,541,964	1,252,717	1,674,690	1,538,936	(135,754)	-8.1%
Attorney	1,695,939	1,844,077	1,966,703	2,010,900	44,197	2.2%
Human Resources	1,445,483	1,534,973	1,689,983	1,772,196	82,213	4.9%
Finance	3,081,463	3,053,437	3,291,481	3,388,554	97,073	2.9%
Facilities Management	1,782,463	1,710,711	1,851,361	1,915,190	63,829	3.4%
Innovation and Technology	3,949,080	4,110,842	4,854,440	5,009,083	154,643	3.2%
Communications	1,923,443	1,843,762	2,245,411	2,426,190	180,779	8.1%
<b>Total General Government</b>	<b>15,857,924</b>	<b>16,045,323</b>	<b>18,424,340</b>	<b>18,927,509</b>	<b>503,169</b>	<b>2.7%</b>
Public Safety:						
Fire						
Fire Services	24,052,038	25,206,584	26,076,289	28,404,764	2,328,475	
Fire Prevention	1,993,887	2,020,872	2,127,933	2,168,963	41,030	
Emergency Preparedness	324,853	334,558	342,665	390,036	47,371	
Facilities	666,254	810,233	993,717	882,325	(111,392)	
Total	27,037,033	28,372,246	29,540,603	31,846,087	2,305,484	7.8%
Police						
Uniformed Services	26,070,040	26,875,345	29,348,916	31,760,282	2,411,366	
Investigation	4,940,795	5,383,298	5,486,584	5,840,364	353,781	
Crime Lab	1,054,629	942,010	1,174,845	1,198,185	23,340	
Metro Communications	999,017	1,078,938	1,348,673	1,685,841	337,168	
Facilities	579,062	631,442	697,406	863,103	165,697	
Records	979,140	963,966	1,088,647	1,053,158	(35,489)	
Animal Control	916,339	963,008	1,086,061	1,086,955	895	
Total	35,539,023	36,838,007	40,231,131	43,487,888	3,256,757	8.1%
<b>Total Public Safety</b>	<b>62,576,056</b>	<b>65,210,253</b>	<b>69,771,735</b>	<b>75,333,975</b>	<b>5,562,241</b>	<b>8.0%</b>
Highways and Streets:						
Engineering	7,488,736	8,226,945	8,633,230	5,625,412	(3,007,818)	
Street Winter	9,179,351	9,479,340	8,625,170	9,469,158	843,988	
Street Maintenance	7,652,529	8,981,871	9,375,493	7,004,735	(2,370,758)	
Street Light and Traffic	-	-	-	5,918,858	5,918,858	
Facilities	356,782	330,976	374,722	420,000	45,278	
<b>Total Highways and Streets</b>	<b>24,677,397</b>	<b>27,019,132</b>	<b>27,008,615</b>	<b>28,438,163</b>	<b>1,429,548</b>	<b>5.3%</b>
Public Health:						
Community Health Center	9,167,925	9,880,282	10,843,579	11,010,185	166,606	
Health Safety & Enforcement	2,320,094	2,439,398	2,689,636	2,733,731	44,095	
Community Health & Wellness	289,264	402,758	329,568	333,812	4,244	
Community Triage Center	-	-	257,500	357,500	100,000	
<b>Total Public Health</b>	<b>11,777,284</b>	<b>12,722,437</b>	<b>14,120,284</b>	<b>14,435,228</b>	<b>314,945</b>	<b>2.2%</b>
Culture and Recreation:						
Siouxland Libraries						
Collections	152,236	204,598	191,500	197,000	5,500	
Operations	5,423,752	5,670,419	6,196,580	6,181,604	(14,976)	
Technology	471,995	488,888	459,175	540,550	81,375	
Program Support	72,032	70,784	79,625	79,625	-	
Facilities	1,332,529	1,561,693	1,675,774	1,720,785	45,011	
Total	7,452,544	7,996,381	8,602,654	8,719,564	116,910	1.4%
Parks and Recreation						
Parks & Playgrounds	5,868,512	6,487,778	6,545,002	6,513,103	(31,899)	
Aquatics	3,502,369	3,859,224	3,743,835	3,791,592	47,758	
Outdoor Sports	2,459,698	2,798,348	3,009,284	2,986,035	(23,250)	
Community Centers	1,584,847	1,546,360	1,779,625	1,753,297	(26,328)	
Zoo	1,571,297	1,570,518	1,628,807	1,930,432	301,625	
External Property Maintenance	848,445	817,817	729,459	851,245	121,786	
Forestry	672,897	1,896,642	1,940,319	2,013,101	72,782	
External Special Events	331,972	392,155	414,392	406,395	(7,997)	
Music & Theater	236,158	251,923	257,529	269,280	11,751	
Facilities (Shop Campus)	121,555	45,851	110,813	120,000	9,187	
Total	17,197,750	19,666,616	20,159,065	20,634,480	475,415	2.4%
<b>Total Culture and Recreation</b>	<b>24,650,294</b>	<b>27,662,997</b>	<b>28,761,718</b>	<b>29,354,044</b>	<b>592,325</b>	<b>2.1%</b>

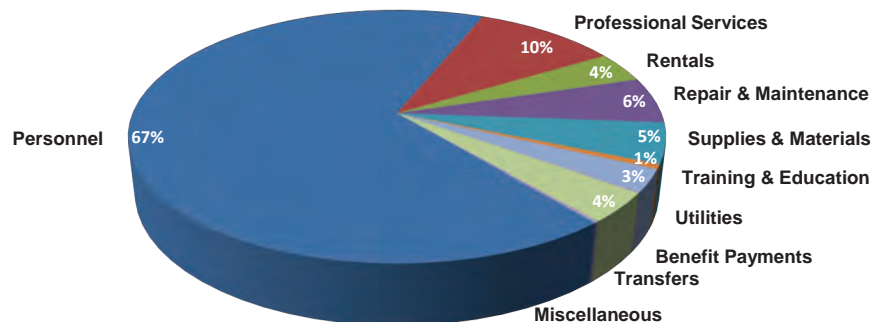


# GENERAL FUND (Expenditures Comparative Budget by Program)

	2018	2019	2020	2021	Difference	
	Actual	Actual	Budget	Budget	\$	%
Urban and Economic Development:						
Planning and Development Services						
Development Services	1,895,008	3,414,081	4,165,781	4,207,745	41,965	
Building Services	3,677,046	3,185,335	3,526,751	3,680,035	153,284	
Neighborhood Services	-	705,428	872,335	826,071	(46,263)	
Economic Development	693,126	-	-	-	-	
Community Outreach	83,507	-	-	-	-	
BID and Lodging Tax	3,121,253	3,176,905	3,390,593	3,393,593	3,000	
Downtown Development	475,668	-	-	-	-	
Total	<u>9,945,608</u>	<u>10,481,748</u>	<u>11,955,460</u>	<u>12,107,445</u>	<u>151,985</u>	1.3%
<b>Total Urban &amp; Economic Development</b>	<b><u>9,945,608</u></b>	<b><u>10,481,748</u></b>	<b><u>11,955,460</u></b>	<b><u>12,107,445</u></b>	<b><u>151,985</u></b>	<b>1.3%</b>
<b>Transfers Out</b>						
Technology Revolving	800,000	800,000	800,000	-	(800,000)	
Housing	886,740	933,576	1,035,227	1,035,227	-	
Transit	5,411,867	5,628,342	5,830,000	6,004,900	174,900	
<b>Total Transfers Out</b>	<b><u>7,098,607</u></b>	<b><u>7,361,918</u></b>	<b><u>7,665,227</u></b>	<b><u>7,040,127</u></b>	<b><u>(625,100)</u></b>	<b>-8.2%</b>
<b>Total Expenditures</b>	<b><u>\$ 156,583,169</u></b>	<b><u>\$ 166,503,809</u></b>	<b><u>\$ 177,707,378</u></b>	<b><u>\$ 185,636,492</u></b>	<b><u>\$ 7,929,114</u></b>	<b>4.5%</b>

# GENERAL FUND (Expenditures by Category Comparison)

	2018	2019	2020	2021	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Expenditures</b>						
Fulltime	\$ 65,131,735	\$ 67,907,840	\$ 74,800,782	\$ 78,633,538	\$ 3,832,756	5.1%
Part-time	5,482,762	5,974,752	6,574,575	6,871,815	297,240	4.5%
Overtime	3,453,874	4,096,492	3,296,854	3,469,712	172,858	5.2%
OASI	3,359,089	3,550,761	3,796,523	3,801,893	5,369	0.1%
Pension	14,226,685	13,896,235	14,023,131	14,809,836	786,705	5.6%
Insurance	12,294,568	13,461,913	15,094,160	15,493,711	399,551	2.6%
Worker's Compensation	1,747,972	1,923,883	1,435,724	1,359,725	(75,998)	-5.3%
Allowances	509,500	506,784	513,249	510,061	(3,188)	-0.6%
<b>Total Personnel</b>	<b>106,206,186</b>	<b>111,318,660</b>	<b>119,534,999</b>	<b>124,950,291</b>	<b>5,415,293</b>	<b>4.5%</b>
Management Agreements	3,061,466	3,234,721	3,844,405	4,576,193	731,788	19.0%
Pass Through Taxes	3,050,669	3,243,542	3,580,593	3,593,593	13,000	0.4%
Non-Profit Service Contracts	1,702,399	2,068,858	2,438,584	2,478,584	40,000	1.6%
Property Liability Insurance	1,272,302	1,016,972	910,112	997,074	86,962	9.6%
Snow Removal	940,626	863,071	961,500	961,500	-	0.0%
Other Professional Services	4,748,998	6,039,550	6,529,562	6,363,051	(166,511)	-2.6%
<b>Total Professional Services</b>	<b>14,776,460</b>	<b>16,466,714</b>	<b>18,264,756</b>	<b>18,969,995</b>	<b>705,239</b>	<b>3.9%</b>
Technology	2,003,049	2,175,148	2,161,175	2,925,346	764,171	35.4%
Fleet	2,151,639	2,296,960	2,282,811	2,402,790	119,979	5.3%
Equipment	885,141	1,139,661	1,032,425	1,032,425	-	0.0%
Centralized Facilities	-	-	-	253,000	253,000	
Copiers	174,297	179,359	187,956	210,434	22,478	12.0%
Other Rental Charges	415,974	397,918	501,610	378,229	(123,381)	-24.6%
<b>Total Rentals</b>	<b>5,630,100</b>	<b>6,189,046</b>	<b>6,165,977</b>	<b>7,202,224</b>	<b>1,036,247</b>	<b>16.8%</b>
Fleet Vehicles	3,507,827	3,793,325	4,198,235	4,189,507	(8,728)	-0.2%
Centralized Facilities	-	-	-	1,670,000	1,670,000	
Street Lights	687,483	486,429	458,750	900,000	441,250	96.2%
Traffic Signals	344,762	234,620	450,460	450,460	-	0.0%
Traffic Striping	421,631	496,191	433,020	433,020	-	0.0%
Other Repair & Maintenance	4,041,945	5,446,119	4,781,620	3,277,657	(1,503,963)	-31.5%
<b>Total Repair &amp; Maintenance</b>	<b>9,003,648</b>	<b>10,456,684</b>	<b>10,322,085</b>	<b>10,920,644</b>	<b>598,559</b>	<b>5.8%</b>
Fuel	1,481,209	1,460,742	1,682,486	1,678,642	(3,845)	-0.2%
Road Salt	1,712,888	1,520,383	1,626,500	1,538,400	(88,100)	
Software Maintenance & Support	888,300	1,057,010	1,154,493	1,006,730	(147,763)	-12.8%
Technology Hardware	55,959	34,276	77,500	537,500	460,000	593.5%
Uniforms	111,770	155,130	382,585	402,140	19,555	5.1%
Other Supplies & Materials	3,832,723	4,593,334	4,101,875	4,453,666	351,791	8.6%
<b>Total Supplies &amp; Materials</b>	<b>8,082,849</b>	<b>8,820,877</b>	<b>9,025,439</b>	<b>9,617,078</b>	<b>591,639</b>	<b>6.6%</b>
<b>Training &amp; Education</b>	<b>843,795</b>	<b>903,439</b>	<b>1,047,947</b>	<b>1,060,543</b>	<b>12,597</b>	<b>1.2%</b>
<b>Utilities</b>	<b>4,761,568</b>	<b>4,823,289</b>	<b>5,321,449</b>	<b>5,317,590</b>	<b>(3,860)</b>	<b>-0.1%</b>
<b>Total Other Operating</b>	<b>43,098,419</b>	<b>47,660,049</b>	<b>50,147,653</b>	<b>53,088,073</b>	<b>2,940,421</b>	<b>5.9%</b>
Benefit Payments	115,478	114,224	108,000	108,000	-	0.0%
Transfers Out	7,098,607	7,361,918	7,665,227	7,040,127	(625,100)	-8.2%
Miscellaneous	64,479	48,958	251,500	450,000	198,500	78.9%
<b>Total Expenditures</b>	<b>\$ 156,583,169</b>	<b>\$ 166,503,809</b>	<b>\$ 177,707,378</b>	<b>\$ 185,636,492</b>	<b>\$ 7,929,113</b>	<b>4.5%</b>



# BUDGET AND ACTUALS BY DEPARTMENT

## GENERAL ADMINISTRATION

### MAYOR

#### Breakdown by Category

	2018	2019	2020	2021	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Departmental Revenues</b>						
<b>Total Departmental Revenues</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Expenditures</b>						
Fulltime	\$ 299,810	\$ 517,365	\$ 577,910	\$ 581,389	\$ 3,479	0.6%
Part-time	-	-	6,400	6,400	-	0.0%
OASI	20,643	36,414	40,966	40,291	(675)	-1.6%
Benefits	74,846	94,415	126,605	140,616	14,011	11.1%
<b>Total Personnel</b>	<b>395,300</b>	<b>648,195</b>	<b>751,881</b>	<b>768,696</b>	<b>16,815</b>	<b>2.2%</b>
Professional Services	1,593	16,588	51,203	51,203	-	0.0%
Rentals	7,679	7,595	6,832	9,227	2,395	35.1%
Supplies & Materials	29,341	12,315	21,924	22,100	176	0.8%
Training & Education	2,880	8,324	17,735	13,735	(4,000)	-22.6%
Utilities	1,297	1,788	696	1,500	804	115.5%
<b>Total Other Operating</b>	<b>42,790</b>	<b>46,609</b>	<b>98,390</b>	<b>97,765</b>	<b>(625)</b>	<b>-0.6%</b>
<b>Total Expenditures</b>	<b>\$ 438,090</b>	<b>\$ 694,804</b>	<b>\$ 850,271</b>	<b>\$ 866,461</b>	<b>\$ 16,190</b>	<b>1.9%</b>

### CITY COUNCIL

#### Breakdown by Category

	2018	2019	2020	2021	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Departmental Revenues</b>						
Charges for Goods/Services	2,113	1,500	3,000	3,000	-	0.0%
Other	19,339	-	-	-	-	
<b>Total Departmental Revenues</b>	<b>\$ 21,451</b>	<b>\$ 1,500</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ -</b>	<b>0.0%</b>
<b>Expenditures</b>						
Fulltime	\$ 552,229	\$ 542,086	\$ 666,331	\$ 671,686	\$ 5,355	0.8%
Part-time	162,973	158,277	160,712	159,664	(1,048)	-0.7%
Overtime	1,887	297	2,585	2,585	-	0.0%
OASI	54,138	53,692	62,837	61,729	(1,108)	-1.8%
Benefits	164,748	155,002	199,017	207,893	8,876	4.5%
<b>Total Personnel</b>	<b>935,974</b>	<b>909,353</b>	<b>1,091,482</b>	<b>1,103,557</b>	<b>12,075</b>	<b>1.1%</b>
Professional Services	344,068	153,349	388,262	184,844	(203,418)	-52.4%
Rentals	33,053	32,556	20,416	34,795	14,379	70.4%
Supplies & Materials	115,514	40,462	44,400	84,700	40,300	90.8%
Training & Education	106,815	110,284	125,090	124,480	(610)	-0.5%
Utilities	6,541	6,713	5,040	6,560	1,520	30.2%
<b>Total Other Operating</b>	<b>605,991</b>	<b>343,364</b>	<b>583,208</b>	<b>435,379</b>	<b>(147,829)</b>	<b>-25.3%</b>
<b>Total Expenditures</b>	<b>\$ 1,541,964</b>	<b>\$ 1,252,717</b>	<b>\$ 1,674,690</b>	<b>\$ 1,538,936</b>	<b>\$ (135,754)</b>	<b>-8.1%</b>

# ATTORNEY

## Breakdown by Category

	2018	2019	2020	2021	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Departmental Revenues</b>						
Taxes (Vending Machine Tax)	9,768	9,948	13,500	13,500	-	0.0%
Licenses and Permits	1,379,122	1,642,263	587,746	677,902	90,156	15.3%
Government Shared	978,740	1,023,748	1,013,246	1,013,246	-	0.0%
Charges for Goods & Services	550	500	600	600	-	0.0%
Other	-	-	-	-	-	-
<b>Total Departmental Revenues</b>	<b>\$ 2,368,179</b>	<b>\$ 2,676,459</b>	<b>\$ 1,615,092</b>	<b>\$ 1,705,248</b>	<b>\$ 90,156</b>	<b>5.6%</b>
<b>Expenditures</b>						
Fulltime	\$ 972,635	\$ 1,122,440	\$ 1,153,350	\$ 1,167,943	\$ 14,593	1.3%
Part-time	5,451	4,524	6,000	6,000	-	0.0%
Overtime	-	-	-	-	-	-
OASI	69,837	78,464	83,049	85,618	2,569	3.1%
Benefits	273,960	286,866	315,044	285,039	(30,005)	-9.5%
Total Personnel	1,321,883	1,492,294	1,557,443	1,544,600	(12,843)	-0.8%
Professional Services	137,673	68,056	122,925	165,503	42,578	34.6%
Multi-Cultural Center	137,678	137,678	137,678	137,678	-	0.0%
Rentals	24,126	26,206	61,775	72,264	10,489	17.0%
Repair & Maintenance	-	-	-	-	-	-
Supplies & Materials	15,399	47,927	13,987	13,320	(667)	-4.8%
Training & Education	12,839	18,806	18,755	18,755	-	0.0%
Utilities	46,340	53,110	54,140	58,780	4,640	8.6%
Total Other Operating	374,056	351,783	409,260	466,300	57,040	13.9%
<b>Total Expenditures</b>	<b>\$ 1,695,939</b>	<b>\$ 1,844,077</b>	<b>\$ 1,966,703</b>	<b>\$ 2,010,900</b>	<b>\$ 44,197</b>	<b>2.2%</b>

# HUMAN RESOURCES

## Breakdown by Category

	2018	2019	2020	2021	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Departmental Revenues</b>						
<b>Total Departmental Revenues</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Expenditures</b>						
Fulltime	\$ 664,485	\$ 710,552	\$ 745,665	\$ 793,255	\$ 47,590	6.4%
Part-time	2,053	5,988	15,400	12,000	(3,400)	-22.1%
Overtime	532	1,694	-	-	-	-
OASI	47,519	51,413	55,007	58,595	3,588	6.5%
Benefits	196,584	209,734	228,374	249,717	21,343	9.3%
Total Personnel	911,173	979,382	1,044,446	1,113,567	69,121	6.6%
Professional Services	399,971	430,369	447,140	453,053	5,913	1.3%
Rentals	39,738	40,692	26,869	37,366	10,497	39.1%
Repair & Maintenance	-	3,238	-	-	-	-
Supplies & Materials	79,500	74,167	156,052	150,760	(5,292)	-3.4%
Training & Education	13,877	6,399	13,550	15,800	2,250	16.6%
Utilities	1,225	1,054	1,926	1,650	(276)	-14.3%
Other Current	-	(328)	-	-	-	-
Total Other Operating	534,310	555,592	645,537	658,629	13,092	2.0%
<b>Total Expenditures</b>	<b>\$ 1,445,483</b>	<b>\$ 1,534,973</b>	<b>\$ 1,689,983</b>	<b>\$ 1,772,196</b>	<b>\$ 82,213</b>	<b>4.9%</b>



## Breakdown by Category

	2018	2019	2020	2021	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Departmental Revenues</b>						
<b>Total Departmental Revenues</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Expenditures</b>						
Fulltime	\$ 2,037,665	\$ 1,978,637	\$ 2,210,341	\$ 2,239,563	\$ 29,222	1.3%
Part-time	42,316	57,547	74,256	74,256	-	0.0%
Overtime	12,802	13,178	5,000	5,000	-	0.0%
OASI	146,511	143,626	155,872	156,111	239	0.2%
Benefits	600,428	599,515	664,479	678,469	13,990	2.1%
Total Personnel	2,839,722	2,792,504	3,109,948	3,153,399	43,451	1.4%
Professional Services	49,269	40,309	81,355	97,916	16,561	20.4%
Rentals	68,904	68,864	54,737	94,709	39,972	73.0%
Repair & Maintenance	276	93	-	-	-	
Supplies & Materials	108,473	125,828	24,900	20,000	(4,900)	-19.7%
Training & Education	12,333	22,675	17,301	19,530	2,229	12.9%
Utilities	2,486	3,163	3,240	3,000	(240)	-7.4%
Total Other Operating	241,741	260,933	181,533	235,155	53,622	29.5%
<b>Total Expenditures</b>	<b>\$ 3,081,463</b>	<b>\$ 3,053,437</b>	<b>\$ 3,291,481</b>	<b>\$ 3,388,554</b>	<b>\$ 97,073</b>	<b>2.9%</b>

# GENERAL FACILITIES

## Breakdown by Category

	2018	2019	2020	2021	Difference	
	Actual	Actual	Original Budget	Budget*	\$	%
<b>Departmental Revenues</b>						
<b>Total Departmental Revenues</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Expenditures</b>						
Fulltime	\$ 560,652	\$ 523,858	\$ 526,552	\$ 855,000	\$ 328,448	62.4%
Part-time	44,271	-	6,984	-	(6,984)	-100.0%
Overtime	33,310	16,402	32,800	-	(32,800)	-100.0%
OASI	45,102	37,971	41,974	-	(41,974)	-100.0%
Benefits	268,892	224,493	252,550	-	(252,550)	-100.0%
Total Personnel	952,227	802,724	860,860	855,000	(5,860)	-0.7%
Professional Services	54,766	36,515	27,763	58,190	30,427	109.6%
Rentals	180,667	110,169	142,943	172,000	29,057	20.3%
Repair & Maintenance	258,300	282,596	374,687	400,000	25,313	6.8%
Supplies & Materials	87,604	196,667	97,818	115,000	17,182	17.6%
Training & Education	1,160	1,884	4,480	-	(4,480)	-100.0%
Utilities	247,739	286,121	342,810	315,000	(27,810)	-8.1%
Total Other Operating	830,236	913,952	990,501	1,060,190	69,689	7.0%
Total Operating Expenditures	1,782,463	1,716,676	1,851,361	1,915,190	63,829	3.4%
Buildings	9,661,983	1,774,855	550,000	-	(550,000)	-100.0%
Equipment	42,660	67,447	-	-	-	
Total Capital Expenditures	9,704,643	1,842,302	550,000	-	(550,000)	-100.0%
<b>Total Expenditures</b>	<b>\$ 11,487,106</b>	<b>\$ 3,558,979</b>	<b>\$ 2,401,361</b>	<b>\$ 1,915,190</b>	<b>\$ (486,171)</b>	<b>-20.2%</b>

\*Created Centralized Facilities Management Internal Service Fund

# INNOVATION AND TECHNOLOGY

## Breakdown by Category

	2018	2019	2020	2021	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Departmental Revenues</b>						
Government Shared (Grant)				100,000	100,000	
Charges for Goods & Services	-	-	3,000	-	(3,000)	-100.0%
<b>Total Departmental Revenues</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,000</b>	<b>\$ 100,000</b>	<b>\$ 97,000</b>	<b>3233.3%</b>
<b>Expenditures</b>						
Fulltime	\$ 2,140,004	\$ 2,306,390	\$ 2,737,994	\$ 2,824,105	\$ 86,111	3.1%
Part-time	55,776	30,403	60,448	92,248	31,800	52.6%
Overtime	1,858	2,705	3,000	3,000	-	0.0%
OASI	158,596	164,641	192,797	198,975	6,178	3.2%
Benefits	690,702	737,833	874,866	844,218	(30,648)	-3.5%
Pension	316,789	311,263	336,616	331,254	(5,362)	-1.6%
Insurance	348,578	395,948	518,139	508,112	(10,027)	-1.9%
Worker's Compensation	21,234	26,308	16,031	522	(15,509)	-96.7%
Allowances	4,101	4,315	4,080	4,330	250	6.1%
Total Personnel	3,046,936	3,241,972	3,869,105	3,962,546	93,441	2.4%
Professional Services	231,688	185,390	225,025	342,804	117,779	52.3%
Rentals	141,086	106,300	139,368	207,894	68,527	49.2%
Repair & Maintenance	12,246	9,825	72,500	72,500	-	0.0%
Supplies & Materials	350,918	415,115	399,329	271,229	(128,100)	-32.1%
Training & Education	72,653	63,985	66,174	69,171	2,997	4.5%
Utilities	93,552	88,256	82,940	82,940	-	0.0%
Total Other Operating	902,143	868,871	985,335	1,046,537	61,202	6.2%
Total Operating Expenditures	3,949,080	4,110,842	4,854,440	5,009,083	154,643	3.2%
Capital Equipment	581,534	26,072	260,000	-	(260,000)	-100.0%
<b>Total Expenditures</b>	<b>\$ 4,530,614</b>	<b>\$ 4,136,914</b>	<b>\$ 5,114,440</b>	<b>\$ 5,009,083</b>	<b>\$ (105,357)</b>	<b>-2.1%</b>

# COMMUNICATIONS

## Breakdown by Category

	2018	2019	2020	2021	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Departmental Revenues</b>						
Cable Franchise Fee	93,844	88,109	190,000	200,000	10,000	5.3%
Charges for Goods & Services	3,185	981	400	-	(400)	-100.0%
<b>Total Departmental Revenues</b>	<b>\$ 97,029</b>	<b>\$ 89,090</b>	<b>\$ 190,400</b>	<b>\$ 200,000</b>	<b>\$ 9,600</b>	<b>5.0%</b>
<b>Expenditures</b>						
Fulltime	\$ 1,002,762	\$ 918,467	\$ 1,084,061	\$ 1,304,160	\$ 220,099	20.3%
Part-time	35,378	43,219	69,496	88,216	18,720	26.9%
Overtime	1,301	2,441	5,000	6,500	1,500	30.0%
OASI	69,653	66,921	79,471	96,616	17,145	21.6%
Benefits	367,173	355,113	413,404	395,504	(17,900)	-4.3%
Total Personnel	1,476,267	1,386,162	1,651,432	1,890,995	239,563	14.5%
Professional Services	316,954	303,392	465,035	399,591	(65,444)	-14.1%
Rentals	46,670	45,242	35,599	55,950	20,351	57.2%
Repair & Maintenance	8,267	7,322	19,700	23,301	3,601	18.3%
Supplies & Materials	67,524	94,049	64,475	44,158	(20,317)	-31.5%
Training & Education	6,301	4,495	7,290	10,040	2,750	37.7%
Utilities	1,459	3,100	1,880	2,155	275	14.6%
Total Other Operating	447,175	457,600	593,979	535,195	(58,784)	-9.9%
Total Operating Expenditures	1,923,443	1,843,762	2,245,411	2,426,190	180,779	8.1%
Capital Equipment	300,784	34,521	49,000	45,000	(4,000)	-8.2%
<b>Total Expenditures</b>	<b>\$ 2,224,226</b>	<b>\$ 1,878,283</b>	<b>\$ 2,294,411</b>	<b>\$ 2,471,190</b>	<b>\$ 176,779</b>	<b>7.7%</b>

**FIRE**

**Breakdown by Category**

	2018	2019	2020	2021	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Departmental Revenues</b>						
Intergovernmental	\$ 741,240	\$ 771,241	\$ 674,000	\$ 683,000	\$ 9,000	1.3%
Charges for Goods & Services	692,064	315,441	718,100	765,600	47,500	6.6%
Miscellaneous	4,916	5,614	-	-	-	
<b>Total Departmental Revenues</b>	<b>\$ 1,438,220</b>	<b>\$ 1,092,296</b>	<b>\$ 1,392,100</b>	<b>\$ 1,448,600</b>	<b>\$ 56,500</b>	<b>4.1%</b>
<b>Expenditures</b>						
Fulltime	\$ 13,884,921	\$ 14,618,001	\$ 15,632,646	\$ 16,897,806	\$ 1,265,160	8.1%
Part-time	19,786	26,764	20,748	20,748	-	0.0%
Overtime	1,569,142	1,535,717	1,550,000	1,550,000	-	0.0%
OASI	268,034	284,122	287,198	307,444	20,246	7.0%
Benefits	8,528,196	8,774,443	8,657,085	9,298,280	641,195	7.4%
Total Personnel	24,270,080	25,239,048	26,147,677	28,074,278	1,926,601	7.4%
Professional Services	441,148	429,474	424,443	441,695	17,252	4.1%
Rentals	318,788	375,832	387,808	450,394	62,586	16.1%
Repair & Maintenance	837,667	939,530	1,221,786	1,180,869	(40,917)	-3.3%
Supplies & Materials	669,924	908,953	813,912	1,141,262	327,350	40.2%
Training & Education	213,572	191,679	249,383	249,883	500	0.2%
Utilities	285,853	287,719	295,594	307,706	12,112	4.1%
Other Current	-	10	-	-	-	
Total Other Operating	2,766,952	3,133,198	3,392,926	3,771,809	378,883	11.2%
Total Operating Expenditures	27,037,033	28,372,246	29,540,603	31,846,087	2,305,484	7.8%
Land	-	2,500	-	250,000	250,000	
Buildings	140,619	574,076	-	-	-	
Equipment	1,901,514	2,019,603	1,357,000	1,946,000	589,000	43.4%
Total Capital Expenditures	2,042,133	2,596,179	1,357,000	2,196,000	839,000	61.8%
<b>Total Expenditures</b>	<b>\$ 29,079,166</b>	<b>\$ 30,968,425</b>	<b>\$ 30,897,603</b>	<b>\$ 34,042,087</b>	<b>\$ 3,144,484</b>	<b>10.2%</b>

**Breakdown by Program**

Fire Services	\$ 24,052,038	\$ 25,206,584	\$ 26,076,289	\$ 28,404,764	\$ 2,328,475	8.9%
Fire Prevention	1,993,887	2,020,872	2,127,933	2,168,963	41,030	1.9%
Emergency Preparedness	324,853	334,558	342,665	390,036	47,372	13.8%
Facilities	666,254	810,233	993,717	882,325	(111,392)	-11.2%
Capital	2,042,133	2,596,179	1,357,000	2,196,000	839,000	61.8%
<b>Total Expenditures by Program</b>	<b>\$ 29,079,166</b>	<b>\$ 30,968,425</b>	<b>\$ 30,897,603</b>	<b>\$ 34,042,087</b>	<b>\$ 3,144,484</b>	<b>10.2%</b>

**Breakdown by Category**

	2018	2019	2020	2021	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Departmental Revenues</b>						
Licenses & Permits	\$ 46,023	\$ 43,586	\$ 50,000	\$ 50,000	\$ -	0.0%
Intergovernmental (Grants)	979,449	939,332	1,043,000	1,526,430	483,430	46.3%
Charges for Goods & Services	142,312	191,606	141,500	141,500	-	0.0%
Contributions & Fines	31,267	62,628	60,000	60,000	-	0.0%
Miscellaneous Revenue	12,041	8,198	-	-	-	
<b>Total Departmental Revenues</b>	<b>\$ 1,211,092</b>	<b>\$ 1,245,350</b>	<b>\$ 1,294,500</b>	<b>\$ 1,777,930</b>	<b>\$ 483,430</b>	<b>37.3%</b>
<b>Expenditures</b>						
Fulltime	\$ 19,980,779	\$ 20,338,058	\$ 22,600,065	\$ 23,936,924	\$ 1,336,859	5.9%
Part-time	103,044	124,278	163,690	230,670	66,980	40.9%
Overtime	1,112,326	1,411,736	1,201,500	1,400,000	198,500	16.5%
OASI	408,435	423,083	468,991	470,273	1,282	0.3%
Benefits	9,183,359	9,427,931	9,958,314	10,316,162	357,848	3.6%
Total Personnel	30,787,944	31,725,086	34,392,560	36,354,029	1,961,469	5.7%
Professional Services	1,042,561	976,437	845,147	878,822	33,675	4.0%
Metro Communications	999,017	1,078,938	1,348,673	1,685,841	337,168	25.0%
Rentals	564,539	699,069	655,097	888,141	233,044	35.6%
Repair & Maintenance	577,697	608,220	857,350	905,600	48,250	5.6%
Supplies & Materials	1,080,333	1,223,998	1,557,358	2,194,440	637,082	40.9%
Training & Education	161,972	202,076	240,871	244,031	3,160	1.3%
Utilities	324,960	324,184	334,075	336,984	2,909	0.9%
Total Other Operating	4,751,079	5,112,921	5,838,571	7,133,859	1,295,288	22.2%
Total Operating Expenditures	35,539,023	36,838,007	40,231,131	43,487,888	3,256,757	8.1%
Capital Equipment	2,139,441	564,548	1,264,000	1,944,317	680,317	53.8%
<b>Total Expenditures</b>	<b>\$ 37,678,464</b>	<b>\$ 37,402,555</b>	<b>\$ 41,495,131</b>	<b>\$ 45,432,205</b>	<b>\$ 3,937,074</b>	<b>9.5%</b>

**Breakdown by Program**

Uniformed Services	\$ 26,070,040	\$ 26,875,345	\$ 29,348,915	\$ 31,760,282	\$ 2,411,367	8.2%
Investigation	4,940,795	5,383,298	5,486,584	5,840,364	353,780	6.4%
Crime Lab	1,054,629	942,010	1,174,845	1,198,185	23,340	2.0%
Records	979,140	963,966	1,088,647	1,053,158	(35,489)	-3.3%
Animal Control	916,339	963,008	1,086,061	1,086,955	894	0.1%
Facilities	579,062	631,442	697,406	863,103	165,697	23.8%
Metro Communications	999,017	1,078,938	1,348,673	1,685,841	337,168	25.0%
Capital	2,139,441	564,548	1,264,000	1,944,317	680,317	53.8%
<b>Total Expenditures by Program</b>	<b>\$ 37,678,464</b>	<b>\$ 37,402,555</b>	<b>\$ 41,495,131</b>	<b>\$ 45,432,205</b>	<b>\$ 3,937,074</b>	<b>9.5%</b>

## HIGHWAYS AND STREETS

### Breakdown by Category

	2018	2019	2020	2021	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Departmental Revenues</b>						
Taxes - Frontage	\$ 4,712,934	\$ 4,817,901	\$ 4,815,000	\$ 4,863,150	\$ 48,150	1.0%
Licenses & Permits	184,895	165,991	179,030	179,030	-	0.0%
Intergovernmental	3,713,862	3,838,838	4,080,000	4,167,399	87,399	2.1%
Charges for Goods & Services	182,833	167,774	180,000	584,140	404,140	224.5%
Miscellaneous	70,798	63,919	41,000	41,000	-	0.0%
<b>Total Departmental Revenues</b>	<b>\$ 8,865,322</b>	<b>\$ 9,054,423</b>	<b>\$ 9,295,030</b>	<b>\$ 9,834,719</b>	<b>\$ 539,689</b>	<b>5.8%</b>
<b>Expenditures</b>						
Fulltime	\$ 6,365,905	\$ 6,754,857	\$ 7,488,573	\$ 7,720,651	\$ 232,079	3.1%
Wages Other Department	225,076	193,910	165,000	290,000	125,000	75.8%
Part-time	470,672	623,945	970,096	962,868	(7,228)	-0.7%
Overtime	547,823	852,761	404,232	405,000	768	0.2%
OASI	567,510	607,375	587,223	601,995	14,772	2.5%
Benefits	2,663,320	2,851,460	2,724,187	2,868,155	143,968	5.3%
Total Personnel	10,840,306	11,884,308	12,339,311	12,848,669	509,359	4.1%
Professional Services	1,352,341	1,813,567	1,577,954	1,624,932	46,978	3.0%
Rentals	3,036,470	3,478,599	3,475,840	3,793,801	317,961	9.1%
Repair & Maintenance	4,364,711	4,916,318	4,424,962	4,937,953	512,992	11.6%
Supplies & Materials	3,196,119	3,062,768	3,154,430	3,164,434	10,004	0.3%
Training & Education	60,027	56,276	65,285	67,264	1,979	3.0%
Utilities	1,827,423	1,807,295	1,970,833	2,001,110	30,277	1.5%
Total Other Operating	13,837,091	15,134,823	14,669,304	15,589,494	920,190	6.3%
Total Operating Expenditures	24,677,397	27,019,132	27,008,615	28,438,163	1,429,548	5.3%
Land	990,918	1,570,473	750,000	-	(750,000)	-100.0%
Buildings	61,300	22,862	-	-	-	-
Equipment	-	52,111	49,000	433,000	384,000	783.7%
Infrastructure	32,889,105	35,320,745	47,515,697	49,499,130	1,983,433	4.2%
Total Capital Expenditures	33,941,323	36,966,191	48,314,697	49,932,130	1,617,433	3.3%
<b>Total Expenditures</b>	<b>\$ 58,618,720</b>	<b>\$ 63,985,322</b>	<b>\$ 75,323,313</b>	<b>\$ 78,370,293</b>	<b>\$ 3,046,981</b>	<b>4.0%</b>

### Breakdown by Program

Street Maintenance	\$ 7,652,529	\$ 8,981,871	\$ 9,375,493	\$ 7,004,735	(2,370,758)	-25.3%
Street Winter	9,179,351	9,479,340	8,625,170	9,469,158	843,988	9.8%
Engineering	4,722,843	5,352,765	5,582,107	5,625,412	43,305	0.8%
Traffic	2,765,893	2,874,180	3,051,123	-	(3,051,123)	-100.0%
Traffic and Street Lights*				5,918,858	5,918,858	
Centralized Facilities	356,782	330,976	374,722	420,000	45,278	12.1%
Capital	33,941,323	36,966,191	48,314,697	49,932,130	1,617,433	3.3%
<b>Total Expenditures by Program</b>	<b>\$ 58,618,720</b>	<b>\$ 63,985,322</b>	<b>\$ 75,323,313</b>	<b>\$ 78,370,293</b>	<b>\$ 3,046,980</b>	<b>4.0%</b>

\* Created Traffic and Street Lights program by combining street light maintenance from Street Maintenance and Traffic.



# STORM DRAINAGE

## Breakdown by Category

	2018	2019	2020	2021	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Departmental Revenues</b>						
Taxes	\$ 9,191,286	\$ 9,917,281	\$ 10,818,822	\$ 11,634,675	\$ 815,853	7.5%
Special Assessments	1,091,061	1,205,615	1,087,181	1,087,181	-	0.0%
Miscellaneous (Interest, Contributions)	120,280	248,229	498,100	40,100	(458,000)	-91.9%
Other (SRF Notes, Transfer-In)	6,946,154	1,511,132	9,000,000	4,800,000	(4,200,000)	-46.7%
<b>Total Departmental Revenues</b>	<b>\$ 17,348,780</b>	<b>\$ 12,882,257</b>	<b>\$ 21,404,103</b>	<b>\$ 17,561,956</b>	<b>\$ (3,842,147)</b>	<b>-18.0%</b>
<b>Expenditures</b>						
Fulltime	\$ 1,006,657	\$ 977,151	\$ 1,229,571	\$ 1,282,622	\$ 53,051	4.3%
Wages Other Departments	279,598	195,521	295,000	295,000	-	0.0%
Part-time	26,529	35,683	44,000	44,000	-	0.0%
Overtime	23,973	43,037	5,981	26,050	20,069	335.5%
OASI	79,091	78,982	93,954	90,457	(3,497)	-3.7%
Benefits	337,790	354,671	472,887	420,006	(52,882)	-11.2%
Total Personnel	1,753,637	1,685,045	2,141,393	2,158,135	16,742	0.8%
Professional Services	247,998	133,923	157,383	162,324	4,941	3.1%
Rentals	158,516	190,202	244,200	244,200	1	0.0%
Repair & Maintenance	953,345	938,474	1,139,575	1,161,766	22,192	1.9%
Supplies & Materials	63,664	91,280	73,105	78,405	5,300	7.2%
Training & Education	8,075	11,914	16,110	16,110	-	0.0%
Utilities	6,676	7,705	10,899	8,621	-	0.0%
Total Other Operating	1,438,273	1,373,498	1,641,271	1,671,426	30,155	1.8%
Total Operating Expenditures	3,191,910	3,058,543	3,782,664	3,829,561	46,897	1.2%
Land	2,232,038	820,815	-	-	-	
Equipment	87,809	59,247	12,000	400,000	388,000	3233.3%
Infrastructure	12,414,087	9,878,805	18,713,000	14,590,000	(4,123,000)	-22.0%
Total Capital Expenditures	14,733,933	10,758,867	18,725,000	14,990,000	(3,735,000)	-19.9%
Debt	301,787	382,858	963,834	883,748	(80,086)	-8.3%
<b>Total Expenditures</b>	<b>\$ 18,227,631</b>	<b>\$ 14,200,268</b>	<b>\$ 23,471,498</b>	<b>\$ 19,703,309</b>	<b>\$ (3,768,189)</b>	<b>-16.1%</b>

# PUBLIC HEALTH

## Breakdown by Category

	2018	2019	2020	2021	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Departmental Revenues</b>						
Charges (Net)	\$ 4,034,687	\$ 3,485,161	\$ 5,477,526	\$ 4,863,919	\$ (613,607)	-11.2%
Intergovernmental	3,892,044	4,087,038	3,832,469	3,973,869	141,400	3.7%
Licenses & Permits	316,961	334,058	314,610	314,610	-	0.0%
Fines, Contributions, Interest	119,634	215,868	128,000	128,000	-	0.0%
Miscellaneous	506,371	442,485	582,000	582,000	-	0.0%
<b>Total Departmental Revenues</b>	<b>\$ 8,869,697</b>	<b>\$ 8,564,611</b>	<b>\$ 10,334,605</b>	<b>\$ 9,862,398</b>	<b>\$ (472,207)</b>	<b>-4.6%</b>
<b>Expenditures</b>						
Fulltime	\$ 5,123,816	\$ 5,480,597	\$ 6,262,772	\$ 6,240,575	\$ (22,197)	-0.4%
Part-time	792,097	906,447	761,042	967,242	206,200	27.1%
Overtime	45,507	48,840	36,000	36,000	-	0.0%
OASI	414,116	446,942	498,546	500,294	1,748	0.4%
Benefits	1,732,678	1,864,930	2,065,166	2,167,091	101,925	4.9%
Total Personnel	8,108,214	8,747,756	9,623,526	9,911,202	287,676	3.0%
Professional Services	2,015,899	2,130,361	2,577,292	2,550,207	(27,085)	-1.1%
Rentals	264,628	271,295	242,104	296,771	54,667	22.6%
Repair & Maintenance	115,517	116,871	145,970	125,970	(20,000)	-13.7%
Supplies & Materials	1,045,913	1,208,130	1,285,212	1,285,937	725	0.1%
Training & Education	102,907	112,040	117,830	117,830	(1)	0.0%
Utilities	124,205	135,985	128,349	147,312	18,963	14.8%
Total Other Operating	3,669,069	3,974,682	4,496,757	4,524,027	27,269	0.6%
Total Operating Expenditures	11,777,284	12,722,437	14,120,283	14,435,228	314,945	2.2%
Capital Equipment	89,570	166,353	260,900	101,000	(159,900)	-61.3%
<b>Total Expenditures</b>	<b>\$ 11,866,853</b>	<b>\$ 12,888,790</b>	<b>\$ 14,381,183</b>	<b>\$ 14,536,228</b>	<b>\$ 155,045</b>	<b>1.1%</b>

## Breakdown by Program

	2018	2019	2020	2021	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Falls Community Health Clinic</b>						
Intergovernmental - Grants	\$ 3,418,793	\$ 3,602,019	\$ 3,478,469	\$ 3,619,869	\$ 141,400	4.1%
Charges (Net)	3,760,004	3,132,659	5,185,875	4,572,268	(613,607)	-11.8%
Miscellaneous	528,446	460,981	602,000	602,000	-	0.0%
<b>Total Departmental Revenues</b>	<b>\$ 7,707,243</b>	<b>\$ 7,195,659</b>	<b>\$ 9,266,344</b>	<b>\$ 8,794,137</b>	<b>\$ (472,207)</b>	<b>-5.1%</b>
Community Clinics (Medical & Dental)	\$ 9,167,925	\$ 9,880,282	\$ 10,843,579	\$ 11,010,185	\$ 166,606	1.5%
<b>Total Expenditures</b>	<b>\$ 9,167,925</b>	<b>\$ 9,880,282</b>	<b>\$ 10,843,579</b>	<b>\$ 11,010,185</b>	<b>\$ 166,606</b>	<b>1.5%</b>
<b>Community Health, Safety and Enforcement</b>						
Licenses and Permits	\$ 316,961	\$ 334,058	\$ 314,610	\$ 314,610	\$ -	0.0%
Intergovernmental - Grants	473,252	485,020	354,000	354,000	-	0.0%
Charges	274,683	352,502	291,651	291,651	-	0.0%
Miscellaneous (Fines, Contributions)	97,558	197,373	108,000	108,000	-	0.0%
<b>Total Departmental Revenues</b>	<b>\$ 1,162,454</b>	<b>\$ 1,368,952</b>	<b>\$ 1,068,261</b>	<b>\$ 1,068,261</b>	<b>\$ -</b>	<b>0.0%</b>
Community Safety & Enforcement	\$ 2,320,094	\$ 2,439,398	\$ 2,689,636	\$ 2,733,731	\$ 44,095	1.6%
Community Health & Wellness	289,264	402,758	329,568	333,812	4,244	1.3%
LINK Triage Center	-	-	257,500	357,500	100,000	38.8%
<b>Total Expenditures</b>	<b>\$ 2,609,358</b>	<b>\$ 2,842,156</b>	<b>\$ 3,276,705</b>	<b>\$ 3,425,044</b>	<b>\$ 148,338</b>	<b>4.5%</b>

**LIBRARY**

**Breakdown by Category**

	2018	2019	2020	2021	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Departmental Revenues</b>						
Intergovernmental	1,091,460	1,135,000	1,182,000	1,232,000	50,000	4.2%
Charges	48,306	49,849	52,000	52,000	-	0.0%
Fines & Forfeitures	60,316	57,920	60,000	60,000	-	0.0%
Contributions	45,664	31,528	43,000	43,000	-	0.0%
Miscellaneous	16,177	14,342	11,000	11,000	-	0.0%
<b>Total Departmental Revenues</b>	<b>\$ 1,261,924</b>	<b>\$ 1,288,639</b>	<b>\$ 1,348,000</b>	<b>\$ 1,398,000</b>	<b>\$ 50,000</b>	<b>3.7%</b>
<b>Expenditures</b>						
Fulltime	\$ 3,583,198	\$ 3,848,454	\$ 4,217,285	\$ 4,245,726	\$ 28,441	0.7%
Part-time	214,910	223,135	231,800	224,000	(7,800)	-3.4%
Overtime	3,642	9,709	3,110	500	(2,610)	-83.9%
OASI	270,313	289,915	316,647	295,774	(20,873)	-6.6%
Benefits	1,246,813	1,316,487	1,430,332	1,398,277	(32,055)	-2.2%
Total Personnel	5,318,875	5,687,701	6,199,174	6,164,277	(34,897)	-0.6%
Professional Services	350,630	372,950	376,401	389,175	12,774	3.4%
Siouxland Museum Support	582,848	630,199	685,225	696,609	11,384	1.7%
Rentals	233,830	235,030	194,797	277,525	82,728	42.5%
Repair & Maintenance	388,930	449,701	488,909	521,550	32,641	6.7%
Supplies & Materials	305,779	341,768	375,620	369,045	(6,575)	-1.8%
Training & Education	18,560	12,685	15,500	15,500	-	0.0%
Utilities	251,900	265,149	265,528	285,883	20,355	7.7%
Other Current	1,191	1,198	1,500	-	(1,500)	-100.0%
Total Other Operating	2,133,669	2,308,680	2,403,480	2,555,287	151,807	6.3%
Total Operating Expenditures	7,452,544	7,996,381	8,602,654	8,719,564	116,910	1.4%
Buildings	1,138,091	101,045	-	-	-	-
Equipment	118,498	58,067	90,500	-	(90,500)	-100.0%
Books & Audio-Visual Items	825,121	705,842	795,000	765,000	(30,000)	-3.8%
Total Capital Expenditures	2,081,711	864,955	885,500	765,000	(120,500)	-13.6%
<b>Total Expenditures</b>	<b>\$ 9,534,255</b>	<b>\$ 8,861,336</b>	<b>\$ 9,488,154</b>	<b>\$ 9,484,564</b>	<b>\$ (3,590)</b>	<b>0.0%</b>

**Breakdown by Program**

Collections	\$ 152,236	\$ 204,598	\$ 191,500	\$ 197,000	\$ 5,500	2.9%
Operations	5,423,752	5,670,419	6,196,580	6,181,604	(14,976)	-0.2%
Technology	471,995	488,888	459,175	540,550	81,375	17.7%
Program Support	72,032	70,784	79,625	79,625	-	0.0%
Facilities	1,332,529	1,561,693	1,675,774	1,720,785	45,011	2.7%
Capital	2,081,711	864,955	885,500	765,000	(120,500)	-13.6%
<b>Total Expenditures by Program</b>	<b>\$ 9,534,255</b>	<b>\$ 8,861,336</b>	<b>\$ 9,488,154</b>	<b>\$ 9,484,564</b>	<b>\$ (3,590)</b>	<b>0.0%</b>

# PARKS AND RECREATION

## Breakdown by Category

	2018	2019	2020	2021	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Departmental Revenues</b>						
Taxes (frontage)	\$ 3,268	\$ 3,327	\$ 3,650	\$ 3,650	\$ -	0.0%
Charges	2,024,980	2,030,566	2,164,900	2,100,800	(64,100)	-3.0%
Licenses & Permits	20,375	36,600	21,000	28,000	7,000	33.3%
Intergovernmental	-	42,592	3,330	5,000	1,670	50.2%
Rental Charges	18,662	20,239	20,295	20,300	5	0.0%
Contributions	32,538	21,060	148,000	148,000	-	0.0%
Miscellaneous	14,983	113,822	5,500	6,500	1,000	18.2%
<b>Total Departmental Revenues</b>	<b>\$ 2,114,806</b>	<b>\$ 2,268,206</b>	<b>\$ 2,366,675</b>	<b>\$ 2,312,250</b>	<b>\$ (54,425)</b>	<b>-2.3%</b>
<b>Expenditures</b>						
Fulltime	\$ 4,127,198	\$ 4,383,324	\$ 4,769,249	\$ 4,815,052	\$ 45,803	1.0%
Part-time	3,496,889	3,754,155	3,986,863	3,986,863	-	0.0%
Overtime	113,375	169,676	38,627	38,627	-	0.0%
OASI	560,284	604,729	647,027	645,106	(1,921)	-0.3%
Benefits	1,767,249	1,851,172	1,985,415	2,106,675	121,260	6.1%
<b>Total Personnel</b>	<b>10,064,995</b>	<b>10,763,056</b>	<b>11,427,181</b>	<b>11,592,323</b>	<b>165,142</b>	<b>1.4%</b>
Professional Services	2,079,947	3,043,568	2,906,197	3,229,377	323,180	11.1%
Rentals	262,311	287,939	282,390	354,337	71,947	25.5%
Repair & Maintenance	2,377,581	3,064,192	2,629,221	2,676,402	47,181	1.8%
Supplies & Materials	838,917	968,484	1,009,970	944,560	(65,410)	-6.5%
Training & Education	29,080	42,612	30,005	40,005	10,000	33.3%
Utilities	1,489,604	1,496,765	1,774,101	1,697,476	(76,625)	-4.3%
Other Current	55,315	-	100,000	100,000	-	0.0%
<b>Total Other Operating</b>	<b>7,132,755</b>	<b>8,903,560</b>	<b>8,731,884</b>	<b>9,042,157</b>	<b>310,273</b>	<b>3.6%</b>
<b>Total Operating Expenditures</b>	<b>17,197,750</b>	<b>19,666,616</b>	<b>20,159,065</b>	<b>20,634,480</b>	<b>475,415</b>	<b>2.4%</b>
Land	355,048	946,848	500,000	700,000	200,000	40.0%
Buildings	147,430	100,276	-	-	-	-
Improvements Other Than Buildings	6,226,140	5,620,395	3,694,000	3,698,000	4,000	0.1%
Equipment	1,547,681	894,913	1,087,500	1,310,500	223,000	20.5%
<b>Total Capital Expenditures</b>	<b>8,276,300</b>	<b>7,562,433</b>	<b>5,281,500</b>	<b>5,708,500</b>	<b>427,000</b>	<b>8.1%</b>
<b>Total Expenditures</b>	<b>\$ 25,474,050</b>	<b>\$ 27,229,049</b>	<b>\$ 25,440,565</b>	<b>\$ 26,342,980</b>	<b>\$ 902,415</b>	<b>3.5%</b>

## Breakdown by Program

Parks & Playgrounds	\$ 5,868,512	\$ 6,487,778	\$ 6,545,002	\$ 6,513,103	\$ (31,899)	-0.5%
Aquatics	3,502,369	3,859,224	3,743,835	3,791,592	47,757	1.3%
Outdoor Sports	2,459,698	2,798,348	3,009,284	2,986,035	(23,249)	-0.8%
Great Plains Zoo*	1,571,297	1,570,518	1,628,807	1,930,432	301,625	18.5%
Community Centers	1,584,847	1,546,360	1,779,625	1,753,297	(26,328)	-1.5%
External Property Maintenance	848,445	817,817	729,459	851,245	121,786	16.7%
Forestry	672,897	1,896,642	1,940,319	2,013,101	72,782	3.8%
External Special Events	331,972	392,155	414,392	406,395	(7,997)	-1.9%
Music & Theater	236,158	251,923	257,529	269,280	11,751	4.6%
Centralized Facilities (Park Shop)	121,555	45,851	110,813	120,000	9,187	8.3%
Capital	8,276,300	7,562,433	5,281,500	5,708,500	427,000	8.1%
<b>Total Expenditures by Program</b>	<b>\$ 25,474,050</b>	<b>\$ 27,229,049</b>	<b>\$ 25,440,565</b>	<b>\$ 26,342,980</b>	<b>\$ 902,415</b>	<b>3.5%</b>

\*In the 2020 budget, Zoo Operating Support includes \$1,489,091 for management: General Fund \$1,257,361 and Entertainment Tax Fund \$231,730. In the 2021 budget, the full amount is in the General Fund.

# ENTERTAINMENT VENUES

## Breakdown by Category

	2018	2019	2020	2021	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Departmental Revenues</b>						
Entertainment Tax	\$ 8,048,978	\$ 8,294,905	\$ 8,705,775	\$ 7,963,109	\$ (742,666)	-8.5%
Other Revenue	1,133,856	1,950,627	50,000	50,000	-	0.0%
<b>Total Departmental Revenues</b>	<b>\$ 9,182,833</b>	<b>\$ 10,245,532</b>	<b>\$ 8,755,775</b>	<b>\$ 8,013,109</b>	<b>\$ (742,666)</b>	<b>-8.5%</b>
<b>Expenditures</b>						
<b>Events Complex</b>						
Property Insurance	\$ 144,573	\$ 109,155	\$ 109,155	\$ 105,126	\$ (4,029)	-3.7%
Professional Services	6,500	40,108	150,000	50,000	(100,000)	-66.7%
Rentals	30	14	-	-	-	-
Repair & Maintenance	403,073	371,883	1,340,000	1,418,700	78,700	5.9%
Supplies & Materials	33,600	56,735	175,000	184,000	9,000	5.1%
Total Operating Expenditures	587,776	577,895	1,774,155	1,757,826	(16,329)	-0.9%
Buildings	2,007,967	848,186	2,520,000	875,000	(1,645,000)	-65.3%
Equipment	318,564	1,258,449	491,700	738,000	246,300	50.1%
Total Capital Expenditures	2,326,531	2,106,635	3,011,700	1,613,000	(1,398,700)	-46.4%
<b>Total Events Complex Expenditures</b>	<b>\$ 2,914,307</b>	<b>\$ 2,684,531</b>	<b>\$ 4,785,855</b>	<b>\$ 3,370,826</b>	<b>\$ (1,415,029)</b>	<b>-29.6%</b>
<b>Orpheum Theatre</b>						
Property Insurance	\$ 7,999	\$ 6,039	\$ 6,039	\$ 4,868	\$ (1,171)	-19.4%
Operating Contract	-	200,000	345,000	345,000	-	0.0%
Professional Services	-	11,745	-	-	-	-
Rentals	-	-	100,000	100,000	-	0.0%
Repair & Maintenance	1,164	40,208	50,000	100,000	50,000	100.0%
Supplies & Materials	-	-	15,000	15,600	600	4.0%
Total Operating Expenditures	9,163	257,993	516,039	565,468	49,429	9.6%
Buildings	13,200	8,960	210,000	35,000	(175,000)	-83.3%
Equipment	-	37,168	75,000	65,000	(10,000)	-13.3%
Total Capital Expenditures	13,200	46,128	285,000	100,000	(185,000)	-64.9%
<b>Total Orpheum Theatre Expenditures</b>	<b>\$ 22,362</b>	<b>\$ 304,121</b>	<b>\$ 801,039</b>	<b>\$ 665,468</b>	<b>\$ (135,571)</b>	<b>-16.9%</b>
<b>Washington Pavilion</b>						
Property Insurance	\$ 94,174	\$ 71,103	\$ 71,103	\$ 70,079	\$ (1,024)	-1.4%
Operating Contract	1,670,760	1,724,000	1,750,000	1,750,000	-	0.0%
Professional Services	1,180	26,871	-	-	-	-
Rentals	70,605	51,000	300,000	306,000	6,000	2.0%
Repair & Maintenance	99,937	135,022	226,000	800,000	574,000	254.0%
Supplies & Materials	105,693	16,070	100,000	104,000	4,000	4.0%
Other	-	-	2,170	2,577	407	18.8%
Total Operating Expenditures	2,042,349	2,024,066	2,449,273	3,032,656	583,383	23.8%
Buildings	274,725	1,209,028	584,250	50,000	(534,250)	-91.4%
Equipment	468,454	527,632	667,400	565,000	(102,400)	-15.3%
Total Capital Expenditures	743,179	1,736,661	1,251,650	615,000	(636,650)	-50.9%
<b>Total Washington Pavilion Expenditures</b>	<b>\$ 2,785,528</b>	<b>\$ 3,760,727</b>	<b>\$ 3,700,923</b>	<b>\$ 3,647,656</b>	<b>\$ (53,267)</b>	<b>-1.4%</b>
<b>Sioux Falls Stadium</b>						
Property Insurance	\$ 9,232	\$ 6,970	\$ 6,970	\$ 6,668	\$ (302)	-4.3%
Operating Contract	-	-	302,476	281,445	(21,031)	-7.0%
Professional Services	-	7,200	-	-	-	-
Rentals	647	-	-	-	-	-
Repair & Maintenance	208,174	347,735	415,000	200,000	(215,000)	-51.8%
Supplies & Materials	-	8,258	20,000	-	(20,000)	-100.0%
Utilities	290	-	-	-	-	-
Total Operating Expenditures	218,343	370,164	744,446	488,113	(256,333)	-34.4%
Capital Equipment	-	-	72,000	-	(72,000)	-100.0%
<b>Total Sioux Falls Stadium Expenditures</b>	<b>\$ 218,343</b>	<b>\$ 370,164</b>	<b>\$ 816,446</b>	<b>\$ 488,113</b>	<b>\$ (328,333)</b>	<b>-40.2%</b>



# ENTERTAINMENT VENUES (CONT.)

	2018	2019	2020	2021	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Great Plains Zoo*</b>						
Operating Contract	\$ 231,730	\$ 231,730	\$ 231,730	\$ -	\$ (231,730)	-100.0%
Total Operating Expenditures	231,730	231,730	231,730	-	(231,730)	-100.0%
<b>Total Great Plains Zoo Expenditures</b>	<b>\$ 231,730</b>	<b>\$ 231,730</b>	<b>\$ 231,730</b>	<b>\$ -</b>	<b>\$ (231,730)</b>	<b>-100.0%</b>
<b>State Theatre</b>						
Other	\$ -	\$ 1,501,710	\$ -	\$ -	\$ -	
Total Operating Expenditures	-	1,501,710	-	-	-	
<b>Total State Theatre Expenditures</b>	<b>\$ -</b>	<b>\$ 1,501,710</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

\*Zoo Operating Support includes \$1,489,091 for management: Parks' General Fund Budget \$1,257,361 and Entertainment Tax Fund \$231,730.

## Breakdown by Program

	2018	2019	2020	2021	Difference	%
Events Complex	\$ 2,914,307	\$ 2,684,531	\$ 4,785,855	\$ 3,370,826	\$ (1,415,029)	-29.6%
Orpheum Theatre	22,362	304,121	801,039	665,468	(135,571)	-16.9%
Washington Pavilion	2,785,528	3,760,727	3,700,923	3,647,656	(53,267)	-1.4%
Sioux Falls Stadium	218,343	370,164	816,446	488,113	(328,333)	-40.2%
Great Plains Zoo	231,730	231,730	231,730	-	(231,730)	-100.0%
State Theatre	-	1,501,710	-	-	-	
<b>Total Expenditures by Program</b>	<b>\$ 6,172,271</b>	<b>\$ 8,852,982</b>	<b>\$ 10,335,993</b>	<b>\$ 8,172,063</b>	<b>\$ (2,163,930)</b>	<b>-20.9%</b>

PLANNING AND DEVELOPMENT SERVICES

Breakdown by Category

	2018	2019	2020	2021	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Departmental Revenues</b>						
Lodging Tax (Experience SF)	\$ 788,997	\$ 956,580	\$ 1,020,773	\$ 1,020,773	\$ -	0.0%
Occupational BID Tax (Experience SF)	1,950,953	1,979,738	2,110,150	2,110,150	-	0.0%
Main Street BID & Hilton BID	250,137	262,840	259,670	259,670	-	0.0%
Licenses & Permits	3,772,294	4,066,023	3,378,725	3,652,425	273,700	8.1%
Intergovernmental	291,343	215,795	202,240	200,240	(2,000)	-1.0%
Charges for Goods & Services	371,148	391,132	351,380	373,245	21,865	6.2%
Fines & Forfeitures	192,642	134,636	120,000	120,000	-	0.0%
Miscellaneous Revenue	10,314	22,129	-	9,000	9,000	
<b>Total Departmental Revenues</b>	<b>\$ 7,627,828</b>	<b>\$ 8,028,874</b>	<b>\$ 7,442,938</b>	<b>\$ 7,745,503</b>	<b>\$ 302,565</b>	<b>4.1%</b>
<b>Expenditures</b>						
Fulltime	\$ 3,610,598	\$ 3,670,843	\$ 3,962,987	\$ 4,049,704	\$ 86,717	2.2%
Part-time	37,147	16,069	40,640	40,640	-	0.0%
Overtime	10,369	31,335	15,000	22,500	7,500	50.0%
OASI	258,400	261,453	278,918	283,072	4,154	1.5%
Benefits	1,135,254	1,153,644	1,274,427	1,320,238	45,811	3.6%
Total Personnel	5,051,768	5,133,344	5,571,972	5,716,154	144,182	2.6%
Professional Services	356,776	255,679	496,445	498,962	2,517	0.5%
Rentals	407,611	403,657	439,402	457,050	17,648	4.0%
Repair & Maintenance	62,457	58,777	87,000	76,500	(10,500)	-12.1%
Supplies & Materials	99,563	154,274	156,053	146,133	(9,920)	-6.4%
Training & Education	28,818	49,219	58,698	54,520	(4,178)	-7.1%
Utilities	56,984	62,886	60,297	69,533	9,236	15.3%
Other Current	-	16	5,000	5,000	-	0.0%
Neighborhood Programs	-	96,991	50,000	50,000	-	0.0%
Experience Sioux Falls	2,708,714	2,916,048	3,130,923	3,130,923	-	0.0%
Downtown Sioux Falls	334,081	348,550	337,000	340,000	3,000	0.9%
Forward Sioux Falls	400,000	400,000	400,000	400,000	-	0.0%
Hilton Hotel Occupancy Fee Program	79,030	77,308	87,670	87,670	-	0.0%
SF Development Foundation	209,806	275,000	275,000	275,000	-	0.0%
Southeast Tech	-	100,000	150,000	150,000	-	0.0%
USD Discovery District	150,000	150,000	650,000	650,000	-	0.0%
Total Other Operating	4,893,840	5,348,404	6,383,488	6,391,291	7,803	0.1%
Total Operating Expenditures	9,945,608	10,481,748	11,955,460	12,107,445	151,985	1.3%
Improvements Other Than Buildings	\$ 18,500	\$ 29,485	\$ 30,000	\$ 30,000	\$ -	0.0%
Equipment	88,605	-	24,200	-	(24,200)	-100.0%
Intangibles (Façade Revitalization)	185,510	104,896	-	-	\$ -	
Total Capital Expenditures	\$ 292,615	\$ 134,381	\$ 54,200	\$ 30,000	\$ (24,200)	-44.6%
<b>Total Expenditures</b>	<b>\$ 10,238,223</b>	<b>\$ 10,616,129</b>	<b>\$ 12,009,660</b>	<b>\$ 12,137,445</b>	<b>\$ 127,785</b>	<b>1.1%</b>

Breakdown by Program

Development Services	\$ 3,215,692	\$ 3,414,081	\$ 4,165,781	\$ 4,207,745	\$ 41,964	1.0%
Building Services	3,050,244	3,185,335	3,526,751	3,680,035	153,284	4.3%
Neighborhood Services	710,309	705,428	872,335	826,071	(46,264)	-5.3%
BID and Lodging Tax	2,969,363	3,176,905	3,390,593	3,393,593	3,000	0.1%
Capital	292,615	134,381	54,200	30,000	(24,200)	-44.6%
<b>Total Expenditures by Program</b>	<b>\$ 10,238,223</b>	<b>\$ 10,616,129</b>	<b>\$ 12,009,660</b>	<b>\$ 12,137,445</b>	<b>\$ 127,785</b>	<b>1.1%</b>

# HOUSING

## Breakdown by Category

	2018	2019	2020	2021	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Departmental Revenues</b>						
Intergovernmental	\$ 889,262	\$ 1,486,250	\$ 1,730,368	\$ 2,992,229	\$ 1,261,861	72.9%
Program Income	918,887	1,272,593	968,591	758,117	(210,474)	-21.7%
Revitalization Revolving Income	614,167	2,975,628	850,000	1,120,000	270,000	31.8%
State Loan Proceeds	126,208	115,155	60,778	123,480	62,702	103.2%
Interest Income and Other	24,970	10,499	18,000	20,000	2,000	11.1%
Transfer from General Fund	886,740	933,576	1,035,227	1,035,000	(227)	0.0%
<b>Total Departmental Revenues</b>	<b>\$ 3,460,234</b>	<b>\$ 6,793,701</b>	<b>\$ 4,662,964</b>	<b>\$ 6,048,826</b>	<b>\$ 1,385,862</b>	<b>29.7%</b>
<b>Expenditures</b>						
Fulltime	\$ 487,622	\$ 499,004	\$ 561,938	\$ 509,999	\$ (51,939)	-9.2%
Overtime	94	218	1,504	1,504	-	0.0%
OASI	33,944	33,863	38,702	35,051	(3,651)	-9.4%
Benefits	180,729	193,342	219,217	188,067	(31,150)	-14.2%
Total Personnel Service	702,389	726,427	821,361	734,621	(86,740)	-10.6%
Professional Services	4,325,246	5,020,758	4,329,231	5,624,471	1,295,240	29.9%
Rentals	13,646	11,952	7,468	9,996	2,528	33.9%
Repair and Maintenance	809	746	1,400	1,400	-	0.0%
Supplies & Materials	7,531	10,687	31,555	29,555	(2,000)	-6.3%
Training & Education	11,830	18,884	16,800	12,800	(4,000)	-23.8%
Utilities	446	342	500	500	-	0.0%
Miscellaneous Uncollectibles	88,564	71,153	-	-	-	0.0%
Total Other Operating	4,448,072	5,134,523	4,386,954	5,678,722	1,291,768	29.4%
<b>Total Expenditures</b>	<b>\$ 5,150,461</b>	<b>\$ 5,860,949</b>	<b>\$ 5,208,315</b>	<b>\$ 6,413,343</b>	<b>\$ 1,205,028</b>	<b>23.1%</b>

## Breakdown by Program

Revitalization	\$ 2,739,772	\$ 2,841,831	\$ 1,112,963	\$ 1,520,000	\$ 407,037	36.6%
Rehabilitation	805,134	1,202,704	1,145,855	1,442,153	296,298	25.9%
Development Housing Projects	385,000	385,000	1,386,126	2,019,127	633,001	45.7%
Rental Assistance	296,272	340,892	390,000	390,000	-	0.0%
Homebuyers Assistance	36,535	11,819	-	-	-	0.0%
Community Outreach	350,512	393,763	502,020	437,000	(65,020)	-13.0%
Administration	537,236	684,940	671,351	605,063	(66,288)	-9.9%
<b>Total Expenditures by Program</b>	<b>\$ 5,150,461</b>	<b>\$ 5,860,949</b>	<b>\$ 5,208,315</b>	<b>\$ 6,413,343</b>	<b>\$ 1,205,028</b>	<b>23.1%</b>

# TRANSIT

## Breakdown by Category

	2018	2019	2020	2021	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Departmental Revenues</b>						
General Fund Transfer-in	5,411,867	5,628,342	5,830,000	6,004,900	174,900	3.0%
Sales Tax Fund Transfer-in	750,000	750,000	750,000	750,000	-	0.0%
Miscellaneous	20,115	1,486	-	-	-	
Intergovernmental	3,781,062	2,734,927	4,047,934	8,372,274	4,324,340	106.8%
<b>Total Departmental Revenues</b>	<b>\$ 9,963,045</b>	<b>\$ 9,114,755</b>	<b>\$ 10,627,934</b>	<b>\$ 15,127,174</b>	<b>\$ 4,499,240</b>	<b>42.3%</b>
<b>Expenditures</b>						
Operating Agreement	\$ 7,527,065	\$ 7,640,883	\$ 8,016,717	\$ 8,573,018	\$ 556,301	6.9%
Other Operating	376,170	849,787	1,289,045	1,445,890	156,845	12.2%
Total Operating Expenditures	7,903,235	8,490,670	9,305,762	10,018,908	713,146	7.7%
Buildings	69,705	-	330,000	330,000	-	0.0%
Equipment	2,605,597	-	3,270,000	3,141,000	(129,000)	-3.9%
Total Capital Expenditures	2,675,302	-	3,600,000	3,471,000	(129,000)	-3.6%
<b>Total Expenditures</b>	<b>\$ 10,578,536</b>	<b>\$ 8,490,670</b>	<b>\$ 12,905,762</b>	<b>\$ 13,489,908</b>	<b>\$ 584,146</b>	<b>4.5%</b>

# TAX INCREMENT FINANCING FUND

	2018	2019	2020	2021	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Revenues</b>						
Property Taxes (TIF)	\$ 2,291,272	\$ 2,702,461	\$ 2,732,000	\$ 3,655,500	\$ 923,500	33.8%
<b>Total Revenues</b>	<u>\$ 2,291,272</u>	<u>\$ 2,702,461</u>	<u>\$ 2,732,000</u>	<u>\$ 3,655,500</u>	<u>\$ 923,500</u>	<u>33.8%</u>
<b>Expenses</b>						
Tax Increment Financing District						
TIF 7 Minnesota Center	\$ 136,746	\$ 143,128	\$ 150,500	\$ 180,000	\$ 29,500	19.6%
TIF 10 CNA Surety	339,784	355,250	375,000	446,000	71,000	18.9%
TIF 11 Bancroft	22,815	46,910	55,000	60,000	5,000	9.1%
TIF 12 Uptown-Dekalb	123,416	143,288	151,000	258,000	107,000	70.9%
TIF 13 Raven Corporate	141,348	149,775	157,500	208,000	50,500	32.1%
TIF 14 Hilton Hotel	181,159	196,059	220,000	247,000	27,000	12.3%
TIF 15 Sports Complex	570,734	657,835	715,000	987,000	272,000	38.0%
TIF 16 Whittier Heights	138,171	173,166	183,000	283,000	100,000	54.6%
TIF 17 Williams Pipeline	279,954	-	-	-	-	-
TIF 18 Phillips Ave Lofts	102,527	108,006	115,000	154,000	39,000	33.9%
TIF 20 Washington Square	12,254	295,835	365,000	365,000	-	0.0%
TIF 21 Cascade	-	-	15,000	400,000	385,000	2566.7%
Total Tax Increment Financing District	2,048,908	2,269,252	2,502,000	3,588,000	1,086,000	43.4%
Legal	-	-	20,000	67,500	47,500	237.5%
Debt Service (TIF 5 Cherapa)	423,494	275,268	210,000	-	(210,000)	-100.0%
Transfers	129,951	-	-	-	-	-
<b>Total Expenses</b>	<u>\$ 2,602,352</u>	<u>\$ 2,544,519</u>	<u>\$ 2,732,000</u>	<u>\$ 3,655,500</u>	<u>\$ 923,500</u>	<u>33.8%</u>

**PUBLIC PARKING FUND**

**Budget by Category**

	2018	2019	2020	2021	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Departmental Sources</b>						
Charges for Goods & Services	\$ 2,433,067	\$ 2,586,582	\$ 2,700,536	\$ 2,729,978	29,442	1.1%
Fines & Forfeitures	610,210	584,586	580,000	581,735	1,735	0.3%
Bond Proceeds	3,076,765	11,961,721	-	-	-	-
Miscellaneous	314,682	289,008	33,500	8,500	(25,000)	-74.6%
Total Departmental Revenues	<u>\$ 6,434,724</u>	<u>\$ 15,421,897</u>	<u>\$ 3,314,036</u>	<u>\$ 3,320,213</u>	<u>\$ 6,177</u>	<u>0.2%</u>
<b>Expenditures</b>						
Fulltime	\$ 530,163	\$ 529,935	\$ 565,452	\$ 573,713	\$ 8,261	1.5%
Part-time	-	-	7,000	7,000	-	0.0%
Overtime	1,954	2,760	3,000	3,000	-	0.0%
OASI	38,237	37,752	41,422	41,413	(9)	0.0%
Benefits	189,301	209,300	213,099	239,753	26,654	12.5%
Total Personnel	<u>759,655</u>	<u>779,747</u>	<u>829,973</u>	<u>864,879</u>	<u>34,906</u>	<u>4.2%</u>
Professional Services	438,089	277,840	263,934	274,950	11,016	4.2%
Rentals	17,897	23,683	19,432	19,624	192	1.0%
Repair & Maintenance	427,951	377,733	245,225	245,225	-	0.0%
Supplies & Materials	145,083	110,339	103,626	103,626	-	0.0%
Training & Education	1,378	1,024	3,500	3,500	-	0.0%
Utilities	88,422	84,801	110,662	108,321	(2,341)	-2.1%
Other Current	8,136	8,915	15,000	8,000	(7,000)	-46.7%
Uncollectible Receivables	1,364	238	-	-	-	-
Total Other Operating	<u>1,128,320</u>	<u>884,573</u>	<u>761,379</u>	<u>763,246</u>	<u>1,867</u>	<u>0.2%</u>
Total Operating Expenditures	<u>1,887,975</u>	<u>1,664,320</u>	<u>1,591,352</u>	<u>1,628,125</u>	<u>-</u>	<u>0.0%</u>
Buildings	-	-	-	-	-	-
Improvements Other Than Buildings	5,136,307	12,367,375	20,000	62,500	42,500	212.5%
Equipment	21,731	80,332	-	-	-	-
Total Capital Expenditures	<u>5,158,038</u>	<u>12,447,707</u>	<u>20,000</u>	<u>62,500</u>	<u>42,500</u>	<u>212.5%</u>
Debt	397,653	587,043	1,697,687	1,533,231	(164,456)	-9.7%
Total Expenditures	<u>\$ 7,443,666</u>	<u>\$ 14,699,070</u>	<u>\$ 3,309,039</u>	<u>\$ 3,223,856</u>	<u>\$ (85,183)</u>	<u>-2.6%</u>
<b>Revenues Net Expenditures</b>	<b>\$ (1,008,942)</b>	<b>\$ 722,827</b>	<b>\$ 4,997</b>	<b>\$ 96,357</b>	<b>\$ 91,360</b>	
<b>Adjustment for Net Income</b>						
SRF/Bond Proceeds	(3,076,765)	(11,961,721)	-	-		
Capital	5,158,038	12,447,707	20,000	62,500		
Depreciation	(465,460)	(485,457)	(500,000)	(1,400,000)		
Other	(9,462)	97,505	-	-		
<b>Net Income</b>	<b>\$ 597,409</b>	<b>\$ 820,861</b>	<b>\$ (475,003)</b>	<b>\$ (1,241,143)</b>		



# POWER AND DISTRIBUTION FUND ////////////////////////////////////

## Budget by Category

	2018	2019	2020	2021	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Departmental Revenues</b>						
Charges for Services	\$ 9,509,325	\$ 9,521,568	\$ 9,570,595	\$ 9,584,274	13,679	0.1%
Other	100,418	166,966	37,817	64,717	26,900	71.1%
<b>Total Departmental Revenues</b>	<b>\$ 9,609,743</b>	<b>\$ 9,688,534</b>	<b>\$ 9,608,412</b>	<b>\$ 9,648,991</b>	<b>\$ 40,579</b>	<b>0.4%</b>
<b>Expenditures</b>						
Fulltime	\$ 996,327	\$ 1,057,079	\$ 1,180,744	\$ 1,165,575	\$ (15,169)	-1.3%
Part-time	70,019	57,777	73,440	102,528	29,088	39.6%
Overtime	41,175	73,456	35,000	35,000	-	0.0%
OASI	79,211	83,271	78,295	77,851	(444)	-0.6%
Benefits	366,301	387,741	409,849	388,928		0.0%
<b>Total Personnel</b>	<b>1,553,034</b>	<b>1,659,324</b>	<b>1,777,328</b>	<b>1,769,882</b>	<b>(7,446)</b>	<b>-0.4%</b>
Professional Services	110,593	96,377	118,770	120,600	1,830	1.5%
Rentals	242,664	221,748	171,846	172,318	472	0.3%
Repair & Maintenance	676,611	651,964	645,550	310,930	(334,620)	-51.8%
Supplies & Materials	5,349,588	5,271,308	5,703,768	5,709,990	6,222	0.1%
Training & Education	14,650	16,172	17,340	20,015	2,675	15.4%
Utilities (cost of energy)	19,514	20,178	20,128	21,197	1,069	5.3%
Other Current	-	-	-	-	-	
Uncollectible Receivables	42,315	38,411	-	-	-	
<b>Total Other Operating</b>	<b>6,455,934</b>	<b>6,316,158</b>	<b>6,677,402</b>	<b>6,355,050</b>	<b>(322,352)</b>	<b>-4.8%</b>
<b>Total Operating Expenditures</b>	<b>8,008,968</b>	<b>7,975,482</b>	<b>8,454,730</b>	<b>8,124,932</b>	<b>(329,798)</b>	<b>-3.9%</b>
Equipment	170,551	483,317	30,000	290,000	260,000	867%
Land	-	-	-	-	-	
Building	-	-	-	-	-	
Infrastructure	462,619	99,427	1,305,000	980,000	(325,000)	-24.9%
<b>Total Capital Expenditures</b>	<b>633,170</b>	<b>582,744</b>	<b>1,335,000</b>	<b>1,270,000</b>	<b>(65,000)</b>	<b>-4.9%</b>
<b>Total Expenditures</b>	<b>\$ 8,642,138</b>	<b>\$ 8,558,226</b>	<b>\$ 9,789,730</b>	<b>\$ 9,394,932</b>	<b>\$ (394,798)</b>	<b>-4.0%</b>
<b>Revenues Net Expenditures</b>	<b>\$ 967,605</b>	<b>\$ 1,130,308</b>	<b>\$ (181,318)</b>	<b>\$ 254,059</b>	<b>\$ 435,377</b>	
<b>Adjustment for Net Income</b>						
SRF/Bond Proceeds	-	-	-	-		
Capital	633,170	582,744	1,335,000	1,270,000		
Depreciation	(1,473,897)	(1,472,386)	(1,500,000)	(1,600,000)		
Other	433,034	2,532,294	-	-		
<b>Net Income</b>	<b>\$ 559,912</b>	<b>\$ 2,772,960</b>	<b>\$ (346,318)</b>	<b>\$ (75,941)</b>		

# LANDFILL FUND

## Budget by Category

	2018	2019	2020	2021	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Departmental Revenues</b>						
Charges for Goods and Services	\$ 11,141,658	\$ 11,138,437	\$ 9,609,676	\$ 10,996,756	\$ 1,387,080	14.4%
Intergovernmental	75,559	145,976	-	-	-	
Licenses & Permits	30,225	33,000	29,000	30,250	1,250	4.3%
Investment Income	434,186	814,068	80,000	80,000	-	0.0%
Misc. (Assessments, Rentals, Other)	206,491	163,734	132,000	138,086	6,086	4.6%
Other Financing	80	120	-	-	-	
<b>Total Departmental Revenues</b>	<b>\$ 11,888,199</b>	<b>\$ 12,295,335</b>	<b>\$ 9,850,676</b>	<b>\$ 11,245,092</b>	<b>\$ 1,394,416</b>	<b>14.2%</b>
<b>Expenditures</b>						
Fulltime	\$ 1,343,163	\$ 1,389,757	\$ 1,549,216	\$ 1,498,931	\$ (50,285)	-3.2%
Part-time	179,738	186,791	159,272	183,312	24,040	15.1%
Overtime	100,585	162,641	78,500	99,917	21,417	27.3%
OASI	115,902	124,384	106,665	101,585	(5,080)	-4.8%
Benefits	563,805	595,663	614,248	621,302	7,054	1.1%
<b>Total Personnel</b>	<b>2,303,193</b>	<b>2,459,236</b>	<b>2,507,901</b>	<b>2,505,047</b>	<b>(2,854)</b>	<b>-0.1%</b>
Professional Services	1,718,211	2,193,581	1,783,465	1,923,238	139,773	7.8%
Rentals	1,706,794	1,547,110	1,651,905	1,822,497	170,592	10.3%
Repair & Maintenance	986,006	1,092,309	1,049,345	1,152,537	103,192	9.8%
Supplies & Materials	718,545	679,317	713,111	713,111	-	0.0%
Training & Education	30,557	25,048	34,970	34,970	-	0.0%
Utilities	318,030	316,873	332,531	339,009	6,478	1.9%
Other Current	1,559	3,580	250,086	250,086	-	0.0%
Uncollectible Receivables	1,163	17,522	-	-	-	
<b>Total Other Operating</b>	<b>5,480,865</b>	<b>5,875,340</b>	<b>5,815,413</b>	<b>6,235,448</b>	<b>420,035</b>	<b>7.2%</b>
<b>Total Operating Expenditures</b>	<b>7,784,058</b>	<b>8,334,576</b>	<b>8,323,314</b>	<b>8,740,495</b>	<b>417,182</b>	<b>5.0%</b>
Land	-	-	175,000	200,000	25,000	14.3%
Buildings	163,351	1,288,040	-	1,960,000	1,960,000	
Improvements Other Than Buildings	926,917	559,380	6,553,000	1,075,000	(5,478,000)	-83.6%
Infrastructure	-	52,604	438,000	3,290,000	2,852,000	100.0%
Equipment	52,007	-	1,643,000	73,000	(1,570,000)	-95.6%
<b>Total Capital Expenditures</b>	<b>1,142,275</b>	<b>1,900,024</b>	<b>8,809,000</b>	<b>6,598,000</b>	<b>(2,211,000)</b>	<b>-25.1%</b>
Transfers	(7,712)	-	-	-	-	
<b>Total Expenditures</b>	<b>\$ 8,918,621</b>	<b>\$ 10,234,600</b>	<b>\$ 17,132,314</b>	<b>\$ 15,338,495</b>	<b>\$ (1,793,819)</b>	<b>-10.5%</b>
<b>Revenues Net Expenditures</b>	<b>\$ 2,969,578</b>	<b>\$ 2,060,735</b>	<b>\$ (7,281,638)</b>	<b>\$ (4,093,403)</b>	<b>\$ 3,188,235</b>	
<b>Adjustment for Net Income</b>						
SRF/Bond Proceeds	-	-	-	-	-	
Capital	1,142,275	1,900,024	8,809,000	6,598,000		
Depreciation	(2,000,182)	(963,838)	(950,000)	(1,000,000)		
Other	(518,703)	(557,871)	-	-		
<b>Net Income</b>	<b>\$ 1,592,968</b>	<b>\$ 2,439,050</b>	<b>\$ 577,363</b>	<b>\$ 1,504,597</b>		

# WATER FUND

## Budget by Category

	2018	2019	2020	2021	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Departmental Revenues</b>						
Charges for Services	\$ 34,640,845	\$ 33,528,579	\$ 35,218,228	\$ 37,123,080	\$ 1,904,852	5.4%
Misc. (Assessments, Platting Fees, Other)	1,497,600	1,590,204	1,237,000	937,000	(300,000)	-24.3%
<b>Total Departmental Revenues</b>	<b>\$ 36,138,445</b>	<b>\$ 35,118,783</b>	<b>\$ 36,455,228</b>	<b>\$ 38,060,080</b>	<b>\$ 1,604,852</b>	<b>4.4%</b>
<b>Expenditures</b>						
Fulltime	\$ 3,811,509	\$ 3,994,051	\$ 4,707,487	\$ 4,734,622	\$ 27,135	0.6%
Part-time	183,887	209,637	205,544	205,544	-	0.0%
Overtime	185,784	201,549	140,687	158,687	18,000	12.8%
OASI	294,414	307,559	314,761	319,126	4,365	1.4%
Benefits	1,435,459	1,471,531	1,635,936	1,718,087	82,151	5.0%
Total Personnel	5,911,053	6,184,327	7,004,415	7,136,066	131,651	1.9%
Professional Services	1,159,375	1,088,116	1,142,811	1,267,618	124,807	10.9%
Rentals	524,240	504,490	432,596	519,695	87,099	20.1%
Repair & Maintenance	2,182,012	1,351,900	2,854,625	2,114,225	(740,400)	-25.9%
Supplies & Materials	6,460,186	5,983,942	6,951,234	6,842,459	(108,775)	-1.6%
Training & Education	52,372	43,279	81,964	84,864	2,900	3.5%
Utilities	918,975	888,846	958,145	947,193	(10,952)	-1.1%
Other Current	-	-	-	-	-	-
Uncollectible Receivables	62,327	69,628	-	-	-	-
Total Other Operating	11,359,487	9,930,201	12,421,376	11,776,054	(645,322)	-5.2%
Total Operating Expenditures	17,270,540	16,114,528	19,425,791	18,912,119	(513,671)	-2.6%
Land	-	1,040,990	200,000	200,000	-	0.0%
Buildings	1,550,809	1,788,346	1,125,000	3,725,000	2,600,000	231.1%
Equipment	2,064,521	1,532,610	1,961,540	1,152,040	(809,500)	-41.3%
Infrastructure	8,247,655	8,234,097	15,500,000	14,820,000	(680,000)	-4.4%
Intangibles (Water Rights)	1,013	888	120,000	120,000	-	0.0%
Total Capital Expenditures	11,863,998	12,596,931	18,906,540	20,017,040	1,110,500	5.9%
Debt	1,618,930	1,339,612	4,969,073	4,497,497	(471,576)	-9.5%
Transfers	38,720	-	-	-	-	-
Total Expenditures	<b>\$ 30,792,188</b>	<b>\$ 30,051,071</b>	<b>\$ 43,301,404</b>	<b>\$ 43,426,657</b>	<b>\$ 125,253</b>	<b>0.3%</b>
<b>Revenues Net Expenditures</b>	<b>\$ 5,346,257</b>	<b>\$ 5,067,712</b>	<b>\$ (6,846,176)</b>	<b>\$ (5,366,577)</b>	<b>\$ 1,479,599</b>	
<b>Adjustment for Net Income</b>						
SRF/Bond Proceeds	-	-	-	-	-	-
Capital	11,863,998	12,596,931	18,906,540	20,017,040		
Depreciation	(8,143,873)	(8,720,442)	(9,000,000)	(9,200,000)		
Other	7,381,406	5,186,992	-	-		
<b>Net Income</b>	<b>\$ 16,447,788</b>	<b>\$ 14,131,193</b>	<b>\$ 3,060,364</b>	<b>\$ 5,450,463</b>		

# WATER RECLAMATION FUND

## Budget by Category

	2018	2019	2020	2021	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Departmental Revenues</b>						
Charges for Services	\$ 31,085,229	\$ 33,339,647	\$ 35,522,734	\$ 36,670,385	\$ 1,147,651	3.2%
Investment/Interest Earnings	504,961	953,402	255,194	255,194	-	0.0%
Misc. (Assessments, Rentals, Other)	1,889,262	1,737,901	1,692,750	1,692,750	-	0.0%
Bond/SRF Proceeds	10,064,235	6,465,552	40,125,000	58,908,000	18,783,000	46.8%
<b>Total Departmental Revenues</b>	<b>\$ 43,543,687</b>	<b>\$ 42,496,502</b>	<b>\$ 77,595,678</b>	<b>\$ 97,526,329</b>	<b>\$ 19,930,651</b>	<b>25.7%</b>
<b>Expenditures</b>						
Fulltime	\$ 3,263,069	\$ 3,335,418	\$ 3,793,344	\$ 3,963,076	\$ 169,732	4.5%
Part-time	100,951	102,461	100,740	123,100	22,360	22.2%
Overtime	199,463	278,948	134,034	215,178	81,144	60.5%
OASI	253,447	264,195	265,618	276,636	11,018	4.1%
Benefits	1,172,129	1,192,914	1,357,975	1,494,227	136,252	10.0%
<b>Total Personnel</b>	<b>4,989,059</b>	<b>5,173,936</b>	<b>5,651,711</b>	<b>6,072,216</b>	<b>420,505</b>	<b>7.4%</b>
Professional Services	657,379	661,993	832,688	842,509	9,821	1.2%
Rentals	803,116	858,004	668,011	866,710	198,699	29.7%
Repair & Maintenance	1,406,883	1,449,022	1,394,525	1,444,625	50,100	3.6%
Supplies & Materials	850,097	955,795	932,246	959,096	26,850	2.9%
Training & Education	23,862	30,654	53,353	57,353	4,000	7.5%
Utilities	1,775,012	1,917,779	1,845,751	2,044,059	198,308	10.7%
Other Current	-	1,750	1,500,000	1,500,000	-	0.0%
Uncollectible Receivables	2,147	2,622	-	-	-	-
<b>Total Other Operating</b>	<b>5,518,496</b>	<b>5,877,619</b>	<b>7,226,574</b>	<b>7,714,352</b>	<b>487,778</b>	<b>6.7%</b>
<b>Total Operating Expenditures</b>	<b>10,507,555</b>	<b>11,051,555</b>	<b>12,878,284</b>	<b>13,786,568</b>	<b>908,284</b>	<b>7.1%</b>
Land	354,216	-	-	-	-	-
Buildings	6,125,469	5,428,958	2,500,000	-	(2,500,000)	-100.0%
Equipment	124,996	179,045	265,500	1,485,000	1,219,500	459.3%
Infrastructure	9,578,699	9,006,967	49,258,000	78,112,000	28,854,000	58.6%
<b>Total Capital Expenditures</b>	<b>16,183,380</b>	<b>14,614,970</b>	<b>52,023,500</b>	<b>79,597,000</b>	<b>27,573,500</b>	<b>53.0%</b>
Debt	1,502,409	1,217,608	12,213,382	13,734,416	1,521,034	12.5%
Transfers	162,915	257,314	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 28,356,259</b>	<b>\$ 27,141,447</b>	<b>\$ 77,115,165</b>	<b>\$ 107,117,984</b>	<b>\$ 30,002,819</b>	<b>38.9%</b>
<b>Revenues Net Expenditures</b>	<b>\$ 15,187,428</b>	<b>\$ 15,355,055</b>	<b>\$ 480,513</b>	<b>\$ (9,591,655)</b>	<b>\$ (10,072,168)</b>	
<b>Adjustment for Net Income</b>						
SRF/Bond Proceeds	(10,916,374)	(6,706,611)	(40,125,000)	(58,908,000)		
Capital	16,183,380	14,614,970	52,023,500	79,597,000		
Depreciation	(13,100,567)	(13,486,617)	(14,000,000)	(15,000,000)		
Other	3,188,873	2,573,970	-	-		
<b>Net Income</b>	<b>\$ 10,542,740</b>	<b>\$ 12,350,767</b>	<b>\$ (1,620,987)</b>	<b>\$ (3,902,655)</b>		

# INTERNAL SERVICE FUNDS

## FLEET MAINTENANCE REVOLVING FUND

### Budget by Category

	2018	2019	2020	2021	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Revenues</b>						
Charges for Services	\$ 11,713,529	\$ 12,183,828	\$ 13,411,902	\$ 13,890,686	\$ 478,784	3.6%
Intergovernmental	-	242,593	-	-	-	
Other	1,074,609	1,315,380	544,500	544,500	-	0.0%
<b>Total Revenues</b>	<b>\$ 12,788,138</b>	<b>\$ 13,741,801</b>	<b>\$ 13,956,402</b>	<b>\$ 14,435,186</b>	<b>\$ 478,784</b>	<b>3.4%</b>
<b>Expenditures</b>						
Fulltime	\$ 1,571,402	\$ 1,546,346	\$ 1,680,430	\$ 1,748,676	\$ 68,246	4.1%
OASI	128,160	138,708	125,047	129,151	4,104	3.3%
Benefits	581,865	583,825	601,701	668,736		
Overtime	107,099	157,510	110,000	160,000	50,000	45.5%
Part-time	117,222	212,675	280,700	286,566	5,866	2.1%
<b>Total Personnel</b>	<b>2,505,748</b>	<b>2,639,064</b>	<b>2,797,878</b>	<b>2,993,129</b>	<b>195,251</b>	<b>7.0%</b>
Professional Services	153,647	106,106	117,998	118,253	255	0.2%
Rentals	67,941	61,178	95,265	94,075	(1,190)	-1.2%
Repair & Maintenance	1,356,356	1,443,208	1,271,210	1,376,210	105,000	8.3%
Supplies & Materials	4,034,752	4,056,341	4,589,742	4,589,742	-	0.0%
Training & Education	13,480	7,099	15,095	15,095	-	0.0%
Utilities	34,414	34,655	35,922	35,581	(341)	-0.9%
Uncollectibles	446	21,434	-	-	-	
Other Current	-	(209)	-	-	-	
<b>Total Other Operating</b>	<b>5,661,036</b>	<b>5,729,812</b>	<b>6,125,231</b>	<b>6,228,956</b>	<b>103,725</b>	<b>1.7%</b>
<b>Total Operating Expenditures</b>	<b>8,166,784</b>	<b>8,368,876</b>	<b>8,923,110</b>	<b>9,222,085</b>	<b>298,975</b>	<b>3.4%</b>
Buildings	573,524	25,339	-	-	-	
Improvements Other Than Buildings	111,905	446,754	-	126,000	126,000	
Equipment	4,231,559	5,567,775	4,786,000	4,866,000	80,000	1.7%
Infrastructure	-	-	-	-	-	
<b>Total Capital</b>	<b>4,916,988</b>	<b>6,039,868</b>	<b>4,786,000</b>	<b>4,992,000</b>	<b>206,000</b>	<b>4.3%</b>
Transfers	1,377	-	-	-	-	
<b>Total Expenditures</b>	<b>\$ 13,085,149</b>	<b>\$ 14,408,744</b>	<b>\$ 13,709,110</b>	<b>\$ 14,214,085</b>	<b>\$ 504,975</b>	<b>3.7%</b>
<b>Revenues Net Expenditures</b>	<b>\$ (297,011)</b>	<b>\$ (666,943)</b>	<b>\$ 247,293</b>	<b>\$ 221,101</b>	<b>\$ (26,191)</b>	
<b>Adjustments for Net Income</b>						
Capital	4,916,988	6,039,868	4,786,000	4,992,000		
Depreciation	(3,311,563)	(3,516,730)	(3,500,000)	(3,700,000)		
Other Adjustments	(537,125)	(664,721)	-	-		
<b>Net Income</b>	<b>\$ 771,289</b>	<b>\$ 1,191,474</b>	<b>\$ 1,533,293</b>	<b>\$ 1,513,101</b>		



# CENTRALIZED FACILITIES MAINTENANCE FUND //////////

## Budget by Category

	2018	2019	2020	2021	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Departmental Revenues</b>						
Charges for Goods & Services	\$ -	\$ -	\$ -	\$ 5,013,000	\$ 5,013,000	
Other (County Contribution)	-	-	-	89,000	89,000	
Transfer from Sales Tax Fund	-	-	-	660,000	660,000	
Total Departmental Revenues	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 5,762,000</u>	<u>\$ 5,762,000</u>	
<b>Expenditures</b>						
Fulltime	\$ -	\$ -	\$ -	\$ 1,092,027	\$ 1,092,027	
OASI	-	-	-	81,374	81,374	
Benefits	-	-	-	420,516	420,516	
Overtime	-	-	-	41,910	41,910	
Part-time	-	-	-	36,624	36,624	
Total Personnel	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,672,451</u>	<u>1,672,451</u>	
Professional Services	-	-	-	26,750	26,750	
Rentals	-	-	-	264,610	264,610	
Repair & Maintenance	-	-	-	1,649,359	1,649,359	
Supplies & Materials	-	-	-	249,118	249,118	
Training	-	-	-	4,480	4,480	
Utilities	-	-	-	1,124,833	1,124,833	
Other Current	-	-	-	1,500	1,500	
Total Other Operating	<u>-</u>	<u>-</u>	<u>-</u>	<u>3,320,650</u>	<u>3,320,650</u>	
Capital Buildings	-	-	-	660,000	660,000	
Total Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 5,653,100</u>	<u>\$ 5,653,100</u>	
<b>Revenues Net Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 108,900</b>	<b>\$ 108,900</b>	
<b>Adjustments for Net Income</b>						
Capital	-	-	-	660,000		
Depreciation	-	-	-	-		
Other Adjustments	-	-	-	-		
<b>Net Income</b>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 768,900</u></u>		

# TECHNOLOGY REVOLVING FUND

## Budget by Category

	2018	2019	2020	2021	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Departmental Revenues</b>						
Charges for Goods & Services	\$ 2,930,407	\$ 3,170,392	\$ 2,873,235	\$ 3,515,737	\$ 642,502	22.4%
Other (Interst and County Contribution)	80,761	151,628	154,000	170,000	16,000	10.4%
Transfer from General Fund	800,000	800,000	800,000	-	(800,000)	-100.0%
<b>Total Departmental Revenues</b>	<b>\$ 3,811,168</b>	<b>\$ 4,122,020</b>	<b>\$ 3,827,235</b>	<b>\$ 3,685,737</b>	<b>\$ (141,498)</b>	<b>-3.7%</b>
<b>Expenditures</b>						
Professional Services	244,567	253,417	485,000	535,000	50,000	10.3%
Rentals	42,655	43,091	30,000	30,000	-	0.0%
Repair & Maintenance	2,536	181	5,000	5,000	-	0.0%
Supplies & Materials	2,635,457	2,937,221	2,895,606	3,503,640	608,034	21.0%
Training	-	11,812	-	-	-	-
Utilities	980	12,891	-	15,000	15,000	-
Other Current	-	-	-	-	-	-
<b>Total Other Operating</b>	<b>2,926,195</b>	<b>3,258,613</b>	<b>3,415,606</b>	<b>4,088,640</b>	<b>673,034</b>	<b>19.7%</b>
Capital Equipment	101,018	273,956	607,286	1,376,000	768,714	126.6%
<b>Total Expenditures</b>	<b>\$ 3,027,213</b>	<b>\$ 3,532,569</b>	<b>\$ 4,022,892</b>	<b>\$ 5,464,640</b>	<b>\$ 1,441,748</b>	<b>35.8%</b>
<b>Revenues Net Expenditures</b>	<b>\$ 783,955</b>	<b>\$ 589,451</b>	<b>\$ (195,657)</b>	<b>\$ (1,778,903)</b>	<b>\$ (1,583,246)</b>	
<b>Adjustments for Net Income</b>						
Capital	101,018	273,956	607,286	1,376,000		
Depreciation	(213,597)	(247,852)	(250,000)	(300,000)		
Other Adjustments	5,080	-	-	-		
<b>Net Income</b>	<b>\$ 676,456</b>	<b>\$ 615,555</b>	<b>\$ 161,629</b>	<b>\$ (702,903)</b>		

# PROPERTY AND LIABILITY FUND

## Budget by Category

	2018	2019	2020	2021	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Departmental Revenues</b>						
Charges for Goods & Services	\$ 2,100,019	\$ 1,643,747	\$ 1,545,504	\$ 1,637,368	\$ 91,864	5.9%
Interest Earned	52,426	86,054	10,000	10,000	-	0.0%
Other	1,500,000	41,020	-	-	-	-
<b>Total Departmental Revenues</b>	<b>\$ 3,652,445</b>	<b>\$ 1,770,821</b>	<b>\$ 1,555,504</b>	<b>\$ 1,647,368</b>	<b>\$ 91,864</b>	<b>5.9%</b>
<b>Expenditures</b>						
Fulltime	\$ 161,702	\$ 147,980	\$ 203,259	\$ 128,165	\$ (75,094)	-36.9%
OASI	8,469	11,186	15,185	9,509	(5,676)	-37.4%
Benefits	34,358	(39,120)	23,475	21,429		
<b>Total Personnel</b>	<b>204,529</b>	<b>120,046</b>	<b>241,919</b>	<b>159,103</b>	<b>(82,816)</b>	<b>-34.2%</b>
Professional Services	1,312,281	1,365,037	1,430,000	1,695,014	265,014	18.5%
Rentals	1,770	1,705	600	600	-	0.0%
Repair & Maintenance*	466,108	22,891	-	-	-	-
Supplies & Materials	1,522	384	3,500	3,500	-	0.0%
Training & Education	694	3,549	7,400	7,825	425	5.7%
Utilities	22	-	-	-	-	-
<b>Total Other Operating</b>	<b>1,782,397</b>	<b>1,393,566</b>	<b>1,441,500</b>	<b>1,706,939</b>	<b>265,439</b>	<b>18.4%</b>
Liability Claims	177,257	131,131	225,000	225,000	-	0.0%
<b>Total Operating Expenditures</b>	<b>\$ 2,164,183</b>	<b>\$ 1,644,743</b>	<b>\$ 1,908,419</b>	<b>\$ 2,091,042</b>	<b>\$ 182,623</b>	<b>9.6%</b>
<b>Revenues Net Expenditures</b>	<b>\$ 1,488,262</b>	<b>\$ 126,078</b>	<b>\$ (352,915)</b>	<b>\$ (443,674)</b>	<b>\$ (90,759)</b>	
<b>Adjustments for Net Income</b>						
Capital	-	-	-	-		
Depreciation	-	-	-	-		
Other Adjustments	52,573	1,079,448	-	-		
<b>Net Income</b>	<b>\$ 1,540,835</b>	<b>\$ 1,205,526</b>	<b>\$ (352,915)</b>	<b>\$ (443,674)</b>		

\*City-wide repairs for damages from the 2014 hail storm reimbursed from insurance proceeds.

# WORKER'S COMPENSATION FUND

## Budget by Category

	2018	2019	2020	2021	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Revenues</b>						
Charges for Goods & Services	\$ 1,918,415	\$ 2,098,314	\$ 1,548,000	\$ 1,548,000	\$ -	0.0%
Interest Earned	-	-	5,000	5,000	-	0.0%
Other	-	13,150	-	-	-	
<b>Total Revenues</b>	<b>\$ 1,918,415</b>	<b>\$ 2,111,464</b>	<b>\$ 1,553,000</b>	<b>\$ 1,553,000</b>	<b>\$ -</b>	<b>0.0%</b>
<b>Expenditures</b>						
Fulltime	\$ 115,083	\$ 176,789	\$ 251,398	\$ 202,937	\$ (48,461)	-19.3%
Eligible Leave Payout	39	43	-	-	-	
Deferred Compensation	3,968	6,622	9,671	6,265	(3,406)	-35.2%
OASI	8,386	13,081	19,006	15,393	(3,613)	-19.0%
Benefits	28,420	39,124	65,525	62,099	(3,426)	-5.2%
Part-time	-	-	3,500	3,500	-	0.0%
<b>Total Personnel</b>	<b>151,889</b>	<b>228,994</b>	<b>339,429</b>	<b>283,929</b>	<b>(55,500)</b>	<b>-16.4%</b>
Professional Services	356,657	302,847	371,938	428,386	56,448	15.2%
Rentals	1,834	2,732	300	300	-	0.0%
Supplies & Materials	15,764	5,844	11,650	86,650	75,000	643.8%
Training & Education	3,971	9,023	6,900	6,900	-	0.0%
Utilities	8	-	-	-	-	
<b>Total Other Operating</b>	<b>378,234</b>	<b>320,446</b>	<b>390,788</b>	<b>522,236</b>	<b>131,448</b>	<b>33.6%</b>
<b>Total Operating Expenditures</b>	<b>530,123</b>	<b>549,440</b>	<b>730,217</b>	<b>806,165</b>	<b>75,948</b>	<b>10.4%</b>
Benefit Payments	616,804	1,025,478	1,160,000	1,160,000	-	0.0%
<b>Total Expenditures</b>	<b>\$ 1,146,927</b>	<b>\$ 1,574,918</b>	<b>\$ 1,890,217</b>	<b>\$ 1,966,165</b>	<b>\$ 75,948</b>	<b>4.0%</b>
<b>Revenues Net Expenditures</b>	<b>\$ 771,488</b>	<b>\$ 536,546</b>	<b>\$ (337,217)</b>	<b>\$ (413,165)</b>	<b>\$ (75,948)</b>	
<b>Adjustments for Net Income</b>						
Capital	-	-	-	-		
Depreciation	-	-	-	-		
Other Adjustments	712,456	804,907	-	-		
<b>Net Income</b>	<b>\$ 1,483,944</b>	<b>\$ 1,341,453</b>	<b>\$ (337,217)</b>	<b>\$ (413,165)</b>		

# HEALTH LIFE BENEFIT FUND

## Budget by Category

	2018	2019	2020	2021	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Revenues</b>						
Charges for Goods & Services	\$ 21,153,414	\$ 22,807,738	\$ 25,968,733	\$ 26,379,647	\$ 410,914	1.6%
Interest Earned	122,624	227,992	100,000	100,000	-	0.0%
Total Revenues	<u>\$ 21,276,038</u>	<u>\$ 23,035,730</u>	<u>\$ 26,068,733</u>	<u>\$ 26,479,647</u>	<u>\$ 410,914</u>	<u>1.6%</u>
<b>Expenditures</b>						
Fulltime	\$ 107,335	\$ 136,733	\$ 117,549	\$ 118,808	\$ 1,259	1.1%
OASI	7,479	9,617	8,306	8,470	164	2.0%
Benefits	31,559	42,764	35,262	37,113	1,851	5.2%
Overtime		60			-	
Total Personnel	<u>146,373</u>	<u>189,174</u>	<u>161,117</u>	<u>164,391</u>	<u>3,274</u>	<u>2.0%</u>
Professional Services	1,656,680	1,723,397	1,966,166	1,989,984	23,818	1.2%
Supplies & Materials	82	-	-	-	-	
Training & Education	-	-	2,275	2,275	-	0.0%
Miscellaneous	8,066	8,308	8,970	9,503	533	5.9%
Total Other Operating	<u>1,664,828</u>	<u>1,731,705</u>	<u>1,977,411</u>	<u>2,001,762</u>	<u>24,351</u>	<u>1.2%</u>
Total Operating Expenditures	<u>1,811,201</u>	<u>1,920,879</u>	<u>2,138,528</u>	<u>2,166,153</u>	<u>27,625</u>	<u>1.3%</u>
Benefit Payments	<u>18,737,617</u>	<u>19,682,135</u>	<u>21,952,361</u>	<u>21,952,361</u>	<u>-</u>	<u>0.0%</u>
Total Expenditures	<u>\$ 20,548,818</u>	<u>\$ 21,603,014</u>	<u>\$ 24,090,889</u>	<u>\$ 24,118,514</u>	<u>\$ 27,625</u>	<u>0.1%</u>
<b>Revenues Net Expenditures</b>	<b>\$ 727,220</b>	<b>\$ 1,432,716</b>	<b>\$ 1,977,844</b>	<b>\$ 2,361,133</b>	<b>\$ 383,289</b>	
<b>Adjustments for Net Income</b>						
Capital	-	-	-	-		
Depreciation	-	-	-	-		
Other Adjustments	(1,315)	(7,453)	-	-		
<b>Net Income</b>	<b><u>\$ 725,905</u></b>	<b><u>\$ 1,425,263</u></b>	<b><u>\$ 1,977,844</u></b>	<b><u>\$ 2,361,133</u></b>		

# TOTAL PENSION AND HEALTHCARE TRUST FUNDS

## Employee Retirement System by Category

	2018	2019	2020	2021	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Revenues</b>						
Investment Income	\$ (18,354,336)	\$ 89,243,791	\$ 33,000,000	\$ 32,500,000	\$ (500,000)	-1.5%
Contributions	14,192,688	13,156,921	12,938,774	13,501,005	562,231	4.3%
<b>Total Revenues</b>	<b>\$ (4,161,649)</b>	<b>\$ 102,400,712</b>	<b>\$ 45,938,774</b>	<b>\$ 46,001,005</b>	<b>\$ 62,231</b>	<b>0.1%</b>
<b>Expenditures</b>						
Fulltime	\$ 114,548	\$ 118,845	\$ 124,712	\$ 108,487	\$ (16,225)	-13.0%
Overtime	-	158	-	-	-	-
OASI	8,081	8,491	9,000	7,813	(1,187)	-13.2%
Benefits	31,842	33,296	35,288	33,785		
Total Personnel	154,471	160,790	169,000	150,085	(18,915)	-11.2%
Professional Services	1,487,358	1,512,332	1,724,177	1,728,918	4,741	0.3%
Supplies & Materials	-	203	200	200	-	0.0%
Training & Education	250	260	550	550	-	0.0%
Utilities	617	500	-	-	-	-
Total Other Operating	1,488,225	1,513,295	1,724,927	1,729,668	4,741	0.3%
Total Operating Expenditures	1,642,696	1,674,085	1,893,927	1,879,753	(14,174)	-0.7%
Benefit Payments	22,423,234	24,402,160	29,224,145	30,771,483	1,547,338	5.3%
<b>Total Expenditures</b>	<b>\$ 24,065,930</b>	<b>\$ 26,076,245</b>	<b>\$ 31,118,072</b>	<b>\$ 32,651,236</b>	<b>\$ 1,533,164</b>	<b>4.9%</b>

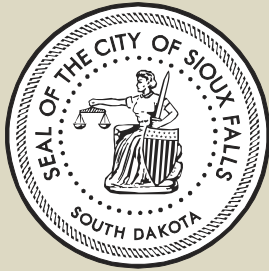
## Firefighters' Pension by Category

	2018	2019	2020	2021	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Revenue</b>						
Investment Income	\$ (6,192,376)	\$ 31,100,753	\$ 11,500,000	\$ 11,500,000	\$ -	0.0%
Contributions	5,625,132	5,194,021	5,148,889	5,259,946	111,057	2.2%
<b>Total Revenue</b>	<b>\$ (567,244)</b>	<b>\$ 36,294,774</b>	<b>\$ 16,648,889</b>	<b>\$ 16,759,946</b>	<b>\$ 111,057</b>	<b>0.7%</b>
<b>Expenditures</b>						
Fulltime	\$ 70,473	\$ 72,943	\$ 76,482	\$ 69,551	\$ (6,931)	-9.1%
Overtime	-	112	-	-	-	-
OASI	4,974	5,221	5,538	5,018	(520)	-9.4%
Benefits	18,779	19,551	20,736	21,469	733	3.5%
Total Personnel	94,226	97,827	102,756	96,038	(6,718)	-6.5%
Professional Services	573,739	588,685	662,852	674,163	11,311	1.7%
Supplies & Materials	34	39	250	250	-	0.0%
Training & Education	-	-	1,725	1,725	-	0.0%
Total Other Operating	573,773	588,724	664,827	676,138	11,311	1.7%
Total Operating Expenditures	667,999	686,551	767,583	772,176	4,593	
Benefit Payments	7,695,195	7,950,985	9,125,925	9,578,311	452,386	5.0%
<b>Total Expenditures</b>	<b>\$ 8,363,194</b>	<b>\$ 8,637,536</b>	<b>\$ 9,893,508</b>	<b>\$ 10,350,487</b>	<b>\$ 456,979</b>	<b>4.6%</b>

## Breakdown by Fund

	2018	2019	2020	2021	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Revenue</b>						
Investment Income	\$ (24,474,779)	\$ 120,482,789	\$ 44,500,000	\$ 44,000,000	\$ (500,000)	-1.1%
Contributions	19,817,820	18,350,942	18,087,663	18,760,951	673,288	3.7%
<b>Total Revenue</b>	<b>\$ (4,656,959)</b>	<b>\$ 138,833,731</b>	<b>\$ 62,587,663</b>	<b>\$ 62,760,951</b>	<b>\$ 173,288</b>	<b>0.3%</b>
<b>By Fund</b>						
Employee's Retirement	\$ 24,065,930	\$ 26,076,245	\$ 31,118,072	\$ 32,651,236	\$ 1,533,164	4.9%
Firefighters' Pension	8,363,194	8,637,536	9,893,508	10,350,487	456,979	4.6%
115 HealthcareTrust	619,906	501,328	550,000	420,000	(130,000)	-23.6%
<b>Total Operating Expenditures</b>	<b>\$ 33,049,030</b>	<b>\$ 35,215,109</b>	<b>\$ 41,561,580</b>	<b>\$ 43,421,723</b>	<b>\$ 1,860,143</b>	<b>4.5%</b>





# 2021-2025 Capital Program

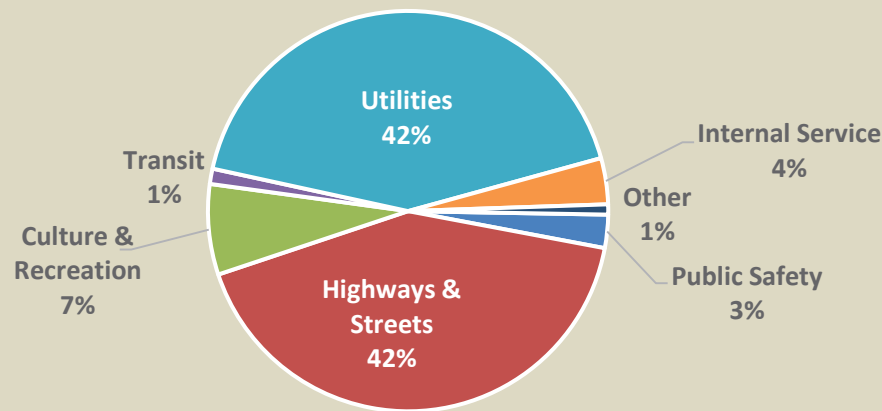
Visit [www.siouxfalls.org/finance](http://www.siouxfalls.org/finance) for more information

The 2021-2025 capital program maintains our existing infrastructure while making strategic investments in the future. The priority is the replacement, rehabilitation and expansion of the street and utility infrastructure. Quality of life investments are also planned for our park system and entertainment venues. The program prioritizes the City's plan to invest \$736.2 million over the next five years in the City's infrastructure, facilities, equipment, and other capital improvements. The program is a blueprint for general planning purposes. Presented with a financing strategy, the program details the sources and uses for each project; however, it is important to understand that only the first year of the program is incorporated into the 2021 budget.

## Capital Investment

The program consists of two portions; the capital improvements program (CIP) and the other capital expenditures program (OCEP). The CIP consists primarily of land acquisition, infrastructure improvements such as streets and utilities, acquisition or construction of buildings, and other improvements to facilities or property such as parks. The OCEP is comprised of vehicles and capital equipment.

The information below summarizes the 2021-2025 capital program by department.



**\$310,931,280 Utilities (Enterprise Funds)**

Infrastructure, Equipment, Improvements other than Buildings, Buildings, Land, & Intangibles (water rights)

**\$32,137,900 Internal Service Funds**

\$4.7 million, Facilities Management – Improvements other than Buildings, Equipment

\$5.0 million, Revolving Technology – Equipment

\$22.4 million, Revolving Fleet - Improvements other than Buildings, Equipment

**\$53,671,500 Culture & Recreation**

\$32.0 million, Parks – Equipment, Improvements other than Buildings, Buildings, & Land

\$11.8 million, Event Complex – Equipment & Buildings

\$0.5 million, Orpheum – Equipment & Buildings

\$4.2 million, Washington Pavilion – Equipment & Buildings

\$5.2 million, Library – Equipment, Books/AV Items

**\$308,673,331 Highways & Streets**

Infrastructure, Equipment, Improvements other than Buildings, Buildings, & Land

**\$19,748,976 Public Safety**

\$11.1 million, Fire – Equipment, Buildings, Land

\$8.6 million, Police – Equipment

**\$9,067,500 Transit**

Equipment, Buildings

**\$1,953,635 Other**

\$0.6 million, Communications – Equipment

\$0.5 million, Health – Equipment

\$0.2 million, Planning & Development Services – Improvements other than Buildings (sculptures)

\$0.6 million, Public Parking – Equipment & Improvements other than Buildings

**\$736,184,122 Total 2021-2025 Capital Program**

# Funding Strategy

The following is a brief explanation of the various sources that fund the City's capital program.

**\$283,050,025 Sales/Use Tax – 2nd Penny**

Funding generated from the City's second penny sales and use tax, assessments or cost recoveries directly related to projects funded with sales tax, and interest earned on monies held in trust.

Revenue assumptions as follows:

- 2020 = 0.0 percent growth
- 2021 = 4.0 percent growth
- 2022 = 4.0 percent growth
- 2023 = 4.0 percent growth
- 2024-2025 = 5.0 percent growth per year

**\$147,670,880 User Fees**

Charges for services within the enterprise (utility) funds.

**\$167,965,000 State Loans**

The use of \$168.0 million in low interest state revolving fund (SRF) notes issued by the South Dakota Conservancy District as follows:

- \$159.6 million – Water Reclamation
- \$8.4 million – Storm Drainage

**\$32,137,900 Internal Service Fees**

Charges for services within the internal service funds.

- \$22.3 million – Fleet Revolving
- \$5.0 million – Revolving Technology
- \$4.8 million – Facilities Management

**\$45,104,000 Storm Drainage Fees**

Fees collected for capital construction and improvements to the storm drainage system.

**\$16,487,000 Entertainment Tax**

Monies derived from the entertainment tax levied by the City which currently fund the Event Center, Arena, Orpheum, Convention Center, SF Stadium and Washington Pavilion.

**\$43,769,317 Other**

\$17.4 million, Platting Fees

Fees charged to developers in support of the arterial street and utility expansion program. Fees for both water & streets were based upon an average number of acres platted over the last 9 years multiplied by the per acre cost by land use determined by the Nexus Study performed in 2016.

\$9.1 million, Transit Funds

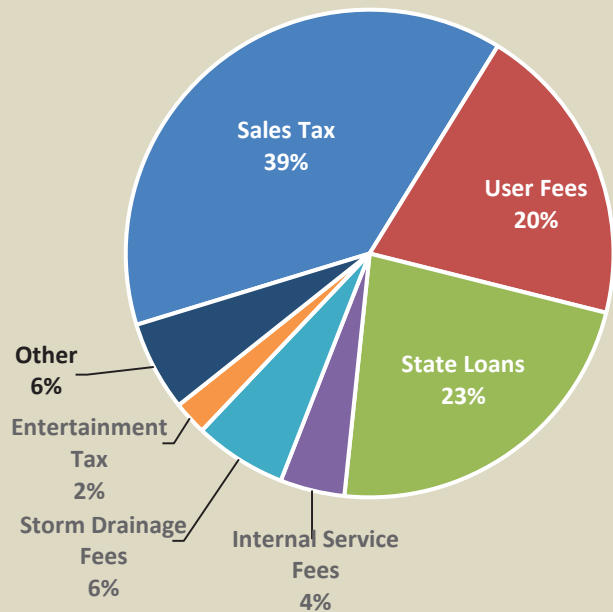
Monies from Federal and local sources.

\$17.3 million, Other Financing

Donations from outside sources for specific projects.

- \$0.2 million from Minnehaha County for library materials and bookmobile.
- \$0.2 million from various donors for Park Improvements.
- \$16.9 million from the school district and a grant for Highways & Streets improvements.

**\$736,184,122 Total 2021-2025 Capital Program**



# 2021-2025 CAPITAL PROGRAM

## (Capital Improvements & Capital Equipment)

Funding Sources	2021	2022	2023	2024	2025	Total	% of Total
Sales/Use Tax	\$ 50,870,130	\$ 52,189,910	\$ 56,222,069	\$ 59,825,925	\$ 63,941,991	\$ 283,050,025	39%
Platting Fees	3,360,000	3,420,000	3,480,000	3,540,000	3,600,000	17,400,000	2%
User Fees	47,816,540	26,213,040	30,723,000	21,403,600	21,514,700	147,670,880	20%
Internal Service Fees	7,028,000	8,253,500	7,750,300	5,312,700	3,793,400	32,137,900	4%
State Loans	63,708,000	92,882,000	11,375,000	-	-	167,965,000	23%
Storm Drainage Fees	10,190,000	7,325,000	9,970,000	9,007,000	8,612,000	45,104,000	6%
Entertainment Tax	2,328,000	3,087,500	3,651,500	2,300,000	5,120,000	16,487,000	2%
Transit Funds	3,471,000	4,190,000	110,000	1,206,500	90,000	9,067,500	1%
Other Financing	7,311,817	4,220,000	3,220,000	1,330,000	1,220,000	17,301,817	3%
<b>Total Sources</b>	<b>\$ 196,083,487</b>	<b>\$ 201,780,950</b>	<b>\$ 126,501,869</b>	<b>\$ 103,925,725</b>	<b>\$ 107,892,091</b>	<b>\$ 736,184,122</b>	<b>100%</b>

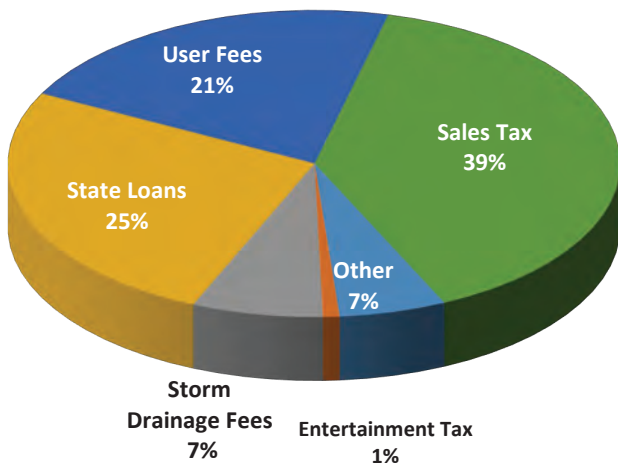
Funding Uses	2021	2022	2023	2024	2025	Total	% of Total
Communications	\$ 45,000	\$ 30,000	\$ 375,000	\$ 180,000	\$ 35,000	\$ 665,000	0.1%
<b>General Government</b>	<b>45,000</b>	<b>30,000</b>	<b>375,000</b>	<b>180,000</b>	<b>35,000</b>	<b>665,000</b>	<b>0.1%</b>
Fire	2,196,000	1,303,000	2,585,000	1,609,000	3,375,000	11,068,000	1.5%
Police	1,944,317	1,395,159	2,055,500	807,000	2,479,000	8,680,976	1.2%
<b>Public Safety</b>	<b>4,140,317</b>	<b>2,698,159</b>	<b>4,640,500</b>	<b>2,416,000</b>	<b>5,854,000</b>	<b>19,748,976</b>	<b>2.7%</b>
Highways & Streets	49,932,130	49,093,651	50,535,419	51,522,640	54,085,491	255,169,331	34.7%
Highways & Streets/Storm Drainage	14,990,000	10,925,000	9,970,000	9,007,000	8,612,000	53,504,000	7.3%
<b>Highways &amp; Streets</b>	<b>64,922,130</b>	<b>60,018,651</b>	<b>60,505,419</b>	<b>60,529,640</b>	<b>62,697,491</b>	<b>308,673,331</b>	<b>42.0%</b>
<b>Health</b>	<b>101,000</b>	<b>81,000</b>	<b>175,750</b>	<b>111,285</b>	<b>65,000</b>	<b>534,035</b>	<b>0.1%</b>
Ent. Venues/Events Complex	1,613,000	2,222,500	1,833,500	1,395,000	4,800,000	11,864,000	1.6%
Ent. Venues/Orpheum	100,000	350,000	-	-	-	450,000	0.1%
Ent. Venues/SF Stadium	-	-	9,000	-	-	9,000	0.0%
Ent. Venues/Washington Pavilion	615,000	515,000	1,809,000	905,000	320,000	4,164,000	0.6%
Parks & Recreation	5,708,500	5,337,500	5,316,900	8,684,600	6,957,500	32,005,000	4.3%
Library	765,000	1,719,600	988,500	871,400	835,000	5,179,500	0.7%
<b>Culture &amp; Recreation</b>	<b>8,801,500</b>	<b>10,144,600</b>	<b>9,956,900</b>	<b>11,856,000</b>	<b>12,912,500</b>	<b>53,671,500</b>	<b>7.3%</b>
<b>Planning &amp; Development Services</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>150,000</b>	<b>0.0%</b>
<b>Transit</b>	<b>3,471,000</b>	<b>4,190,000</b>	<b>110,000</b>	<b>1,206,500</b>	<b>90,000</b>	<b>9,067,500</b>	<b>1.2%</b>
Public Parking	62,500	65,000	184,000	168,100	125,000	604,600	0.1%
Electric Light	1,270,000	760,000	3,895,000	860,000	1,238,700	8,023,700	1.1%
Sanitary Landfill	6,598,000	928,000	4,387,000	545,000	570,000	13,028,000	1.8%
Water	20,017,040	16,003,040	17,750,000	15,585,500	15,595,000	84,950,580	11.5%
Water Reclamation	79,597,000	98,579,000	16,742,000	5,125,000	4,886,000	204,929,000	27.8%
<b>Enterprise Funds</b>	<b>107,544,540</b>	<b>116,335,040</b>	<b>42,958,000</b>	<b>22,283,600</b>	<b>22,414,700</b>	<b>311,535,880</b>	<b>42.3%</b>
Facilities Management	660,000	1,786,000	662,000	876,000	783,000	4,767,000	0.6%
Revolving Fleet	4,992,000	4,786,000	6,285,300	3,462,100	2,844,400	22,369,800	3.0%
Revolving Technology	1,376,000	1,681,500	803,000	974,600	166,000	5,001,100	0.7%
<b>Internal Service Funds</b>	<b>7,028,000</b>	<b>8,253,500</b>	<b>7,750,300</b>	<b>5,312,700</b>	<b>3,793,400</b>	<b>32,137,900</b>	<b>4.3%</b>
<b>Total Uses</b>	<b>\$ 196,083,487</b>	<b>\$ 201,780,950</b>	<b>\$ 126,501,869</b>	<b>\$ 103,925,725</b>	<b>\$ 107,892,091</b>	<b>\$ 736,184,122</b>	<b>100%</b>

# 2021-2025 CAPITAL IMPROVEMENTS PLAN

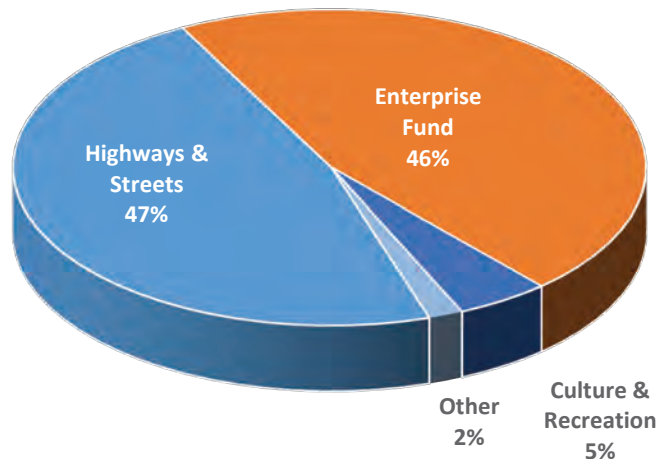
Funding Sources	2021	2022	2023	2024	2025	Total	% of Total
Sales/Use Tax	\$ 44,412,130	\$ 46,258,651	\$ 48,560,419	\$ 54,762,240	\$ 58,387,491	\$ 252,380,931	39%
Platting Fees	3,360,000	3,420,000	3,480,000	3,540,000	3,600,000	17,400,000	3%
User Fees	44,816,500	24,168,000	28,931,000	19,276,000	20,091,000	137,282,500	21%
Internal Service Funds	776,000	2,295,000	955,000	1,495,000	750,000	6,271,000	1%
State Loans	63,708,000	92,882,000	11,375,000	-	-	167,965,000	25%
Storm Drainage Fees	9,790,000	7,265,000	9,940,000	8,840,000	8,612,000	44,447,000	7%
Transit Funds	330,000	1,570,000	-	-	-	1,900,000	0%
Entertainment Tax	960,000	2,325,000	695,000	1,085,000	550,000	5,615,000	1%
Other Financing	7,225,000	4,175,000	3,175,000	1,285,000	1,175,000	17,035,000	3%
<b>Total Sources</b>	<b>\$ 175,377,630</b>	<b>\$ 184,358,651</b>	<b>\$ 107,111,419</b>	<b>\$ 90,283,240</b>	<b>\$ 93,165,491</b>	<b>\$ 650,296,431</b>	<b>100%</b>

Funding Uses	2021	2022	2023	2024	2025	Total	% of Total
Fire	250,000	-	-	-	857,000	1,107,000	0.2%
Police	-	-	-	-	1,600,000	1,600,000	0.2%
<b>Public Safety</b>	<b>250,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,457,000</b>	<b>2,707,000</b>	<b>0.4%</b>
Highways & Streets	49,499,130	48,998,651	50,395,419	51,453,640	54,070,491	254,417,331	39.1%
Highways & Streets/Storm Drainage	14,590,000	10,865,000	9,940,000	8,840,000	8,612,000	52,847,000	8.1%
<b>Highways &amp; Streets</b>	<b>64,089,130</b>	<b>59,863,651</b>	<b>60,335,419</b>	<b>60,293,640</b>	<b>62,682,491</b>	<b>307,264,331</b>	<b>47.2%</b>
Ent. Venues/Events Complex	875,000	1,475,000	300,000	885,000	350,000	3,885,000	0.6%
Ent. Venues/Orpheum	35,000	350,000	-	-	-	385,000	0.1%
Ent. Venues/Washington Pavilion	50,000	500,000	395,000	200,000	200,000	1,345,000	0.2%
Parks & Recreation	4,398,000	3,985,000	3,930,000	7,223,600	5,705,000	25,241,600	3.9%
<b>Culture &amp; Recreation</b>	<b>5,358,000</b>	<b>6,310,000</b>	<b>4,625,000</b>	<b>8,308,600</b>	<b>6,255,000</b>	<b>30,856,600</b>	<b>4.8%</b>
<b>Planning &amp; Development Services</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>150,000</b>	<b>0.0%</b>
<b>Transit</b>	<b>330,000</b>	<b>1,570,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,900,000</b>	<b>0.3%</b>
Public Parking	62,500	65,000	70,000	75,000	80,000	352,500	0.1%
Electric Light	980,000	760,000	3,880,000	860,000	1,230,000	7,710,000	1.2%
Sanitary Landfill	6,525,000	878,000	4,351,000	545,000	570,000	12,869,000	2.0%
Water	18,865,000	14,590,000	16,275,000	13,995,000	14,225,000	77,950,000	12.0%
Water Reclamation	78,112,000	97,997,000	16,590,000	4,681,000	4,886,000	202,266,000	31.1%
<b>Enterprise Funds</b>	<b>104,544,500</b>	<b>114,290,000</b>	<b>41,166,000</b>	<b>20,156,000</b>	<b>20,991,000</b>	<b>301,147,500</b>	<b>46.4%</b>
Facilities Management	\$ 650,000	\$ 1,750,000	\$ 650,000	\$ 850,000	\$ 750,000	\$ 4,650,000	0.7%
Fleet	126,000	545,000	305,000	645,000	-	1,621,000	0.2%
<b>Internal Service Funds</b>	<b>776,000</b>	<b>2,295,000</b>	<b>955,000</b>	<b>1,495,000</b>	<b>750,000</b>	<b>6,271,000</b>	<b>0.9%</b>
<b>Total Uses</b>	<b>\$ 175,377,630</b>	<b>\$ 184,358,651</b>	<b>\$ 107,111,419</b>	<b>\$ 90,283,240</b>	<b>\$ 93,165,491</b>	<b>\$ 650,296,431</b>	<b>100%</b>

Sources



Uses



# SALES/USE TAX ANALYSIS FOR THE 2021–2025 CAPITAL PROGRAM (CASH BASIS)

The following is a breakdown of sources and uses of the second penny Sales & Use Tax and directly related sources:

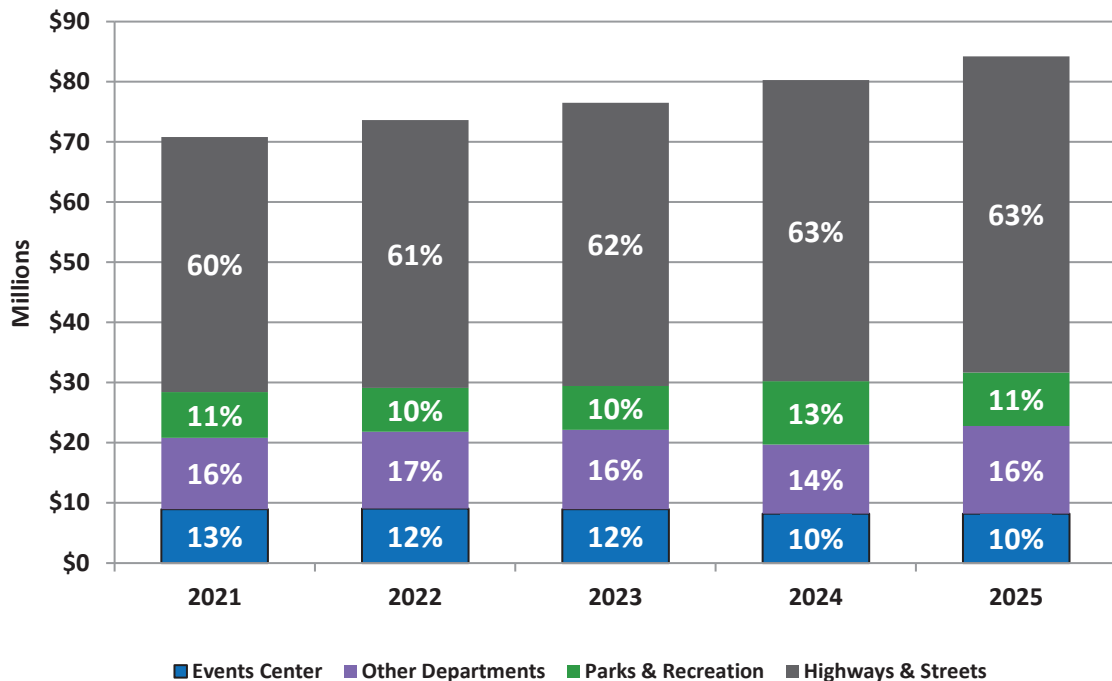
<b>Sources:</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>Total</b>
Sales/Use Tax	\$ 69,598,133	\$ 72,382,059	\$ 75,277,341	\$ 79,041,208	\$ 82,993,268	\$ 379,292,009
Sales/Use Tax Audits	500,000	500,000	500,000	500,000	500,000	2,500,000
Special Assessment & Cost Recovery	140,000	140,000	140,000	140,000	140,000	700,000
Other Contributions/Interest	600,000	600,000	600,000	600,000	600,000	3,000,000
<b>Total Sales/Use Tax Sources</b>	<b>\$70,838,133</b>	<b>\$73,622,059</b>	<b>\$76,517,341</b>	<b>\$80,281,208</b>	<b>\$84,233,268</b>	<b>\$385,492,009</b>
<b>Less:</b>						
<b>Debt Service Obligations (Principal &amp; Interest):</b>						
Events Center Non-Taxable Bonds	8,204,328	8,202,928	8,203,128	8,204,528	8,201,728	41,016,640
Events Center Taxable Bonds	739,803	850,720	752,000	-	-	2,342,523
Quality of Life I Bond	1,842,750	1,840,500	1,839,750	1,835,250	1,827,000	9,185,250
Quality of Life II Bond	1,616,706	1,618,506	1,616,738	1,616,275	1,618,475	8,086,700
Flood Control/41st St. Bridge Bond	2,187,317	2,190,442	2,367,255	2,368,305	2,371,654	11,484,973
Administration Building Bonds	1,801,000	1,804,300	1,801,700	1,803,350	1,804,350	9,014,700
Community Bond 2020	2,066,099	2,288,753	2,202,701	2,901,575	2,835,070	12,294,198
Other Debt Service	100,000	100,000	100,000	100,000	100,000	500,000
<b>Total Debt Service Obligations</b>	<b>18,558,003</b>	<b>18,896,149</b>	<b>18,883,272</b>	<b>18,829,283</b>	<b>18,758,277</b>	<b>93,924,984</b>
<b>Transfer to Facilities for Capital Purchases</b>	<b>660,000</b>	<b>1,786,000</b>	<b>662,000</b>	<b>876,000</b>	<b>783,000</b>	<b>4,767,000</b>
<b>Transfer to Transit for Capital Purchases</b>	<b>750,000</b>	<b>750,000</b>	<b>750,000</b>	<b>750,000</b>	<b>750,000</b>	<b>3,750,000</b>
<b>Sources Available to Fund Capital Program</b>	<b>50,870,130</b>	<b>52,189,910</b>	<b>56,222,069</b>	<b>59,825,925</b>	<b>63,941,991</b>	<b>283,050,025</b>
<b>Capital Program Uses:</b>						
<b>Capital Equipment (OCEP)</b>						
<b>Highways &amp; Streets</b>	<b>\$ 433,000</b>	<b>\$ 95,000</b>	<b>\$ 140,000</b>	<b>\$ 69,000</b>	<b>15,000</b>	<b>\$ 752,000</b>
<b>Parks &amp; Recreation</b>	<b>1,310,500</b>	<b>1,352,500</b>	<b>1,386,900</b>	<b>1,461,000</b>	<b>1,252,500</b>	<b>6,763,400</b>
<b>Other Departments</b>						
Fire	1,946,000	1,303,000	2,585,000	1,609,000	2,518,000	9,961,000
Health	101,000	81,000	175,750	111,285	65,000	534,035
Police	1,902,500	1,395,159	2,055,500	807,000	879,000	7,039,159
Communications	45,000	30,000	375,000	180,000	35,000	665,000
Library	720,000	1,674,600	943,500	826,400	790,000	4,954,500
<b>Total Other Departments</b>	<b>4,714,500</b>	<b>4,483,759</b>	<b>6,134,750</b>	<b>3,533,685</b>	<b>4,287,000</b>	<b>23,153,694</b>
<b>Total Capital Equipment (OCEP)</b>	<b>6,458,000</b>	<b>5,931,259</b>	<b>7,661,650</b>	<b>5,063,685</b>	<b>5,554,500</b>	<b>30,669,094</b>
<b>Capital Improvements (CIP)</b>						
<b>Highways &amp; Streets</b>	<b>39,784,130</b>	<b>42,243,651</b>	<b>44,600,419</b>	<b>47,618,640</b>	<b>50,195,491</b>	<b>224,442,331</b>
<b>Parks and Recreation</b>	<b>4,348,000</b>	<b>3,985,000</b>	<b>3,930,000</b>	<b>7,113,600</b>	<b>5,705,000</b>	<b>25,081,600</b>
<b>Other Departments</b>						
Fire	250,000	-	-	-	857,000	1,107,000
Police	-	-	-	-	1,600,000	1,600,000
Planning & Development Services	30,000	30,000	30,000	30,000	30,000	150,000
<b>Total Other Departments</b>	<b>280,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>2,487,000</b>	<b>2,857,000</b>
<b>Total CIP</b>	<b>44,412,130</b>	<b>46,258,651</b>	<b>48,560,419</b>	<b>54,762,240</b>	<b>58,387,491</b>	<b>252,380,931</b>
<b>Total Sales/Use Tax Capital Program Uses</b>	<b>50,870,130</b>	<b>52,189,910</b>	<b>56,222,069</b>	<b>59,825,925</b>	<b>63,941,991</b>	<b>283,050,025</b>



# SALES/USE TAX ANALYSIS FOR THE 2021–2025 CAPITAL PROGRAM (CASH BASIS)

## Sales/Use Tax Uses (Debt Allocated to Departments)

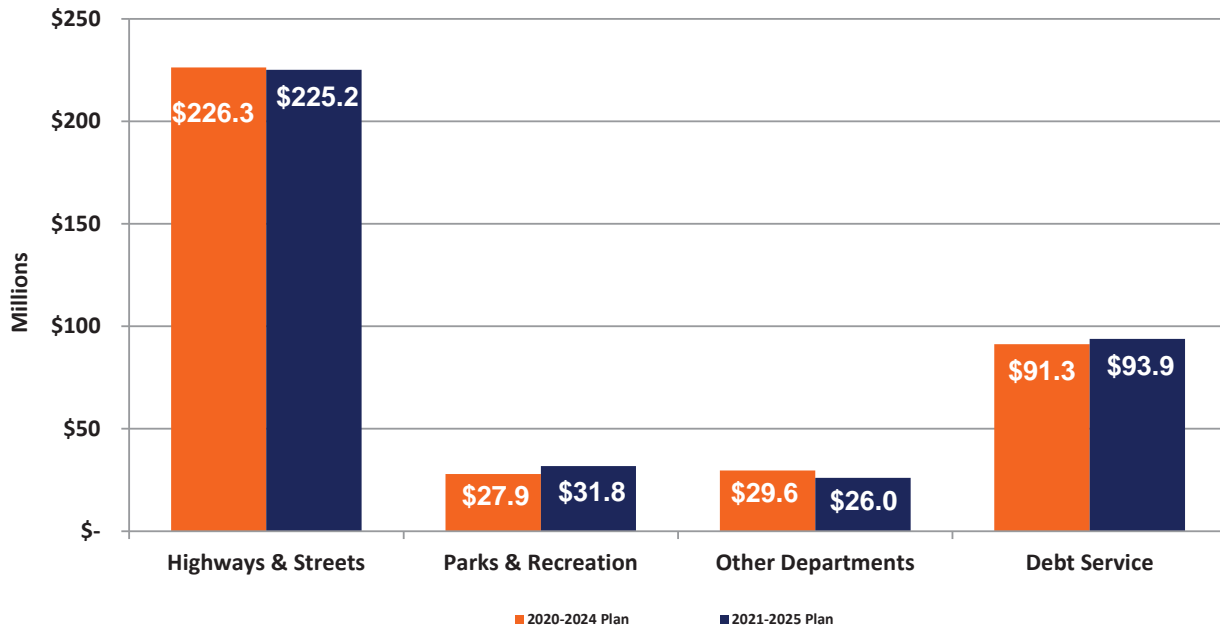
	2021	2022	2023	2024	2025	Total
<b>Highways &amp; Streets</b>						
Flood Control/41st St. Bridge Bond	\$ 2,187,317	\$ 2,190,442	\$ 2,367,255	\$ 2,368,305	\$ 2,371,654	\$ 11,484,973
Capital Equipment (OCEP)	433,000	95,000	140,000	69,000	15,000	752,000
Capital Improvements (CIP)	39,784,130	42,243,651	44,600,419	47,618,640	50,195,491	224,442,331
<b>Total Highways &amp; Streets</b>	<b>42,404,447</b>	<b>44,529,093</b>	<b>47,107,674</b>	<b>50,055,945</b>	<b>52,582,145</b>	<b>236,679,304</b>
<b>Parks &amp; Recreation</b>						
Quality of Life Bond	755,528	754,605	754,298	752,453	749,070	3,765,954
Quality of Life II Bond	1,180,195	1,181,509	1,180,219	1,179,880	1,181,487	5,903,290
Capital Equipment (OCEP)	1,310,500	1,352,500	1,386,900	1,461,000	1,252,500	6,763,400
Capital Improvements (CIP)	4,348,000	3,985,000	3,930,000	7,113,600	5,705,000	25,081,600
<b>Total Parks &amp; Recreation</b>	<b>7,594,223</b>	<b>7,273,614</b>	<b>7,251,417</b>	<b>10,506,933</b>	<b>8,888,057</b>	<b>41,514,244</b>
<b>Other Departments</b>						
Quality of Life Bond-Library	1,087,222	1,085,895	1,085,453	1,082,798	1,077,930	5,419,298
Quality of Life II Bond-Library	436,510	436,997	436,519	436,394	436,988	2,183,409
Other Debt Service	100,000	100,000	100,000	100,000	100,000	500,000
Transit Transfer	750,000	750,000	750,000	750,000	750,000	3,750,000
Facilities Management Transfer	660,000	1,786,000	662,000	876,000	783,000	4,767,000
City Center Bond	1,801,000	1,804,300	1,801,700	1,803,350	1,804,350	9,014,700
Community One Bond	2,066,100	2,288,753	2,202,701	2,901,575	2,835,070	12,294,199
Capital Equipment (OCEP)	4,714,500	4,483,759	6,134,750	3,533,685	4,287,000	23,153,694
Capital Improvements (CIP)	280,000	30,000	30,000	30,000	2,487,000	2,857,000
<b>Total Other Departments</b>	<b>11,895,332</b>	<b>12,765,704</b>	<b>13,203,123</b>	<b>11,513,802</b>	<b>14,561,338</b>	<b>63,939,300</b>
<b>Events Center</b>						
Events Center Bonds	8,944,131	9,053,648	8,955,127	8,204,528	8,201,728	43,359,162
<b>Total Events Center</b>	<b>8,944,131</b>	<b>9,053,648</b>	<b>8,955,127</b>	<b>8,204,528</b>	<b>8,201,728</b>	<b>43,359,162</b>
<b>Total Uses</b>	<b>\$ 70,838,133</b>	<b>\$ 73,622,059</b>	<b>\$ 76,517,341</b>	<b>\$ 80,281,208</b>	<b>\$ 84,233,268</b>	<b>\$ 385,492,009</b>



# SALES/USE TAX ANALYSIS FOR THE 2021–2025 CAPITAL PROGRAM (CASH BASIS)

## Sales/Use Tax Plan-to-Plan Comparison (Debt/Transfers Unallocated to Departments)

	2020	2021	2022	2023	2024	2025	Total
<b>Highways &amp; Streets</b>							
2021-2025 Plan	\$ -	\$ 40,217,130	\$ 42,338,651	\$ 44,740,419	\$ 47,687,640	\$ 50,210,491	\$225,194,331
2020-2024 Plan	41,639,697	40,596,468	45,586,467	47,877,449	50,626,720	-	226,326,801
<b>Increase/(Decrease)</b>		<b>(379,338)</b>	<b>(3,247,816)</b>	<b>(3,137,030)</b>	<b>(2,939,080)</b>		<b>(1,132,470)</b>
<b>Parks &amp; Recreation</b>							
2021-2025 Plan	-	5,658,500	5,337,500	5,316,900	8,574,600	6,957,500	31,845,000
2020-2024 Plan	4,181,500	5,725,900	4,977,500	5,367,936	7,690,115	-	27,942,951
<b>Increase/(Decrease)</b>		<b>(67,400)</b>	<b>360,000</b>	<b>(51,036)</b>	<b>884,485</b>		<b>3,902,049</b>
<b>Other Departments</b>							
2021-2025 Plan	-	4,994,500	4,513,759	6,164,750	3,563,685	6,774,000	26,010,694
2020-2024 Plan	4,595,600	6,927,200	5,613,333	6,888,965	5,572,885	-	29,597,983
<b>Increase/(Decrease)</b>		<b>(1,932,700)</b>	<b>(1,099,574)</b>	<b>(724,215)</b>	<b>(2,009,200)</b>		<b>(3,587,289)</b>
<b>Debt Service</b>							
2021-2025 Plan	-	18,558,003	18,896,149	18,883,272	18,829,283	18,758,277	93,924,984
2020-2024 Plan	17,479,699	18,058,003	18,696,149	18,483,272	18,629,283	-	91,346,406
<b>Increase/(Decrease)</b>		<b>500,000</b>	<b>200,000</b>	<b>400,000</b>	<b>200,000</b>		<b>2,578,578</b>
<b>Total Increase/(Decrease)</b>	<b>\$ -</b>	<b>\$ (1,879,438)</b>	<b>\$ (3,787,390)</b>	<b>\$ (3,512,281)</b>	<b>\$ (3,863,795)</b>	<b>\$ -</b>	<b>\$ 1,760,868</b>



## 2021-2025 CAPITAL PROGRAM BY DEPARTMENT

### SALES/USE TAX FUND (253)

#### Communications

Capital Improvements Program	2021 Budget	2022	2023	2024	2025
<b>Sources</b>					
2nd Penny Sales Tax	45,000	30,000	375,000	180,000	35,000
<b>Total Capital Sources</b>	<b>\$ 45,000</b>	<b>\$ 30,000</b>	<b>\$ 375,000</b>	<b>\$ 180,000</b>	<b>\$ 35,000</b>
<b>Equipment</b>					
<b>Carnegie Town Hall</b>	-	-	355,000	-	-
Carnegie Presentation/Broadcast System	-	-	355,000	-	-
<b>City Link Studio</b>	<b>45,000</b>	<b>30,000</b>	<b>20,000</b>	<b>160,000</b>	<b>35,000</b>
City Link Studio Upgrade	-	-	-	160,000	35,000
Production Equipment	45,000	30,000	-	-	-
Editing System	-	-	20,000	-	-
<b>Document Center</b>	-	-	-	20,000	-
Latex Printer	-	-	-	20,000	-
<b>Total Other Capital Equipment Program</b>	<b>\$ 45,000</b>	<b>\$ 30,000</b>	<b>\$ 375,000</b>	<b>\$ 180,000</b>	<b>\$ 35,000</b>
<b>Total Capital Improvements Program</b>	<b>\$ 45,000</b>	<b>\$ 30,000</b>	<b>\$ 375,000</b>	<b>\$ 180,000</b>	<b>\$ 35,000</b>

#### Health

Capital Improvements Program	2021 Budget	2022	2023	2024	2025
<b>Sources</b>					
2nd Penny Sales Tax	101,000	81,000	175,750	111,285	65,000
<b>Total Capital Sources</b>	<b>\$ 101,000</b>	<b>\$ 81,000</b>	<b>\$ 175,750</b>	<b>\$ 111,285</b>	<b>\$ 65,000</b>
<b>Equipment</b>					
Medical Equipment	20,000	-	-	-	13,000
Lab Equipment	-	-	11,000	13,500	-
Dental Equipment	35,000	57,000	61,250	37,785	52,000
Vehicles	46,000	24,000	103,500	60,000	-
<b>Total Other Capital Equipment Program</b>	<b>\$ 101,000</b>	<b>\$ 81,000</b>	<b>\$ 175,750</b>	<b>\$ 111,285</b>	<b>\$ 65,000</b>
<b>Total Capital Improvements Program</b>	<b>\$ 101,000</b>	<b>\$ 81,000</b>	<b>\$ 175,750</b>	<b>\$ 111,285</b>	<b>\$ 65,000</b>

#### Planning and Development Services

Capital Improvements Program	2021 Budget	2022	2023	2024	2025
<b>Sources</b>					
2nd Penny Sales Tax	30,000	30,000	30,000	30,000	30,000
<b>Total Capital Sources</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>
<b>Capital Projects</b>					
Sculpture Walk	30,000	30,000	30,000	30,000	30,000
<b>Total Capital Projects</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>
<b>Equipment</b>	-	-	-	-	-
<b>Total Other Capital Equipment Program</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Capital Improvements Program</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>

# SALES/USE TAX FUND (253)

## Fire

Capital Improvements Program Sources	2021 Budget	2022	2023	2024	2025
2nd Penny Sales Tax	2,196,000	1,303,000	2,585,000	1,609,000	3,375,000
Grant Funded	-	-	-	-	-
<b>Total Capital Sources</b>	<b>\$ 2,196,000</b>	<b>\$ 1,303,000</b>	<b>\$ 2,585,000</b>	<b>\$ 1,609,000</b>	<b>\$ 3,375,000</b>
Capital Projects					
Land Acquisitions	250,000	-	-	-	-
Fire Station Construction	-	-	-	-	260,000
Fire Station Rehabilitations	-	-	-	-	500,000
Digital Signage	-	-	-	-	97,000
<b>Total Capital Projects</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 857,000</b>
Equipment					
Emergency Medical Service	235,000	-	-	-	-
Fire Vehicles	1,300,000	-	2,205,000	510,000	1,531,000
HazMat	-	-	-	42,000	163,000
Maintenance Shop	-	-	-	55,000	70,000
Radio Network	-	636,000	36,000	36,000	36,000
Rescue Equipment	301,000	594,000	162,000	491,000	570,000
Trailers	-	-	130,000	-	-
Vehicles	110,000	-	-	-	44,000
Warning Equipment	-	73,000	52,000	475,000	104,000
Outdoor Warning Sirens	-	52,000	52,000	-	104,000
Alerting Consoles - Encryption Upgrade	-	21,000	-	-	-
Fire Station Alerting Station	-	-	-	475,000	-
<b>Total Other Capital Equipment Program</b>	<b>\$ 1,946,000</b>	<b>\$ 1,303,000</b>	<b>\$ 2,585,000</b>	<b>\$ 1,609,000</b>	<b>\$ 2,518,000</b>
<b>Total Capital Improvements Program</b>	<b>\$ 2,196,000</b>	<b>\$ 1,303,000</b>	<b>\$ 2,585,000</b>	<b>\$ 1,609,000</b>	<b>\$ 3,375,000</b>

## Police

Capital Improvements Program Sources	2021 Budget	2022	2023	2024	2025
2nd Penny Sales Tax	1,902,500	1,395,159	2,055,500	807,000	2,479,000
Grant Funds	41,817	-	-	-	-
<b>Total Capital Sources</b>	<b>\$ 1,944,317</b>	<b>\$ 1,395,159</b>	<b>\$ 2,055,500</b>	<b>\$ 807,000</b>	<b>\$ 2,479,000</b>
Capital Projects					
Report to Work - East Side	-	-	-	-	100,000
Report to Work - West Side	-	-	-	-	1,500,000
<b>Total Capital Projects</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,600,000</b>
Equipment					
Animal Control	91,000	60,000	-	-	-
Crime Lab	75,000	27,000	-	-	15,000
Emergency Response	450,000	-	-	-	-
K-9 Unit	15,000	15,000	113,000	-	-
Other	-	35,000	-	-	-
Patrol Vehicles	897,800	864,000	828,000	807,000	864,000
Radio	186,037	200,000	200,000	-	-
Technology	201,780	194,159	914,500	-	-
Trailers	18,000	-	-	-	-
Utility Vehicle	9,700	-	-	-	-
<b>Total Other Capital Equipment Program</b>	<b>\$ 1,944,317</b>	<b>\$ 1,395,159</b>	<b>\$ 2,055,500</b>	<b>\$ 807,000</b>	<b>\$ 879,000</b>
<b>Total Capital Improvements Program</b>	<b>\$ 1,944,317</b>	<b>\$ 1,395,159</b>	<b>\$ 2,055,500</b>	<b>\$ 807,000</b>	<b>\$ 2,479,000</b>

# SALES/USE TAX FUND (253)

## Highways and Streets

Capital Improvements Program	2021 Budget	2022	2023	2024	2025
<b>Sources</b>					
2nd Penny Sales Tax	40,217,130	42,338,651	44,740,419	47,687,640	50,210,491
State Contributions	6,675,000	3,675,000	2,675,000	675,000	675,000
Sidewalk Assessments	500,000	500,000	500,000	500,000	500,000
Platting Fees	2,540,000	2,580,000	2,620,000	2,660,000	2,700,000
<b>Total Capital Sources</b>	<b>\$ 49,932,130</b>	<b>\$ 49,093,651</b>	<b>\$ 50,535,419</b>	<b>\$ 51,522,640</b>	<b>\$ 54,085,491</b>
<b>Capital Projects</b>					
Maintenance & Rehabilitation	13,038,967	13,579,945	14,179,129	14,783,000	15,280,000
Downtown Improvements	1,000,000	1,300,000	1,500,000	1,725,000	1,955,000
Arterial Street/Intersection Expansion	13,362,973	14,001,753	14,212,463	14,342,996	16,098,645
Major Street Reconstruction	11,781,008	6,365,559	6,973,827	9,007,644	11,316,846
Bridge Rehabilitation/Replacement	2,300,000	6,950,000	1,375,000	2,075,000	2,600,000
SDDOT Project Coordination	3,355,000	2,305,000	2,570,000	3,725,000	375,000
Other Projects	4,661,182	4,496,394	9,585,000	5,795,000	6,445,000
<b>Total Capital Projects</b>	<b>\$ 49,499,130</b>	<b>\$ 48,998,651</b>	<b>\$ 50,395,419</b>	<b>\$ 51,453,640</b>	<b>\$ 54,070,491</b>
<b>Equipment</b>					
Concrete Crew Equipment	170,000	-	-	-	-
Anti Icing Machine	120,000	-	-	-	-
Heavy Equipment	-	-	-	-	15,000
Maintenance Shop	40,000	85,000	15,000	-	-
Signs	10,000	10,000	125,000	15,000	-
Survey Equipment	32,000	-	-	30,000	-
Traffic Equipment	50,000	-	-	-	-
Trailers	11,000	-	-	24,000	-
<b>Total Other Capital Equipment Program</b>	<b>\$ 433,000</b>	<b>\$ 95,000</b>	<b>\$ 140,000</b>	<b>\$ 69,000</b>	<b>\$ 15,000</b>
<b>Total Capital Improvements Program</b>	<b>\$ 49,932,130</b>	<b>\$ 49,093,651</b>	<b>\$ 50,535,419</b>	<b>\$ 51,522,640</b>	<b>\$ 54,085,491</b>



# SALES/USE TAX FUND (253)

## Parks and Recreation

Capital Improvements Program	2021 Budget	2022	2023	2024	2025
<b>Sources</b>					
2nd Penny Sales Tax	5,658,500	5,337,500	5,316,900	8,574,600	6,957,500
Other Financing	50,000	-	-	110,000	-
<b>Total Capital Sources</b>	<b>\$ 5,708,500</b>	<b>\$ 5,337,500</b>	<b>\$ 5,316,900</b>	<b>\$ 8,684,600</b>	<b>\$ 6,957,500</b>
<b>Capital Projects</b>					
Neighborhood Parks	330,000	130,000	800,000	18,000	95,000
Community/Regional Parks	120,000	780,000	-	342,000	1,305,000
Greenways/Trails	1,950,000	920,000	1,600,000	148,000	967,000
Falls Park Development	820,000	-	-	-	-
Zoo Master Plan Improvemtns	-	-	-	354,000	-
Aquatic Facilities/Ice Rinks	-	-	430,000	2,500,000	190,000
Development of Play Structures	-	491,000	-	571,000	627,000
Cyclic Park Infrastructure Improvements	415,000	449,000	400,000	2,205,000	52,000
Land Acquisitions	700,000	900,000	700,000	800,000	565,000
Elmwood Golf Course	-	-	-	-	-
Parks Space Needs Study	-	-	-	285,600	1,904,000
ADA Transition Plan Improvements	63,000	315,000	-	-	-
<b>Total Capital Projects</b>	<b>\$ 4,398,000</b>	<b>\$ 3,985,000</b>	<b>\$ 3,930,000</b>	<b>\$ 7,223,600</b>	<b>\$ 5,705,000</b>
<b>Equipment</b>					
Landscape Equipment	455,500	603,000	208,000	70,000	-
Outdoor Sports	-	69,000	26,000	28,000	-
Aquatics Facilities Equipment	58,000	-	-	-	-
Great Bear Equipment	35,000	250,000	70,000	80,000	-
Great Plains Zoo	126,000	60,000	60,000	31,000	67,500
Tree Removal Equipment	60,000	65,000	-	65,000	-
Parks & Playgrounds	-	-	23,400	-	50,000
Vehicles	576,000	305,500	978,500	1,187,000	1,135,000
Overlook Café	-	-	21,000	-	-
<b>Total Other Capital Equipment Program</b>	<b>\$ 1,310,500</b>	<b>\$ 1,352,500</b>	<b>\$ 1,386,900</b>	<b>\$ 1,461,000</b>	<b>\$ 1,252,500</b>
<b>Total Capital Improvements Program</b>	<b>\$ 5,708,500</b>	<b>\$ 5,337,500</b>	<b>\$ 5,316,900</b>	<b>\$ 8,684,600</b>	<b>\$ 6,957,500</b>

## Library

Capital Improvements Program	2021 Budget	2022	2023	2024	2025
<b>Sources</b>					
2nd Penny Sales Tax	720,000	1,674,600	943,500	826,400	790,000
Minnehaha County	45,000	45,000	45,000	45,000	45,000
<b>Total Capital Sources</b>	<b>\$ 765,000</b>	<b>\$ 1,719,600</b>	<b>\$ 988,500</b>	<b>\$ 871,400</b>	<b>\$ 835,000</b>
<b>Equipment</b>					
Audio Visual	-	47,000	-	-	-
Library Equipment	-	892,600	-	16,400	-
Books	765,000	780,000	795,000	815,000	835,000
Security	-	-	93,500	-	-
Other	-	-	100,000	40,000	-
<b>Total Other Capital Equipment Program</b>	<b>\$ 765,000</b>	<b>\$ 1,719,600</b>	<b>\$ 988,500</b>	<b>\$ 871,400</b>	<b>\$ 835,000</b>
<b>Total Capital Improvements Program</b>	<b>\$ 765,000</b>	<b>\$ 1,719,600</b>	<b>\$ 988,500</b>	<b>\$ 871,400</b>	<b>\$ 835,000</b>

# ENTERTAINMENT VENUES (FUND 250) ////////////////////////////////////

<b>Capital Improvements Program</b>	<b>2021 Budget</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Sources</b>					
Entertainment Tax	2,328,000	3,087,500	3,651,500	2,300,000	5,120,000
<b>Total Capital Sources</b>	<b>\$ 2,328,000</b>	<b>\$ 3,087,500</b>	<b>\$ 3,651,500</b>	<b>\$ 2,300,000</b>	<b>\$ 5,120,000</b>
<b>Capital Projects</b>					
Convention Center Building Improvements	800,000	875,000	250,000	385,000	350,000
Event Center Building Improvements	75,000	600,000	50,000	500,000	-
Orpheum Building Improvements	35,000	350,000	-	-	-
Washington Pavilion Bldg Improvements	50,000	500,000	395,000	200,000	200,000
<b>Total Capital Projects</b>	<b>\$ 960,000</b>	<b>\$ 2,325,000</b>	<b>\$ 695,000</b>	<b>\$ 1,085,000</b>	<b>\$ 550,000</b>
<b>Equipment</b>					
Arena	-	18,000	47,500	-	-
Convention Center	70,000	279,500	386,000	110,000	-
Event Center	668,000	450,000	1,100,000	400,000	4,450,000
SF Stadium	-	-	9,000	-	-
Orpheum	65,000	-	-	-	-
Washington Pavilion	565,000	15,000	1,414,000	705,000	120,000
<b>Total Other Capital Equipment Program</b>	<b>\$ 1,368,000</b>	<b>\$ 762,500</b>	<b>\$ 2,956,500</b>	<b>\$ 1,215,000</b>	<b>\$ 4,570,000</b>
<b>Total Capital Improvements Program</b>	<b>\$ 2,328,000</b>	<b>\$ 3,087,500</b>	<b>\$ 3,651,500</b>	<b>\$ 2,300,000</b>	<b>\$ 5,120,000</b>

# TRANSIT (FUND 268) ////////////////////////////////////

<b>Capital Improvements Program</b>	<b>2021 Budget</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Sources</b>					
Transit	3,471,000	4,190,000	110,000	1,206,500	90,000
<b>Total Capital Sources</b>	<b>\$ 3,471,000</b>	<b>\$ 4,190,000</b>	<b>\$ 110,000</b>	<b>\$ 1,206,500</b>	<b>\$ 90,000</b>
<b>Capital Projects</b>					
Office Remodel	330,000	1,570,000	-	-	-
<b>Total Capital Projects</b>	<b>\$ 330,000</b>	<b>\$ 1,570,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Equipment</b>					
Fixed Route Buses	2,976,000	2,560,000	-	-	-
Paratransit Buses	-	-	-	1,070,000	-
Bus Shelters	30,000	30,000	90,000	90,000	90,000
Printing & Encoding Machine	-	-	20,000	-	-
Forklift	-	30,000	-	-	-
Security System	-	-	-	46,500	-
Vans	135,000	-	-	-	-
<b>Total Other Capital Equipment Program</b>	<b>\$ 3,141,000</b>	<b>\$ 2,620,000</b>	<b>\$ 110,000</b>	<b>\$ 1,206,500</b>	<b>\$ 90,000</b>
<b>Total Capital Improvements Program</b>	<b>\$ 3,471,000</b>	<b>\$ 4,190,000</b>	<b>\$ 110,000</b>	<b>\$ 1,206,500</b>	<b>\$ 90,000</b>

## STORM DRAINAGE (FUND 272)

Capital Improvements Program	2021 Budget	2022	2023	2024	2025
<b>Sources</b>					
Drainage Fees	10,190,000	7,325,000	9,970,000	9,007,000	8,612,000
State Loans	4,800,000	3,600,000	-	-	-
<b>Total Capital Sources</b>	<b>\$ 14,990,000</b>	<b>\$ 10,925,000</b>	<b>\$ 9,970,000</b>	<b>\$ 9,007,000</b>	<b>\$ 8,612,000</b>
<b>Capital Projects</b>					
Drainage Improvements	5,560,000	6,560,000	7,010,000	5,340,000	6,330,000
Sump Pump Collection Systems	450,000	475,000	500,000	500,000	500,000
Non Point Source Improvements	4,800,000	-	-	-	-
Regional Stormwater Analysis and Improvements	2,310,000	2,750,000	1,500,000	2,040,000	810,000
Flood Control System Improvements	250,000	260,000	270,000	280,000	292,000
Indian Mound Retaining Wall Rehab	-	170,000	-	-	-
Highway & Streets Projects	1,170,000	600,000	600,000	620,000	620,000
Water Reclamation Projects	50,000	50,000	60,000	60,000	60,000
<b>Total Capital Projects</b>	<b>\$ 14,590,000</b>	<b>\$ 10,865,000</b>	<b>\$ 9,940,000</b>	<b>\$ 8,840,000</b>	<b>\$ 8,612,000</b>
<b>Equipment</b>					
Vactor Truck RFR	400,000	-	-	-	-
Excavator, Mini	-	60,000	-	-	-
Wood Chipper	-	-	30,000	-	-
Truck, Dump Replacement	-	-	-	167,000	-
<b>Total Other Capital Equipment Program</b>	<b>\$ 400,000</b>	<b>\$ 60,000</b>	<b>\$ 30,000</b>	<b>\$ 167,000</b>	<b>\$ -</b>
<b>Total Capital Improvements Program</b>	<b>\$ 14,990,000</b>	<b>\$ 10,925,000</b>	<b>\$ 9,970,000</b>	<b>\$ 9,007,000</b>	<b>\$ 8,612,000</b>

## PUBLIC PARKING (FUND 665)

Capital Improvements Program	2021 Budget	2022	2023	2024	2025
<b>Sources</b>					
User Fees	62,500	65,000	184,000	168,100	125,000
<b>Total Capital Sources</b>	<b>\$ 62,500</b>	<b>\$ 65,000</b>	<b>\$ 184,000</b>	<b>\$ 168,100</b>	<b>\$ 125,000</b>
<b>Capital Projects</b>					
Parking Lot & Ramp Improvements	62,500	65,000	70,000	75,000	80,000
<b>Total Capital Projects</b>	<b>\$ 62,500</b>	<b>\$ 65,000</b>	<b>\$ 70,000</b>	<b>\$ 75,000</b>	<b>\$ 80,000</b>
<b>Equipment</b>					
Vehicles	-	-	100,000	49,100	45,000
Mobility Scooter	-	-	14,000	-	-
Sign	-	-	-	44,000	-
<b>Total Other Capital Equipment Program</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 114,000</b>	<b>\$ 93,100</b>	<b>\$ 45,000</b>
<b>Total Capital Improvements Program</b>	<b>\$ 62,500</b>	<b>\$ 65,000</b>	<b>\$ 184,000</b>	<b>\$ 168,100</b>	<b>\$ 125,000</b>

# ELECTRIC LIGHTS (FUND 656) ////////////////////////////////////

Capital Improvements Program	2021 Budget	2022	2023	2024	2025
<b>Sources</b>					
User Fees	1,270,000	760,000	3,895,000	860,000	1,238,700
<b>Total Capital Sources</b>	<b>\$ 1,270,000</b>	<b>\$ 760,000</b>	<b>\$ 3,895,000</b>	<b>\$ 860,000</b>	<b>\$ 1,238,700</b>
<b>Capital Projects</b>					
Circuit Improvements	530,000	550,000	550,000	580,000	950,000
Light & Power Campus Enhancements	240,000	-	3,050,000	-	-
Unforeseen Electrical Systems	110,000	110,000	180,000	180,000	180,000
Pole Improvement Program	100,000	100,000	100,000	100,000	100,000
<b>Total Capital Projects</b>	<b>\$ 980,000</b>	<b>\$ 760,000</b>	<b>\$ 3,880,000</b>	<b>\$ 860,000</b>	<b>\$ 1,230,000</b>
<b>Equipment</b>					
Extractor	80,000	-	-	-	-
Trailer	-	-	15,000	-	8,700
Vehicles	210,000	-	-	-	-
<b>Total Other Capital Equipment Program</b>	<b>\$ 290,000</b>	<b>\$ -</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ 8,700</b>
<b>Total Capital Improvements Program</b>	<b>\$ 1,270,000</b>	<b>\$ 760,000</b>	<b>\$ 3,895,000</b>	<b>\$ 860,000</b>	<b>\$ 1,238,700</b>

# SANITARY LANDFILL (FUND 666) ////////////////////////////////////

Capital Improvements Program	2021 Budget	2022	2023	2024	2025
<b>Sources</b>					
User Fees	6,598,000	928,000	4,387,000	545,000	570,000
<b>Total Capital Sources</b>	<b>\$ 6,598,000</b>	<b>\$ 928,000</b>	<b>\$ 4,387,000</b>	<b>\$ 545,000</b>	<b>\$ 570,000</b>
<b>Capital Projects</b>					
Sanitary Landfill Expansion	3,240,000	-	-	-	-
Building Site Improvements	1,960,000	-	-	-	-
Leachate Recirculation	820,000	466,000	825,000	320,000	345,000
Land Acquisition	200,000	200,000	200,000	200,000	200,000
Stormwater Management Improvements	200,000	-	-	-	-
Wetland and Drainage Way Improvements	55,000	-	-	-	-
Perimeter Control	50,000	25,000	25,000	25,000	25,000
Landfill Closure	-	187,000	3,301,000	-	-
<b>Total Capital Projects</b>	<b>\$ 6,525,000</b>	<b>\$ 878,000</b>	<b>\$ 4,351,000</b>	<b>\$ 545,000</b>	<b>\$ 570,000</b>
<b>Equipment</b>					
Tools	8,000	-	18,000	-	-
Pumps	50,000	50,000	-	-	-
Sign	-	-	18,000	-	-
Lawn Maintenance	15,000	-	-	-	-
<b>Total Other Capital Equipment Program</b>	<b>\$ 73,000</b>	<b>\$ 50,000</b>	<b>\$ 36,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Capital Improvements Program</b>	<b>\$ 6,598,000</b>	<b>\$ 928,000</b>	<b>\$ 4,387,000</b>	<b>\$ 545,000</b>	<b>\$ 570,000</b>

# WATER (FUND 675)

<b>Capital Improvements Program</b>	<b>2021 Budget</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Sources</b>					
User Fees	19,197,040	15,163,040	16,890,000	14,705,500	14,695,000
Platting Fees	820,000	840,000	860,000	880,000	900,000
<b>Total Capital Sources</b>	<b>\$ 20,017,040</b>	<b>\$ 16,003,040</b>	<b>\$ 17,750,000</b>	<b>\$ 15,585,500</b>	<b>\$ 15,595,000</b>
<b>Capital Projects</b>					
Land Acquisition	320,000	320,000	320,000	320,000	320,000
Water Main Projects	3,950,000	4,000,000	4,000,000	4,000,000	4,000,000
Water Building Improvements	3,725,000	1,475,000	1,290,000	3,340,000	1,200,000
Water Valve Replacements	480,000	480,000	480,000	480,000	480,000
Transmission System Improvements	1,090,000	1,700,000	1,275,000	1,275,000	1,275,000
Source Water Improvements	2,100,000	250,000	3,100,000	250,000	3,100,000
Water Master Plan	500,000	-	-	-	-
Water Rec Projects	-	-	-	-	-
Highways & Streets Projects.	6,700,000	6,365,000	5,810,000	4,330,000	3,850,000
<b>Total Capital Projects</b>	<b>\$ 18,865,000</b>	<b>\$ 14,590,000</b>	<b>\$ 16,275,000</b>	<b>\$ 13,995,000</b>	<b>\$ 14,225,000</b>
<b>Equipment</b>					
HVAC Equipment	50,000	215,000	-	-	-
Pumps	-	30,000	70,000	185,000	-
Meters	470,000	530,000	630,000	685,000	680,000
DCU Equipment	10,000	10,000	10,000	10,000	10,000
AMR Equipment	450,000	500,000	550,000	600,000	650,000
VFD Wells	30,000	30,000	30,000	30,000	30,000
SCADA Equipment	98,040	98,040	-	-	-
Carbon Analyzer	-	-	60,000	-	-
Particle Counters	-	-	-	45,000	-
Valve Operator	20,000	-	-	-	-
Air Compressor	24,000	-	-	-	-
Hydor Blaster	-	-	125,000	-	-
Floor Scrubber	-	-	-	15,500	-
Mower	-	-	-	20,000	-
<b>Total Other Capital Equipment Program</b>	<b>\$ 1,152,040</b>	<b>\$ 1,413,040</b>	<b>\$ 1,475,000</b>	<b>\$ 1,590,500</b>	<b>\$ 1,370,000</b>
<b>Total Capital Improvements Program</b>	<b>\$ 20,017,040</b>	<b>\$ 16,003,040</b>	<b>\$ 17,750,000</b>	<b>\$ 15,585,500</b>	<b>\$ 15,595,000</b>



# WATER RECLAMATION (FUND 677) ////////////////////////////////////

<b>Capital Improvements Program</b>	<b>2021 Budget</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Sources</b>					
User Fees	20,689,000	9,297,000	5,367,000	5,125,000	4,886,000
State Loans	58,908,000	89,282,000	11,375,000	-	-
<b>Total Capital Sources</b>	<b>\$ 79,597,000</b>	<b>\$ 98,579,000</b>	<b>\$ 16,742,000</b>	<b>\$ 5,125,000</b>	<b>\$ 4,886,000</b>
<b>Capital Projects</b>					
Basin Extensions	11,775,000	1,999,000	-	-	-
Pump Station Improvements	40,000,000	-	-	-	-
Water Rec Building Improvements	18,500,000	87,500,000	11,375,000	-	-
Sanitary Sewers - Other Mains	1,133,000	1,500,000	1,545,000	1,592,000	1,640,000
Pipe Lining Project	677,000	698,000	719,000	741,000	764,000
Manhole Rehabilitation Project	199,000	205,000	212,000	219,000	226,000
Future Interceptors	75,000	75,000	75,000	75,000	75,000
Inflow/Infiltration Reduction Program	50,000	50,000	50,000	50,000	50,000
Lift Station Improvements	2,000,000	-	-	-	-
South Side Interceptor Replacement	198,000	1,782,000	-	-	-
Water Projects	1,100,000	955,000	984,000	1,015,000	1,045,000
Highways & Streets Projects.	2,405,000	3,233,000	1,630,000	989,000	1,086,000
<b>Total Capital Projects</b>	<b>\$ 78,112,000</b>	<b>\$ 97,997,000</b>	<b>\$ 16,590,000</b>	<b>\$ 4,681,000</b>	<b>\$ 4,886,000</b>
<b>Equipment</b>					
Heavy Equipment	1,290,000	285,000	-	25,000	-
Pumps	-	-	-	120,000	-
Trucks	35,000	125,000	-	-	-
VFD 's	-	-	-	250,000	-
SCADA Equipment	35,000	22,000	100,000	25,000	-
Microwave Analyzer	-	-	22,000	-	-
Conference Presentation System	-	-	30,000	-	-
Pre-Aeration Compressor (2)	-	40,000	-	-	-
Trailer, Live Bottom	110,000	110,000	-	-	-
Trailer, Heavy	15,000	-	-	-	-
Mower	-	-	-	24,000	-
<b>Total Other Capital Equipment Program</b>	<b>\$ 1,485,000</b>	<b>\$ 582,000</b>	<b>\$ 152,000</b>	<b>\$ 444,000</b>	<b>\$ -</b>
<b>Total Capital Improvements Program</b>	<b>\$ 79,597,000</b>	<b>\$ 98,579,000</b>	<b>\$ 16,742,000</b>	<b>\$ 5,125,000</b>	<b>\$ 4,886,000</b>

# FLEET (FUND 851)

<b>Capital Improvements Program</b>	<b>2021 Budget</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Sources</b>					
Service Fees	4,992,000	4,786,000	6,285,300	3,462,100	2,844,400
<b>Total Capital Sources</b>	<b>\$ 4,992,000</b>	<b>\$ 4,786,000</b>	<b>\$ 6,285,300</b>	<b>\$ 3,462,100</b>	<b>\$ 2,844,400</b>
<b>Capital Projects</b>					
Chamber Fuel Site Improvements	126,000	-	-	-	-
Underground Storage Tanks	-	545,000	305,000	645,000	-
<b>Total Capital Projects</b>	<b>\$ 126,000</b>	<b>\$ 545,000</b>	<b>\$ 305,000</b>	<b>\$ 645,000</b>	<b>\$ -</b>
<b>Equipment</b>					
Asphalt Hauler-Streets	-	-	75,000	-	-
Boost Unit	10,000	-	-	-	-
Heavy Equipment	2,855,000	3,510,000	3,135,000	1,592,500	1,372,900
Fuel System	-	-	15,000	270,000	-
Diesel Grinder	-	-	565,000	-	-
Column Lifts	85,000	-	-	-	-
Remote Monitoring (3)	-	-	30,000	-	-
Landscape Equipment	-	-	11,000	-	-
Oil Distributor Streets	-	-	-	-	250,000
Pickups	266,000	183,000	132,000	242,500	181,500
Trash Pump	-	-	30,000	-	-
Screen, Trommel landfill	-	-	244,000	-	-
Sedans (3)	-	-	24,000	49,000	-
Side Broom, Orange - Streets	-	-	-	-	45,000
Snowblower - Streets (4)	450,000	-	450,000	-	-
Techcrete Machine streets	75,000	-	-	-	-
Tire & Balancing Machine	20,000	-	-	-	-
Trailers	-	-	-	200,000	75,000
Trucks	1,030,000	470,000	1,085,500	382,000	920,000
Utility Vehicles	75,000	-	40,000	27,500	-
Vans	-	78,000	99,800	53,600	-
Vehicle Lubricant System	-	-	44,000	-	-
<b>Total Other Capital Equipment Program</b>	<b>\$ 4,866,000</b>	<b>\$ 4,241,000</b>	<b>\$ 5,980,300</b>	<b>\$ 2,817,100</b>	<b>\$ 2,844,400</b>
<b>Total Capital Improvements Program</b>	<b>\$ 4,992,000</b>	<b>\$ 4,786,000</b>	<b>\$ 6,285,300</b>	<b>\$ 3,462,100</b>	<b>\$ 2,844,400</b>

## REVOLVING TECHNOLOGY (FUND 857) //

<b>Capital Improvements Program</b>	<b>2021 Budget</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Sources</b>					
Service Fees	1,376,000	1,681,500	803,000	974,600	166,000
<b>Total Capital Sources</b>	<b>\$ 1,376,000</b>	<b>\$ 1,681,500</b>	<b>\$ 803,000</b>	<b>\$ 974,600</b>	<b>\$ 166,000</b>
<b>Equipment</b>					
Servers, Blade, Storage	569,000	1,020,000	383,000	700,600	166,000
Switches, Routers & Equipment	468,000	229,500	96,000	160,000	-
Wireless Network Infrastructure	339,000	432,000	324,000	114,000	-
<b>Total Other Capital Equipment Program</b>	<b>\$ 1,376,000</b>	<b>\$ 1,681,500</b>	<b>\$ 803,000</b>	<b>\$ 974,600</b>	<b>\$ 166,000</b>
<b>Total Capital Improvements Program</b>	<b>\$ 1,376,000</b>	<b>\$ 1,681,500</b>	<b>\$ 803,000</b>	<b>\$ 974,600</b>	<b>\$ 166,000</b>

## FACILITIES MANAGEMENT (FUND 848) //

<b>Capital Improvements Program</b>	<b>2021 Budget</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Sources</b>					
Service Fees	660,000	1,786,000	662,000	876,000	783,000
<b>Total Capital Sources</b>	<b>\$ 660,000</b>	<b>\$ 1,786,000</b>	<b>\$ 662,000</b>	<b>\$ 876,000</b>	<b>\$ 783,000</b>
<b>Capital Projects</b>					
Centralized Facilities Improvements	550,000	850,000	650,000	850,000	750,000
LEC Chiller Replacement	100,000	900,000	-	-	-
<b>Total Capital Projects</b>	<b>\$ 650,000</b>	<b>\$ 1,750,000</b>	<b>\$ 650,000</b>	<b>\$ 850,000</b>	<b>\$ 750,000</b>
<b>Equipment</b>	<b>10,000</b>	<b>36,000</b>	<b>12,000</b>	<b>26,000</b>	<b>33,000</b>
<b>Total Other Capital Equipment Program</b>	<b>\$ 10,000</b>	<b>\$ 36,000</b>	<b>\$ 12,000</b>	<b>\$ 26,000</b>	<b>\$ 33,000</b>
<b>Total Capital Improvements Program</b>	<b>\$ 660,000</b>	<b>\$ 1,786,000</b>	<b>\$ 662,000</b>	<b>\$ 876,000</b>	<b>\$ 783,000</b>

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# FULLTIME POSITIONS BY DEPARTMENT ////////////////////////////////////

	2018 New Positions	2019 New Positions	2020 New Positions	2020 Current Positions	2021 New Positions	2021 Budget
<b>General Government</b>						
Mayor			1	5		5
Finance				28		28
Attorney			2	15		15
Human Resources				16		16
City Council				16		16
Facilities Management		5		26		26
Innovation & Technology		1	2	37		37
Communications			1	20		20
<b>Total General Government</b>	<b>0</b>	<b>6</b>	<b>6</b>	<b>163</b>	<b>0</b>	<b>163</b>
<b>Public Safety</b>						
Fire				211	15	226
Police	4	6	5	311	5	316
<b>Total Public Safety</b>	<b>4</b>	<b>6</b>	<b>5</b>	<b>522</b>	<b>20</b>	<b>542</b>
<b>Highways and Streets</b>						
Public Works						
Administration				5		5
Engineering			2	53		53
Street Maintenance				50		50
Street Lights and Traffic				10		10
Storm Drainage			1	9		9
<b>Total Highways and Streets</b>	<b>0</b>	<b>0</b>	<b>3</b>	<b>127</b>	<b>0</b>	<b>127</b>
<b>Public Health</b>	<b>2</b>	<b>2</b>	<b>1</b>	<b>83</b>	<b>0</b>	<b>83</b>
<b>Culture and Recreation</b>						
Libraries				62		62
Parks & Recreation		2	1	78		78
<b>Total Culture and Recreation</b>	<b>0</b>	<b>2</b>	<b>1</b>	<b>140</b>	<b>0</b>	<b>140</b>
<b>Urban and Economic Development</b>						
Planning & Development Services			1	50		50
Affordable Housing				6		6
<b>Total Urban and Economic Development</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>56</b>	<b>0</b>	<b>56</b>
<b>Enterprise</b>						
Fleet				25	1	26
Power and Distribution				12		12
Public Parking				11		11
Sanitary Landfill		1		27		27
Water				63	1	64
Water Reclamation			3	51	2	53
<b>Total Enterprise</b>	<b>0</b>	<b>1</b>	<b>3</b>	<b>189</b>	<b>4</b>	<b>193</b>
<b>Total</b>	<b>6</b>	<b>17</b>	<b>20</b>	<b>1280</b>	<b>24</b>	<b>1304</b>

- 2021 New Positions**
- 15 Firefighters
  - 5 Police Officers
  - 1 Fleet Mechanic
  - 1 Water Operator
  - 2 Sewer Collection Technicians





# SERVICE OUTCOMES AND STATISTICS

## Fire

Protect lives and property from fires and other emergencies and provided life safety education.	2018 Results	2019 Results	2020 Target	2021 Target
1) Respond to 90% of emergency calls in 9:29 minutes. <i>Note: total response time includes dispatch, turnout and travel time.</i>	9:22 min	9:51 min	9:29 min	9:37 min
2) Maintain percentage of property saved during a fire. <i>Value of property saved after fire exposure.</i>	96.0% \$218 million	98.6% \$534.5 million	98.0% N/A	98.0% N/A
3) Maintain ISO Rating (on a scale of 1-10, 1 being the best) and maintain accredited status.	1/Yes	1/Yes	1/Yes	1/Yes
4) Conduct CPR education to public (certified and hands-only).	6,000	4,008	6,000	2,800
5) Conduct multi-agency disaster exercises.	8	10	8	8
6) Conduct multi-agency emergency management training courses.	10	5	10	10

## Police

Enhance community policing efforts in order to reduce crime and ensure the feeling of safety within the community.	2018 Results	2019 Results	2020 Target	2021 Target
1) Effectively deploy patrol officers to maintain or reduce average response times on priority calls. <i>Note: Response time includes initial call to dispatch and dispatch to police arrival.</i>	8 min. 22 sec.	8 min. 33 sec.	8 min. 45 sec.	9 min.
2) Maintain or decrease Part I crimes per 1,000 population. <i>Note: Part I crimes include murder, rape, robbery, aggravated assault, burglary, larceny, motor vehicle theft, and arson.</i>	38.8 crimes	38.97 crimes	39.0 crimes	39.0 crimes
3) Maintain or increase percentage of Nation Citizen Survey participants who felt safe in their neighborhoods	2017: 95%	97%	N/A	97%
4) Maintain or increase the number of traffic specific enforcement measures per month. <i>Note: These measures include monthly saturation patrols, patrolling traffic complaint areas and intersections with high accident rates.</i>	135 avg/mth	135 avg/mth	135 avg/mth	135 avg/mth
5) Maintain or reduce the ratio of injury producing traffic accidents per 1,000 population.	6.3	5.36	8	8
6) Increase or maintain clearance rates on Part I violent crimes. <i>Note: Part I violent crimes are murder, rape, robbery and aggravated assault.</i>	72% cleared	70% cleared	72% cleared	72% cleared
7) Increase or maintain clearance rates on Part I property crimes. <i>Note: Part I property crimes include burglary, larceny/theft, motor vehicle theft, and arson. Cleared crimes refer to those in which at least one person is arrested, charged with the offense, and turned over to the court for prosecution. Exceptional clearances occur when some element beyond law enforcement control precludes the placing of formal charges against the offender, such as an uncooperative victim.</i>	37% cleared	41% cleared	35% cleared	35% cleared

## Public Health

Protect the community from health hazards, disease transmission and provide access to services that promote health.	2018 Results	2019 Results	2020 Target	2021 Target
1) Percentage of diabetic patients whose HbA1c levels are less than or equal to 9 percent.	60%	63%	65%	65%
2) Percentage of adult patients with diagnosed hypertension whose most recent blood pressure was less than 140/90.	63%	67%	66%	66%
3) Percentage of women age 21-64 who received one or more pap tests during the measurement year or during the two years prior.	47%	49%	51%	51%
4) Percentage of adults who are overweight or underweight with follow up plan.	66%	63%	64%	64%
5) Survival of bystander witnessed arrests of cardiac etiology who were found in a shockable rhythm.	53%	56%	35%	35%
6) Respond to citizen public health code concerns/complaints within 48 hours.	92%	89%	95%	96%
7) Results available from drinking water samples within 24 hours and pool/spa results available within 28 hours.	97%	97%	97%	97%
8) Resolution of code enforcement cases through voluntary compliance.	89%	89%	93%	93%
9) Reduction of potential food borne illness by decreasing the percentage of facilities having critical violations at the time of inspection.	31%	30%	27%	27%
10) Decrease the percentage of adults in the Sioux Falls MSA that currently smoke.	16%	15%	15%	14%

## Siouxland Libraries

Expand access to library service and materials to enhance customer satisfaction.	2018 Results	2019 Results	2020 Target	2021 Target
1) Increase number of Website/Library Catalog use sessions	897,534	853,625	900,000	1,000,000
2) Increase Library Visits to buildings	1,035,554	965,247	1,000,000	1,000,000
3) Increase percentage of population with a Library Card	44%	46%	47%	47%
4) Maintain Materials Expenditure Per Capita	\$4.34	\$3.96	\$4.10	\$4.06
5) Maintain Circulation Per Capita	10	9.4	11	10
6) Maintain Collection Turnover Rate	7.1	6.9	7	7
7) Expand Early Literacy partnerships with local groups	NA	NA	3 additional	2 additional
8) Increase number of in home daycares receiving delivery	62	56	60	80

## Parks & Recreation

<b>Enhance customer service and user satisfaction.</b>	<b>2018 Results</b>	<b>2019 Results</b>	<b>2020 Target</b>	<b>2021 Target</b>
1) Percentage of residents rating recreational opportunities as good or excellent	73%	92%	75%	75%
2) Percentage of residents rating the quality of City parks as good or excellent	88%	96%	90%	90%

## Planning & Development Services

<b>Enhance the customer experience and provide responsive planning for a well developed city.</b>	<b>2018 Results</b>	<b>2019 Results</b>	<b>2020 Target</b>	<b>2021 Target</b>
1) Customer Satisfaction	NA	97%	90%	90%
2) Average days of submitted development plan application to Planning Commission Hearing	40 days	45 days	32 days	32 days
3) Average days of non-residential request of inspection to actual inspection	2 days	2 days	2 days	1 day
4) Average days of residential application submittal to building permit	2 days	2 days	2 days	2 days

## Housing

<b>Increase affordable housing by production, preservation, rehabilitation and help individuals and families stabilize their living situation.</b>	<b>2018 Results</b>	<b>2019 Results</b>	<b>2020 Target</b>	<b>2021 Target</b>
1) Total Housing units produced, preserved or rehabilitated	149	174	280	211
2) Number of households who received assistance	196	294	216	144

## Transit

<b>Provide a safe, reliable, and efficient public transit service.</b>	<b>2018 Results</b>	<b>2019 Results</b>	<b>2020 Target</b>	<b>2021 Target</b>
1) Percentage of on-time performance	98.0%	98.5%	98.0%	98.0%

## Public Parking

<b>Provide sufficient and convenient parking for both monthly leased parking customers and hourly customers.</b>	<b>2018 Results</b>	<b>2019 Results</b>	<b>2020 Target</b>	<b>2021 Target</b>
1) Percentage of the total available off-street parking that is leased as of Dec 31 of each year	96%	93%	83%	83%

## Highways and Streets

<b>Provide safe, rideable streets and efficient traffic flow for the traveling public.</b>	<b>2018 Results</b>	<b>2019 Results</b>	<b>2020 Target</b>	<b>2021 Target</b>
1) Increase average street Overall Condition Index (OCI) rating <i>Note: 1-100 scale 100 being a new street</i>	No Survey	70.0	No Survey	70.0
2) Completed pothole repair requests within 24 hours	80%	80%	80%	80%
3) Time it takes to plow the streets after a snow alert has been issued	<36 hours	<36 hours	48 hours	48 hours
4) Snow and ice control expenditures per a. Lane Mile b. Per capita	\$2,372 \$41	\$2,690 \$45	\$2,700 \$45	\$2,980 \$48
5) Conduct traffic counts to determine impacts of future construction projects	773	477	500	500
6) Conduct turning movement counts to improve traffic signal timings	147	117	145	150
7) Conduct traffic studies and signal enhancement	120	107	180	180
8) Design and install street lighting along all public streets in new residential developments.	90%		100%	100%

## Power & Distribution

<b>Provide a safe and reliable electric power and distribution system for municipal customers.</b>	<b>2018 Results</b>	<b>2019 Results</b>	<b>2020 Target</b>	<b>2021 Target</b>
1) Percentage of distribution wire moved underground	N/A	N/A	N/A	10%

## Landfill

<b>Continue to provide for disposal of Municipal Solid Waste (MSW) and allow for expansion to continue to accept MSW for 5 county region.</b>	<b>2018 Results</b>	<b>2019 Results</b>	<b>2020 Target</b>	<b>2021 Target</b>
1) Maintain and/or increase life expectancy of MSW landfill Area	2079	2074	2077	2077
2) Maintain and/or increase life expectancy of C&D landfill area	2058	2027	2058	2058
3) Regional Diversion Rate	81%	75%	75%	75%
3) Garbage Hauler Recycling Goal	23%	23%	23%	23%

## Water

<b>Provide safe, clean and reliable drinking water to meet the needs and demands of our customers.</b>	<b>2018 Results</b>	<b>2019 Results</b>	<b>2020 Target</b>	<b>2021 Target</b>
1) Days per year drinking water delivered to customers at adequate volumes	365	365	365	365
1) Number of Safe Drinking Water Act Violations both Federal and State	0	0	0	0

## Water Reclamation

<b>Provide uninterrupted wastewater service and maximize sustainability opportunities.</b>	<b>2018 Results</b>	<b>2019 Results</b>	<b>2020 Target</b>	<b>2021 Target</b>
1) Number of permit violations	0	0	0	0
2) Percentage of collection system cleaned	33%	29%	33%	33%
3) Percentage of collection system inspected	7%	6%	6%	6%
4) Percentage of biosolids recycled and applied to agricultural land	37%	42%	100%	100%
5) Percentage of methane utilized	95%	82%	100%	100%
6) Extraneous flow (gallons per day per inch of diameter mile) <i>Note: (South Dakota recommended design criteria - Chapt II Part F 5)</i>	814	805	<200	<200

# STATISTICS BY DEPARTMENT

	2015	2016	2017	2018	2019
<b>Attorney</b>					
Magistrate Court Cases for City ordinance violations	826	1,130	999	905	819
a) number of cases resolved prior to trial	N/A	N/A	670	592	547
b) number of cases prepared for trial	N/A	N/A	329	313	272
Total retail liquor licenses/retail liquor licenses issued	105 / 0	105 / 0	107 / 2	107 / 2	111/6
<b>Human Resources</b>					
Payroll Statements Processed (active and retiree)	49,566	51,557	52,925	53,474	54,534
Applications	3,579	2,560	2,850	3,048	3,175
Hirings	178	154	136	133	161
Eligible Lists	103	84	112	100	114
FTE per 10,000 Population	71	71	69	68	66
Turnover Rate without Retirements	4.41%	4.23%	4.53%	5.15%	5.00%
Turnover Rate with Retirements	8.24%	6.51%	7.60%	7.16%	8.41%
<b>Finance</b>					
Accounts payable written checks	6,629	6,360	5,582	5,713	5,508
Accounts payable electronic checks (ACH)	6,898	7,016	5,843	5,946	6,070
General Fund Reserve Percentage (25% target)	29%	27%	29%	32%	32%
Two times debt coverage (pledged)	3.04	2.98	2.82	2.98	3.24
Financial audit completed within 90 days	181	89	96	88	80
<b>Communications</b>					
CityLink - Total number of finished minutes (video production)	4,222	3,467	3,273	3,769	3,947
CityLink - Total number of finished minutes (City meeting coverage)	12,725	9,896	9,496	10,125	11,538
Web - Total number of page views	4,392,989	5,118,923	4,397,279	4,255,360	4,973,067
<b>Facilities Management</b>					
Number of facility & preventative maintenance work requests	3,933	4,262	4,952	5,446	4,459
<b>Information Technology and Civic Analytics</b>					
Total number of help desk calls	18,828	17,432	13,972	14,605	18,345
Digitize and maintain parcel polygons and associated features	56,959	57,877	58,619	59,485	60,364
Digitize and maintain street centerline and attributes (total miles)	928	946	959	977	995
Digitize and maintain basemap/general features within city limits	76.04 sq. miles	77.79 sq. miles	78.0 sq. miles	78.9 sq. miles	79.8 sq. miles
Collect GPS address points and associated building photos	66,689	67,404	68,827	69,389	70,428
<b>Planning &amp; Development Services</b>					
	2015	2016	2017	2018	2019
City Population	169,800	173,300	178,500	187,200	190,750
MSA Population	250,250	256,200	261,412	267,500	272,400
City Square Miles	76.10	77.80	78.21	78.94	79.81
Annexations	8	10	10	6	9
Rezoning (acres)	1,019	1,062	816	1,088	1,183
Preliminary Plans (PP)	7	13	14	8	14
Plats (acres)	1,392	1,341	1,392	1,201	1,635
Building Permits	12,091	7,389	6,752	6,873	7,335
Planning Applications	138	150	142	129	116
<b>Housing</b>					
Neighborhood Revitalization (Units created and sold/leased)	11	11	16	10	10
Single-Family Housing Rehab (Housing units)	50	57	65	57	57
Rental Rehab (Housing units)	34	9	12	21	21
Emergency Mobile Home Repair (Housing units)	12	9	9	11	11
Bright Futures (Households)	57	82	71	77	94
Tenant-Based Rental Assistance (Households)	48	55	58	50	68
Rapid Rehousing (Families)	65	61	52	55	117
Home Modification (Rental units made accessible)	6	5	1	5	3
Repair Affair (Owner units made accessible)	6	5	7	9	7
Mobile Home Self Help	N/A	N/A	N/A	N/A	5
Habitat for Humanity - House construction (Homes sold)	0	2	4	4	5
<b>Transit</b>					
Total fixed route passengers	885,143	802,572	796,663	782,129	769,437
Total paratransit passengers	121,398	113,377	101,046	91,407	82,636
Number of regular routes	12	12	12	12	12
Miles driven - fixed route	766,028	763,809	695,618	747,922	746,493
Miles driven - paratransit	594,844	559,209	448,614	497,412	470,058
Total fixed route buses	29	29	25	25	26
Total paratransit buses	24	26	26	26	25
Transit staffing - full time	98	98	97	97	93
Transit staffing - part time	2	0	1	1	2

	2015	2016	2017	2018	2019
<b>Fire</b>					
Number of fire stations	11	11	11	11	11
Total Fires Incidents	294	282	342	292	264
Residential Fires	112	99	118	116	127
Non-residential Fires	22	40	40	34	34
Non-structure Fires (cars, storage, crops, grass, etc)	160	143	184	142	103
Value of property saved after fire exposure (\$ in millions)	\$116.5 M	\$136.7 M	\$256.1 M	\$218.3 M	\$534.5M
Total Nonfire Incidents	12,072	12,650	12,488	12,571	13,342
Medical	6,793	6,821	6,746	6,482	6,634
False Alarms	1,587	1,680	1,479	1,528	1,809
Mutual Aid	31	44	79	93	115
Hazardous Materials	760	749	383	205	199
Other Hazardous Responses	243	305	526	673	858
Other Responses	2,658	3,051	3,275	3,590	3,727
Total Incidents	12,366	12,932	12,830	12,863	13,606
Total fire related casualties	0	0	1	2	3
Total civilian injuries related to fire incidents	13	7	12	18	5
Partner with community to increase the number of public access defibrillators.	732	797	782	825	768
Increase PulsePoint app followers with CPR notification enabled.	9,503	10,267	11,766	13,414	14,500
Building inspections conducted.	7,317	7,500	3,255	3,700	2,957
Number of building project plans reviewed.	448	400	409	450	508
<b>Police</b>					
Number of Sworn Officers	244	252	259	263	279
Number of Civilian Employees	35	37	37	37	37
Aggravated Assaults	267	276	256	330	379
Arsons	28	48	47	41	31
Auto Thefts	472	697	544	638	759
Burglaries	973	896	667	682	718
Drunk Driving Arrests	1,128	1,152	1,220	1,009	904
Homicides	3	7	10	8	8
Larcenies	4,885	4,822	4,545	5,049	5,321
Rapes	138	160	122	128	121
Robberies	110	132	103	119	98
Traffic Citations Issued	27,386	29,491	32,283	24,607	24,322
<b>Public Health</b>					
Clinic Visits: Medical	25,992	27,096	27,681	26,320	22,333
Clinic Visits: Dental	10,125	10,573	11,526	10,078	10,734
Clinic Visits: Total	40,031	42,355	44,538	41,558	38,447
Facility Inspections	3,496	3,416	3,326	3,539	3,635
Nuisance Inspections	4,071	5,406	5,059	5,008	5,134
Home Daycares	306	291	262	254	244
Nuisance Cases	1,540	1,808	1,673	1,450	1,554
Nuisance Property Cleanups	17	26	13	19	12
Vector/Mosquito Control Treatment Sites	13,270	12,270	12,790	16,357	13,220
NICE/KEEP Clean Up Area- total square miles	3.23	4.38	1.39	1.39	1.05
<b>Siouxland Libraries</b>					
Estimated Population Served	208,343	212,937	217,970	222,023	225,573
Registered Borrowers	94,997	94,515	93,356	97,122	103,840
Library Cards Issued	10,793	9,712	9,489	8,297	7,959
Library Holdings (Collection)	321,115	301,638	305,781	312,623	308,454
Number of Items Borrowed	2,140,127	2,345,779	2,366,356	2,225,400	2,114,823
Computer Uses	210,602	187,101	172,636	162,420	159,353
Visits	1,222,767	1,127,966	1,100,962	987,246	965,247
Program Attendance	55,647	54,112	55,952	51,985	52,233
Meeting Room Use	8,214	7,905	11,344	12,750	12,807
Programs and training opportunities for adults	292	258	306	396	500
Program attendance for adults	2,662	2,525	4,426	5,513	6,997
Programs presented for teens	335	216	177	219	169
Program attendance for teens	3,293	1,979	1,815	3,404	1,550
Programs presented for children	1,075	1,204	841	705	497
Program attendance for children	18,721	18,210	17,437	13,075	10,937
Programs presented for children (Early Literacy)	1,460	1,675	1,624	1,584	1,587
Program attendance for children (Early Literacy)	30,971	31,398	32,274	33,205	32,749
One-to-one Programs (tutoring, etc.)	N/A <sup>A</sup>	N/A <sup>A</sup>	3,478	4,507	4,195

A - Did not track One-to-one Program attendance until 2017

	2015	2016	2017	2018	2019
<b>Parks &amp; Recreation</b>					
Undeveloped Park Acres	193	193	205	364	184
Non-Park Land Acres Maintained	1,960	1,986	1,986	1,986	1,986
Developed Park Acres (not including Golf Courses)	2,470	2,470	2,470	2,470	2,633
Developed Parks	80	80	80	80	80
Playground Structures	68	72	72	72	72
Restrooms	48	48	48	48	48
Shelters	61	65	65	65	65
Paved Trail Miles	28	29	29	29	29
Family Aquatic Centers (outdoor/indoor)	3 / 0	3 / 1 <sup>A</sup>	3 / 1 <sup>A</sup>	3 / 1 <sup>A</sup>	3 / 1 <sup>A</sup>
Traditional Swimming Pools	2	2	2	2	2
Wading Pool	1	1	1	1	1
Spray Parks	2	2	2	2	2
Athletic Fields (including baseball, softball, soccer, football, rugby)	180	180	180	180	180
Basketball Courts (outdoor/indoor)	23 / 18	24 / 18	24 / 18	24 / 18	24/18
Ice Skating Rinks	6	6	6	6	6
Hockey Rinks (outdoor/indoor)	2 / 0	2 / 0	2 / 0	2 / 0	2/0
Tennis Courts	41	40	40	40	40
Recreation Programs Offered for Youth	130	131	107	138	142
Recreation Programs Offered for Adults	65	84	94	75	72
Recreation Programs Offered for Seniors	21	14	20	17	15
Number of family programs	32	46	83	73	51
City Sponsored Athletic Participants	7,363	8,251	6,450	5,320	6,215
Non-City Sponsored Athletic Participants	24,700	26,030	23,659	23,565	22,250
Aquatics Season Passes Sold at Full Price	6,260	6,451	5,372	5,141	5,748
Free Swimming Passes Issued	2,423	2,419	2,194	2,265	2,133
Reduced Swimming Passes Issued	666	175 <sup>B</sup>	536	495	656
Value of Free/Reduced Swimming Passes Issued	\$186,933	\$206,123	\$192,810	\$244,390	\$254,005
Days Pools Reached Capacity	12	2	1	4	1
Annual Community Center Attendance	225,161	233,972	215,637	204,220	192,628
Shelter Reservation Attendees	125,824	136,475	43,492	55,036	62,269
Golf Rounds Played	91,412 <sup>C</sup>	85,719 <sup>C</sup>	92,081	75,850	84,401
Properties Inspected for Tree Ordinance Violations	11,533	9,503	10,855	12,556	11,485
Properties Brought into Compliance for Tree Ordinance Violations	4,915	2,987	3,354	3,020	3,066
Total Department Participation/Attendance	2,868,368	2,962,238	2,602,648	2,768,655	2,713,444
Developed park acres as percentage of city limits area	5.0%	5.0%	5.0%	5.0%	5.0%
Total park acres as a percentage city limits area	7.0%	7.0%	7.0%	7.0%	7.0%
Pool days reaching capacity	12	2	1	7	1
<i>A - Midco Aquatic Center opened in October 2016.</i>					
<i>B - A more accurate way of counting passes was implemented with new software.</i>					
<i>C - Nine holes closed at Elmwood Golf Course due to renovations from 2013-2016.</i>					
<b>Highways and Streets</b>					
Lane miles	2,952	3,060	3,109	3,157	3,178
Pothole Requests	1,219	1,666	2,037	2,858	5,663
Crack sealing (blocks)	353	358	398	106	252
Surface treatment (blocks)	426	400	420	397	396
Mill and overlay (blocks)	242	193	255	186	186
Silt removal (tons)	19,800	264	1,874	1,400	10,500
Inlets cleaned	2,908	3,104	4,463	3,205	3,973
Inlets/storm lines/Jetted/cleaned (feet)	404,720	482,531	562,325	479,091	564,987
Storm sewer lines televised (feet)	109,603	134,638	158,099	111,755	155,535
Grates cleaned after storm	2,529	1,803	1,517	1,748	1,190
Number of Street Sweeping events	N/A	N/A	N/A	3	3
Snow Alerts	6	3	5	7	7
Snow Fall (inches)	54.1	49.0	36.6	70.8	56.7
Number of street lights	19,121	19,447	20,121	19,652	20,642
Number of street lights repaired	2,432	2,462	2,354	2,302	2,123
<b>Power and Distribution</b>					
Number of conductor miles of overhead primary	87	89	95	95	85
Number of wood poles	3,393	3,977	3,396	4,061	3,424
Private accounts	2,242	2,308	2,316	2,319	2,407
Governmental accounts	429	420	403	396	512
Kilowatt hours sold	85,075,089	83,566,165	84,529,684	84,859,014	83,669,155
<b>Landfill</b>					
Municipal Solid Waste (tons)	161,116	174,109	181,795	184,996	205,957
Construction & Demolition (tons)	66,003	66,138	59,992	60,807	68,255
Electronics (lbs)	1,488,888	1,544,648	1,361,655	1,175,972	1,136,115
Household Hazardous Waste Incoming (lbs)	747,257	696,623	679,663	686,794	736,250
LFG Sales (\$)	1,995,573	1,809,139	1,736,960	1,508,275	923,688



	2015	2016	2017	2018	2019
<b>Water</b>					
Number of metered accounts	52,195	53,145	54,095	56,500	57,359
Gallons of water treated	7 Billion	7.6 Billion	7.7 Billion	7.2 Billion	6.9 Billion
Water treated in gallons meeting USEPA regulations	7 Billion	7.6 Billion	7.7 Billion	7.2 Billion	6.9 Billion
Water purchased from Lewis & Clark (gallons)	3.9 Billion	4 Billion	4.1 Billion	3.9 Billion	4.1 Billion
Number of wells maintained	55	55	55	66	66
Number of water storage facilities maintained	10	10	10	10	10
Treated water storage capacity in million gallons	27	27	27	27	27
Number of applications for water conservation program	2,000	1,500	1,250	524	257
Estimated water saved in gallons with conservation program	30,000,000	12,000,000	9,000,000	3,060,102	2,400,000
Feet of Distribution pipe replaced	20,000	20,000	20,000	20,000	15,719
Rate adjustment	0.0%	0.0%	2.0%	2.0%	0%
<b>Water Reclamation</b>					
Gallons of treated wastewater (million Gallons)	5,874	6,746	6,375	7,634	8,481
Sanitary sewer collections system (miles)	870	886	899	917	927
Inflow & infiltration gpd/inch diameter mile	341	531	523	814	805
Sanitary sewer lift stations (City owned)	20	20	20	21	21
Gallons of billed flow per capita per day	67.9	67.6	66.2	64.8	63.6
Number of customers	51,521	52,602	53,750	54,979	56,359
Rate adjustment	6.0%	5.0%	6.0%	6.0%	6.0%
<b>Public Parking</b>					
Parking violations issued by the Parking Patrol	29,871	29,988	30,433	34,190	33,054
Total number of off street public spaces	2,401	2,377	2,377	2,377	2,377
Courtesy notices given	5,135	5,092	4,731	5,767	7,180



**TAKING CARE OF TODAY  
FOR A BETTER TOMORROW**