



City of Sioux Falls

BUDGET

2019





City of Sioux Falls 2019 Budget

Visit www.siouxfalls.org for more information

The 2019 Budget is \$498.3 million which includes funding the City's day-to-day operations, utility services, capital projects, internal service and trust funds. The General Fund proposed budget is \$169.2 million which provides funding for the primary operating services of the City, including fire and police, highways and streets, parks and recreation, community health, and the public libraries.

What services does your money buy?

More than 183,200 residents, as well as many visitors and workers, rely upon City services every day.

The information below categorizes the 2019 budget.

\$18,301,861 General Government

- Departments: Mayor, City Attorney, Human Resources, City Council, Finance, Facilities Management, Information Technology, and Media Services.

\$70,255,934 Public Safety

- Departments: Fire and Police.
- Protecting the community and their property from crime, fire and other emergencies.

\$84,501,512 Highways & Streets

- Departments: Engineering, Streets and Storm Drainage.
- Providing the community and visitors with safe and rideable streets.

\$13,439,738 Public Health/Health Department

- Protecting the community from health hazards and disease transmission as well as providing access to health services.

\$44,533,130 Culture & Recreation

- Departments: Library, Parks & Recreation, Entertainment Venues, and Museum.
- Providing library, recreational and entertainment opportunities for all ages through many diverse programs.

\$21,233,881 Urban & Economic Development

- Departments: Planning and Development Services and Housing.
- Promoting orderly, efficient, and unified development of the City and collaboration with community partners to shape an economically vibrant city.

\$9,444,401 Transit—providing the community with a dependable public transit system.

\$126,411,825 Enterprise Funds—providing public parking, limited electricity, sanitary landfill, sanitary sewer, and water services.

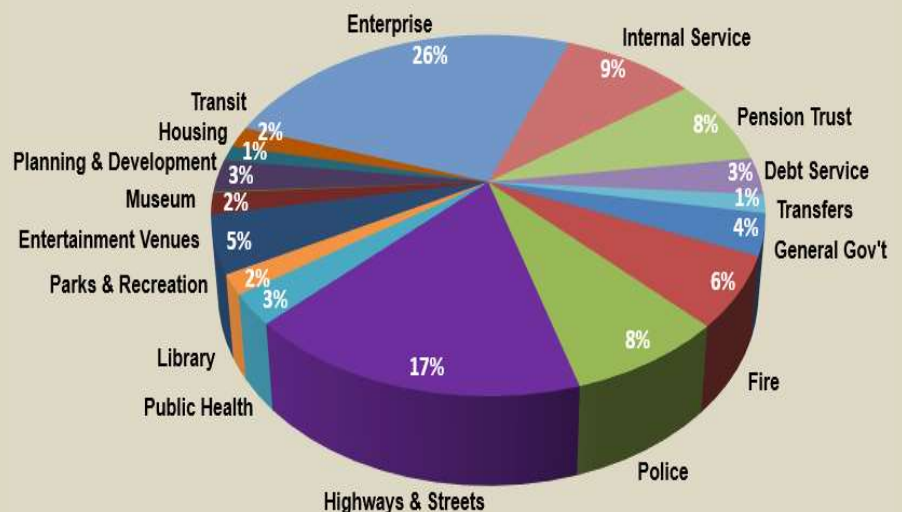
\$45,804,520 Internal Service Funds—Fleet Management, Health/Life Benefit, Workers' Compensation, Technology Revolving, and Liability and Property Insurance.

\$39,400,300 Pension Trust Funds—Firefighters' Pension, Employees' Retirement System, and 115 Healthcare Trust.

\$16,843,917 Tax Supported Debt Services (non-enterprise).

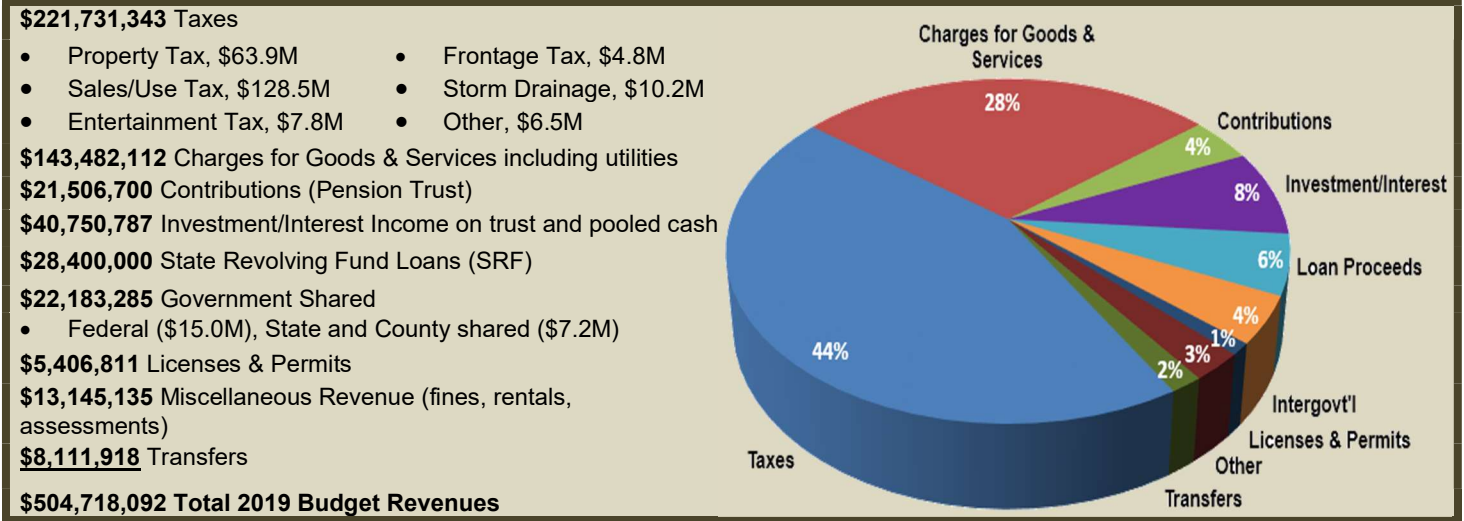
\$8,111,918 Transfers (Transit, Housing, and Technology).

\$498,282,937 Total 2019 Budget



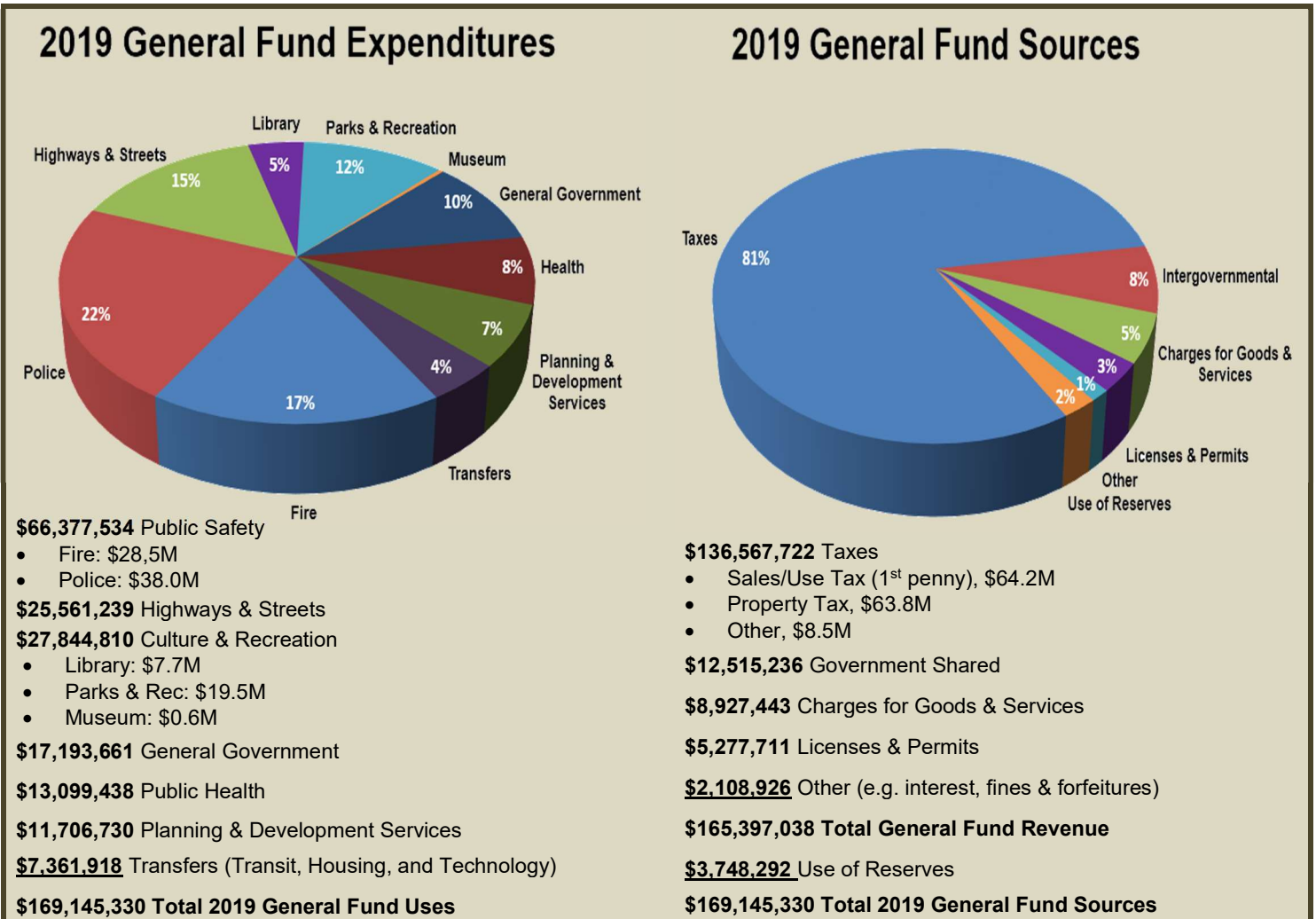
Where does the money come from?

When thinking about how the City is funded, most people think about taxes. Although taxes make up a large part of the budget, they are by no means the only source by which City services are funded.



General Fund Overview

The General Fund is the primary operating fund that provides most of the day-to-day services of the city.



How to Use this Budget Book

Adopting the Budget (Pages 1-3)

The City adopts both a budget resolution and an appropriation ordinance each year. These are two separate City Council actions establishing the spending parameters for the ensuing fiscal year and are broken down by fund (e.g. General Fund), function (e.g. Public Safety), and department (e.g. Police Department).

The appropriation ordinance differs from the budget resolution in that it establishes legal authorization for spending within the Governmental (tax-supported) Funds of the City. As demands for service and trust obligations determine the amount of resources for the enterprise (utilities), internal service, and fiduciary funds, these funds are excluded from the appropriation ordinance.

Budget Breakdown Departmental Basis (Pages 5-138)

This section presents the sources and expenditures of the budget on a departmental basis. Expenditures include both operating and capital funding to provide a complete picture. In addition to the budget numbers, “outcome based indicators” are added for each department. These indicators provide an outline of service levels or outcomes being provided with the current and proposed funding as well as future outcome targets. Staffing, statistics, and a need to know summary is also provided to give a more complete overview of each department.

Budget Breakdown Fund Basis (Pages 139-153)

This section presents the budget in the more traditional fund format. Although it is similar to the budget resolution format, details and additional breakdowns have been added to provide a more comprehensive picture.

Capital Program (Pages 155-161)

The five-year **Capital Program** is a blueprint that outlines and prioritizes the City’s anticipated capital funding over the next five years. This Program balances the need for new infrastructure, improvements, and equipment to accommodate growth with the need to maintain and improve existing infrastructure and facilities. Only the first year of the capital program is incorporated into the appropriated 2019 budget.

Summary pages are included in this section for the entire Capital Program along with an analysis of the second penny sales/use tax. The details of each project are included in the separately issued 2019-2023 Capital Program book.

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2019 Budget - Appropriation Exhibit A

A. Appropriations for Governmental Funds	General Fund	Sales/Use Tax Fund	Entertainment Tax Fund	Community Development Fund	Transit Fund	Storm Drainage Fund	Tax Increment Financing Fund	Library Memorial Fund	Cottam Memorial Fund	2019 Appropriations
GENERAL GOVERNMENT										
Mayor	\$ 749,927	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 749,927
City Council	1,436,687	-	-	-	-	-	-	-	-	1,436,687
Attorney	1,925,682	-	-	-	-	-	-	-	-	1,925,682
Human Resources	1,590,626	-	-	-	-	-	-	-	-	1,590,626
Finance	3,201,321	-	-	-	-	-	-	-	-	3,201,321
Facilities Management	1,847,370	793,200	-	-	-	-	-	-	-	2,640,570
Information Technology	4,359,503	90,000	-	-	-	-	-	-	-	4,449,503
Multimedia Support	2,082,545	225,000	-	-	-	-	-	-	-	2,307,545
Total General Government	17,193,661	1,108,200	-	-	-	-	-	-	-	18,301,861
PUBLIC SAFETY										
Fire Rescue	28,462,184	2,803,000	-	-	-	-	-	-	-	31,265,184
Police	37,915,350	1,075,000	-	-	-	-	-	-	400	38,990,750
Total Public Safety	66,377,534	3,878,000	-	-	-	-	-	-	400	70,255,934
HIGHWAYS & STREETS										
Highways & Streets	25,561,239	43,385,417	-	-	-	15,554,856	-	-	-	84,501,512
Total Highways & Streets	25,561,239	43,385,417	-	-	-	15,554,856	-	-	-	84,501,512
PUBLIC HEALTH										
Health	13,099,438	340,300	-	-	-	-	-	-	-	13,439,738
Total Public Health	13,099,438	340,300	-	-	-	-	-	-	-	13,439,738
CULTURE & RECREATION										
Parks & Recreation	19,539,085	6,039,800	-	-	-	-	-	-	-	25,578,885
Siouxland Libraries	7,670,053	1,129,500	-	-	-	-	-	5,000	-	8,804,553
Entertainment Venues	-	-	9,514,020	-	-	-	-	-	-	9,514,020
Siouxland Museum	635,672	-	-	-	-	-	-	-	-	635,672
Total Culture & Recreation	27,844,810	7,169,300	9,514,020	-	-	-	-	5,000	-	44,533,130
URBAN & ECONOMIC DEVELOPMENT										
Planning and Development Services	11,706,730	110,000	-	-	-	-	2,522,000	-	-	14,338,730
Housing	-	-	-	6,895,151	-	-	-	-	-	6,895,151
Total Urban & Economic Development	11,706,730	110,000	-	6,895,151	-	-	2,522,000	-	-	21,233,881
Transit	-	-	-	-	9,444,401	-	-	-	-	9,444,401
Debt	-	16,119,630	-	-	-	301,787	422,500	-	-	16,843,917
Transfers	7,361,918	750,000	-	-	-	-	-	-	-	8,111,918
Total 2019 Appropriations	\$ 169,145,330	\$ 72,860,847	\$ 9,514,020	\$ 6,895,151	\$ 9,444,401	\$ 15,856,643	\$ 2,944,500	\$ 5,000	\$ 400	\$ 286,666,292
B. Means of Finance for Governmental Funds										
Unobligated Cash Balance Applied	\$ 3,748,292	\$ 313,576	\$ 1,602,850	\$ 26,696	\$ 22,010	\$ 2,577,682	\$ -	\$ 4,700	\$ 350	\$ 8,296,156
Taxes	136,567,722	64,246,271	7,841,170	-	-	10,151,680	2,924,500	-	-	221,731,343
Licenses and Permits	5,277,711	100,000	-	-	-	100	-	-	-	5,377,811
Intergovernmental	12,515,236	5,145,000	-	1,479,000	3,044,049	-	-	-	-	22,183,285
Charges for Goods and Services	8,927,443	-	20,000	-	-	-	20,000	-	-	8,967,443
Fines and Forfeitures	717,000	-	-	-	-	-	-	-	-	717,000
Investment and Interest Earnings	387,000	-	50,000	41,832	-	40,000	-	300	50	519,182
Contributions	180,000	910,000	-	-	-	2,000,000	-	-	-	3,090,000
Miscellaneous Revenue	824,926	2,146,000	-	4,414,047	-	1,087,181	-	-	-	8,472,154
Other Financing Sources (Bonds, SRF's, Transfers)	-	-	-	933,576	6,378,342	-	-	-	-	7,311,918
Total 2019 Means of Finance	\$ 169,145,330	\$ 72,860,847	\$ 9,514,020	\$ 6,895,151	\$ 9,444,401	\$ 15,856,643	\$ 2,944,500	\$ 5,000	\$ 400	\$ 286,666,292

City of Sioux Falls

2019 Budget



The Mayor's Budget Message, the 2019 Budget, and the 2019–2023 Capital Program are available for inspection by the public during regular hours of operation at:

- City of Sioux Falls Website (www.sioUXfalls.org/finance)
- Downtown Public Library—200 North Dakota Avenue
- Mayor's Office—City Hall, 224 West Ninth Street
- City Council Office/City Clerk's Office—235 West Tenth Street
- Finance Office—City Hall, 224 West Ninth Street

Summary of Tax Revenue

Property Tax	\$ 63,929,859
Sales/Use Tax	
General Tax	64,246,271
Capital Improvement Tax	64,246,271
Entertainment Tax	7,841,170
Lodging Tax	1,219,750
BID Tax	2,359,692
Tax Increment Financing (T.I.F.)	2,924,500
Frontage Tax	
Street Maintenance Tax	4,795,000
21st Street Boulevard Tax	3,650
Storm Drainage Tax	10,151,680
Amusement Tax	13,500
Total Tax Revenue	\$ 221,731,343

Revenue Summary by Type

Taxes	\$ 221,731,343
Licenses and Permits	5,406,811
Intergovernmental	22,183,285
Charges for Goods and Services	143,482,112
Fines and Forfeitures	1,257,900
Investment and Interest Earnings	40,750,787
Contributions	21,506,700
Miscellaneous	11,887,235
Transfers	8,111,918
Bond/Note Proceeds	28,400,000
Total 2019 Budgeted Revenues	\$ 504,718,092

Revenue Summary by Fund Type

Governmental Funds	
General Fund	\$ 165,397,038
Special Revenue Funds	110,028,248
Tax Incremental Fund	2,944,500
Permanent Funds	350
Total 2019 Governmental Funds	\$ 278,370,136
Proprietary Funds	
Enterprise Funds	
Electric Light Fund	\$ 9,311,152
Public Parking Fund	3,417,645
Sanitary Landfill Fund	9,698,848
Water Fund	38,835,515
Water Reclamation Fund	62,977,899
Total Enterprise Funds	\$ 124,241,059
Internal Service Funds	
Fleet Maintenance Revolving Fund	\$ 13,155,164
City Health/Life Benefit Fund	24,300,000
Workers' Compensation Fund	1,553,000
Technology Revolving Fund	3,776,529
Insurance Liability Fund	1,555,504
Total Internal Service Funds	\$ 44,340,197
Fiduciary Funds	
Pension Trust Funds	
Employees' Retirement Fund	\$ 41,021,800
Firefighters' Pension Fund	16,744,900
115 Healthcare Trust Fund	-
Total Fiduciary Funds	\$ 57,766,700
Total 2019 Budgeted Revenue	\$ 504,718,092

Expenditures Summary

Governmental Funds by Function

	General Fund	Capital Improvement Sales/Use Tax Fund	Other Funds	Total
General Government				
Mayor	\$ 749,927	-	-	\$ 749,927
City Council	1,436,687	-	-	1,436,687
Attorney	1,925,682	-	-	1,925,682
Human Resources	1,590,626	-	-	1,590,626
Finance	3,201,321	-	-	3,201,321
Facilities Management	1,847,370	793,200	-	2,640,570
Information Technology	4,359,503	90,000	-	4,449,503
Multimedia Support	2,082,545	225,000	-	2,307,545
Total General Government	17,193,661	1,108,200	-	18,301,861
Public Safety				
Fire	28,462,184	2,803,000	-	31,265,184
Police	37,915,350	1,075,000	400	38,990,750
Total Public Safety	66,377,534	3,878,000	400	70,255,934
Highways and Streets				
Highways and Streets	25,561,239	43,385,417	15,554,856	84,501,512
Total Highway and Streets	25,561,239	43,385,417	15,554,856	84,501,512
Public Health				
Health Department	13,099,438	340,300	-	13,439,738
Total Public Health	13,099,438	340,300	-	13,439,738
Culture and Recreation				
Parks and Recreation	19,539,085	6,039,800	-	25,578,885
Siouxland Libraries	7,670,053	1,129,500	5,000	8,804,553
Entertainment Venues	-	-	9,514,020	9,514,020
Siouxland Heritage Museums	635,672	-	-	635,672
Total Culture and Recreation	27,844,810	7,169,300	9,519,020	44,533,130
Urban and Economic Development				
Planning and Development Services	11,706,730	110,000	2,522,000	14,338,730
Housing	-	-	6,895,151	6,895,151
Total Urban and Economic Development	11,706,730	110,000	9,417,151	21,233,881
Transit	-	-	9,444,401	9,444,401
Debt Service	-	16,119,630	724,287	16,843,917
Transfers	7,361,918	750,000	-	8,111,918
Total 2019 Governmental Funds	\$ 169,145,330	\$ 72,860,847	\$ 44,660,115	\$ 286,666,292
Proprietary Funds				
Enterprise Funds				
Electric Light Fund			\$ 10,431,427	
Public Parking Fund			3,018,056	
Sanitary Landfill Fund			12,142,322	
Water Fund			38,957,404	
Water Reclamation Fund			61,862,616	
Total Enterprise Funds			\$ 126,411,825	
Internal Service Funds				
Fleet Maintenance Revolving Fund			\$ 14,484,351	
City Health/Life Benefit Fund			23,971,865	
Workers' Compensation Fund			1,788,400	
Technology Revolving Fund			3,686,500	
Insurance Liability Fund			1,873,404	
Total Internal Service Funds			\$ 45,804,520	
Fiduciary Funds				
Pension Trust Funds				
Employees' Retirement Fund			\$ 28,858,528	
Firefighters' Pension Fund			9,876,772	
115 Healthcare Trust Fund			665,000	
Total Fiduciary Funds			\$ 39,400,300	
Total 2019 Budgeted Expenditures				\$ 498,282,937

2019–2023 Capital Program

Funding Source Totals for the 2019–2023 Capital Program (CIP and OCEP)

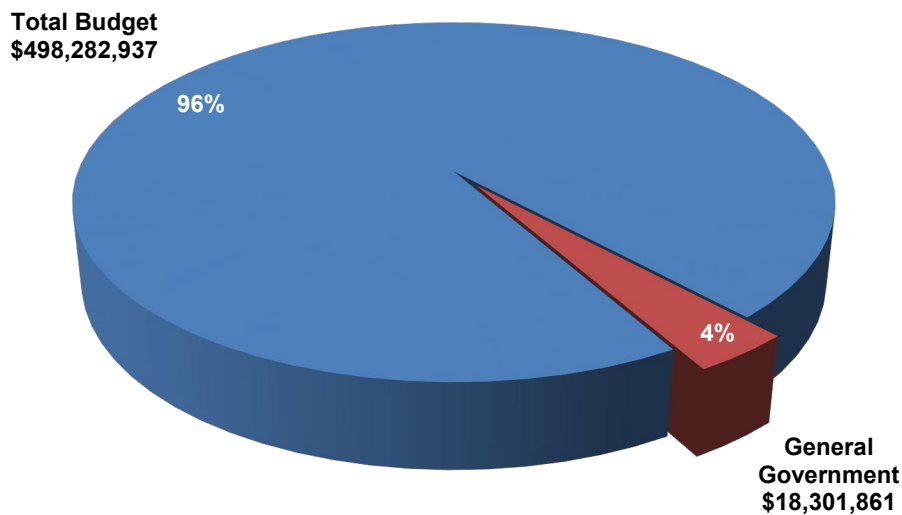
Funding Source	2019	2020	2021	2022	2023	Total
Sales/Use Tax	\$ 48,105,217	\$ 48,322,719	\$ 50,533,615	\$ 53,026,744	\$ 55,716,715	\$ 255,705,010
Platting Fees	2,141,000	2,200,000	2,260,000	2,320,000	2,380,000	11,301,000
User Fees	33,539,880	39,526,840	30,551,040	29,489,460	33,628,017	166,735,237
State Loans	30,400,000	38,625,000	63,710,000	87,500,000	11,375,000	231,610,000
Storm Drainage Fees	10,030,000	7,740,000	7,770,000	7,970,000	10,165,000	43,675,000
Entertainment Tax	3,943,600	3,150,950	3,363,998	2,385,513	6,723,500	19,567,561
Transit Funds	761,493	3,225,455	735,000	2,613,434	90,000	7,425,382
Other Financing	6,335,000	665,000	2,615,000	832,000	1,973,000	12,420,000
Total Sources	\$ 135,256,190	\$ 143,455,964	\$ 161,538,653	\$ 186,137,151	\$ 122,051,232	\$ 748,439,190

Funding Use Totals by Function for the 2019–2023 Capital Program

Function	2019	2020	2021	2022	2023	Total
Facilities Management	\$ 793,200	\$ 550,000	\$ 673,889	\$ 1,483,900	\$ 559,400	\$ 4,060,389
Information Technology	90,000	210,000	610,000	760,000	657,500	2,327,500
Multimedia Support	225,000	49,000	45,000	30,000	205,000	554,000
General Government	1,108,200	809,000	1,328,889	2,273,900	1,421,900	6,941,889
Fire	2,803,000	4,212,450	2,177,500	1,363,000	3,394,000	13,949,950
Police	1,075,000	1,078,700	1,844,525	1,014,000	906,000	5,918,225
Public Safety	3,878,000	5,291,150	4,022,025	2,377,000	4,300,000	19,868,175
Highways and Streets	43,385,417	38,137,169	42,639,801	44,799,320	44,943,129	213,904,836
Highways and Streets - Storm Drainage	12,030,000	7,740,000	7,770,000	7,970,000	10,165,000	45,675,000
Highways & Streets	55,415,417	45,877,169	50,409,801	52,769,320	55,108,129	259,579,836
Public Health	340,300	319,900	16,500	169,524	145,150	991,374
Entertainment Venues/Events Complex	2,477,100	2,008,700	2,192,320	1,676,113	6,320,500	14,674,733
Entertainment Venues/Orpheum	101,000	242,500	110,000	500,000	-	953,500
Entertainment Venues/Washington Pavilion	1,365,500	899,750	1,061,678	209,400	394,000	3,930,328
Entertainment Venues/Sioux Falls Stadium	-	-	-	-	9,000	9,000
Parks & Recreation	6,039,800	5,078,500	5,060,700	4,853,000	7,462,836	28,494,836
Siouxland Libraries	1,129,500	832,000	1,600,700	946,000	1,016,700	5,524,900
Culture & Recreation	11,112,900	9,061,450	10,025,398	8,184,513	15,203,036	53,587,297
Planning & Development Services	110,000	110,000	110,000	110,000	110,000	550,000
Urban & Economic Development	110,000	110,000	110,000	110,000	110,000	550,000
Transit	761,493	3,225,455	735,000	2,613,434	90,000	7,425,382
Public Parking	266,000	62,500	79,000	125,000	124,100	656,600
Electric Light	1,329,000	1,140,000	1,560,000	745,000	3,845,000	8,619,000
Sanitary Landfill	4,049,000	10,424,000	3,541,000	891,000	4,109,000	23,014,000
Water	13,753,380	16,671,040	17,098,040	17,583,040	15,169,000	80,274,500
Water Reclamation	36,977,000	46,523,000	69,500,000	92,785,520	16,808,036	262,593,556
Revolving Fleet	5,991,000	3,595,800	2,593,200	4,007,900	5,348,881	21,536,781
Revolving Technology	164,500	345,500	519,800	1,502,000	269,000	2,800,800
Enterprise/Internal Service	62,529,880	78,761,840	94,891,040	117,639,460	45,673,017	399,495,237
Total Uses	\$ 135,256,190	\$ 143,455,964	\$ 161,538,653	\$ 186,137,151	\$ 122,051,232	\$ 748,439,190

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General Government



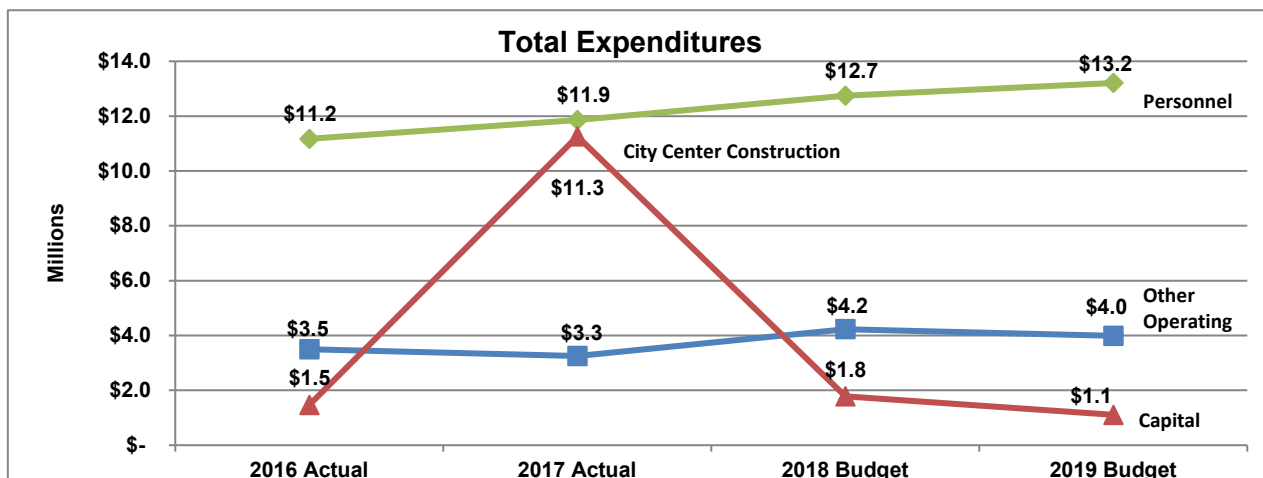
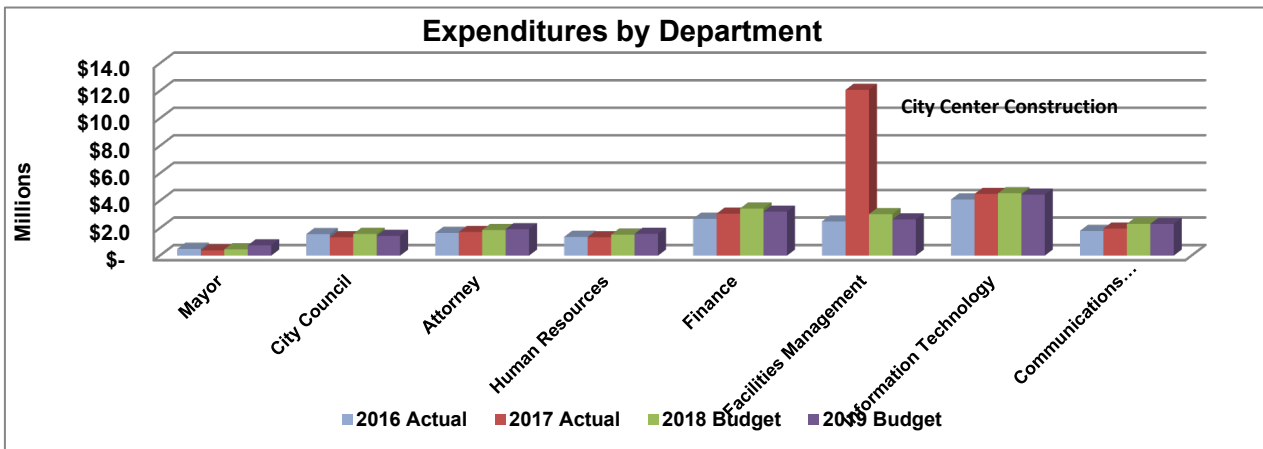
Mayor.....	9
City Council	10
Attorney	11
Human Resources.....	12
Finance.....	13
Facilities Management.....	14
Information Technology	15
Communications (Multimedia Support)	16

General Government

The primary role of departments within the General Government function is to provide leadership and support to the other departments of the City.

Function Overview

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
General Fund Contribution	\$ 12,888,850	\$ 13,291,552	\$ 15,244,616	\$ 15,477,369	\$ 232,753	1.5%
Departmental	2,019,344	1,991,920	1,725,044	1,716,292	(8,752)	-0.5%
Capital Funds Contribution	1,471,568	11,260,821	1,783,600	1,108,200	(675,400)	-37.9%
Total Sources	\$ 16,379,762	\$ 26,544,294	\$ 18,753,260	\$ 18,301,861	\$ (451,399)	-2.4%
Expenditures						
By Department						
Mayor	\$ 491,501	\$ 380,368	\$ 457,088	\$ 749,927	\$ 292,839	64.1%
City Council	1,564,985	1,336,895	1,576,454	1,436,687	(139,767)	-8.9%
Attorney	1,652,169	1,721,801	1,867,404	1,925,682	58,278	3.1%
Human Resources	1,368,656	1,341,094	1,527,054	1,590,626	63,572	4.2%
Finance	2,685,762	3,056,468	3,434,089	3,201,321	(232,768)	-6.8%
Facilities Management	2,490,205	12,070,247	3,022,865	2,640,570	(382,295)	-12.6%
Information Technology	4,090,546	4,493,648	4,551,051	4,449,503	(101,549)	-2.2%
Communications (Multimedia Support)	1,797,447	1,972,282	2,317,254	2,307,545	(9,709)	-0.4%
Total Expenditures	\$ 16,141,272	\$ 26,372,804	\$ 18,753,260	\$ 18,301,861	\$ (451,399)	-2.4%
By Category						
Personnel	\$ 11,172,957	\$ 11,859,328	\$ 12,741,582	\$ 13,208,178	\$ 466,596	3.7%
Other Operating	3,496,747	3,252,655	4,228,078	3,985,483	(242,595)	-5.7%
Capital	1,471,568	11,260,821	1,783,600	1,108,200	(675,400)	-37.9%
Total Expenditures	\$ 16,141,272	\$ 26,372,804	\$ 18,753,260	\$ 18,301,861	\$ (451,399)	-2.4%



General Government

Outcome Based Indicators

Protect the interest of the City by providing responsive and effective legal guidance and representation.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Increase the percentage of code enforcement cases referred to City Attorney Office that get resolved through court action and/or correction	64%	75%	85%	75%	75%
2) Increase the number of court collection actions that paid in full, settled or default judgements obtained	78%	75%	82%	75%	75%

Develop and maintain a highly qualified workforce through recruitment, retention, training and wellness programming.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Total annual turnover rate	6.51%	<9%	7.60%	<8%	<8%

Protect, invest and preserve the financial integrity of the City's resources by providing reliable and relevant financial services.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Receive an unqualified audit opinion of the annual financial report within 90 days of year-end	179	90	96	90	90
2) GFOA certificate of achievement for excellence in financial reporting	Yes	Yes	Yes	Yes	Yes
3) Maintain a debt ratio of no less than two times coverage on the annual debt service of the second penny	3.32	>2	3.41	>2	>2

Provide and maintain an integrated and efficient information technology network to meet the demands of the City.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Percent of help desk calls answered within 24 hours	90%	95%	85%	95%	90%

Meet the communications and publication needs of the City by providing professional design, copy, print and video services.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Document/Publishing/Copy Center: a. Percent of tickets completed within requested deadline	95%	95%	96%	95%	95%
2) Website: a. Percent of tickets completed within requested deadline	95%	95%	96%	95%	95%

Ensure the proper appearance and longevity of City facilities through care and maintenance.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Repair/custodial requests a. Percent of emergency requests answered within 1 hour	100%	100%	100%	100%	100%

Staffing

	2014	2015	2016	2017	Budget	
					2018	2019
Year-end Fulltime Positions						
Mayor	4	7 ^B	7	3 ^C	5 ^{GH}	5
Attorney	13	14	15	15	15	15
Human Resources	13	13	13	13	14 ^G	14
City Council	16	16	16	16	16	16
Finance	24 ^A	25 ^A	26 ^C	32 ^{DE}	28 ^G	28
Facilities Management	18	19	20	21	21	26
Fleet	20	22	24	27	27	27
Information Technology	26	26	26	32 ^F	33 ^G	34 ^I
Communications (Multimedia Support)	14	14	15	15	15	15
Total Positions	148	156	162	174	174	180

A - moved three administrative positions from (1) Library, (1) Parks, and (1) Public Works to Finance

B - moved three Project Manager positions (1) IT, (1) Planning and Building Services, and (1) Public Works to Mayor

C - Added a Business Analyst

D - moved four Project Manager positions from Mayor and one grant accounting position from Housing to Finance

E - moved one Contract Specialist position from Public Works to Finance

F - moved six GIS positions from Engineering to IT

G - moved three Project Manager positions from Finance to (1) Mayor, (1) Public Works, and (1) IT; moved one Business Analyst from Finance to HR

H - moved one position from Economic Development to Mayor

I - added one new GIS Specialist

General Government (continued)

	2014	2015	2016	2017	Budget	
					2018	2019
Part-time FTE's						
Mayor	-	0.1	0.2	-	0.2	0.2
Attorney	0.0	0.1	0.1	0.4	0.4	0.2
Human Resources	0.6	0.1	0.6	0.6	0.7	0.7
City Council	0.2	-	0.2	-	0.2	-
Finance	1.3	2.4	2.2	1.6	1.7	2.1
Facilities Management	2.1	1.8	2.6	2.1	2.8	0.7
Fleet	2.1	2.8	3.1	3.0	3.1	4.7
Information Technology	0.8	0.7	0.8	1.2	1.9	1.2
Communications (Multimedia Support)	0.8	1.4	0.9	1.0	1.0	1.0
Total Positions	7.9	9.4	10.7	9.9	12.0	10.8

Statistics

	2012	2013	2014	2015	2016	2017
Attorney						
Magistrate Court Cases for City ordinance violations	1,500	849	853	826	1,130	999
a) number of cases resolved prior to trial						670
b) number of cases prepared for trial						329
Total retail liquor licenses/retail liquor licenses issued	96 / 2	103 / 5	105 / 2	105 / 0	105 / 0	107 / 2
Human Resources						
Payroll Statements Processed (active and retiree)	49,600	47,659	49,258	49,566	51,557	52,925
Applications	5,284	4,448	4,416	3,579	2,560	2,850
Hirings	95	107	189	178	154	136
Eligible Lists	78	73	91	103	84	112
Finance						
Accounts payable written checks	8,403	8,322	6,718	6,629	6,360	5,582
Accounts payable electronic checks (ACH)	7,777	8,478	6,263	6,898	7,016	5,843
Communications (Multimedia)						
CityLink - Total number of finished minutes (video production)	4,481	4,445	3,248	4,222	3,467	3,273
CityLink - Total number of finished minutes (City meeting coverage)	11,412	8,328	11,000	12,725	9,896	9,496
Web - Total number of page views	NA	NA	4,807,246	4,392,989	5,118,923	4,397,279
Facilities Management						
Number of facility & preventative maintenance work requests	2,818	2,894	4,152	3,933	4,262	4,952
Information Technology						
Total number of help desk calls	16,201	16,068	19,381	18,828	17,432	13,972
GIS						
Digitize and maintain parcel polygons and associated features	55,050	55,450	56,237	56,959	57,877	58,619
Digitize and maintain street centerline and attributes (total miles)	897	907	921	928	946	959
Digitize and maintain basemap/general features within city limits	73.95 sq. miles	74.80 sq. miles	75.60 sq. miles	76.04 sq. miles	77.79 sq. miles	78.0 sq. miles
Collect GPS address points and associated building photos	64,216	64,900	65,867	66,689	67,404	68,827

General Government (continued)

Capital Program Detail

Description	Project Number	2019	2020	2021	2022	2023	Total Cost
Facilities Management							
Capital Improvements Program							
Centralized Facilities Improvements	06012	\$ 550,000	\$ 550,000	\$ 550,000	\$ 550,000	\$ 550,000	\$ 2,750,000
Street Generators	06014	100,000	-	-	-	-	100,000
LEC Chiller Replacement	06015	-	-	100,000	900,000	-	1,000,000
		<u>650,000</u>	<u>550,000</u>	<u>650,000</u>	<u>1,450,000</u>	<u>550,000</u>	<u>3,850,000</u>
Other Capital Equipment Program							
	Qty	Qty	Qty	Qty	Qty		
Extractor, Carpet	1	13,200	-	-	-	-	13,200
Fiber Hut, Data Center	1	100,000	-	-	-	-	100,000
Uninterrupted Power Supply	-	-	-	-	25,000	-	25,000
Lift, Aerial	-	-	1	15,289	-	-	15,289
Scrubber, Auto Ride-On	-	-	1	8,600	1	8,900	17,500
Tractor	1	30,000	-	-	-	-	30,000
Vacuum, Ride-On	-	-	-	-	-	1	9,400
		<u>143,200</u>	<u>-</u>	<u>23,889</u>	<u>33,900</u>	<u>9,400</u>	<u>210,389</u>
Total Other Capital Equipment Program		<u>143,200</u>	<u>-</u>	<u>23,889</u>	<u>33,900</u>	<u>9,400</u>	<u>210,389</u>
Total Facilities Mgmt Capital Program		<u>\$ 793,200</u>	<u>\$ 550,000</u>	<u>\$ 673,889</u>	<u>\$ 1,483,900</u>	<u>\$ 559,400</u>	<u>\$ 4,060,389</u>
Information Technology							
Other Capital Equipment Program							
Network Storage		\$ 50,000	\$ 150,000	\$ 160,000	\$ 480,000	\$ 500,000	\$ 1,340,000
Server, Blade		40,000	60,000	200,000	280,000	77,500	657,500
Switches, Routers & Equipment		-	-	250,000	-	80,000	330,000
Total Other Capital Equipment Program		<u>90,000</u>	<u>210,000</u>	<u>610,000</u>	<u>760,000</u>	<u>657,500</u>	<u>2,327,500</u>
Total Central Services Capital Program		<u>\$ 90,000</u>	<u>\$ 210,000</u>	<u>\$ 610,000</u>	<u>\$ 760,000</u>	<u>\$ 657,500</u>	<u>\$ 2,327,500</u>
Communications (Multimedia Support)							
Other Capital Equipment Program							
Camera, Production Equipment		\$ -	\$ -	1 \$ 45,000	\$ -	\$ -	\$ 45,000
Studio/Set Upgrade (CityLink)		-	-	-	1 30,000	1 160,000	190,000
Editing system	1	40,000	1 40,000	-	-	1 20,000	100,000
Presentation Equipment (Carnegie)		-	-	-	-	1 25,000	25,000
Production System Upgrade (City Link)	2	120,000	-	-	-	-	120,000
Paper Cutter, Industrial/Folder	1	15,000	1 9,000	-	-	-	24,000
Rebroadcast Automation System	1	50,000	-	-	-	-	50,000
Total Other Capital Equipment Program		<u>225,000</u>	<u>49,000</u>	<u>45,000</u>	<u>30,000</u>	<u>205,000</u>	<u>554,000</u>
Total Communications Capital Program		<u>\$ 225,000</u>	<u>\$ 49,000</u>	<u>\$ 45,000</u>	<u>\$ 30,000</u>	<u>\$ 205,000</u>	<u>\$ 554,000</u>
Total General Government Capital Program		<u>\$ 1,108,200</u>	<u>\$ 809,000</u>	<u>\$ 1,328,889</u>	<u>\$ 2,273,900</u>	<u>\$ 1,421,900</u>	<u>\$ 6,941,889</u>

Mayor

Budget by Category

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
General Fund Contribution	<u>\$ 491,501</u>	<u>\$ 380,368</u>	<u>\$ 457,088</u>	<u>\$ 749,927</u>	<u>\$ 292,839</u>	64.1%
Expenditures						
Fulltime	\$ 323,413	\$ 259,470	\$ 266,750	\$ 508,621	\$ 241,871	90.7%
Part-time	5,639	-	6,400	6,400	-	0.0%
Eligible Leave Payout	7,560	-	15,000	-	(15,000)	-100.0%
Deferred Compensation	<u>10,025</u>	<u>7,411</u>	<u>7,548</u>	<u>20,346</u>	<u>12,798</u>	<u>169.6%</u>
Wages	346,636	266,880	295,698	535,367	239,669	81.1%
OASI	25,840	20,328	21,131	37,031	15,900	75.2%
Pension	67,086	54,080	51,752	39,009	(12,743)	-24.6%
Insurance	20,591	17,062	35,564	85,542	49,978	140.5%
Worker's Compensation	433	219	-	-	-	
Allowances	<u>4,470</u>	<u>4,103</u>	<u>4,560</u>	<u>5,520</u>	<u>960</u>	<u>21.1%</u>
Fringe Benefits	<u>92,581</u>	<u>75,464</u>	<u>91,876</u>	<u>130,071</u>	<u>38,195</u>	<u>41.6%</u>
Total Personnel	465,057	362,672	408,705	702,469	293,764	71.9%
Professional Services	2,797	1,203	1,203	1,203	-	0.0%
Rentals	8,643	8,763	7,080	7,580	500	7.1%
Supplies & Materials	6,316	5,376	21,144	20,244	(900)	-4.3%
Training & Education	6,791	1,442	17,540	17,735	195	1.1%
Utilities	<u>1,896</u>	<u>912</u>	<u>1,416</u>	<u>696</u>	<u>(720)</u>	<u>-50.8%</u>
Total Other Operating	<u>26,444</u>	<u>17,696</u>	<u>48,383</u>	<u>47,458</u>	<u>(925)</u>	<u>-1.9%</u>
Total Expenditures	<u>\$ 491,501</u>	<u>\$ 380,368</u>	<u>\$ 457,088</u>	<u>\$ 749,927</u>	<u>\$ 292,839</u>	<u>64.1%</u>

City Council

Budget by Category

Sources	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
General Fund Contribution	\$ 1,533,015	\$ 1,336,222	\$ 1,573,454	\$ 1,433,687	\$ (139,767)	-8.9%
Charges for Goods/Services	750	500	3,000	3,000	-	0.0%
Other	31,220	173	-	-	-	-
Total Sources	\$ 1,564,985	\$ 1,336,895	\$ 1,576,454	\$ 1,436,687	\$ (139,767)	-8.9%
Expenditures						
Fulltime	\$ 618,105	\$ 561,284	\$ 589,224	\$ 606,409	\$ 17,185	2.9%
Overtime	2,178	255	2,419	-	(2,419)	-100.0%
Part-time	152,058	147,358	158,836	154,272	(4,564)	-2.9%
Eligible Leave Payout	35,469	47,382	-	-	-	-
Deferred Compensation	21,095	19,161	22,583	23,241	658	2.9%
Wages	828,905	775,441	773,062	783,922	10,860	1.4%
OASI	60,214	55,705	57,806	59,358	1,552	2.7%
Pension	112,413	103,584	80,908	87,798	6,890	8.5%
Insurance	72,438	64,897	96,865	98,254	1,389	1.4%
Worker's Compensation	5,007	5,903	747	747	-	0.0%
Allowances	21,677	22,131	22,088	22,088	-	0.0%
Fringe Benefits	211,535	196,515	200,608	208,887	8,279	4.1%
Total Personnel	1,100,654	1,027,661	1,031,476	1,052,167	20,691	2.0%
Professional Services	289,672	154,071	365,334	187,076	(178,258)	-48.8%
Rentals	27,864	31,321	32,544	32,544	-	0.0%
Supplies & Materials	38,458	30,442	32,300	43,900	11,600	35.9%
Training & Education	102,534	87,293	109,760	115,960	6,200	5.6%
Utilities	5,803	6,108	5,040	5,040	-	0.0%
Total Other Operating	464,331	309,234	544,978	384,520	(160,458)	-29.4%
Total Expenditures	\$ 1,564,985	\$ 1,336,895	\$ 1,576,454	\$ 1,436,687	\$ (139,767)	-8.9%

Attorney

Budget by Category

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
General Fund Contribution	\$ -	\$ -	\$ 258,765	\$ 310,590	\$ 51,825	20.0%
Taxes (Vending Machine Tax)	10,248	10,800	13,500	13,500	-	0.0%
Licenses and Permits	877,730	854,921	589,359	587,746	(1,613)	-0.3%
Government Shared	1,002,154	1,026,746	1,005,181	1,013,246	8,065	0.8%
Charges for Goods & Services	400	600	600	600	-	0.0%
Other	128	224	-	-	-	-
Total Sources	\$ 1,890,660	\$ 1,893,291	\$ 1,867,404	\$ 1,925,682	\$ 58,278	3.1%
Expenditures						
Fulltime	\$ 990,108	\$ 986,366	\$ 1,065,861	\$ 1,110,373	\$ 44,512	4.2%
Part-time	2,964	10,128	11,000	6,000	(5,000)	-45.5%
Overtime	269	963	-	-	-	-
Eligible Leave Payout	26,854	32,512	300	-	(300)	-100.0%
Deferred Compensation	32,085	32,335	38,256	33,858	(4,398)	-11.5%
Wages	1,052,280	1,062,304	1,115,417	1,150,231	34,814	3.1%
OASI	71,971	72,503	81,346	82,752	1,406	1.7%
Pension	180,417	185,967	164,859	147,481	(17,378)	-10.5%
Insurance	102,758	120,931	142,164	179,558	37,394	26.3%
Worker's Compensation	678	799	178	178	-	0.0%
Allowances	1,787	1,846	1,920	1,920	-	0.0%
Fringe Benefits	285,639	309,542	309,121	329,137	20,016	6.5%
Total Personnel	1,409,890	1,444,350	1,505,884	1,562,120	56,236	3.7%
Professional Services	37,195	47,343	118,405	119,925	1,520	1.3%
Multi-Cultural Center	153,159	137,678	187,678	137,678	(50,000)	-26.6%
Rentals	26,840	26,068	23,599	23,274	(325)	-1.4%
Repair & Maintenance	-	-	-	-	-	-
Supplies & Materials	12,822	10,075	12,400	13,067	667	5.4%
Training & Education	8,902	6,894	15,478	15,478	-	0.0%
Utilities	3,361	49,392	3,960	54,140	50,180	1267.2%
Total Other Operating	242,279	277,451	361,520	363,562	2,042	0.6%
Total Expenditures	\$ 1,652,169	\$ 1,721,801	\$ 1,867,404	\$ 1,925,682	\$ 58,278	3.1%

Human Resources

Budget by Category

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
General Fund Contribution	<u>\$ 1,368,656</u>	<u>\$ 1,341,094</u>	<u>\$ 1,527,054</u>	<u>\$ 1,590,626</u>	<u>\$ 63,572</u>	4.2%
Expenditures						
Fulltime	\$ 599,721	\$ 612,910	\$ 637,419	\$ 681,116	\$ 43,697	6.9%
Part-time	18,981	17,372	20,384	20,384	-	0.0%
Eligible Leave Payout	22,369	4,263	1,800	1,800	-	0.0%
Deferred Compensation	23,014	22,918	23,834	25,081	1,247	5.2%
Wages	664,085	657,462	683,437	728,381	44,944	6.6%
OASI	45,407	46,545	48,887	52,141	3,254	6.7%
Pension	113,585	112,079	108,986	121,187	12,201	11.2%
Insurance	72,059	75,412	90,258	91,496	1,238	1.4%
Worker's Compensation	993	1,170	-	-	-	
Allowances	2,487	2,479	2,472	2,472	-	0.0%
Fringe Benefits	189,123	191,140	201,716	215,155	13,439	6.7%
Total Personnel	898,614	895,147	934,040	995,677	61,637	6.6%
Professional Services	357,332	355,112	482,040	457,140	(24,900)	-5.2%
Rentals	43,293	40,551	41,193	40,743	(450)	-1.1%
Repair & Maintenance	1,175	-	-	-	-	
Supplies & Materials	50,251	30,885	60,100	87,600	27,500	45.8%
Training & Education	11,126	15,690	5,855	5,640	(215)	-3.7%
Utilities	794	797	826	826	-	0.0%
Other Current	6,072	2,912	3,000	3,000	-	0.0%
Total Other Operating	470,042	445,947	593,014	594,949	1,935	0.3%
Total Expenditures	<u>\$ 1,368,656</u>	<u>\$ 1,341,094</u>	<u>\$ 1,527,054</u>	<u>\$ 1,590,626</u>	<u>\$ 63,572</u>	4.2%

Finance

Budget by Category

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
General Fund Contribution	<u>\$ 2,685,762</u>	<u>\$ 3,056,468</u>	<u>\$ 3,434,089</u>	<u>\$ 3,201,321</u>	<u>\$ (232,768)</u>	-6.8%
Expenditures						
Fulltime	\$ 1,684,846	\$ 1,903,316	\$ 2,178,889	\$ 2,040,228	\$ (138,661)	-6.4%
Overtime	2,011	1,618	-	-	-	
Part-time	69,060	47,867	53,872	65,520	11,648	21.6%
Eligible Leave Payout	63,725	13,100	41,175	74,000	32,825	79.7%
Deferred Compensation	46,072	52,786	60,830	56,692	(4,138)	-6.8%
Wages	1,865,713	2,018,687	2,334,766	2,236,440	(98,326)	-4.2%
OASI	127,718	141,192	163,716	151,924	(11,792)	-7.2%
Pension	321,505	414,887	342,564	283,584	(58,980)	-17.2%
Insurance	234,871	289,760	382,892	334,986	(47,906)	-12.5%
Worker's Compensation	4,515	5,615	405	405	-	0.0%
Allowances	5,656	6,776	8,280	6,240	(2,040)	-24.6%
Fringe Benefits	566,547	717,037	734,141	625,215	(108,926)	-14.8%
Total Personnel	2,559,979	2,876,916	3,232,623	3,013,579	(219,044)	-6.8%
Professional Services	45,827	41,775	81,355	81,355	-	0.0%
Rentals	57,631	75,833	69,154	66,706	(2,448)	-3.5%
Repair & Maintenance	68	2,113	-	-	-	
Supplies & Materials	13,644	50,131	32,760	24,900	(7,860)	-24.0%
Training & Education	7,832	8,452	15,557	13,941	(1,616)	-10.4%
Utilities	782	1,248	2,640	840	(1,800)	-68.2%
Total Other Operating	125,783	179,552	201,466	187,742	(13,724)	-6.8%
Total Expenditures	<u>\$ 2,685,762</u>	<u>\$ 3,056,468</u>	<u>\$ 3,434,089</u>	<u>\$ 3,201,321</u>	<u>\$ (232,768)</u>	-6.8%

Facilities Management

Budget by Category

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
General Fund Contribution	\$ 1,645,147	\$ 1,773,706	\$ 1,904,965	\$ 1,847,370	\$ (57,595)	-3.0%
Capital Sales Tax Contribution	140,528	265,013	1,117,900	793,200	(324,700)	-29.0%
General Government Construction	704,530	10,031,529	-	-	-	
Total Sources	\$ 2,490,205	\$ 12,070,247	\$ 3,022,865	\$ 2,640,570	\$ (382,295)	-12.6%
Expenditures						
Fulltime	\$ 489,266	\$ 508,957	\$ 516,126	\$ 531,608	\$ 15,482	3.0%
Overtime	31,745	31,803	32,800	32,800	-	0.0%
Standby	18,939	17,765	20,800	20,800	-	0.0%
Part-time	60,238	54,522	63,536	17,472	(46,064)	-72.5%
Eligible Leave Payout	1,474	-	-	6,000	6,000	
Deferred Compensation	4,939	4,825	4,796	3,152	(1,644)	-34.3%
Wages	606,600	617,872	638,058	611,832	(26,226)	-4.1%
OASI	44,129	44,427	44,043	44,753	710	1.6%
Pension	99,730	102,208	87,097	70,645	(16,452)	-18.9%
Insurance	88,316	111,103	127,681	184,930	57,249	44.8%
Worker's Compensation	30,275	35,690	33,839	33,839	-	0.0%
Allowances	483	481	1,443	1,444	1	0.1%
Fringe Benefits	218,804	249,483	250,060	290,858	40,798	16.3%
Total Personnel	869,533	911,782	932,161	947,443	15,282	1.6%
Professional Services	97,907	45,340	27,763	27,763	-	0.0%
Rentals	172,143	220,889	154,076	115,114	(38,962)	-25.3%
Repair & Maintenance	181,264	202,302	391,331	323,687	(67,644)	-17.3%
Supplies & Materials	99,179	174,855	78,181	93,780	15,599	20.0%
Training & Education	1,200	805	4,680	4,480	(200)	-4.3%
Utilities	223,921	217,733	316,774	335,103	18,329	5.8%
Total Other Operating	775,614	861,924	972,805	899,927	(72,878)	-7.5%
Capital - Buildings & Equipment	845,058	10,296,541	1,117,900	793,200	(324,700)	-29.0%
Total Expenditures	\$ 2,490,205	\$ 12,070,247	\$ 3,022,865	\$ 2,640,570	\$ (382,295)	-12.6%

Information Technology

Budget by Category

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
General Fund Contribution	\$ 3,464,036	\$ 3,636,253	\$ 4,170,551	\$ 4,356,503	\$ 185,951	4.5%
Capital Sales Tax Contribution	626,510	857,395	377,500	90,000	(287,500)	-76.2%
Charges for Goods & Services	-	-	3,000	3,000	-	0.0%
Total Sources	\$ 4,090,546	\$ 4,493,648	\$ 4,551,051	\$ 4,449,503	\$ (101,549)	-2.2%
Expenditures						
Fulltime	\$ 1,752,811	\$ 1,991,714	\$ 2,088,298	\$ 2,293,208	\$ 204,910	9.8%
Overtime	922	782	3,000	3,000	-	0.0%
Standby	11,051	11,648	11,000	11,000	-	0.0%
Part-time	50,813	56,440	105,032	69,840	(35,192)	-33.5%
Eligible Leave Payout	405	6,198	50,715	52,400	1,685	3.3%
Deferred Compensation	40,565	41,344	49,236	53,943	4,707	9.6%
Wages	1,856,566	2,108,126	2,307,281	2,483,391	176,110	7.6%
OASI	135,610	152,256	161,418	169,848	8,430	5.2%
Pension	276,202	325,170	314,345	331,365	17,021	5.4%
Insurance	229,313	319,829	378,671	443,986	65,315	17.2%
Worker's Compensation	2,928	18,954	16,031	16,031	-	0.0%
Allowances	5,107	4,217	4,320	4,320	-	0.0%
Fringe Benefits	513,550	668,170	713,367	795,702	82,336	11.5%
Total Personnel	2,505,726	2,928,552	3,182,065	3,448,941	266,876	8.4%
Professional Services	359,921	139,671	232,275	172,275	(60,000)	-25.8%
Rentals	72,709	104,083	128,708	108,448	(20,260)	-15.7%
Repair & Maintenance	16,070	53,495	81,000	81,000	-	0.0%
Supplies & Materials	394,963	315,574	413,890	413,225	(665)	-0.2%
Training & Education	49,850	25,943	52,674	52,674	-	0.0%
Utilities	64,798	68,934	82,940	82,940	-	0.0%
Total Other Operating	958,310	707,702	991,486	910,562	(80,925)	-8.2%
Capital Equipment	626,510	857,395	377,500	90,000	(287,500)	-76.2%
Total Expenditures	\$ 4,090,546	\$ 4,493,648	\$ 4,551,051	\$ 4,449,503	\$ (101,549)	-2.2%

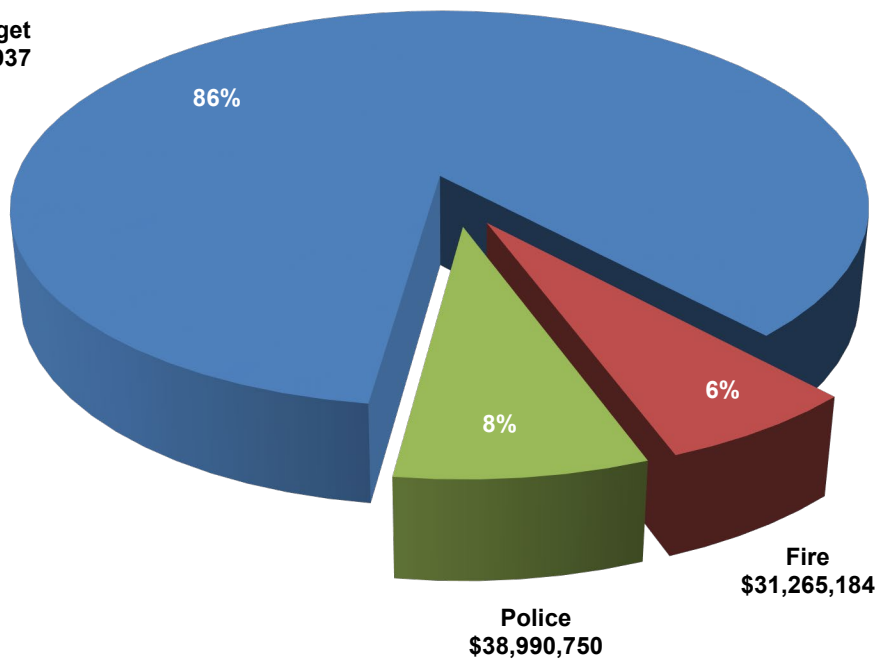
Communications (Multimedia Support)

Budget by Category

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
General Fund Contribution	\$ 1,700,733	\$ 1,767,440	\$ 1,918,650	\$ 1,987,345	\$ 68,695	3.6%
Capital Sales Tax Contribution	-	106,884	288,200	225,000	(63,200)	-21.9%
Cable Franchise Fee 1/2%	96,299	97,030	110,004	94,800	(15,204)	-13.8%
Charges for Goods & Services	416	927	400	400	-	0.0%
Total Sources	\$ 1,797,447	\$ 1,972,282	\$ 2,317,254	\$ 2,307,545	\$ (9,709)	-0.4%
Expenditures						
Fulltime	\$ 882,629	\$ 912,735	\$ 926,914	\$ 948,166	\$ 21,252	2.3%
Overtime	18,421	1,989	16,280	16,280	-	0.0%
Standby	388	391	800	800	-	0.0%
Part-time	33,767	37,037	43,382	45,573	2,190	5.0%
Eligible Leave Payout	434	440	54,200	7,200	(47,000)	-86.7%
Deferred Compensation	28,348	29,789	30,421	28,761	(1,660)	-5.5%
Wages	963,986	982,381	1,071,997	1,046,780	(25,218)	-2.4%
OASI	68,764	69,523	72,454	73,641	1,187	1.6%
Pension	156,987	160,370	153,477	148,237	(5,240)	-3.4%
Insurance	169,727	195,637	211,230	212,375	1,145	0.5%
Worker's Compensation	1,194	1,408	1,830	1,830	-	0.0%
Allowances	2,845	2,929	3,640	2,920	(720)	-19.8%
Fringe Benefits	330,753	360,344	370,177	365,362	(4,815)	-1.3%
Total Personnel	1,363,503	1,412,248	1,514,628	1,485,782	(28,846)	-1.9%
Professional Services	290,629	308,223	370,115	430,039	59,924	16.2%
Rentals	46,302	51,692	49,832	53,064	3,232	6.5%
Repair & Maintenance	5,953	23,552	27,040	46,700	19,660	72.7%
Supplies & Materials	80,584	67,537	60,299	59,290	(1,009)	-1.7%
Training & Education	6,252	211	5,640	5,790	150	2.7%
Utilities	4,225	1,935	1,500	1,880	380	25.3%
Total Other Operating	433,944	453,150	514,426	596,763	82,337	16.0%
Capital Equipment	-	106,884	288,200	225,000	(63,200)	-21.9%
Total Expenditures	\$ 1,797,447	\$ 1,972,282	\$ 2,317,254	\$ 2,307,545	\$ (9,709)	-0.4%

Public Safety

Total Budget
\$498,282,937



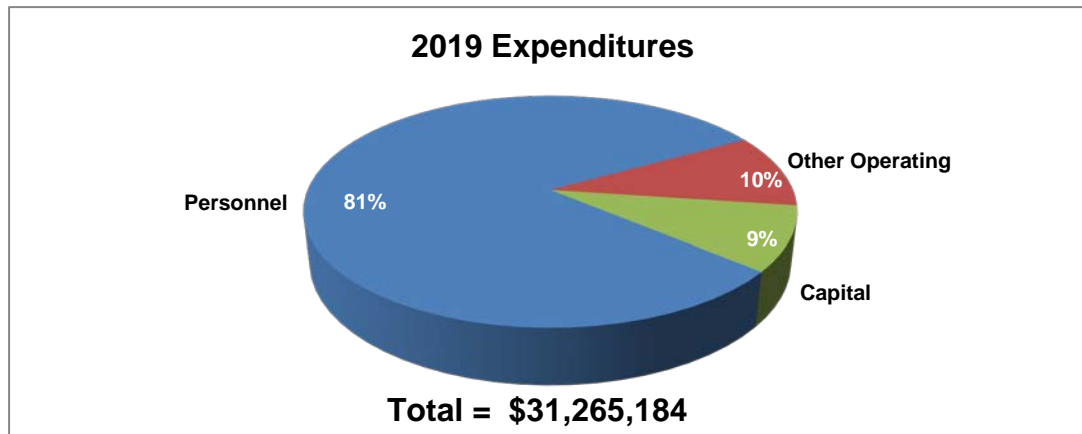
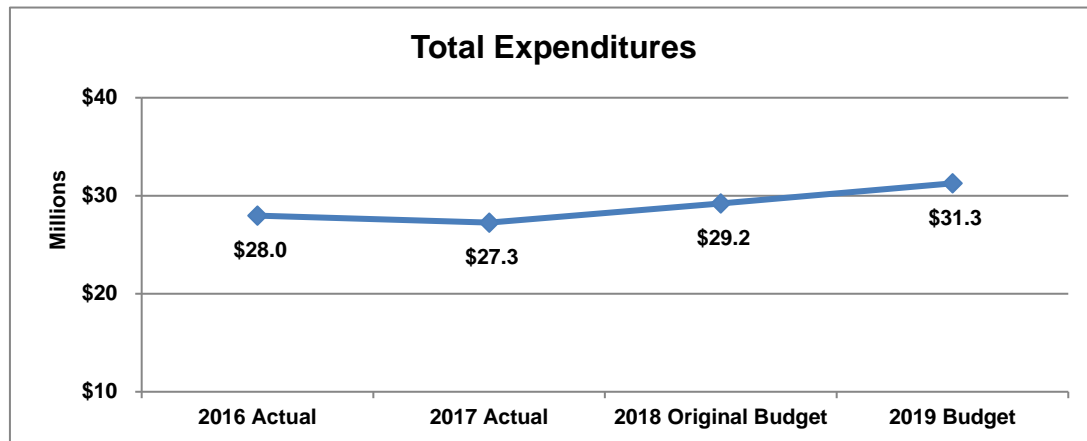
Fire.....	17
Police.....	24

Fire

Sioux Falls Fire Rescue (SFFR) is committed to protecting the people and property of our community from hazards and emergencies through education, risk reduction, and emergency response.

Budget Overview

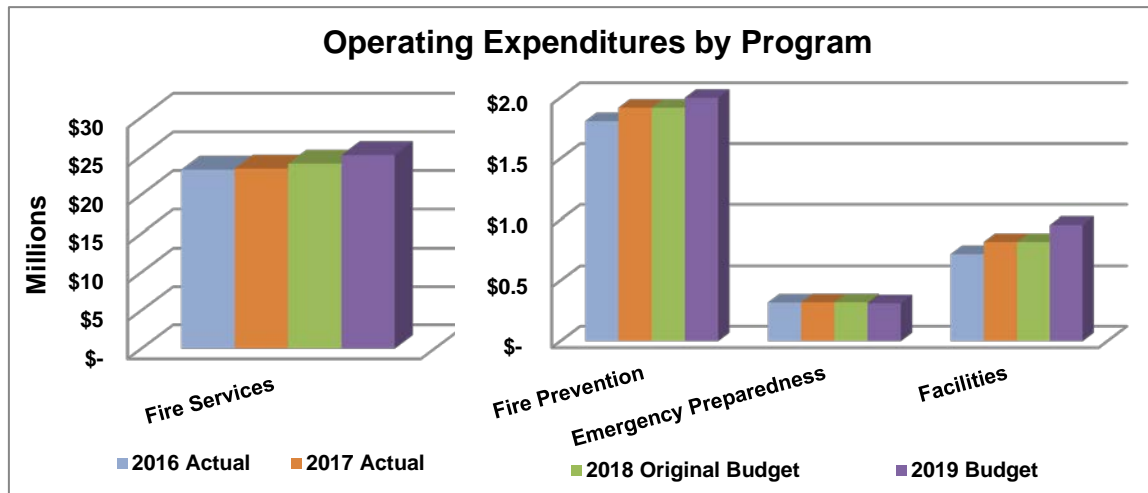
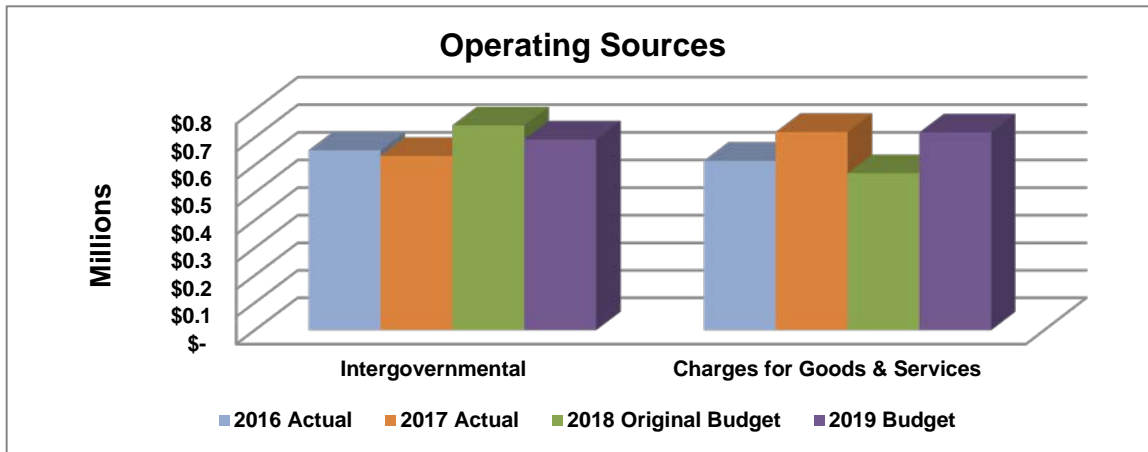
	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
General Fund Contribution	\$ 24,806,247	\$ 24,853,094	\$ 25,764,057	\$ 27,051,584	\$ 1,287,527	5.0%
Departmental	1,268,846	1,355,509	1,313,650	1,410,600	96,950	7.4%
Total Operating	26,075,093	26,208,602	27,077,707	28,462,184	1,384,477	5.1%
Capital Funds Contributions	1,890,299	1,050,443	2,121,060	2,803,000	681,940	32.2%
Total Sources	\$ 27,965,391	\$ 27,259,045	\$ 29,198,767	\$ 31,265,184	\$ 2,066,417	7.1%
Expenditures						
Personnel	\$ 23,059,066	\$ 23,704,172	\$ 24,082,777	\$ 25,250,173	\$ 1,167,397	4.8%
Other Operating	3,016,027	2,504,430	2,994,931	3,212,011	217,080	7.2%
Total Operating	26,075,093	26,208,602	27,077,707	28,462,184	1,384,477	5.1%
Capital	1,890,299	1,050,443	2,121,060	2,803,000	681,940	32.2%
Total Expenditures	\$ 27,965,391	\$ 27,259,045	\$ 29,198,767	\$ 31,265,184	\$ 2,066,417	7.1%



Fire (continued)

Operating Budget by Source and Program

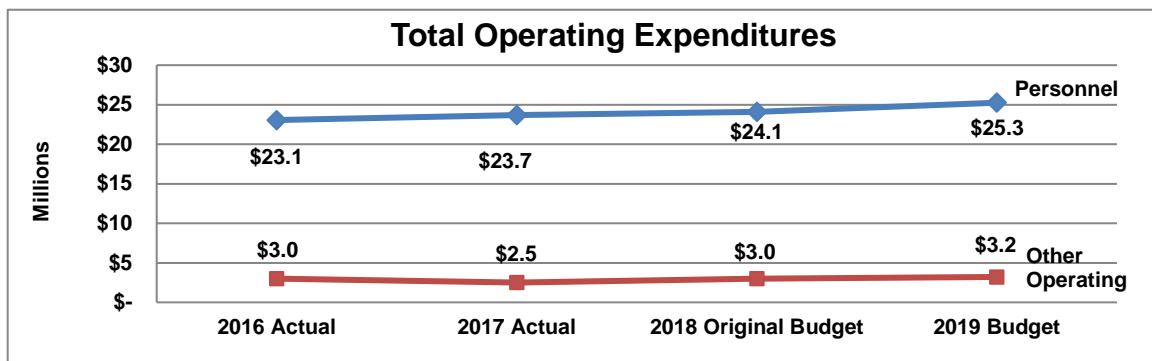
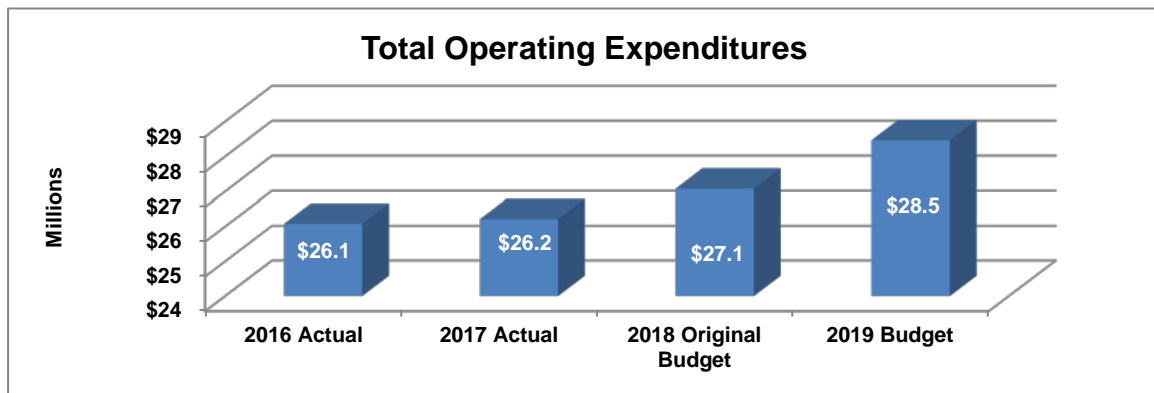
	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
General Fund Contribution	\$ 24,806,247	\$ 24,853,094	\$ 25,764,057	\$ 27,051,584	\$ 1,287,527	5.0%
Departmental						
Intergovernmental	653,211	632,860	743,550	692,500	(51,050)	-6.9%
Charges for Goods & Services	615,111	719,529	570,100	718,100	148,000	26.0%
Miscellaneous	524	3,120	-	-	-	
Total Departmental Sources	1,268,846	1,355,509	1,313,650	1,410,600	96,950	7.4%
Total Operating Sources	\$ 26,075,093	\$ 26,208,602	\$ 27,077,707	\$ 28,462,184	\$ 1,384,477	5.1%
Expenditures						
By Program						
Fire Services	\$ 23,228,974	\$ 23,369,308	\$ 24,018,465	\$ 25,123,717	\$ 1,105,252	4.6%
Fire Prevention	1,807,431	1,869,953	1,917,798	2,067,740	149,942	7.8%
Emergency Preparedness	320,046	303,219	322,246	313,329	(8,917)	-2.8%
Facilities	718,642	666,122	819,198	957,398	138,200	16.9%
Total Operating Expenditures	\$ 26,075,093	\$ 26,208,602	\$ 27,077,707	\$ 28,462,184	\$ 1,384,477	5.1%



Fire (continued)

Operating Budget by Category

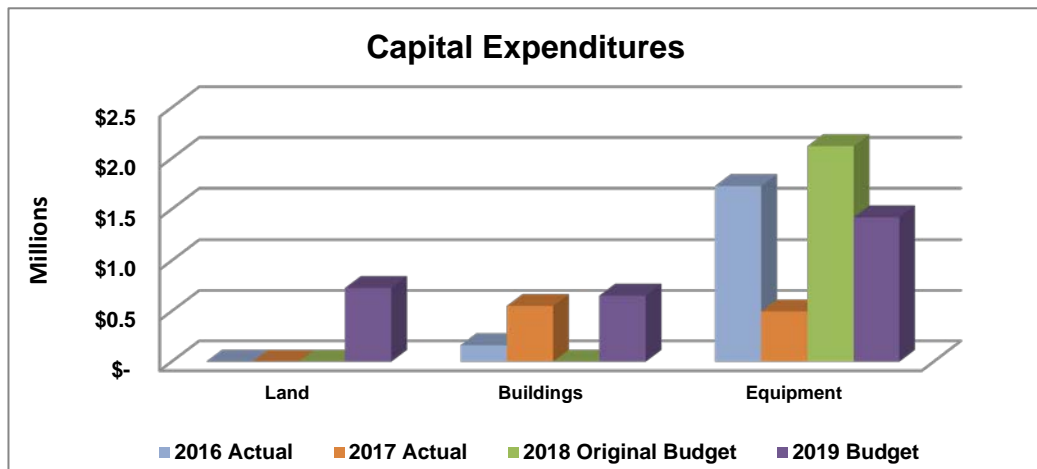
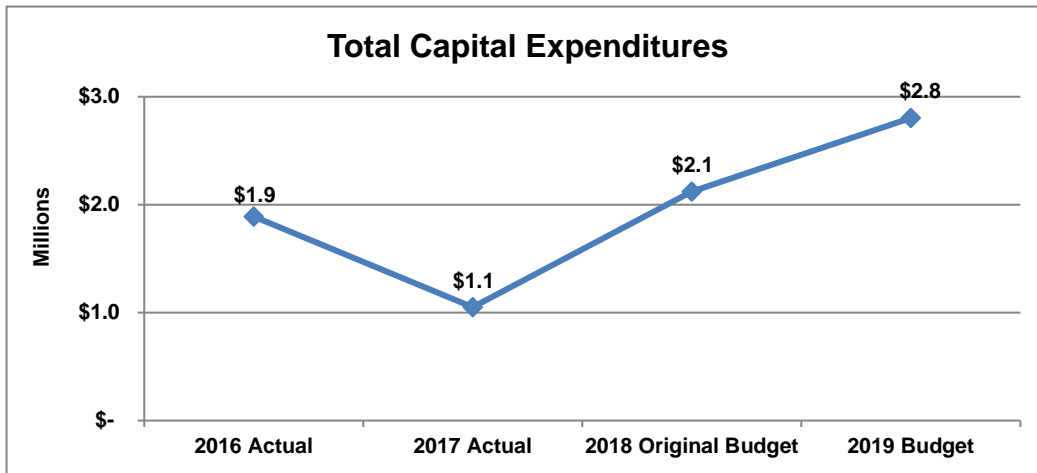
Expenditures	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Fulltime	\$ 14,256,949	\$ 13,425,379	\$ 14,199,206	\$ 14,695,334	\$ 496,128	3.5%
Overtime	323,132	1,411,619	1,191,838	1,476,000	284,163	23.8%
Standby	9,562	10,847	9,000	11,000	2,000	22.2%
Part-time	52,534	18,659	-	20,748	20,748	
Eligible Leave Payout	67,692	182,583	91,550	201,550	110,000	120.2%
Deferred Compensation	64,505	62,379	68,338	65,507	(2,831)	-4.1%
Wages	14,774,375	15,111,465	15,559,932	16,470,139	910,208	5.8%
OASI	265,773	260,325	262,715	275,274	12,559	4.8%
Pension	4,773,320	4,851,180	4,458,255	4,315,122	(143,133)	-3.2%
Insurance	2,298,971	2,615,661	2,888,704	3,275,997	387,293	13.4%
Worker's Compensation	750,879	674,410	708,401	708,401	-	0.0%
Allowances	195,748	191,131	204,770	205,240	470	0.2%
Fringe Benefits	8,018,918	8,332,382	8,260,130	8,504,760	244,630	3.0%
Total Personnel	23,059,066	23,704,172	24,082,777	25,250,173	1,167,397	4.8%
Professional Services	395,768	383,379	382,053	403,918	21,865	5.7%
Rentals	448,404	314,806	316,442	372,468	56,026	17.7%
Repair & Maintenance	681,259	694,228	936,526	1,076,026	139,500	14.9%
Supplies & Materials	1,063,744	691,286	811,224	830,049	18,825	2.3%
Training & Education	148,364	137,320	246,768	231,708	(15,060)	-6.1%
Utilities	278,795	280,551	301,917	297,842	(4,076)	-1.3%
Other Current	(307)	2,860	-	-	-	
Total Other Operating	3,016,027	2,504,430	2,994,931	3,212,011	217,080	7.2%
Total Operating Expenditures	\$ 26,075,093	\$ 26,208,602	\$ 27,077,707	\$ 28,462,184	\$ 1,384,477	5.1%



Fire (continued)

Capital Budget

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
Sales Tax Fund - Sales Tax	\$ 1,890,299	\$ 1,050,443	\$ 1,975,710	\$ 2,803,000	\$ 827,290	41.9%
Sales Tax Fund - Grant Funds	-	-	145,350	-	(145,350)	-100.0%
Total Capital Sources	\$ 1,890,299	\$ 1,050,443	\$ 2,121,060	\$ 2,803,000	\$ 681,940	32.2%
Expenditures						
Land	\$ -	\$ -	\$ -	\$ 730,000	\$ 730,000	
Buildings	162,996	552,369	-	654,000	654,000	
Equipment	1,727,302	498,074	2,121,060	1,419,000	(702,060)	-33.1%
Total Capital Expenditures	\$ 1,890,299	\$ 1,050,443	\$ 2,121,060	\$ 2,803,000	\$ 681,940	32.2%



Fire (continued)

Capital Program Detail

Description	Project Number	2019	2020	2021	2022	2023	Total Cost		
Capital Improvements Program									
Fire Training Ctr Burn Tower- Portable	9014	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000		
Public Safety Training Center	09017	730,000	-	-	-	-	730,000		
Construction of Fire Station #12 (SE)	09002	204,000	2,987,950	-	-	-	3,191,950		
Fire Station 7 Generator	09015	150,000	-	-	-	-	150,000		
Land Acquisition	09008	-	-	250,000	-	-	250,000		
Construction of Fire Station #13	09016	-	-	-	-	250,000	250,000		
Total Capital Improvements Program		1,384,000	2,987,950	250,000	-	250,000	4,871,950		
Other Capital Equipment Program									
	Qty		Qty	Qty	Qty	Qty			
Air Conditioner Unit	-	-	-	1	10,000	-	10,000		
Alerting Consoles	-	-	-	1	17,500	-	17,500		
Battalion Vehicle	-	1	27,500	-	-	-	27,500		
Battalion Vehicle	2	130,000	-	-	-	-	130,000		
Camera, Search	-	-	-	-	-	1	32,000		
Camera, Thermal Imaging	1	13,000	14	165,000	-	-	178,000		
Decontamination System - Inflatable	2	74,000	-	-	-	-	74,000		
Defibrillator/Monitor	-	-	-	15	390,000	-	390,000		
Emergency Management Vehicle	-	-	-	1	62,000	-	62,000		
Fire Truck	-	-	-	-	-	1	510,000		
Fire Truck	1	475,000	-	-	1	530,000	1,005,000		
Fire Truck, EVT	-	-	-	-	-	1	535,000		
Fire Truck, Ladder	-	1	480,000	-	-	-	480,000		
Fire Truck, Ladder	-	-	-	-	-	1	1,020,000		
Fire Truck, Rescue	-	-	-	1	525,000	1	530,000		
Generator, Back up	1	30,000	3	222,500	-	1	43,500		
Generator, Standby	1	42,000	-	-	-	-	42,000		
Hazmat Boom Trailer	-	1	15,000	-	-	-	15,000		
Hazmat Detection ID Ranger	1	50,000	-	-	-	-	50,000		
Location Kit, USAR Delsar Victim	-	1	56,000	-	-	-	56,000		
Medical Oxygen Generation System	1	30,000	-	-	-	-	30,000		
Outdoor Warning Sirens	2	50,000	2	52,000	2	52,000	2	52,000	258,000
Paging System	-	-	-	-	-	1	70,000	70,000	
Pickup	1	70,000	-	2	110,000	1	71,000	251,000	
Radios, Apparatus & Stations	-	1	44,000	1	36,000	1	36,000	116,000	
Radios, Mobile	-	1	33,000	-	-	-	-	33,000	
Radios, Network	-	-	-	-	-	1	715,000	715,000	
Rescue Boat, Motor	1	15,000	-	-	1	25,000	-	40,000	
SCBA Cylinder w/ Stage Compressor	2	90,000	1	45,000	-	1	45,000	180,000	
SCBA Test Machine	-	-	-	1	17,000	1	18,500	35,500	
Sedan	2	55,000	1	25,000	1	47,000	-	127,000	
Telehandler	-	-	-	1	50,000	-	-	50,000	
Trailer, Pump Test	1	90,000	-	-	-	-	-	90,000	
Trailer, USAR	-	-	-	-	-	1	60,000	60,000	
Truck, 1 Ton	1	185,000	-	-	-	-	-	185,000	
USAR Dive Equipment	-	-	-	-	1	12,000	1	150,000	
Utility Vehicle	-	1	37,000	-	-	-	-	37,000	
Van, EMS	-	1	22,500	-	-	-	-	22,500	
Warning System, Collapsible	1	20,000	-	-	-	-	-	20,000	
Wildland FF Package	-	-	-	1	188,000	-	-	188,000	
Wildland/EMS Response Unit	-	-	-	2	423,000	-	-	423,000	
Total Other Capital Equipment Program		1,419,000	1,224,500	1,927,500	1,363,000	3,144,000	9,078,000		
Total Capital Program		\$ 2,803,000	\$ 4,212,450	\$ 2,177,500	\$ 1,363,000	\$ 3,394,000	\$ 13,949,950		

Fire (continued)

Outcome Based Indicators

Fire Services: Protect lives and property from fires and other emergencies.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
Respond to 90% of emergency calls in 8:12 minutes. <i>Note: total response time includes dispatch, turnout and travel time.</i>	8:32 min	8:21 min	Not Available	8:21 min	8:21 min
Turnout to 90% of emergency calls in 1:30 minutes. <i>Note: turnout time is the time between when the alarm is received and travel begins.</i>	1:06 min	1:30 min	Not Available	1:30 min	1:30 min
Travel to 90% of emergency calls in 5:12 minutes.	5:11 min	5:12 min	Not Available	5:12 min	5:12 min
Keep fire loss below the statistical average of \$4.4 million.	\$4.4 million	\$4.4 million	\$4.0 million	\$4.4 million	\$4.4 million
Maintain percentage of property saved during a fire. <i>Value of property saved after fire exposure.</i>	97% \$136.7 million	98% N/A	98% \$256.1 million	98% N/A	98% N/A
Partner with community to increase the number of public access defibrillators.	797	825	782	850	825
Increase PulsePoint app followers with CPR notification enabled.	10,267	10,600	11,766	11,000	12,000
Maintain ISO Rating (on a scale of 1-10, 1 being the best).	1	1	1	1	1
Maintain accredited status.	Yes	Yes	Yes	Yes	Yes

Fire Prevention: Prevent fire safety risks.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
Inspect every commercial structure each year. <i>Number of building inspections completed.</i>	Yes 7,500	Yes 3,200	Yes 3,255	Yes 3,350	Yes 3,700
<i>Number of building project plans reviewed.</i>	400	400	409	409	450
Distribute smoke alarms to residents in need. <i>*2018 includes an anticipated private partnership.</i>	1,000	1,200	756	1,200*	900

Education: Provide fire and life safety education.

	2016 Result	2017 Target	2017 Results	2018 Target	2019 Target
Conduct CPR education to public (certified and hands-only).	5,359	5,990	5,556	6,300	6,000
Perform fire education in all public school K-5 classrooms in Sioux Falls. <i>Number of public school K-5 fire safety training students.</i>	Yes 10,650	Yes 10,650	Yes 10,003	Yes 11,300	Yes 11,600

Emergency Preparedness: Lessen the loss of life and reduce injuries and property damage during natural and man-made incidents.

	2016 Result	2017 Target	2018 Results	2018 Target	2019 Target
Install & maintain outdoor warning sirens within every city square mile.	Yes	Yes	Yes	Yes	Yes
Conduct multi-agency disaster exercises.	6	8	8	8	8
Conduct multi-agency emergency management training courses.	10	12	10	12	10

Fire (continued)

Staffing

	2014	2015	2016	2017	Budget	
					2018	2019
Year-end Authorized Positions	195	210	210	208	208	208
Part-time FTE's	1.3	1.8	1.8	0.7	0.0	0.7

2017 - Moved 2 Emergency Vehicle Technicians from Fire to Fleet

Statistics

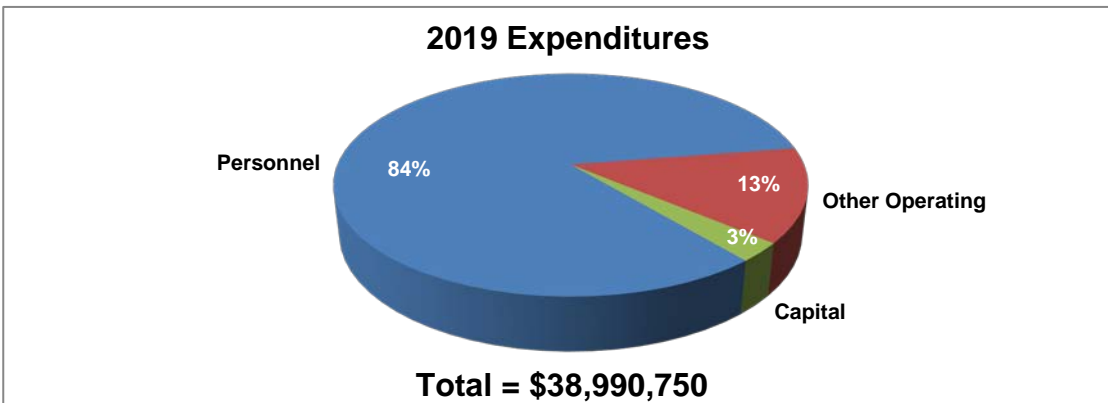
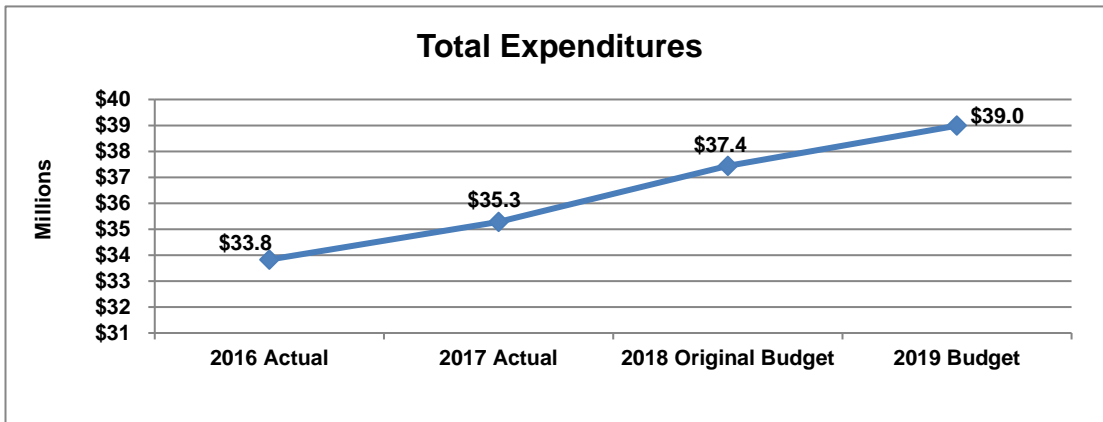
	2012	2013	2014	2015	2016	2017
Number of fire stations	10	10	10	11	11	11
Total Fires Incidents	449	325	316	294	282	342
Residential Fires	145	116	104	112	99	118
Non-residential Fires	41	30	32	22	40	40
Non-structure Fires (cars, storage, crops, grass, etc)	263	179	180	160	143	184
Value of property saved after fire exposure (\$ in millions)	\$109.6 M	\$384.1 M	\$145.6 M	\$116.5 M	\$136.7 M	\$256.1 M
Total Nonfire Incidents	10,151	10,724	11,101	12,072	12,650	12,488
Medical	5,717	5,809	6,227	6,793	6,821	6,746
False Alarms	1,506	1,599	1,604	1,587	1,680	1,479
Mutual Aid	49	39	50	31	44	79
Hazardous Materials	780	782	733	760	749	383
Other Hazardous Responses	189	290	217	243	305	526
Other Responses	1,910	2,205	2,270	2,658	3,051	3,275
Total Incidents	10,600	11,049	11,417	12,366	12,932	12,830
Total fire related casualties	5	4	0	0	0	1
Total civilian injuries related to fire incidents	14	11	10	13	7	12

Police

Partnering with the community to serve, protect, and promote quality of life. Utilizing a workforce of 300 staff, we provide public safety services 24 hours a day, seven days a week..

Budget Overview

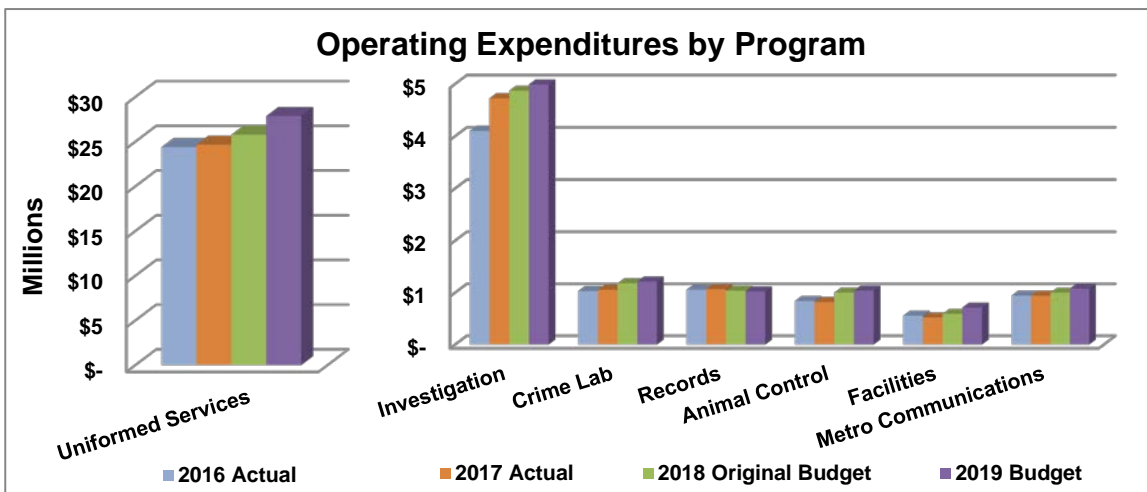
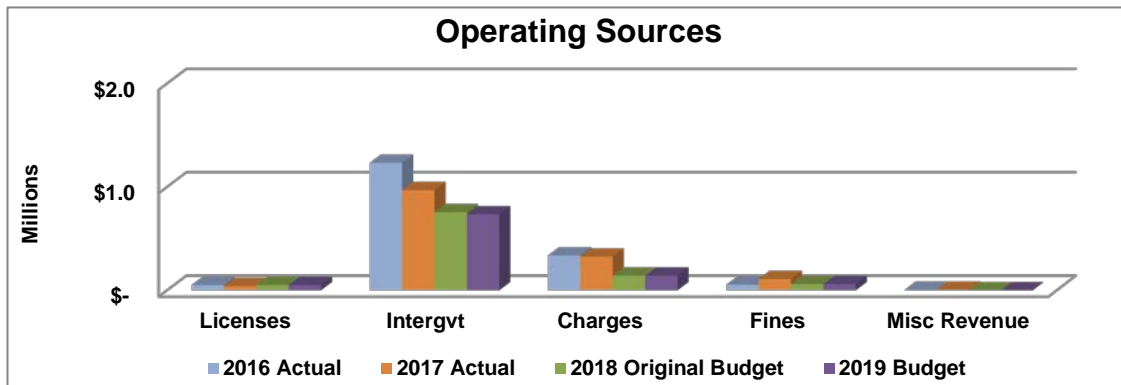
	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
General Fund Contribution	\$ 31,241,668	\$ 32,336,576	\$ 34,446,149	\$ 36,929,800	\$ 2,483,651	7.2%
Cottam Memorial Contribution	35	42	400	400	-	0.0%
Departmental	1,675,761	1,448,369	1,006,500	985,550	(20,950)	-2.1%
Total Operating	32,917,464	33,784,986	35,453,049	37,915,750	2,462,701	6.9%
Capital Funds Contributions	912,644	1,497,457	1,982,499	1,075,000	(907,499)	-45.8%
Total Sources	\$ 33,830,108	\$ 35,282,443	\$ 37,435,548	\$ 38,990,750	\$ 1,555,202	4.2%
Expenditures						
Personnel	\$ 28,048,464	\$ 29,189,960	\$ 30,722,334	\$ 32,603,712	\$ 1,881,378	6.1%
Other Operating	4,869,000	4,595,027	4,730,715	5,312,038	581,323	12.3%
Total Operating	32,917,464	33,784,986	35,453,049	37,915,750	2,462,701	6.9%
Capital	912,644	1,497,457	1,982,499	1,075,000	(907,499)	-45.8%
Total Expenditures	\$ 33,830,108	\$ 35,282,443	\$ 37,435,548	\$ 38,990,750	\$ 1,555,202	4.2%



Police (continued)

Operating Budget by Source & Program

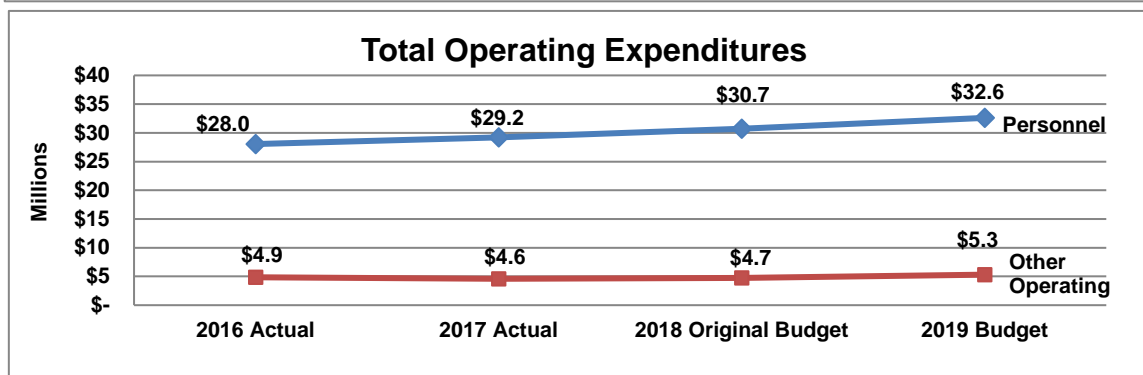
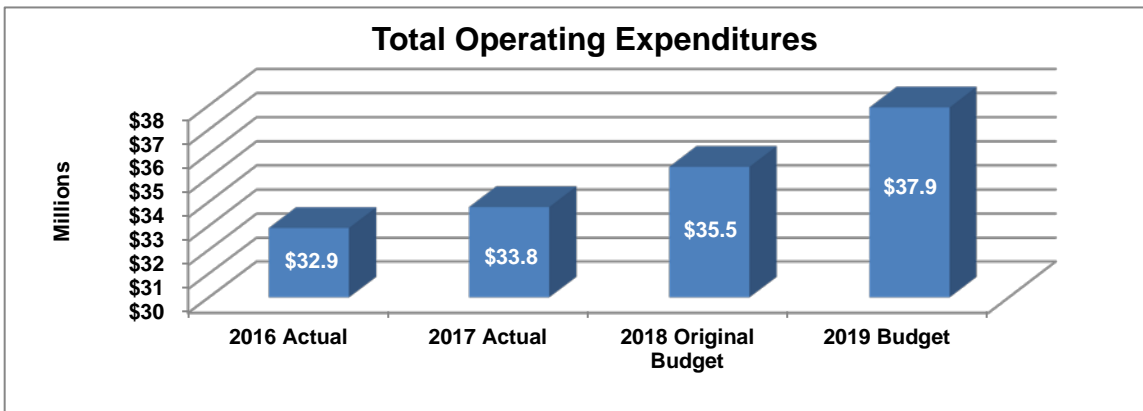
Sources	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
General Fund Contribution	\$ 31,241,668	\$ 32,336,583	\$ 34,446,149	\$ 36,929,800	\$ 2,483,651	7.2%
Cottam Memorial Contribution	35	35	400	400	-	0.0%
Departmental						
Licenses & Permits	49,781	40,265	50,000	50,000	-	0.0%
Intergovernmental	1,231,999	968,760	755,000	734,000	(21,000)	-2.8%
Charges for Goods & Services	336,607	325,383	141,500	141,500	-	0.0%
Contributions & Fines	53,818	108,627	60,000	60,000	-	0.0%
Miscellaneous Revenue	3,555	5,334	-	50	50	
Total Departmental Sources	1,675,761	1,448,369	1,006,500	985,550	(20,950)	-2.1%
Total Operating Sources	\$ 32,917,464	\$ 33,784,986	\$ 35,453,049	\$ 37,915,750	\$ 2,462,701	6.9%
Expenditures						
By Program						
Uniformed Services	\$ 24,388,659	\$ 24,653,659	\$ 25,769,914	\$ 27,854,756	\$ 2,084,842	8.1%
Investigation	4,102,666	4,725,885	4,871,522	4,991,039	119,517	2.5%
Crime Lab	1,030,755	1,056,120	1,180,192	1,214,647	34,455	2.9%
Records	1,057,118	1,065,428	1,039,970	1,023,902	(16,068)	-1.5%
Animal Control	839,445	819,199	1,000,643	1,040,925	40,282	4.0%
Facilities	556,352	522,228	591,789	711,543	119,753	20.2%
Metro Communications	942,469	942,469	999,017	1,078,938	79,921	8.0%
Total Operating Expenditures	\$ 32,917,464	\$ 33,784,986	\$ 35,453,049	\$ 37,915,750	\$ 2,462,701	6.9%



Police (continued)

Operating Budget by Category

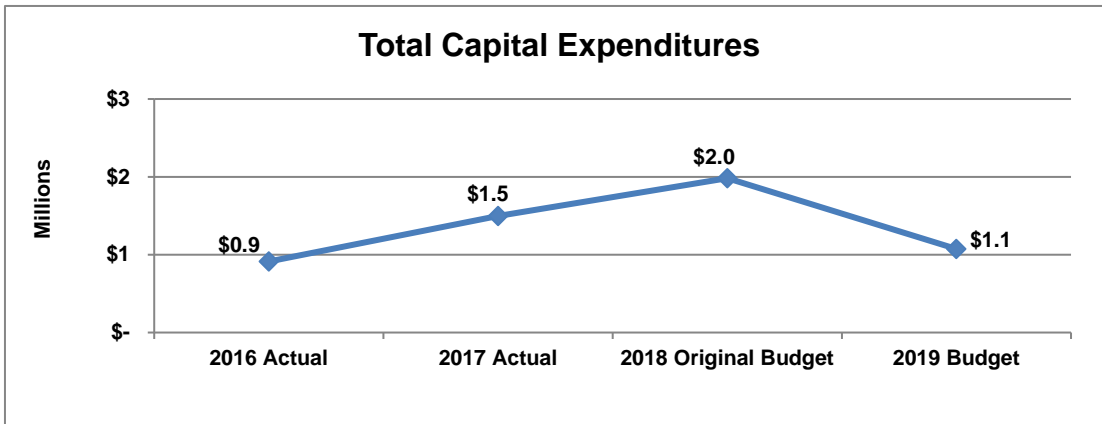
Expenditures	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Fulltime	\$ 17,772,371	\$ 18,676,505	\$ 19,954,893	\$ 21,177,927	\$ 1,223,034	6.1%
Part-time	251,635	210,947	131,480	135,092	3,612	2.7%
Overtime	1,296,690	946,475	951,500	951,500	-	0.0%
Standby	37,351	32,884	39,000	39,000	-	0.0%
Eligible Leave Payout	281,806	126,568	294,000	312,000	18,000	6.1%
Deferred Compensation	70,129	71,235	75,638	73,377	(2,261)	-3.0%
Wages	19,709,982	20,064,614	21,446,511	22,688,896	1,242,385	5.8%
OASI	398,380	399,111	424,174	450,294	26,120	6.2%
Pension	4,513,644	4,778,050	4,551,546	4,556,840	5,294	0.1%
Insurance	2,770,072	3,200,730	3,647,236	4,250,971	603,735	16.6%
Worker's Compensation	454,545	535,851	409,255	409,255	-	0.0%
Allowances	201,841	211,603	243,612	247,456	3,844	1.6%
Fringe Benefits	7,940,102	8,726,234	8,851,649	9,464,522	612,873	6.9%
Total Personnel	28,048,464	29,189,960	30,722,334	32,603,712	1,881,378	6.1%
Professional Services	1,136,283	1,019,002	933,973	946,759	12,786	1.4%
Metro Communications	942,469	942,469	999,017	1,078,938	79,921	8.0%
Rentals	411,647	456,108	457,815	633,585	175,770	38.4%
Repair & Maintenance	687,407	483,535	726,275	765,975	39,700	5.5%
Supplies & Materials	1,297,222	1,264,996	1,152,402	1,373,880	221,478	19.2%
Training & Education	100,940	118,610	146,121	196,871	50,750	34.7%
Utilities	293,032	310,307	315,111	316,030	919	0.3%
Total Other Operating	4,869,000	4,595,027	4,730,715	5,312,038	581,323	12.3%
Total Operating Expenditures	\$ 32,917,464	\$ 33,784,986	\$ 35,453,049	\$ 37,915,750	\$ 2,462,701	6.9%



Police (continued)

Capital Budget

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
Sales Tax Contribution	\$ 912,644	\$ 1,497,457	\$ 1,982,499	\$ 1,075,000	\$ (907,499)	-45.8%
Total Capital Sources	\$ 912,644	\$ 1,497,457	\$ 1,982,499	\$ 1,075,000	\$ (907,499)	-45.8%
Expenditures						
Buildings	\$ 49,197	\$ 522,914	\$ -	\$ -	\$ -	
Equipment	863,448	974,543	1,982,499	1,075,000	(907,499)	-45.8%
Total Capital Expenditures	\$ 912,644	\$ 1,497,457	\$ 1,982,499	\$ 1,075,000	\$ (907,499)	-45.8%



Police (continued)

Capital Program Detail

Description	2019		2020		2021		2022		2023		Total Cost
Other Capital Equipment Program	Qty		Qty		Qty		Qty		Qty		
ATV w/Trailer	1	\$ 20,000		\$ -		\$ -		\$ -		\$ -	\$ 20,000
Bomb Disposal Suit	-		2	60,000		-		-		-	60,000
Chromatograph, Gas	-		-	-	1	70,000		-		-	70,000
Digital Recording System	-		-	-	1	70,000		-		-	70,000
Digital Video Storage	-		-	-	1	50,000		-		-	50,000
Emergency Response Team Vehicle	-		-	-	1	300,000		-		-	300,000
Forensic Light Source	-		-	-	1	20,825		-		-	20,825
Forklift	-		-	-	1	27,000		-		-	27,000
Freezer	-		1	25,000		-		-		-	25,000
K-9 Dog	2	24,000		-	1	15,000	1	15,000		-	54,000
Motorcycle	2	36,000		-	2	36,000	2	36,000		-	108,000
Patrol Crossover, SCU	-		-	-	2	80,000		-		-	80,000
Patrol Crossover, K9	1	38,000	1	39,000		-		-	2	84,000	161,000
Patrol Crossover	13	532,000	14	546,000	13	520,000	15	574,000	13	546,000	2,718,000
Pickup	-		-	-	1	26,800		-		-	26,800
Pickup, 3/4 ton	1	51,000	1	53,000	2	90,000		-		-	194,000
Radios, (Mobile, Car)		176,000		176,000		176,000		200,000		200,000	928,000
Sedan	2	68,000	2	70,000	2	72,000	2	74,000	2	76,000	360,000
Spectrometer	1	80,000		-		-		-		-	80,000
Speed Trailer	-		-	-	2	16,200		-		-	16,200
Ticketing System, Electric	-		-	-	1	175,000		-		-	175,000
Trailer	-		-	-		-	1	15,000		-	15,000
Utility Vehicle	-		1	9,700		-		-		-	9,700
Van	-		-	-	1	25,800		-		-	25,800
Videoprobe	-		-	-	1	16,100		-		-	16,100
Video Technologies	1	50,000	2	100,000	1	50,000	2	100,000		-	300,000
Wrestling Mat	-		-	-	1	7,800		-		-	7,800
Total Capital Improvements Program		1,075,000		1,078,700		1,844,525		1,014,000		906,000	5,918,225
Total Capital Program		\$ 1,075,000		\$ 1,078,700		\$ 1,844,525		\$ 1,014,000		\$ 906,000	\$ 5,918,225

Police (continued)

Outcome Based Indicators

Implement and enhance community policing efforts in order to reduce crime and ensure the feeling of safety within the community.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Effectively deploy patrol officers in order to maintain or reduce average response times on priority calls. Note: Response time includes initial call to dispatch and dispatch to police arrival.	9 min. 17 sec.	9 min. 05 sec.	9 min. 23 sec.	9 min. 15 sec.	9 min. 15 sec.
2) Maintain or decrease Part I crimes per 1,000 population. Note: Part I crimes include murder, rape, robbery, aggravated assault, burglary, larceny, motor vehicle theft, and arson.	39.8 crimes	38.0 crimes	37.3 crimes	38.0 crimes	38.0 crimes

Maintain and improve traffic and pedestrian safety.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Maintain or increase the number of traffic specific enforcement measures per month. Note: These measures include monthly saturation patrols, patrolling traffic complaint areas and intersections with high accident rates.	125 avg/mth	135 avg/mth	130 avg/mth	135 avg/mth	135 avg/mth
2) Maintain or reduce the ratio of injury producing traffic accidents per 1,000	8.82	9.5	8.32	8.75	8.5

Effectively use case investigative techniques to clear reported crimes.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Increase or maintain clearance rates on Part I violent crimes. Note: Part I violent crimes are murder, rape, robbery and aggravated assault.	71.1 % cleared	70% cleared	73.1% cleared	72% cleared	72% cleared
2) Increase or maintain clearance rates on Part I property crimes. Note: Part I property crimes include burglary, larceny/theft, motor vehicle theft, and arson. Note: Cleared crimes refer to those in which at least one person is arrested, charged with the offense, and turned over to the court for prosecution. Exceptional clearances occur when some element beyond law enforcement control precludes the placing of formal charges against the offender, such as an uncooperative victim.	40.2% cleared	35% cleared	31.3% cleared	41% cleared	35% cleared

Police (continued)

Staffing

	2014	2015	2016	2017	Budget	
					2018	2019
Year-end Fulltime Positions	269	282	289	296	300	306
Part-time FTE's	4.7	4.9	6.0	5.3	3.2	3.1

2014 - Added 4 Police Officers and 1 Animal Control Officer, transferred 2 positions to Fleet

2015 - Added 5 Police Officers and 8 COPS Grant positions

2016 - Added 5 Police Officers, 1 Forensic Specialist, and 1 Evidence Technician

2017 - Added 4 Police Officers and 3 COPS Grant Positions

2018 - Added 4 Police Officers

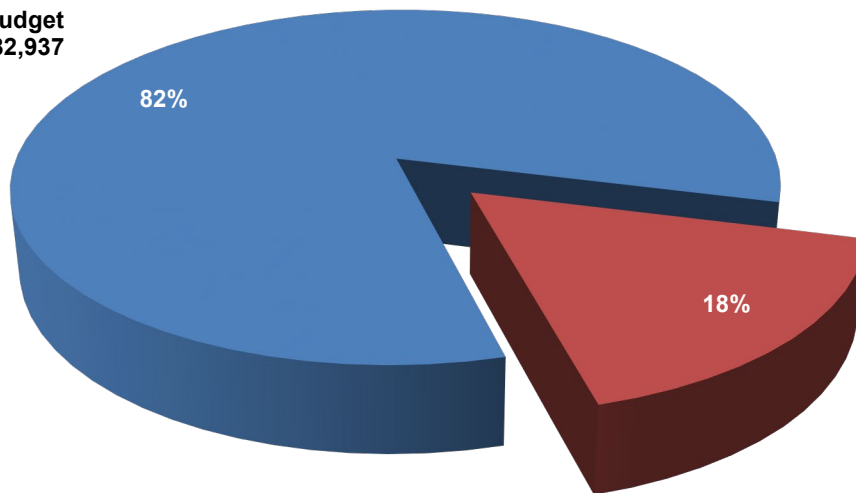
2019 - Added 5 Police Officers and 1 Sergeant

Statistics

	2012	2013	2014	2015	2016	2017
City Population	159,800	162,300	165,800	169,800	178,500	183,200
Number of Sworn Officers	231	235	235	244	252	259
Number of Civilian Employees	35	35	35	35	37	37
Aggravated Assaults	263	256	291	267	276	256
Arsons	52	25	27	28	48	47
Auto Thefts	316	322	346	472	697	544
Burglaries	870	881	846	973	896	667
Drunk Driving Arrests	1,387	1,072	1,106	1,128	1,152	1,220
Homicides	3	3	6	3	7	10
Larcenies	4,269	4,438	4,242	4,885	4,822	4,545
Rapes	153	142	148	138	160	122
Robberies	83	80	98	110	132	103
Traffic Citations Issued	36,020	26,718	28,613	27,386	29,491	32,283

Highways & Streets

Total Budget
\$498,282,937



Highways &
Streets
\$84,501,512

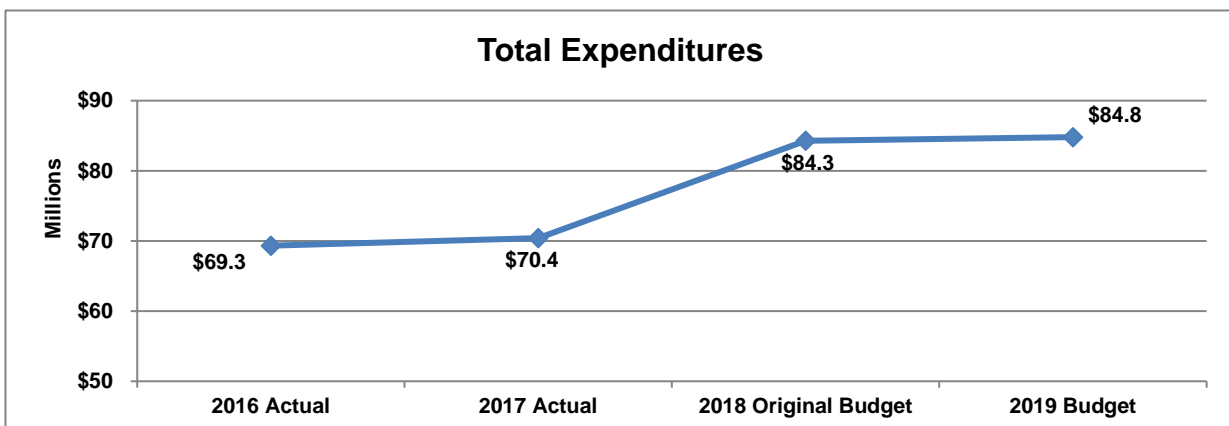
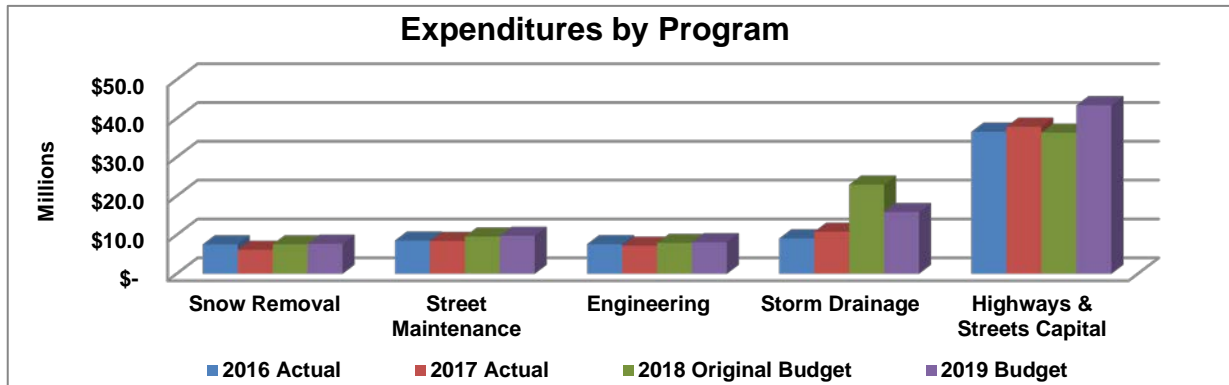
Highways and Streets 31

Highways & Streets

Excellence in public service starts with investing in our teams, technology, and equipment. We are committed to planning, constructing, and maintaining the public infrastructure while managing and protecting our environmental resources. We will meet our responsibilities through the wise use of public funds.

Function Overview

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
General Fund Contribution	\$ 14,882,211	\$ 13,058,503	\$ 15,982,280	\$ 16,668,253	\$ 685,973	4.3%
Departmental (General Fund)	8,804,427	8,717,947	9,049,166	8,892,986	(156,180)	-1.7%
Storm Drainage Fund Contribution	9,084,033	10,798,873	22,915,490	15,856,643	(7,058,847)	-30.8%
Capital Funds Contributions	36,559,559	37,841,945	36,318,309	43,385,417	7,067,108	19.5%
Total Sources	\$ 69,330,231	\$ 70,417,269	\$ 84,265,245	\$ 84,803,299	\$ 538,054	0.6%
Expenditures						
By Program						
Snow Removal	\$ 7,547,203	\$ 6,152,459	\$ 7,560,261	\$ 7,695,152	\$ 134,890	1.8%
Street Maintenance	8,532,205	8,420,073	9,561,502	9,763,688	202,186	2.1%
Engineering	7,607,231	7,203,919	7,909,682	8,102,399	192,718	2.4%
Total General Fund	23,686,639	21,776,450	25,031,446	25,561,239	529,794	2.1%
Storm Drainage Fund	9,084,033	10,798,873	22,915,490	15,856,643	(7,058,847)	-30.8%
Highways & Streets Capital	36,559,559	37,841,945	36,318,309	43,385,417	7,067,108	19.5%
Total Expenditures	\$ 69,330,231	\$ 70,417,269	\$ 84,265,245	\$ 84,803,299	\$ 538,055	0.6%
By Category						
Personnel	\$ 12,892,357	\$ 12,450,452	\$ 13,303,646	\$ 13,773,321	\$ 469,674	3.5%
Other Operating	13,478,111	12,491,109	15,375,502	15,312,774	(62,728)	-0.4%
Capital - Highways & Streets	36,559,559	37,841,945	36,318,309	43,385,417	7,067,108	19.5%
Capital - Storm Drainage	6,063,149	7,331,976	18,966,000	12,030,000	(6,936,000)	-36.6%
Debt (Storm Drainage)	337,054	301,787	301,787	301,787	-	0.0%
Total Expenditures	\$ 69,330,231	\$ 70,417,269	\$ 84,265,245	\$ 84,803,299	\$ 538,055	0.6%



Highways & Streets (continued)

Outcome Based Indicators

Efficiently plan, maintain, and construct public infrastructure.

	2016 Results	2017 Target	2017 Result	2018 Target	2019 Target
1) Planned vs. actual spending of Highways & Streets capital funded by Sales Tax	88%	90%	88%	90%	90%
2) Perform bridge condition surveys	22	25	25	22	25
3) Perform pavement condition surveys (percent of pavement surveyed)	0%	50%	0%	0%	100%

Operate a safe and efficient traffic control system.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Conduct traffic counts to determine impacts of future construction projects	476	475	522	475	500
2) Conduct turning movement counts to improve traffic signal timings	135	135	101	140	140
3) Conduct traffic studies and signal enhancement	175	180	148	180	180

Provide safe and rideable streets for the traveling public.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Increase average street Overall Condition Index (OCI) rating Note: 1-10 scale 10 being a new street	7.0	7.0	No Survey	7.0	7.0
2) Street sweeping expenditures per capita	\$6.45	\$6.90	\$6.31	\$6.90	\$6.90
3) Street maintenance cost per front foot Note: includes street sweeping, levy system maintenance, and traffic maintenance	\$1.71	\$1.70	\$1.63	\$1.70	\$1.70
4) Completed pothole repair requests within 24 hours	80%	80%	80%	80%	80%

Improve efficiency of snow removal.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Snow and ice control expenditures per					
a. Lane Mile	\$2,708	\$2,558	\$2,051	\$2,700	\$2,700
b. Front Foot	\$1.78	\$1.60	\$1.31	\$1.80	\$1.80
c. Per capita	\$47	\$45	\$35	\$45	\$45
2) Time it takes to plow the streets after a snow alert has been issued	30 hours	48 hours	30 hours	48 hours	48 hours

Educate the public about the storm sewer system and promote environmental awareness.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Public outreach by partnering with local volunteers to install storm sewer curb markers and corresponding educational door hangers	300	500	500	500	500

Highways & Streets (continued)

Staffing

Year-end Fulltime Positions	2014	2015	2016	2017	Budget	
					2018	2019
Highways & Streets	119	120	120	113	114	114
Storm Drainage	8	8	11	12	12	12
Total Positions	127	128	131	125	126	126

2017 - Moved GIS from Highways & Streets Engineering to Information Technology, Moved Contract Specialist to Finance
 2018 - Moved Project Manager position from Finance to Highways & Streets

Part-time FTE's	2014	2015	2016	2017	Budget	
					2018	2019
Highway & Streets	32.9	30.0	31.5	23.7	30.5	30.7

Statistics

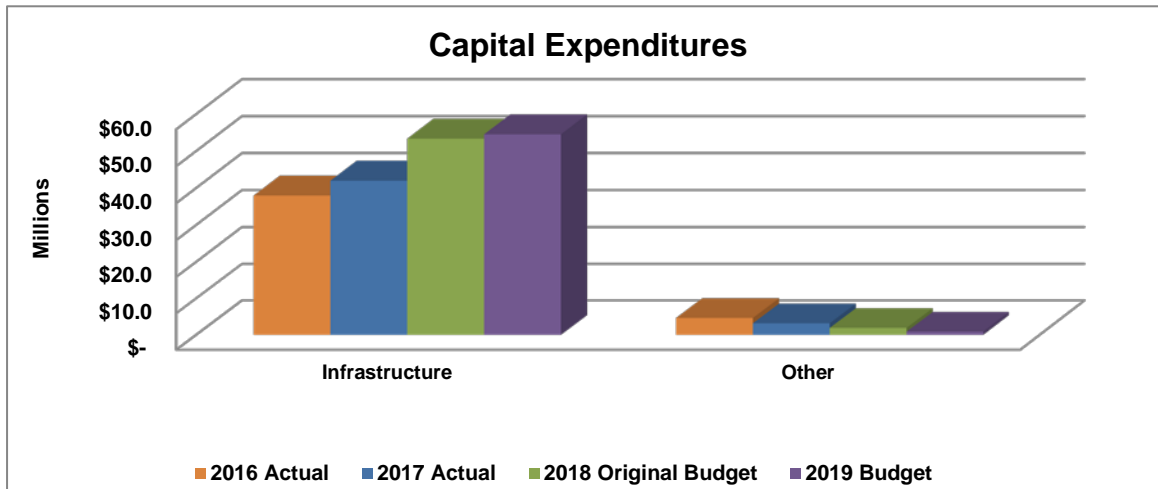
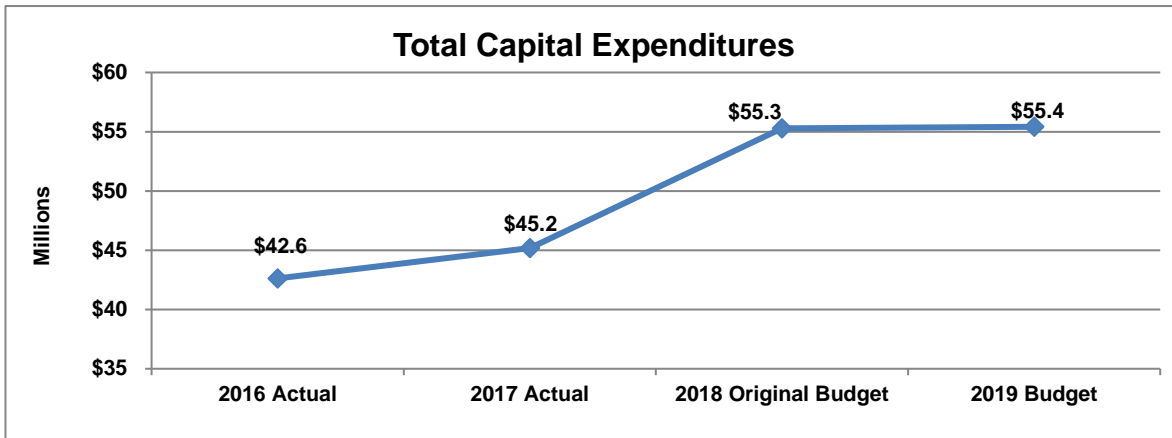
	2012	2013	2014	2015	2016	2017
Front Foot	4,488,587	4,540,650	4,794,345	4,884,281	4,914,160	4,985,528
Lane miles	2,834	2,881	2,921	2,952	3,060	3,109
Pothole calls	443	2,380	1,430	1,219	1,666	2,037
Crack sealing (blocks)	287	320	557	353	358	398
Surface treatment (blocks)	337	360	423	426	400	420
Mill and overlay (blocks)	297	326	237	242	193	255
Silt removal (tons)	47,916	36,817	4,850	19,800	264	1,874
Formal construction contracts managed	95	100	100	98	112	80
Inlets cleaned	2,053	1,457	1,778	2,908	3,104	4,463
Inlets/storm lines/Jetted/cleaned (feet)	322,850	240,601	319,246	404,720	482,531	562,325
Storm sewer lines televised (feet)	73,297	75,671	38,320	109,603	134,638	158,099
Grates cleaned after storm	2,290	2,827	2,034	2,529	1,803	1,517
Snow Alerts	3	4	4	6	3	5
Snow Fall (inches)	29.2	48.5	39.0	54.1	49.0	36.6

Highways & Streets (continued)

Capital Budget

Sources	2016	2017	2018	2019	Difference	
	Actual	Actual	Budget	Budget	\$	%
Sales Tax Fund - Sales Tax	\$ 31,822,528	\$ 34,402,260	\$ 31,665,309	\$ 35,854,417	\$ 4,189,108	13.2%
Sales Tax Fund - Platting Fees	1,738,485	330,931	1,478,000	1,551,000	73,000	4.9%
Sales Tax Fund - Federal Funds & Grants	2,736,325	1,430,991	2,875,000	5,050,000	2,175,000	75.7%
Sales Tax Fund - Outside Contributions	210,487	69,640	300,000	930,000	630,000	210.0%
Storm Drainage Fund Contribution	6,063,149	7,331,976	18,966,000	12,030,000	(6,936,000)	-36.6%
Flood Control Fund - Bond Funds	51,733	1,608,123	-	-	-	-
Railroad Relocation Fund - Federal Funds	-	-	-	-	-	-
Total Capital Sources	\$ 42,622,708	\$ 45,173,921	\$ 55,284,309	\$ 55,415,417	\$ 131,108	0.2%

Expenditures	2016	2017	2018	2019	Difference	
	Actual	Actual	Budget	Budget	\$	%
Land	\$ 4,199,844	\$ 3,046,368	\$ 1,833,000	\$ 750,000	\$ (1,083,000)	-59.1%
Buildings	118,429	1,838	-	-	-	-
Infrastructure	37,977,631	42,000,907	53,373,309	54,545,417	1,172,108	2.2%
Equipment	326,805	124,808	78,000	120,000	42,000	53.8%
Total Capital Expenditures	\$ 42,622,708	\$ 45,173,921	\$ 55,284,309	\$ 55,415,417	\$ 131,108	0.2%



Highways and Streets (continued)

Capital Program Detail

Description	Project Number	2019	2020	2021	2022	2023	Total Cost
Highways & Streets							
Capital Improvements Program							
Sales Tax							
Asphalt Street Rehabilitation Program	11079	\$ 5,188,065	\$ 5,674,025	\$ 5,628,967	\$ 5,900,635	\$ 6,119,129	\$ 28,510,821
Core Neighborhood Reconstruction Prog	11073	1,916,667	2,000,000	2,295,000	2,259,310	2,445,000	10,915,977
Surface Treatment Program	11074	1,337,880	1,550,000	1,600,000	1,650,000	1,700,000	7,837,880
Concrete Pavement Restoration	11001	2,915,403	3,365,000	3,515,000	3,770,000	3,915,000	17,480,403
Arterial Intersection Improvements	11012	1,817,000	1,018,000	250,000	800,000	1,000,000	4,885,000
Bridge and Retaining Wall Rehabilitation	11014	400,000	425,000	450,000	450,000	475,000	2,200,000
Major Street Reconstruction Program	11003	906,197	9,432,663	9,281,008	7,075,375	7,200,000	33,895,243
Arterial Street Improvements	11006	11,401,205	5,988,481	6,736,326	8,670,000	8,725,000	41,521,012
Downtown Area-Street & Utility Improve	11007	1,200,000	1,000,000	1,000,000	1,300,000	1,500,000	6,000,000
Right of Way Acquisition and Restoration	11009	500,000	750,000	750,000	750,000	900,000	3,650,000
Bridge Reconstruction Program	11086	4,725,000	150,000	350,000	6,000,000	400,000	11,625,000
ADA Improvements	11018	675,000	800,000	825,000	900,000	1,200,000	4,400,000
Railroad Crossing Improvement	11011	60,000	60,000	65,000	65,000	80,000	330,000
School District/Park Site Coordination	11002	75,000	150,000	175,000	175,000	175,000	750,000
SDDOT Project Coordination	11013	20,000	130,000	140,000	140,000	140,000	570,000
Traffic Signal Improvements	11010	220,000	220,000	234,000	234,000	234,000	1,142,000
Communications Network Upgrade	11008	100,000	225,000	225,000	225,000	225,000	1,000,000
Arrowhead Parkway Improvements	11064	50,000	150,000	750,000	-	-	950,000
26th St & I-229 Area Improvements	11016	300,000	-	-	-	-	300,000
85th St & I-29 Improvements	11017	100,000	200,000	100,000	-	-	400,000
Collector Street Expansion	11015	214,000	-	-	-	-	214,000
Veterans Parkway Construction	11067	50,000	-	50,000	100,000	100,000	300,000
Street Lights in Newly Developed Areas	11027	325,000	470,000	470,000	470,000	470,000	2,205,000
LED Street Light Upgrade Program	11030	450,000	500,000	540,000	540,000	540,000	2,570,000
Rail Yard Redevelopment	11066	200,000	-	-	-	-	200,000
49th St. Extension	11029	333,000	500,000	-	100,000	1,000,000	1,933,000
Pedestrian and Bicycle Improvements	11075	250,000	250,000	250,000	250,000	300,000	1,300,000
60th St N Improvements	11028	50,000	150,000	-	-	-	200,000
41st Street Improvements	11076	-	-	250,000	-	-	250,000
Salt Storage Facility	11088	-	110,000	1,687,500	-	-	1,797,500
Benson Road and I229 Area Improvements	11098	25,000	25,000	-	-	50,000	100,000
Minnesota Avenue and I229 Area Improvements	11099	-	25,000	-	-	100,000	125,000
Cliff Avenue and I229 Area Improvements	11100	-	-	-	-	100,000	100,000
Drainage Improvement in Existing Areas	11023	50,000	200,000	200,000	200,000	250,000	900,000
Light and Power Facility Enhancements	20005	-	-	160,000	-	2,800,000	2,960,000
City Wide Water Main Replacement	22003	355,000	400,000	400,000	400,000	400,000	1,955,000
Total Sales Tax		<u>36,209,417</u>	<u>35,918,169</u>	<u>38,377,801</u>	<u>42,424,320</u>	<u>42,543,129</u>	<u>195,472,836</u>
Other Financing							
Railroad Crossing Improvements	11011	50,000	50,000	50,000	50,000	50,000	250,000
School District/Park Site Coordination	11002	150,000	150,000	150,000	150,000	150,000	750,000
Arrowhead Parkway Improvements	11064	2,000,000	-	2,000,000	-	-	4,000,000
LED Street Light Upgrade Program	11030	25,000	25,000	25,000	25,000	25,000	125,000
85th Street - Louise Ave to Tallgrass Ave	11089	3,000,000	-	-	-	-	3,000,000
Pedestrian and Bicycle Improvements	11075	350,000	350,000	350,000	350,000	350,000	1,750,000
Total State Funds		<u>5,575,000</u>	<u>575,000</u>	<u>2,575,000</u>	<u>575,000</u>	<u>575,000</u>	<u>9,875,000</u>
Platting Fees							
Arterial Street Improvements	11006	1,551,000	1,590,000	1,630,000	1,670,000	1,710,000	8,151,000
Total Platting Fees		<u>1,551,000</u>	<u>1,590,000</u>	<u>1,630,000</u>	<u>1,670,000</u>	<u>1,710,000</u>	<u>8,151,000</u>
Total Capital Improvements Program		<u>43,335,417</u>	<u>38,083,169</u>	<u>42,582,801</u>	<u>44,669,320</u>	<u>44,828,129</u>	<u>213,498,836</u>
Other Capital Equipment Program							
Air Compressor	Qty 1	15,000	-	-	2 30,000	-	45,000
Electronic Display Signs		-	-	-	-	1 100,000	100,000
Generator Set		-	-	-	1 75,000	-	75,000
GPS Data Collector	- 1	27,000	-	-	-	-	27,000
GPS Unit	-	-	-	1 -	-	1 15,000	15,000
GPS, Mobile	- 1	8,000	-	-	-	-	8,000
Retroreflectometer		-	-	1 15,000	-	-	15,000
Robotic Total Station		-	-	1 31,000	-	-	31,000
Saw, Concrete		-	-	-	1 25,000	-	25,000
Trailer	1	35,000	-	1 11,000	-	-	46,000
Utility Trailer	- 1	19,000	-	-	-	-	19,000
Total Other Capital Equipment Program		<u>50,000</u>	<u>54,000</u>	<u>57,000</u>	<u>130,000</u>	<u>115,000</u>	<u>406,000</u>
Total Highways & Streets Capital Program		<u>\$ 43,385,417</u>	<u>\$ 38,137,169</u>	<u>\$ 42,639,801</u>	<u>\$ 44,799,320</u>	<u>\$ 44,943,129</u>	<u>\$ 213,904,836</u>

Highways and Streets (continued)

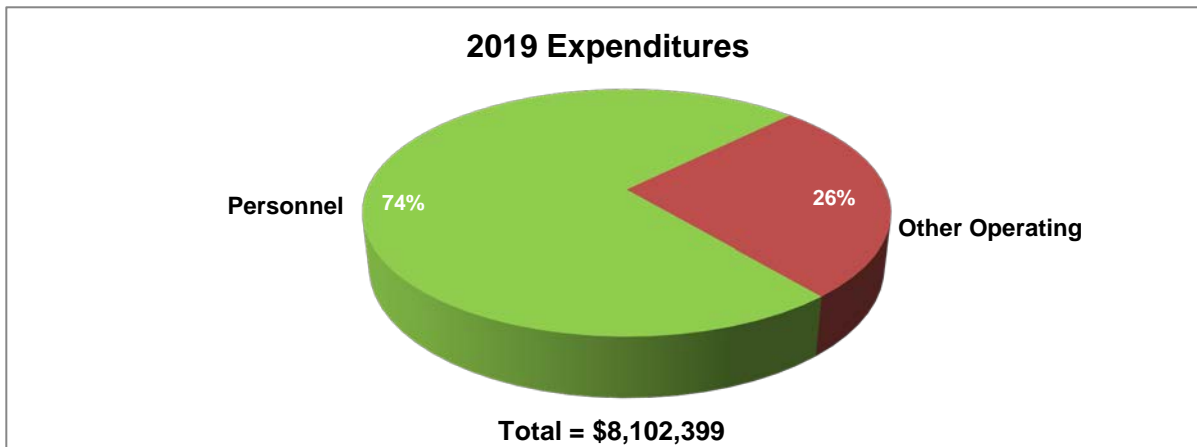
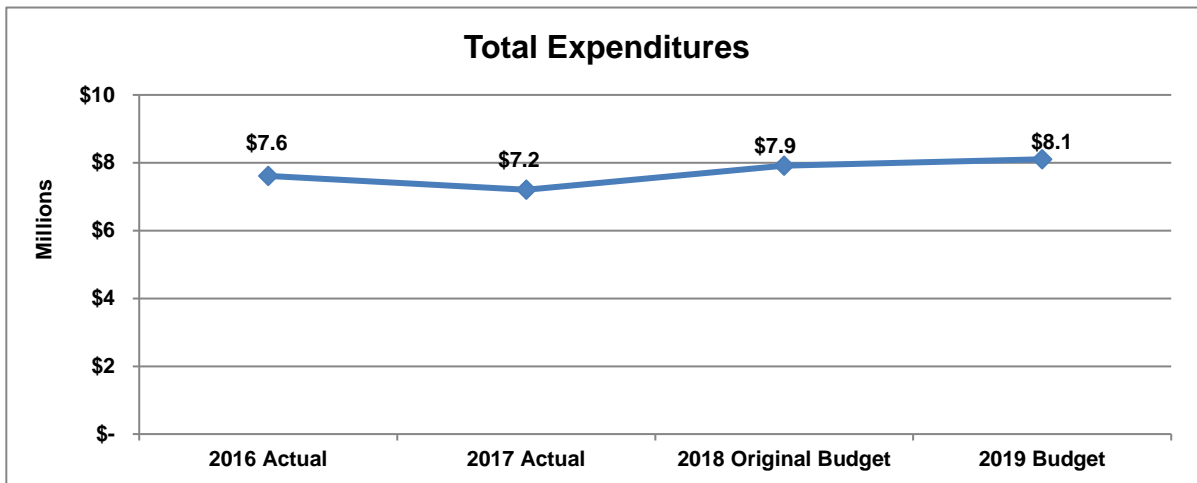
Capital Program Detail (continued)

Description	Project Number	2019	2020	2021	2022	2023	Total Cost
Storm Drainage							
Capital Improvements Program							
Storm Drainage Fees							
Drainage Improvements in Developing Areas	11020	\$ 2,570,000	\$ 2,020,000	\$ 2,780,000	\$ 2,010,000	\$ 4,370,000	\$ 13,750,000
Sump Pump Collection Systems	11021	375,000	400,000	425,000	450,000	475,000	2,125,000
Unforeseen Drainage Improvements	11022	250,000	260,000	270,000	270,000	280,000	1,330,000
Drainage Conveyance Improvements	11023	2,880,000	3,070,000	1,330,000	1,410,000	3,640,000	12,330,000
Regional Stormwater Analysis & Improve	11087	2,050,000	1,320,000	1,320,000	3,010,000	810,000	8,510,000
Terry Ave and 43rd St Drainage Improvements	11031	920,000	-	-	-	-	920,000
Flood Control System Improvements	11078	200,000	205,000	215,000	220,000	220,000	1,060,000
Covell Area Basin Drainage Improvements	11026	205,000	215,000	230,000	250,000	260,000	1,160,000
Indian Mound Retaining Wall Rehabilitation	11065	-	-	-	170,000	-	170,000
Arterial Street Improvements	11006	460,000	200,000	1,150,000	130,000	50,000	1,990,000
Pipe Lining Program	23002	50,000	50,000	50,000	50,000	60,000	260,000
Total Storm Drainage Fees		9,960,000	7,740,000	7,770,000	7,970,000	10,165,000	43,605,000
Storm Drainage/State Loans							
Non Point Source Improvements	11046	2,000,000	-	-	-	-	2,000,000
Total State Loans		2,000,000	-	-	-	-	2,000,000
Total Capital Improvements Program		11,960,000	7,740,000	7,770,000	7,970,000	10,165,000	45,605,000
Other Capital Equipment Program							
Mulcher, Hydroseeder	Qty 1	70,000	-	-	-	-	70,000
Total Other Capital Equipment Program		70,000	-	-	-	-	70,000
Total Storm Drainage Capital Program		\$ 12,030,000	\$ 7,740,000	\$ 7,770,000	\$ 7,970,000	\$ 10,165,000	\$ 45,675,000
Total Highways & Streets Capital Program		\$ 55,415,417	\$ 45,877,169	\$ 50,409,801	\$ 52,769,320	\$ 55,108,129	\$ 259,579,836

Engineering Program

Budget Overview

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
General Fund Contribution	\$ 6,623,288	\$ 6,266,766	\$ 6,844,972	\$ 7,037,369	\$ 192,397	2.8%
Departmental	983,943	937,152	1,064,710	1,065,030	320	0.0%
Total Sources	\$ 7,607,231	\$ 7,203,919	\$ 7,909,682	\$ 8,102,399	\$ 192,717	2.4%
Expenditures						
Personnel	\$ 5,845,599	\$ 5,469,611	\$ 5,783,607	\$ 5,969,993	\$ 186,386	3.2%
Other Operating	1,761,632	1,734,307	2,126,075	2,132,407	6,332	0.3%
Total Operating	7,607,231	7,203,919	7,909,682	8,102,399	192,718	2.4%
Total Expenditures	\$ 7,607,231	\$ 7,203,919	\$ 7,909,682	\$ 8,102,399	\$ 192,718	2.4%

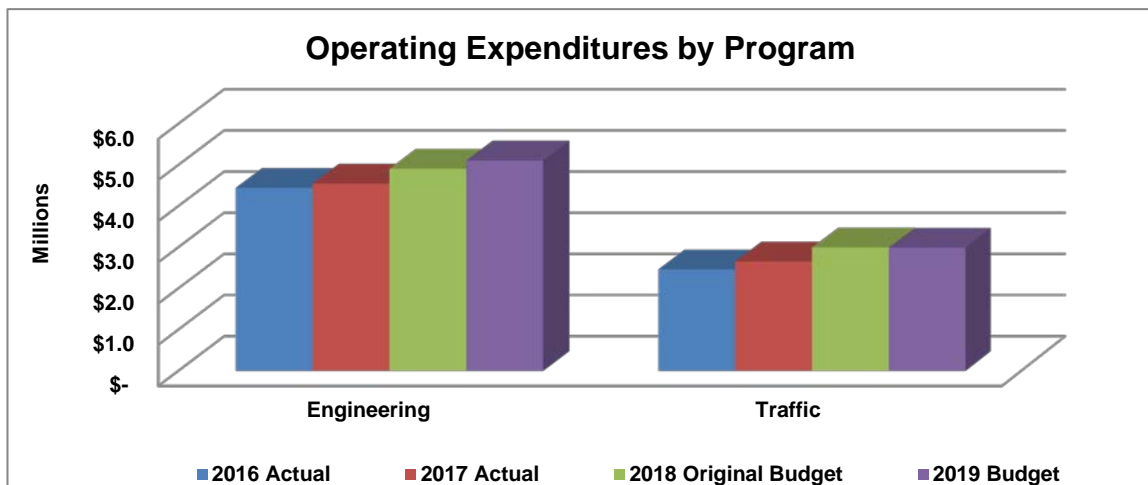
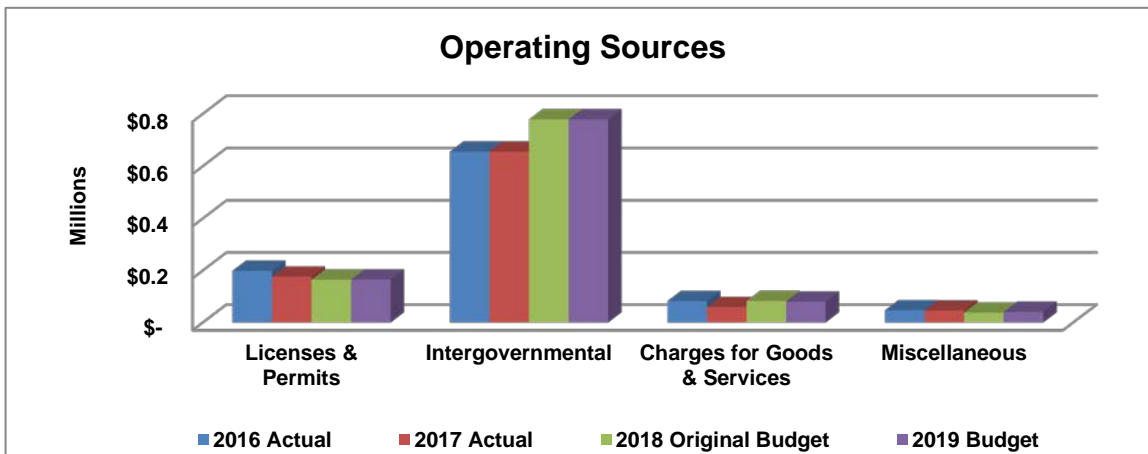


Engineering Program (continued)

Operating Budget by Source and Program

Sources	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
General Fund Contribution	\$ 6,623,288	\$ 6,266,766	\$ 6,844,972	\$ 7,037,369	\$ 192,397	2.8%
Departmental						
Licenses & Permits	198,763	176,370	164,710	165,030	320	0.2%
Intergovernmental	655,600	655,600	779,000	779,000	-	0.0%
Charges for Goods & Services	82,545	59,316	83,000	80,000	(3,000)	-3.6%
Miscellaneous	47,035	45,866	38,000	41,000	3,000	7.9%
Total Departmental Sources	983,943	937,152	1,064,710	1,065,030	320	0.0%
Total Operating Sources	\$ 7,607,231	\$ 7,203,919	\$ 7,909,682	\$ 8,102,399	\$ 192,717	2.4%
Expenditures						
By Program						
Engineering	\$ 4,446,379	\$ 4,548,675	\$ 4,911,604	\$ 5,111,074	\$ 199,470	4.1%
GIS*	697,278	-	-	-	-	-
Traffic	2,463,575	2,655,243	2,998,079	2,991,326	(6,753)	-0.2%
Total Operating Expenditures	\$ 7,607,231	\$ 7,203,919	\$ 7,909,682	\$ 8,102,399	\$ 192,717	2.4%

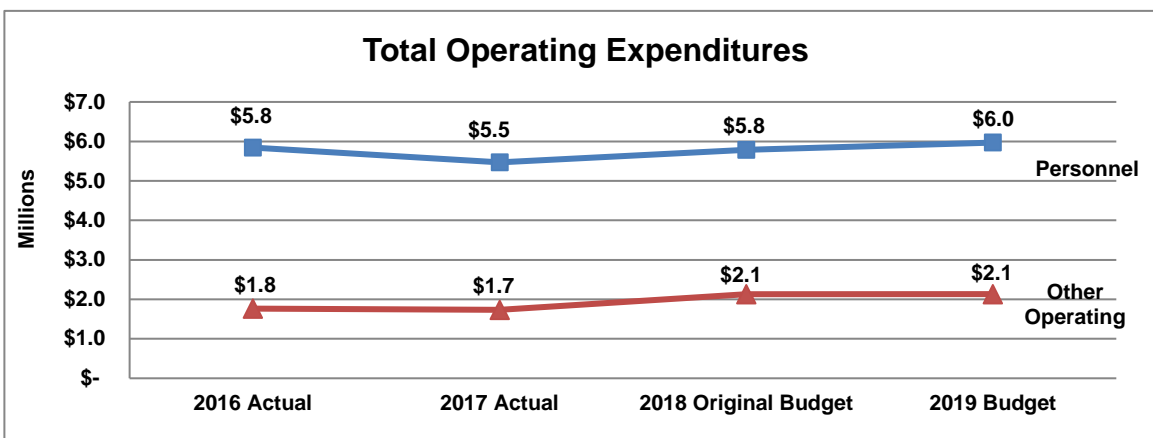
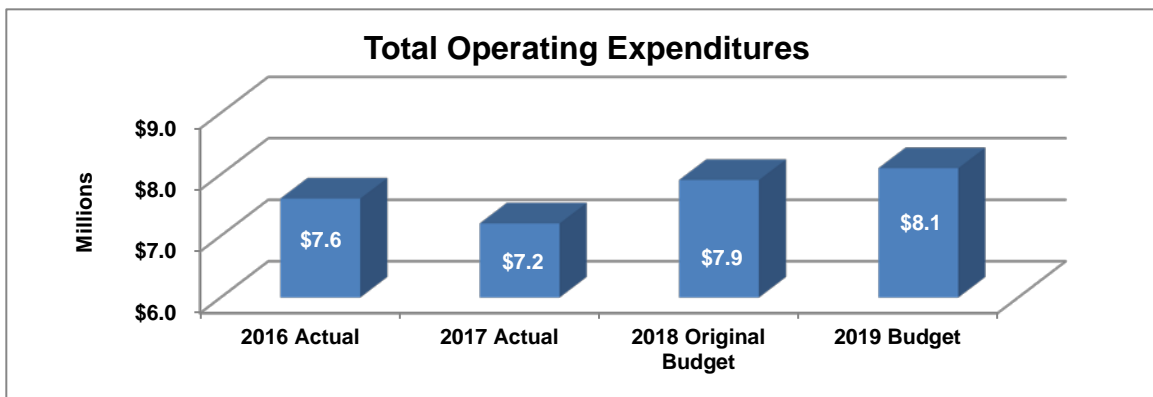
* GIS moved to Information Technology in 2017



Engineering Program (continued)

Operating Budget by Category

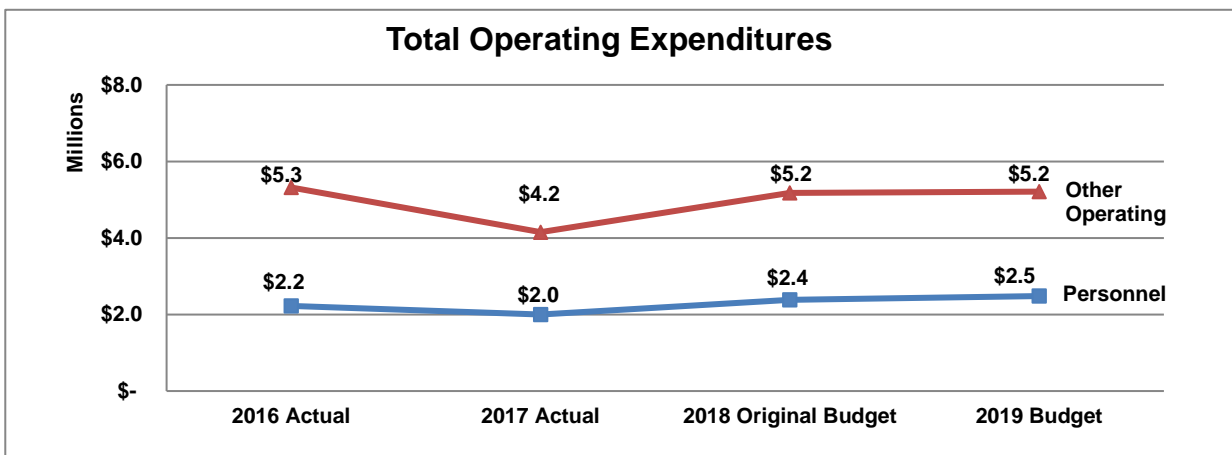
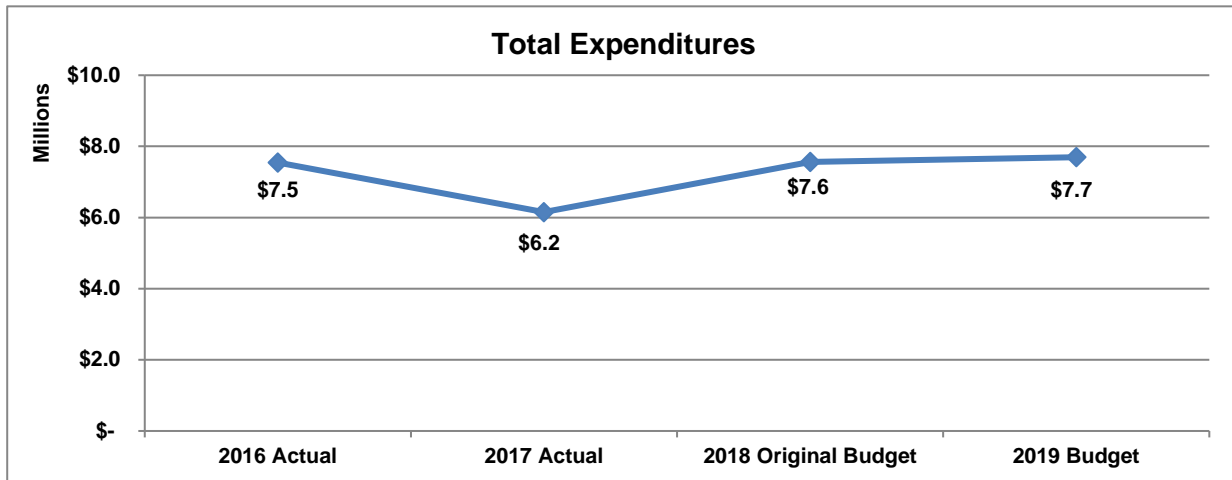
Expenditures	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Fulltime	\$ 3,904,590	\$ 3,535,844	\$ 3,819,049	\$ 3,897,023	\$ 77,974	2.0%
Overtime	26,361	18,257	21,232	21,232	0	0.0%
Standby	11,179	11,361	11,440	11,440	-	0.0%
Part-time	112,777	124,049	146,411	145,612	(799)	-0.5%
Eligible Leave Payout	20,447	96,764	100,890	164,441	63,551	63.0%
Deferred Compensation	67,384	64,754	67,814	69,261	1,447	2.1%
Wages	4,142,737	3,851,029	4,166,836	4,309,009	142,173	3.4%
OASI	298,751	274,786	296,730	294,196	(2,534)	-0.9%
Pension	706,435	636,242	617,659	588,500	(29,159)	-4.7%
Insurance	560,047	562,377	650,364	726,701	76,337	11.7%
Worker's Compensation	131,500	139,519	46,258	46,258	-	0.0%
Allowances	6,129	5,657	5,760	5,328	(432)	-7.5%
Fringe Benefits	1,404,111	1,343,796	1,320,041	1,366,787	46,746	3.5%
Total Personnel	5,845,599	5,469,611	5,783,607	5,969,993	186,386	3.2%
Professional Services	301,890	476,868	377,045	377,245	200	0.1%
Rentals	312,509	278,433	319,116	295,602	(23,514)	-7.4%
Repair & Maintenance	678,552	579,144	1,010,175	1,010,690	515	0.1%
Supplies & Materials	292,102	248,815	222,403	251,214	28,811	13.0%
Training & Education	48,049	22,822	60,085	60,085	-	0.0%
Utilities	128,531	128,225	137,251	137,570	319	0.2%
Total Other Operating	1,761,632	1,734,307	2,126,075	2,132,407	6,332	0.3%
Total Operating Expenditures	\$ 7,607,231	\$ 7,203,919	\$ 7,909,682	\$ 8,102,399	\$ 192,718	2.4%



Snow Removal Program

Budget Overview

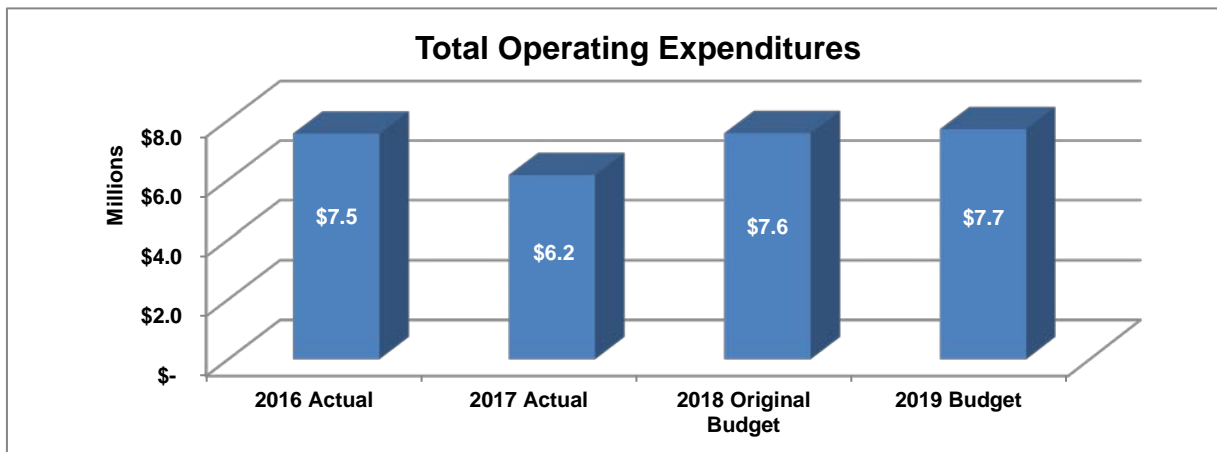
	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
General Fund Contribution	\$ 7,547,203	\$ 6,152,459	\$ 7,560,261	\$ 7,695,152	\$ 134,890	1.8%
Total Sources	\$ 7,547,203	\$ 6,152,459	\$ 7,560,261	\$ 7,695,152	\$ 134,890	1.8%
Expenditures						
Personnel	\$ 2,228,060	\$ 1,999,909	\$ 2,380,883	\$ 2,482,012	\$ 101,129	4.2%
Other Operating	5,319,142	4,152,549	5,179,379	5,213,140	33,761	0.7%
Total Operating	7,547,203	6,152,459	7,560,261	7,695,152	134,890	1.8%
Total Expenditures	\$ 7,547,203	\$ 6,152,459	\$ 7,560,261	\$ 7,695,152	\$ 134,890	1.8%



Snow Removal Program (continued)

Operating Budget by Category

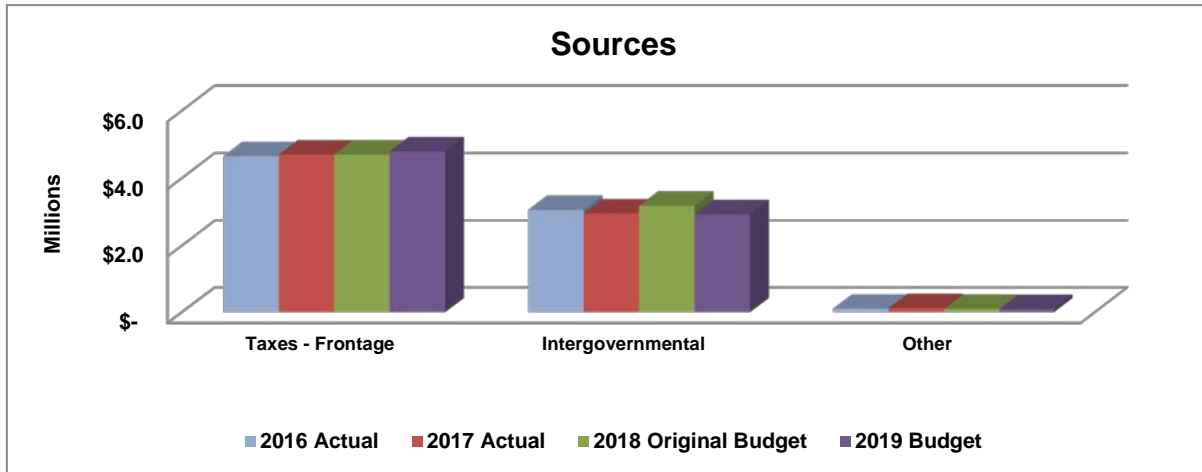
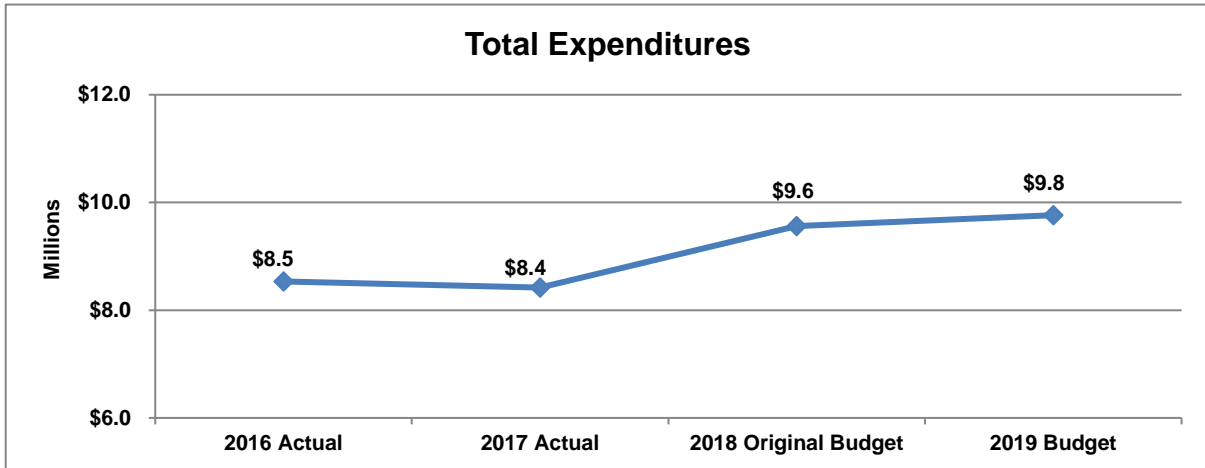
Sources	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
General Fund Contribution	\$ 7,547,203	\$ 6,152,459	\$ 7,560,261	\$ 7,695,152	\$ 134,890	1.8%
Expenditures						
Fulltime	\$ 810,171	\$ 794,116	\$ 1,195,507	\$ 1,175,131	\$ (20,376)	-1.7%
Wages Other Departments	165,629	117,935	165,000	165,000	-	0.0%
Overtime	342,853	233,713	200,000	200,000	-	0.0%
Standby	15,128	20,426	1,322	16,000	14,678	1110.5%
Part-time	232,457	181,315	140,000	259,840	119,840	85.6%
Eligible Leave Payout	455	4,582	43,219	37,081	(6,138)	-14.2%
Deferred Compensation	6,630	6,879	8,559	8,555	(4)	-0.0%
Wages	1,573,323	1,358,965	1,753,607	1,861,607	108,000	6.2%
OASI	115,542	98,191	94,018	112,751	18,733	19.9%
Pension	242,170	212,137	246,101	187,172	(58,929)	-23.9%
Insurance	193,203	205,236	245,587	278,912	33,325	13.6%
Worker's Compensation	103,823	125,379	41,570	41,570	-	0.0%
Fringe Benefits	539,196	542,752	533,258	507,654	(25,604)	-4.8%
Total Personnel	2,228,060	1,999,909	2,380,883	2,482,012	101,129	4.2%
Professional Services	767,124	770,989	1,033,705	1,028,705	(5,000)	-0.5%
Rentals	1,679,982	1,556,364	1,290,501	1,250,047	(40,454)	-3.1%
Repair and Maintenance	1,193,570	653,052	928,209	1,000,762	72,553	7.8%
Supplies & Materials	1,676,485	1,170,665	1,925,421	1,932,027	6,606	0.3%
Training & Education	515	160	100	100	-	0.0%
Utilities	1,465	1,320	1,444	1,500	56	3.9%
Total Other Operating	5,319,142	4,152,549	5,179,379	5,213,140	33,761	0.7%
Total Operating Expenditures	\$ 7,547,203	\$ 6,152,459	\$ 7,560,261	\$ 7,695,152	\$ 134,890	1.8%



Street Maintenance Program

Budget Overview

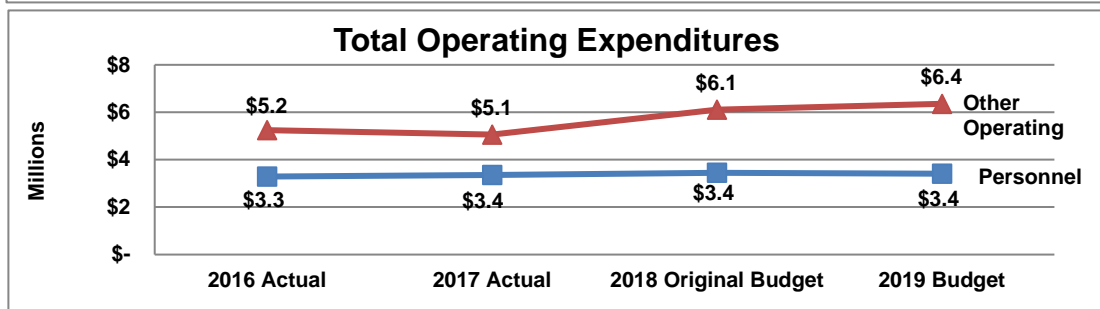
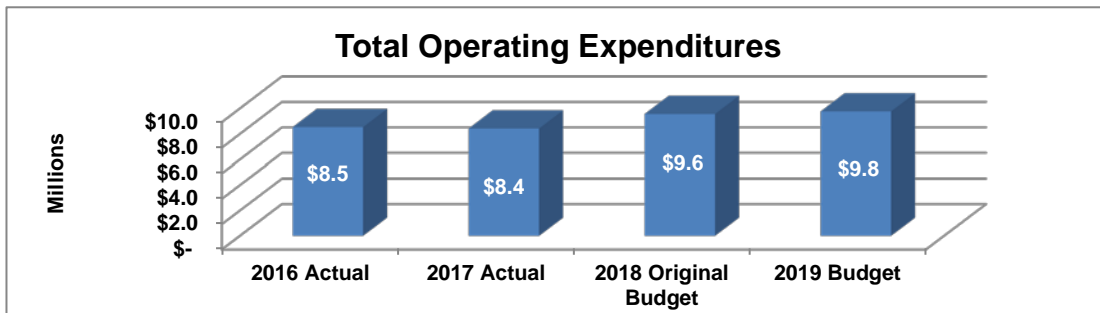
	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
General Fund Contribution	\$ 711,720	\$ 639,278	\$ 1,577,046	\$ 1,935,732	\$ 358,686	22.7%
Departmental	7,820,485	7,780,795	7,984,456	7,827,956	(156,500)	-2.0%
Total Operating	8,532,205	8,420,073	9,561,502	9,763,688	202,186	2.1%
Total Sources	\$ 8,532,205	\$ 8,420,073	\$ 9,561,502	\$ 9,763,688	\$ 202,186	2.1%
Expenditures						
Personnel	\$ 3,289,770	\$ 3,360,156	\$ 3,447,110	\$ 3,406,969	\$ (40,140)	-1.2%
Other Operating	5,242,435	5,059,917	6,114,393	6,356,718	242,326	4.0%
Total Operating	8,532,205	8,420,073	9,561,502	9,763,688	202,186	2.1%
Total Expenditures	\$ 8,532,205	\$ 8,420,073	\$ 9,561,502	\$ 9,763,688	\$ 202,186	2.1%



Street Maintenance Program (continued)

Operating Budget by Category

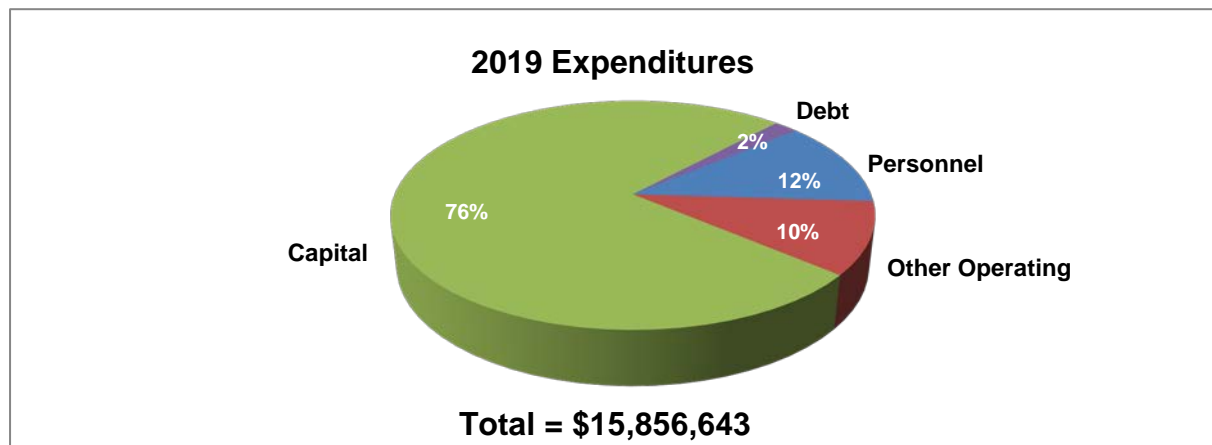
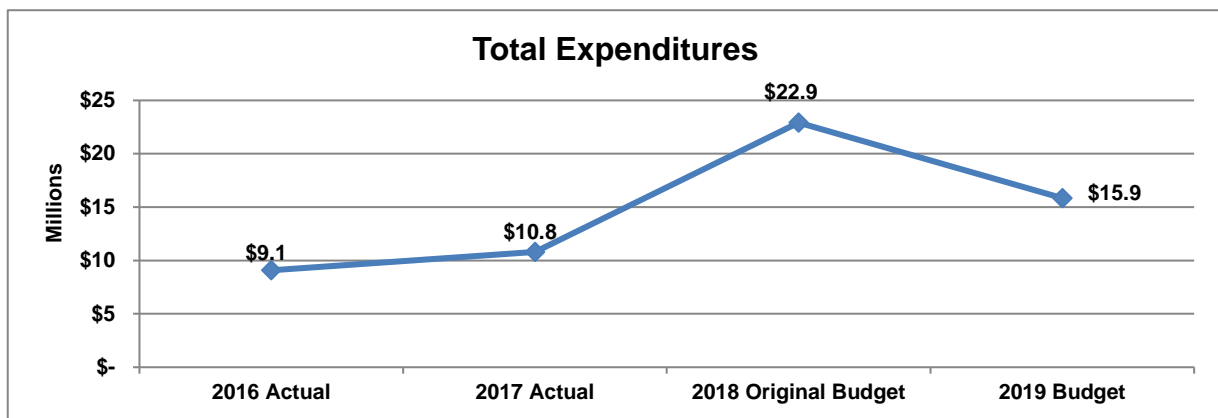
	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
General Fund Contribution	\$ 711,720	\$ 639,278	\$ 1,577,046	\$ 1,935,732	\$ 358,686	22.7%
Departmental						
Taxes - Frontage	4,651,830	4,699,854	4,700,000	4,795,000	95,000	2.0%
Intergovernmental	3,061,827	2,952,935	3,182,956	2,932,956	(250,000)	-7.9%
Charges for Goods & Services	100,217	114,464	100,000	100,000	-	0.0%
Miscellaneous	6,612	13,542	1,500	-	(1,500)	-100.0%
Total Departmental Sources	7,820,485	7,780,795	7,984,456	7,827,956	(156,500)	-2.0%
Total Operating Sources	\$ 8,532,205	\$ 8,420,073	\$ 9,561,502	\$ 9,763,688	\$ 202,186	2.1%
Expenditures						
Fulltime	\$ 1,724,005	\$ 1,801,388	\$ 1,726,493	\$ 1,689,545	\$ (36,948)	-2.1%
Wages Other Departments	11,144	5,306	-	-	-	-
Overtime	48,243	54,576	183,000	183,000	-	0.0%
Standby	11,308	13,190	1,825	11,400	9,575	524.7%
Part-time	531,783	287,183	559,104	572,160	13,056	2.3%
Eligible Leave Payout	-	114,546	59,683	51,207	(8,476)	-14.2%
Deferred Compensation	12,246	11,457	11,820	12,037	217	1.8%
Wages	2,338,729	2,287,645	2,541,925	2,519,349	(22,576)	-0.9%
OASI	170,087	162,454	135,012	160,531	25,519	18.9%
Pension	330,150	372,868	344,388	265,435	(78,953)	-22.9%
Insurance	301,400	364,047	363,172	399,042	35,870	9.9%
Workers' Compensation	149,404	173,142	62,613	62,613	-	0.0%
Fringe Benefits	780,954	910,057	770,173	727,090	(43,083)	-5.6%
Total Personnel	3,289,770	3,360,156	3,447,110	3,406,969	(40,140)	-1.2%
Professional Services	80,242	32,880	36,085	216,205	180,120	499.2%
Rentals	1,376,698	1,341,157	1,682,090	1,655,940	(26,150)	-1.6%
Repair & Maintenance	1,815,954	1,680,199	2,095,889	2,196,500	100,611	4.8%
Supplies & Materials	229,791	313,809	432,649	431,859	(791)	-0.2%
Training & Education	3,988	2,255	1,316	1,316	-	0.0%
Utilities	1,701,357	1,672,081	1,866,364	1,854,899	(11,464)	-0.6%
Other Miscellaneous	34,406	17,537	-	-	-	-
Total Other Operating	5,242,435	5,059,917	6,114,393	6,356,718	242,326	4.0%
Total Operating Expenditures	\$ 8,532,205	\$ 8,420,073	\$ 9,561,502	\$ 9,763,688	\$ 202,186	2.1%



Storm Drainage

Budget Overview

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
Storm Drainage Funds Contribution	\$ 493,023	\$ 1,217,598	\$ 2,898,469	\$ 2,577,682	\$ (320,787)	-11.1%
Departmental	8,591,010	9,581,275	20,017,021	13,278,961	(6,738,060)	-33.7%
Total Sources	\$ 9,084,033	\$ 10,798,873	\$ 22,915,490	\$ 15,856,643	\$ (7,058,847)	-30.8%
Expenditures						
Personnel	\$ 1,528,928	\$ 1,620,776	\$ 1,692,047	\$ 1,914,347	\$ 222,300	13.1%
Other Operating	1,154,902	1,544,335	1,955,656	1,610,509	(345,147)	-17.6%
Total Operating	2,683,830	3,165,111	3,647,703	3,524,856	(122,847)	-3.4%
Capital	6,063,149	7,331,976	18,966,000	12,030,000	(6,936,000)	-36.6%
Debt	337,054	301,787	301,787	301,787	-	0.0%
Total Expenditures	\$ 9,084,033	\$ 10,798,873	\$ 22,915,490	\$ 15,856,643	\$ (7,058,847)	-30.8%



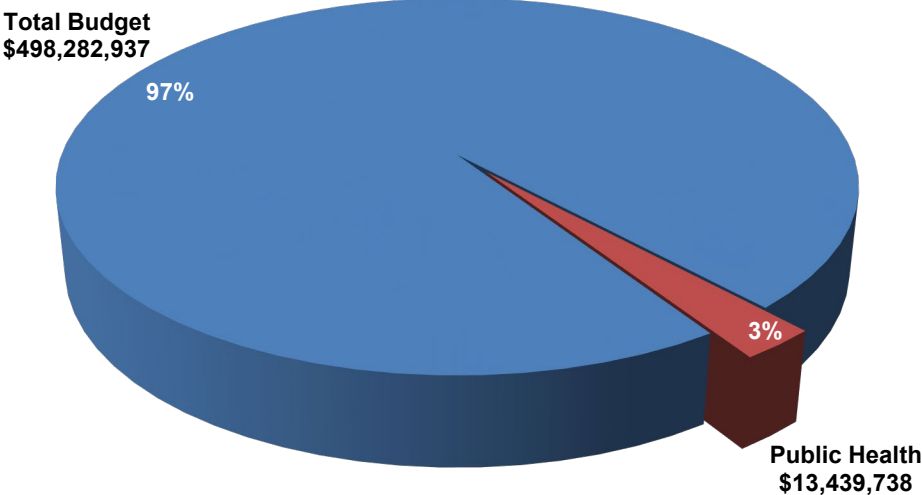
Storm Drainage (continued)

Budget by Category

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
Storm Drainage Fund Contribution	\$ 493,023	\$ 1,217,598	\$ 2,898,469	\$ 2,577,682	\$ (320,787)	-11.1%
Departmental						
Taxes	7,322,638	8,149,147	9,408,630	10,151,680	743,050	7.9%
Special Assessments	1,213,598	1,364,243	1,118,291	1,087,181	(31,110)	-2.8%
Miscellaneous	54,774	67,886	1,540,100	2,040,100	500,000	32.5%
Other (SRF Notes, Transfer-In)	-	-	7,950,000	-	(7,950,000)	-100.0%
Total Departmental Sources	8,591,010	9,581,275	20,017,021	13,278,961	(6,738,060)	-33.7%
Total Sources	\$ 9,084,033	\$ 10,798,873	\$ 22,915,490	\$ 15,856,643	\$ (7,058,847)	-30.8%
Expenditures						
Fulltime	\$ 845,810	\$ 921,340	\$ 999,108	\$ 1,082,119	\$ 83,011	8.3%
Wages Other Departments	238,603	190,085	230,194	285,194	55,000	23.9%
Overtime	34,454	11,131	5,981	5,981	-	0.0%
Standby	7,655	6,581	1,520	1,520	-	0.0%
Part-time	-	28,627	59,360	44,000	(15,360)	-25.9%
Eligible Leave Payout	340	10,007	450	450	-	0.0%
Deferred Compensation	19,453	22,736	23,739	24,983	1,244	5.2%
Wages	1,146,314	1,190,508	1,320,352	1,444,247	123,895	9.4%
OASI	83,519	86,188	80,931	85,793	4,862	6.0%
Pension	175,382	187,389	151,254	184,233	32,979	21.8%
Insurance	122,699	155,851	138,454	199,387	60,933	44.0%
Allowances	1,014	840	1,056	687	(369)	-34.9%
Fringe Benefits	299,095	344,080	290,764	384,307	93,543	32.2%
Total Personnel	1,528,928	1,620,776	1,692,047	1,914,347	222,300	13.1%
Professional Services	305,744	311,461	347,177	155,877	(191,300)	-55.1%
Rentals	113,324	155,229	287,416	250,640	(36,776)	-12.8%
Repair & Maintenance	680,761	992,341	1,233,060	1,109,575	(123,486)	-10.0%
Supplies & Materials	46,525	78,270	64,874	71,289	6,415	9.9%
Training & Education	2,498	2,592	16,110	16,110	-	0.0%
Utilities	6,051	4,441	7,019	7,019	-	0.0%
Total Other Operating	1,154,902	1,544,335	1,955,656	1,610,509	(345,147)	-17.6%
Land	1,541,661	1,231,853	1,233,000	200,000	(1,033,000)	-83.8%
Equipment	264,775	124,808	-	70,000	70,000	
Infrastructure	4,256,714	5,975,315	17,733,000	11,760,000	(5,973,000)	-33.7%
Total Capital	6,063,149	7,331,976	18,966,000	12,030,000	(6,936,000)	-36.6%
Debt	337,054	301,787	301,787	301,787	-	0.0%
Total Expenditures	\$ 9,084,033	\$ 10,798,873	\$ 22,915,490	\$ 15,856,643	\$ (7,058,847)	-30.8%

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Public Health



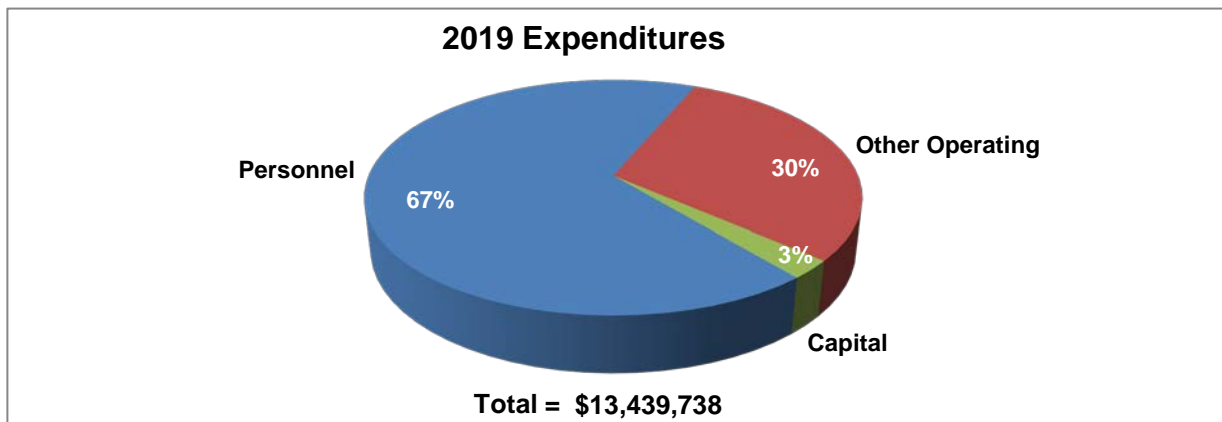
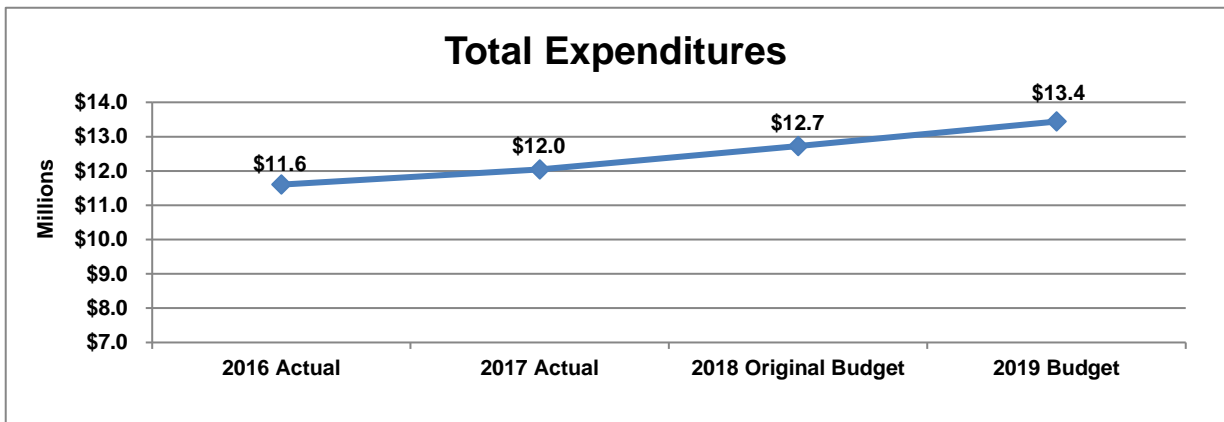
Public Health

OUR MISSION- To improve the quality of life for the residents of Sioux Falls by preventing or controlling disease, mitigating adverse health conditions and threats, and by providing an open door to primary health services.

OUR VISION- To understand and influence the health and well-being of the residents of Sioux Falls.

Budget Overview

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
General Fund Contribution	\$ 2,215,237	\$ 3,216,464	\$ 2,432,033	\$ 2,966,986	\$ 534,953	22.0%
Operating Revenues						
Charges (Net)	4,324,855	4,203,954	5,690,444	5,300,482	(389,962)	-6.9%
Intergovernmental	4,047,920	3,708,998	3,723,744	3,937,929	214,185	5.8%
Licenses & Permits	321,998	298,435	304,110	304,110	-	0.0%
Fines, Contributions, Interest	173,426	131,557	156,500	119,000	(37,500)	-24.0%
Miscellaneous	360,922	431,809	330,681	470,931	140,250	42.4%
Total Departmental	9,229,121	8,774,753	10,205,479	10,132,452	(73,027)	-0.7%
Capital Funds Contributions	156,917	48,194	88,000	340,300	252,300	286.7%
Total Sources	\$ 11,601,275	\$ 12,039,412	\$ 12,725,512	\$ 13,439,738	\$ 714,226	5.6%
Expenditures						
Personnel	\$ 7,848,193	\$ 8,269,753	\$ 8,772,790	\$ 9,075,335	\$ 302,545	3.4%
Other Operating	3,596,165	3,721,464	3,864,722	4,024,103	159,381	4.1%
Total Operating	11,444,358	11,991,217	12,637,512	13,099,438	461,926	3.7%
Capital	156,917	48,194	88,000	340,300	252,300	286.7%
Total Expenditures	\$ 11,601,275	\$ 12,039,412	\$ 12,725,512	\$ 13,439,738	\$ 714,226	5.6%



Public Health (continued)

Operating Budget by Source and Program

Falls Community Health Clinic

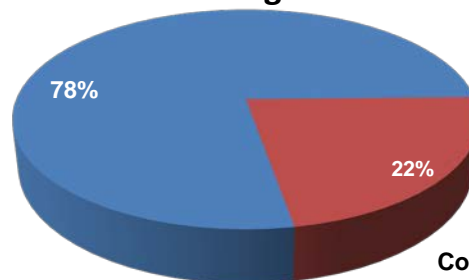
	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
General Fund Contribution	\$ 893,622	\$ 1,761,399	\$ 879,754	\$ 1,284,849	\$ 405,095	46.0%
Revenues						
Intergovernmental - Grants	3,582,447	3,248,713	3,275,144	3,489,329	214,185	6.5%
Charges (Net)	4,025,540	3,918,678	5,349,944	4,959,982	(389,962)	-7.3%
Miscellaneous	369,443	447,223	337,181	478,931	141,750	42.0%
Total Revenues	7,977,430	7,614,614	8,962,269	8,928,242	(34,027)	-0.4%
Total Sources	\$ 8,871,052	\$ 9,376,013	\$ 9,842,023	\$ 10,213,091	\$ 371,068	3.8%
Expenses						
Medical	6,713,693	7,011,958	7,443,296	7,793,869	350,573	4.7%
Dental	2,157,359	2,364,055	2,398,727	2,419,222	20,495	0.9%
Total Expenses	\$ 8,871,052	\$ 9,376,013	\$ 9,842,023	\$ 10,213,091	\$ 371,068	3.8%

Community Health, Safety and Enforcement

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
General Fund Contribution	\$ 1,321,615	\$ 1,455,065	\$ 1,552,279	\$ 1,682,137	\$ 129,858	8.4%
Revenues						
Licenses and Permits	321,998	298,435	304,110	304,110	-	0.0%
Intergovernmental - Grants	465,473	460,286	448,600	448,600	-	0.0%
Charges	299,316	285,276	340,500	340,500	-	0.0%
Miscellaneous (Fines, Contributions)	164,904	116,142	150,000	111,000	(39,000)	-26.0%
Total Revenues	1,251,691	1,160,139	1,243,210	1,204,210	(39,000)	-3.1%
Total Sources	\$ 2,573,306	\$ 2,615,204	\$ 2,795,489	\$ 2,886,347	\$ 90,858	3.3%
Expenses						
Vector Control	595,985	564,612	630,986	659,199	28,213	4.5%
Code Enforcement	425,147	462,554	471,717	496,188	24,471	5.2%
Food Program	410,732	426,096	432,530	456,217	23,687	5.5%
Community Health and Wellness	284,225	306,309	330,862	341,142	10,280	3.1%
Emergency Medical Services	262,107	272,495	272,858	280,776	7,918	2.9%
Environmental Lab	219,938	200,590	216,313	208,516	(7,797)	-3.6%
Public Health Preparedness	129,931	133,426	179,310	182,729	3,419	1.9%
In-home Family Daycare	140,390	149,774	155,622	158,016	2,394	1.5%
Business Licenses	104,851	99,349	105,291	103,564	(1,727)	-1.6%
Total Expenses	\$ 2,573,306	\$ 2,615,204	\$ 2,795,489	\$ 2,886,347	\$ 90,858	3.3%

2019 Public Health Program Breakdown

Falls
Community
Health Clinic



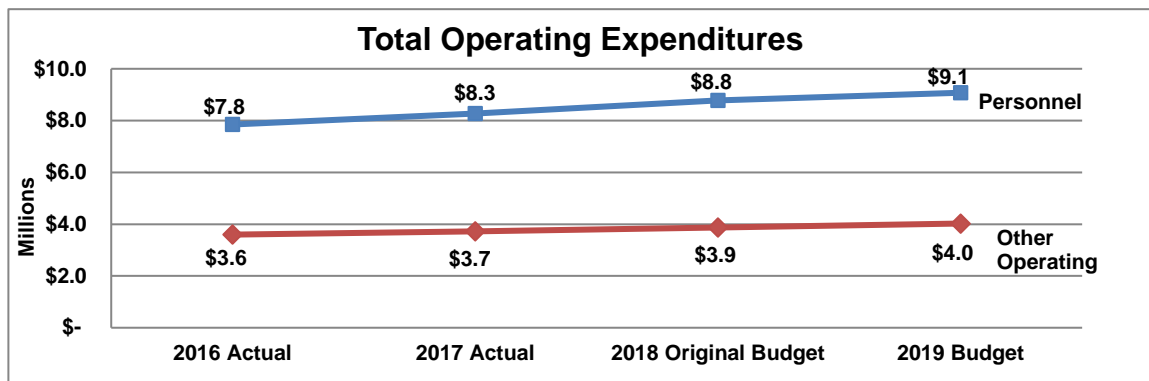
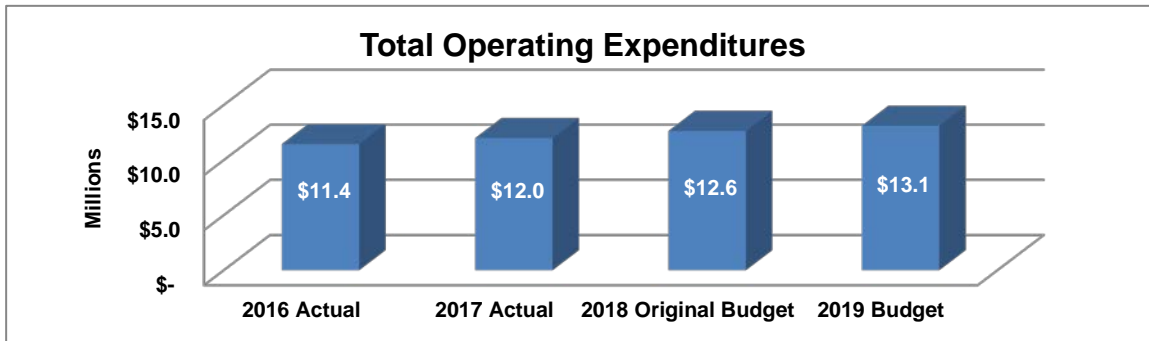
Community Health, Safety
and Enforcement

Total = \$13,099,438

Public Health (continued)

Operating Budget by Category

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Expenditures						
Fulltime	\$ 4,904,538	\$ 5,040,849	\$ 5,451,512	\$ 5,689,784	\$ 238,272	4.4%
Overtime	34,430	33,063	12,700	36,000	23,300	183.5%
Part-time	718,046	774,722	871,831	792,682	(79,149)	-9.1%
Eligible Leave Payout	9,895	43,028	53,830	53,831	1	0.0%
Deferred Compensation	79,246	79,717	93,593	96,457	2,864	3.1%
Wages	5,746,154	5,971,380	6,483,466	6,668,754	185,288	2.9%
OASI	402,297	415,146	445,730	469,455	23,725	5.3%
Pension	776,479	819,210	767,371	755,267	(12,104)	-1.6%
Insurance	787,099	904,798	1,041,031	1,146,187	105,156	10.1%
Worker's Compensation	128,920	151,980	27,472	27,472	-	0.0%
Allowances	7,244	7,240	7,720	8,200	480	6.2%
Fringe Benefits	1,699,742	1,883,228	1,843,594	1,937,126	93,532	5.1%
Total Personnel	7,848,193	8,269,753	8,772,790	9,075,335	302,545	3.4%
Professional Services	1,917,485	2,058,542	2,067,294	2,187,849	120,555	5.8%
Rentals	244,908	259,896	260,680	271,730	11,050	4.2%
Repair & Maintenance	111,436	106,409	117,350	137,350	20,000	17.0%
Supplies & Materials	1,126,632	1,089,390	1,212,115	1,215,502	3,387	0.3%
Training & Education	90,368	93,258	95,395	95,395	-	0.0%
Utilities	105,336	113,969	111,888	116,277	4,389	3.9%
Total Other Operating	3,596,165	3,721,464	3,864,722	4,024,103	159,381	4.1%
Total Operating Expenditures	\$ 11,444,358	\$ 11,991,217	\$ 12,637,512	\$ 13,099,438	\$ 461,926	3.7%



Public Health (continued)

Capital Budget

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
Sales Tax Contribution	\$ 156,917	\$ 48,194	\$ 88,000	\$ 340,300	\$ 252,300	286.7%
Total Capital Sources	\$ 156,917	\$ 48,194	\$ 88,000	\$ 340,300	\$ 252,300	286.7%
Expenditures						
Equipment	\$ 156,917	\$ 48,194	\$ 88,000	\$ 340,300	\$ 252,300	286.7%
Total Capital Expenditures	\$ 156,917	\$ 48,194	\$ 88,000	\$ 340,300	\$ 252,300	286.7%

Public Health (continued)

Capital Program Detail

Description	2019	2020	2021	2022	2023	Total Cost
Other Capital Equipment Program	Qty	Qty	Qty	Qty	Qty	
Analyzer, Chemistry	\$ -	1 \$ 175,000	\$ -	\$ -	\$ -	\$ 175,000
Analyzer, Hematology	1 75,000	-	-	-	1 11,000	86,000
Autoclave	-	1 15,000	-	-	-	15,000
Colposcopy	-	1 18,000	-	-	-	18,000
Dental Chair	-	-	-	-	1 15,000	15,000
Dental Sensor	1 48,000	-	-	-	-	48,000
Dental Tool Assistant	-	-	-	-	2 42,000	42,000
Dental Unit	2 39,000	-	-	-	-	39,000
Lift Chair, ADA	-	-	-	-	1 12,900	12,900
Pickup, Vector	-	-	-	3 88,500	-	88,500
Radio Tower, Hawthorne	-	-	-	1 14,024	-	14,024
Sedan	1 22,500	2 46,000	-	-	-	68,500
SUV	-	-	-	-	1 26,000	26,000
Treatment Center, Dental	1 17,800	-	-	-	-	17,800
Utility Vehicle	-	2 30,000	-	-	-	30,000
Vacuum System - Dental	-	-	-	-	1 8,250	8,250
Van	1 30,000	-	-	-	-	30,000
Video Conferencing System	-	-	-	1 10,000	-	10,000
Water Purification System	-	1 8,000	-	-	-	8,000
X-Ray System	-	-	-	-	1 30,000	30,000
X-Ray Imaging System, Dental	-	1 20,000	-	-	-	20,000
X-Ray Imaging System, Medical	1 100,000	-	-	-	-	100,000
X-Ray, Dental Portable	-	-	1 16,500	-	-	16,500
X-Ray, Dental Portable	1 8,000	-	-	-	-	8,000
X-Ray Machine/Tube	-	-	-	1 57,000	-	57,000
X-Ray, Digital	-	1 7,900	-	-	-	7,900
Total Other Capital Equipment Program	340,300	319,900	16,500	169,524	145,150	991,374
Total Capital Program	\$ 340,300	\$ 319,900	\$ 16,500	\$ 169,524	\$ 145,150	\$ 991,374

Public Health (continued)

Outcome Based Indicators

Provide access to services that promote health and prevent disease.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Percentage of diabetic patients whose HbA1c levels are less than or equal to 9 percent.	69%	70%	61%	70%	67%
2) Percentage of adult patients with diagnosed hypertension whose most recent blood pressure was less than 140/90.	72%	65%	65%	65%	66%
3) Percentage of women age 21-64 who received one or more pap tests during the measurement year or during the two years prior to the measurement year.	50%	50%	51%	50%	51%
4) Percentage of adults who are overweight or underweight with follow up plan.	73%	44%	66%	44%	64%
5) Survival of bystander witnessed arrests of cardiac etiology who were found in a shockable rhythm.	55%	35%	70%	35%	35%

Protect the community from health hazards and disease transmission.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Respond to citizen public health code concerns/complaints within 48 hours.	97%	95%	93%	95%	95%
2) Results available from drinking water samples within 24 hours and pool/spa results available within 28 hours.	96%	97%	98%	97%	97%
3) Resolution of code enforcement cases through voluntary compliance.	90%	92%	94%	92%	93%
4) Reduction of potential food borne illness by decreasing the percentage of facilities having critical violations at the time of inspection.	32%	25%	30%	25%	25%
5) Decrease the percentage of adults in the Sioux Falls MSA that currently smoke.	N/A	19%	19%	19%	18%

Staffing

	2014	2015	2016	2017	Budget	
					2018	2019
Year-end Fulltime Positions	71	73	78	78	80	82
Part-time FTE's	21.6	18.1	18.5	19	20.2	18

Statistics

Falls Community Health	2012	2013	2014	2015	2016	2017
Visits: Total	44,010	43,188	44,037	40,031	42,355	44,538
Visits: Medical	27,902	28,413	29,522	25,992	27,096	27,681
Visits: Dental	11,298	10,633	10,926	10,125	10,573	11,526

Public Health

Facility Inspections	3,243	3,264	3,457	3,496	3,416	3,326
Nuisance Inspections	3,279	3,709	3,810	4,071	5,406	5,059
Home Daycares	366	350	332	306	291	262
Nuisance Cases	1,557	1,811	1,854	1,540	1,808	1,673
Nuisance Property Cleanups	15	20	22	17	26	13
Vector/Mosquito Control Treatment Sites	9,873	12,908	13,209	13,270	12,270	12,790
NICE/KEEP Clean Up Area- total square miles	1.96	3.08	4.13	3.23	4.38	1.39

Public Health (continued)

Need to Know-Significant Achievements in 2017:

Addressing Behavioral Health Needs in the Community

Formed a behavioral health stakeholder group to address issues related to awareness and community services for behavioral health services. Increased access to Medication Assisted Therapy for opioid addiction, expanded behavioral health counseling and integrated behavioral health and primary care.

Smoke-free and Tobacco-free Places

Worked with City Council, other city departments and community partners to implement an ordinance regulating smoking and tobacco use on city property.

Excellence in Emergency Medical Services

Successful completion of an audit which validated ambulance contract compliance as well as the superior work of the Emergency Medical System (EMS) to assure that compliance.

Emergency Preparedness Planning

Worked within FCH and with healthcare providers across the community to comply with the new Centers for Medicare and Medicaid Services rules for emergency preparedness.

Patient-Centered Medical Home Level 3 Recognition – Again!

Received the highest level of Patient-Centered Medical Home (PCMH) certification from the National Committee for Quality Assurance.

Project NICE/KEEP

City employee volunteers removed more than 1,260 tons of unwanted debris from the three neighborhoods – the highest amount ever – moving 2/3 of a ton of debris per minute for six days.

STD Prevention Efforts

Introduced the “Protect Your Parts 2.0” awareness campaign, which led to an increase in the number of walk-in patients for our STD clinics.

Increased Access to Falls Community Health Services

Increased access to services through continued efficiency efforts, such as the “no show” protocols that resulted in a decrease of unused appointment times. The clinic also expanded dental services at the school based clinics, including the new Hawthorne Dental Clinic, and implemented a dental sealant pilot project at Terry Redlin.

Enhancing Employee Well-being

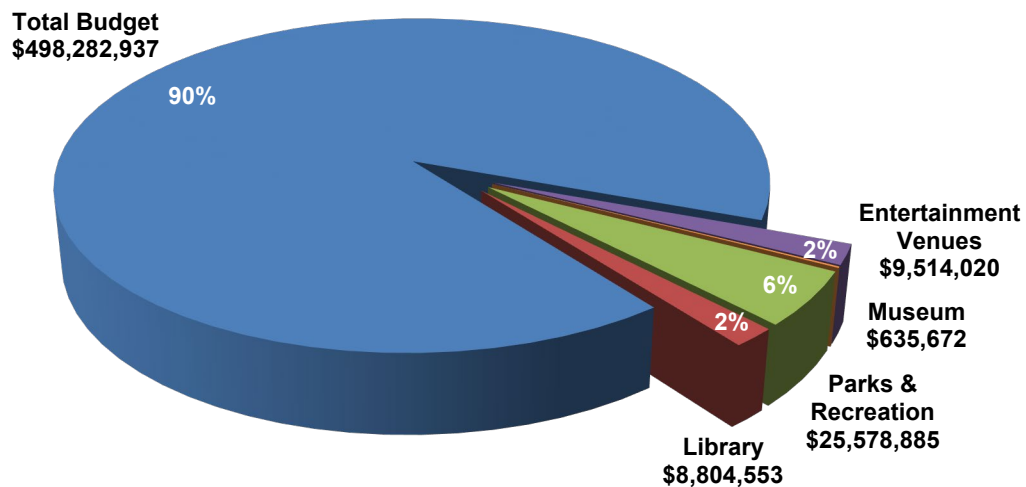
Introduced new communication tools to ensure the department is supporting employee well-being. A new “Solution Box” was placed in the employee entrance hallway, and it is actively used by employees who are sharing ideas to make the department the best it can be.

Eat Well with Live Well Sioux Falls

The Eat Well, Live Well initiative works to enhance awareness of, and access to, healthy foods through grocery store tours, healthy recipe partnerships with local chefs, partnership with a dietitian available at Falls Community Health and initiatives within Hayward Thrive.

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Culture & Recreation



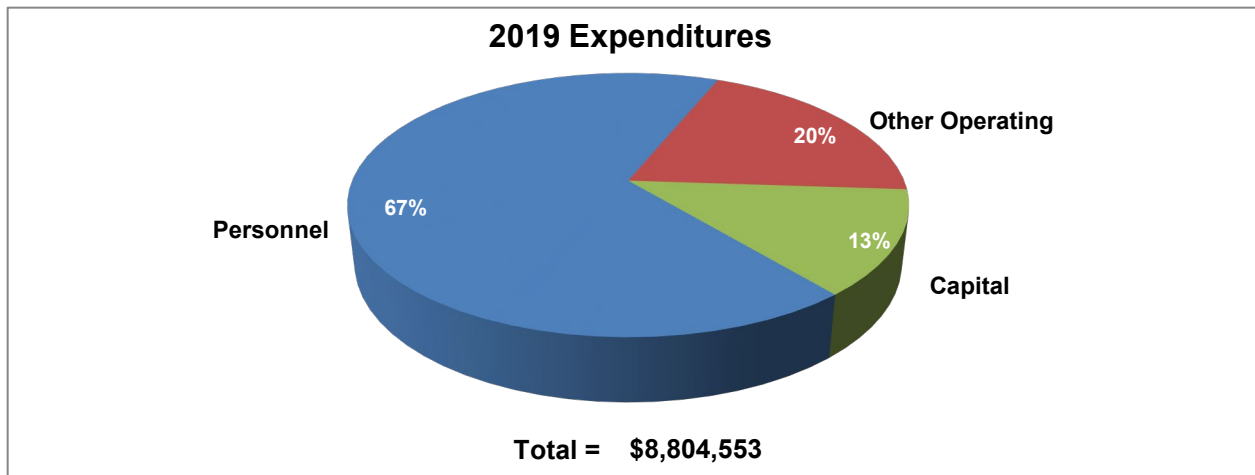
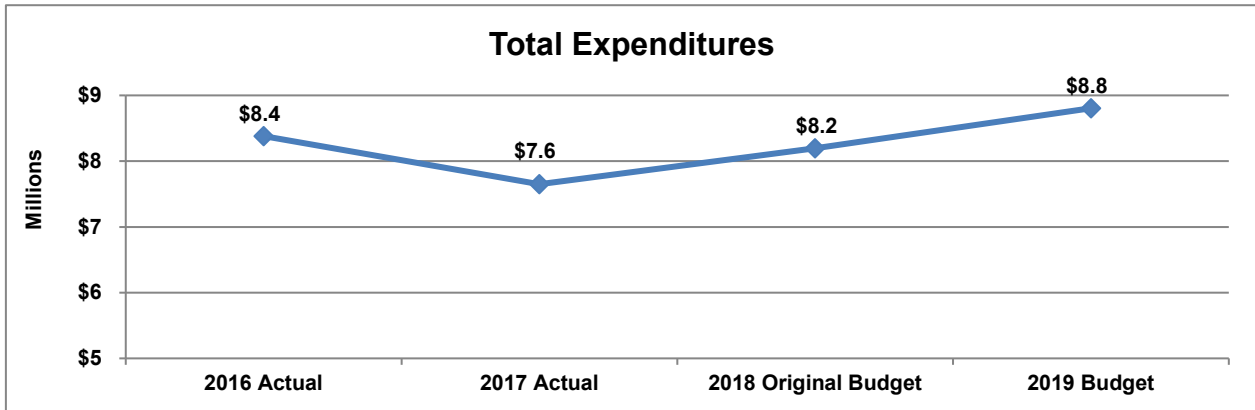
Library	55
Parks & Recreation	63
Entertainment Venues	
(Event Complex, Orpheum Theatre, Washington Pavilion).....	71
Siouxland Museum	77

Library

Siouxland Libraries provides current and timely information and materials in a variety of formats that reflect the reading and information needs of library customers and the use they make of our libraries. Specific emphasis is placed on stimulating and encouraging the joy of reading and learning, and on enhancing the overall quality of life enjoyed by the residents of Sioux Falls and Minnehaha County.

Budget Overview

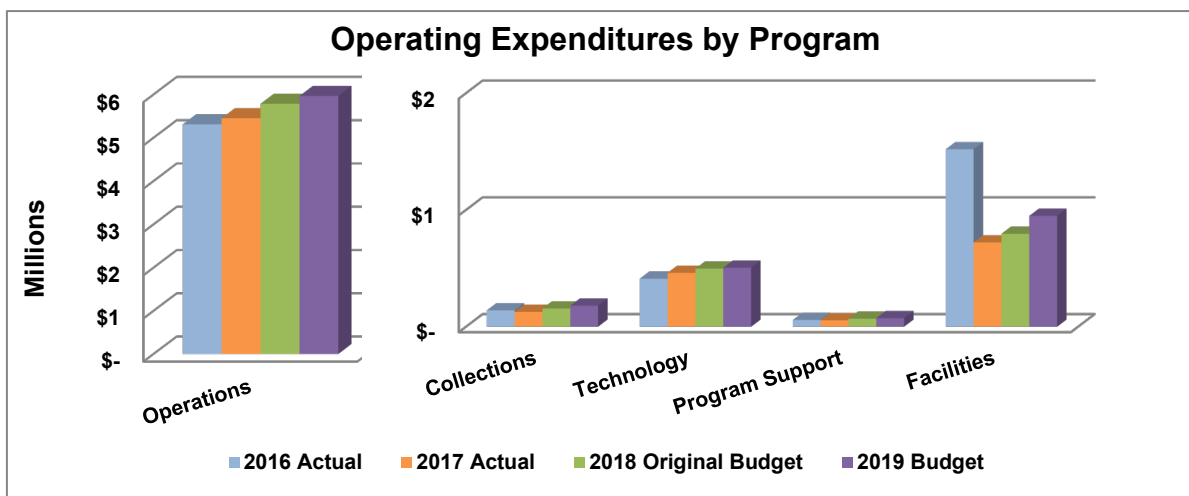
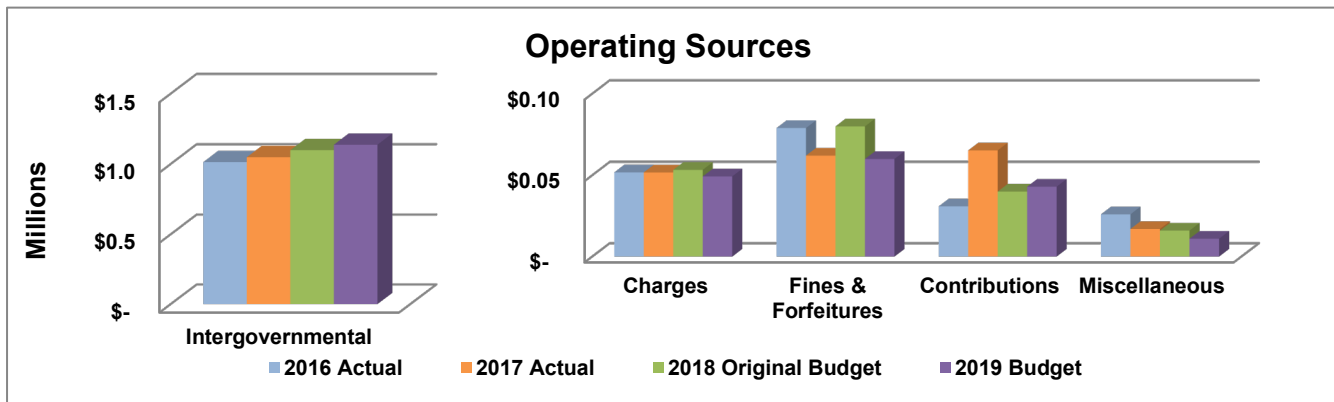
	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
General Fund Contribution	\$ 6,238,339	\$ 5,573,560	\$ 6,012,468	\$ 6,369,738	\$ 357,270	5.9%
Library Memorial Contribution	238	335	5,000	5,000	-	0.0%
Departmental	1,201,295	1,244,414	1,287,798	1,300,315	12,517	1.0%
Total Operating	7,439,872	6,818,309	7,305,266	7,675,053	369,787	5.1%
Capital Funds Contribution	941,524	830,721	892,000	1,129,500	237,500	26.6%
Total Sources	\$ 8,381,396	\$ 7,649,030	\$ 8,197,266	\$ 8,804,553	\$ 607,287	7.4%
Expenditures						
Personnel	\$ 5,233,422	\$ 5,355,720	\$ 5,689,242	\$ 5,928,417	\$ 239,175	4.2%
Other Operating	2,206,450	1,462,589	1,616,024	1,746,636	130,612	8.1%
Total Operating	7,439,872	6,818,309	7,305,266	7,675,053	369,787	5.1%
Capital	941,524	830,721	892,000	1,129,500	237,500	26.6%
Total Expenditures	\$ 8,381,396	\$ 7,649,030	\$ 8,197,266	\$ 8,804,553	\$ 607,287	7.4%



Library (continued)

Operating Budget by Source and Program

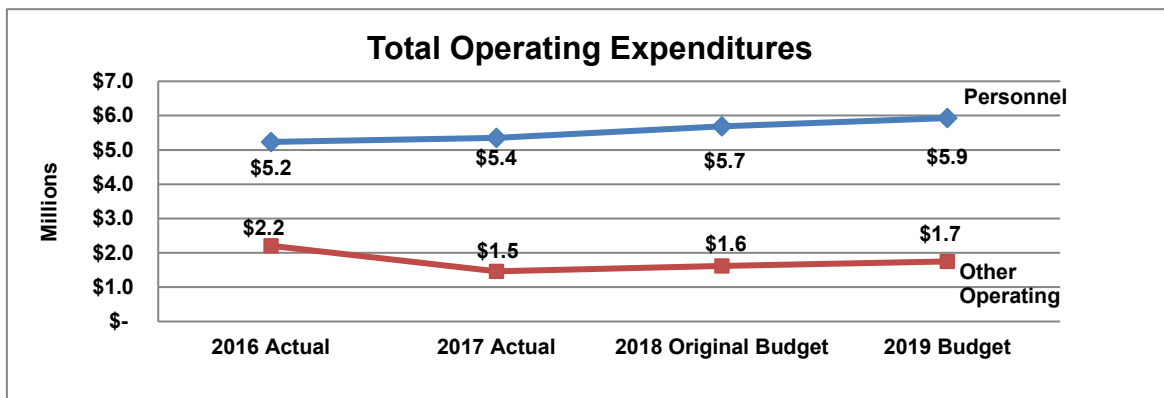
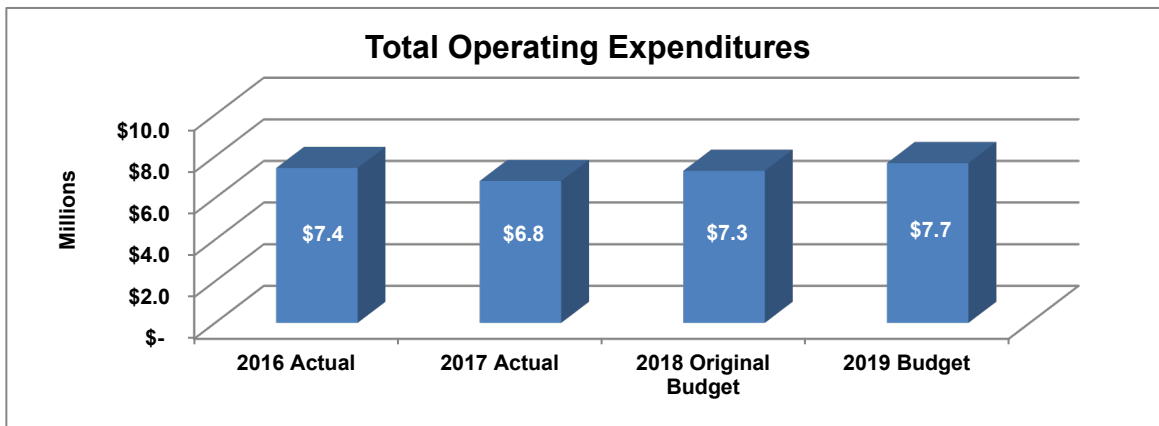
	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
General Fund Contribution	\$ 6,238,339	\$ 5,573,560	\$ 6,012,468	\$ 6,369,738	\$ 357,270	5.9%
Library Memorial Fund Contribution	238	335	5,000	5,000	-	0.0%
Departmental						
Intergovernmental	1,013,640	1,048,320	1,098,460	1,137,000	38,540	3.5%
Charges	51,804	51,753	53,338	49,315	(4,023)	-7.5%
Fines & Forfeitures	78,973	62,061	80,000	60,000	(20,000)	-25.0%
Contributions	30,903	65,283	40,000	43,000	3,000	7.5%
Miscellaneous	25,975	16,996	16,000	11,000	(5,000)	-31.3%
Total Departmental Sources	1,201,295	1,244,414	1,287,798	1,300,315	12,517	1.0%
Total Sources	\$ 7,439,872	\$ 6,818,309	\$ 7,305,266	\$ 7,675,053	\$ 369,787	5.1%
Expenditures						
By Program						
Collections	\$ 140,665	\$ 127,483	\$ 156,400	\$ 180,550	\$ 24,150	15.4%
Operations	5,309,887	5,451,599	5,785,896	5,965,976	180,080	3.1%
Technology	411,728	461,771	498,351	505,247	6,896	1.4%
Program Support	58,015	55,599	68,850	73,770	4,920	7.1%
Facilities	1,519,576	721,856	795,770	949,511	153,741	19.3%
Total Operating Expenditures	\$ 7,439,872	\$ 6,818,309	\$ 7,305,266	\$ 7,675,053	\$ 369,787	5.1%



Library (continued)

Operating Budget by Category

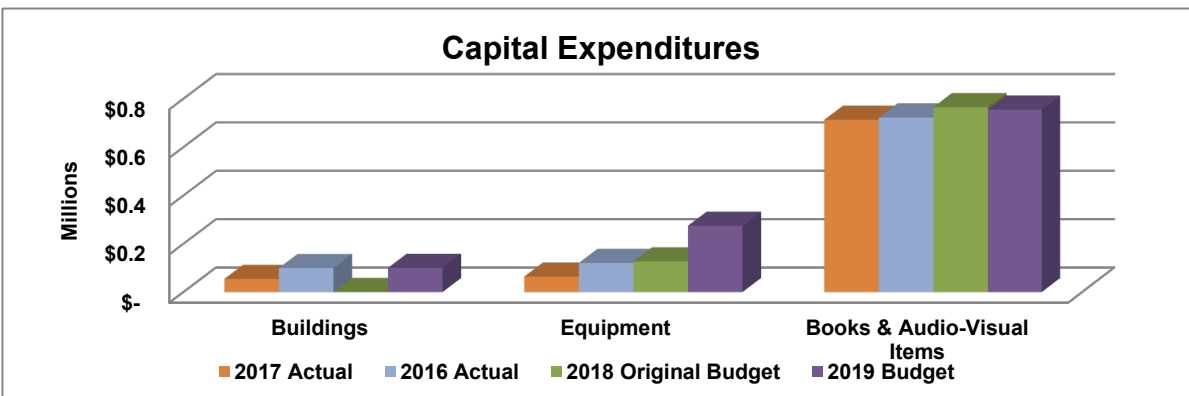
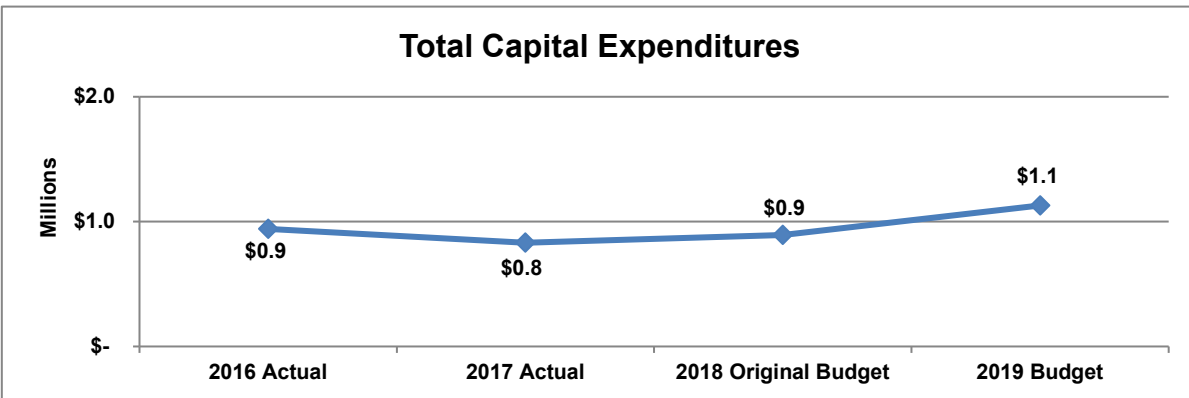
Expenditures	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Fulltime	\$ 3,432,634	\$ 3,437,609	\$ 3,716,067	\$ 3,898,654	\$ 182,587	4.9%
Overtime	5,221	2,072	3,110	3,110	-	0.0%
Part-time	199,234	204,442	234,150	220,000	(14,150)	-6.0%
Eligible Leave Payout	47,848	26,566	47,600	40,000	(7,600)	-16.0%
Deferred Compensation	39,630	35,156	38,192	37,313	(879)	-2.3%
Wages	3,724,566	3,705,845	4,039,119	4,199,077	159,958	4.0%
OASI	266,945	262,922	285,343	297,850	12,507	4.4%
Pension	559,396	593,839	516,986	506,442	(10,544)	-2.0%
Insurance	623,640	723,708	831,264	908,518	77,254	9.3%
Workers' Compensation	58,875	69,406	16,530	16,530	-	0.0%
Fringe Benefits	1,241,911	1,386,953	1,364,780	1,431,490	66,710	4.9%
Total Personnel	5,233,422	5,355,720	5,689,242	5,928,417	239,175	4.2%
Professional Services	284,343	301,640	323,071	351,046	27,975	8.7%
Rentals	185,304	232,545	252,516	251,838	(678)	-0.3%
Repair & Maintenance	1,213,506	386,821	430,317	488,813	58,496	13.6%
Supplies & Materials	276,958	283,431	337,325	369,570	32,245	9.6%
Training & Education	10,174	5,524	14,280	13,240	(1,040)	-7.3%
Utilities	232,647	249,451	257,015	270,629	13,614	5.3%
Other Current	3,517	3,177	1,500	1,500	-	0.0%
Total Other Operating	2,206,450	1,462,589	1,616,024	1,746,636	130,612	8.1%
Total Operating Expenditures	\$ 7,439,872	\$ 6,818,309	\$ 7,305,266	\$ 7,675,053	\$ 369,787	5.1%



Library (continued)

Capital Budget

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
Sales Tax Contribution	\$ 906,524	\$ 750,357	\$ 845,000	\$ 989,500	\$ 144,500	17.1%
Sales Tax Fund - County Contribution	35,000	35,000	35,000	70,000	35,000	100.0%
Sales Tax Fund - Outside Contribution	-	45,364	-	70,000	70,000	100.0%
Sales Tax Fund - Other Financing	-	-	12,000	-	(12,000)	-100.0%
Total Capital Sources	\$ 941,524	\$ 830,721	\$ 892,000	\$ 1,129,500	\$ 237,500	26.6%
Expenditures						
Buildings	\$ 99,236	\$ 54,060	\$ -	\$ 100,000	\$ 100,000	100.0%
Equipment	120,249	63,934	127,000	274,500	147,500	116.1%
Books & Audio-Visual Items	722,039	712,727	765,000	755,000	(10,000)	-1.3%
Total Capital Expenditures	\$ 941,524	\$ 830,721	\$ 892,000	\$ 1,129,500	\$ 237,500	26.6%



Library (continued)

Capital Program Detail

Description	Project Number	2019	2020	2021	2022	2023	Total Cost
Capital Improvements Program							
Sales/Use Tax							
Fiber Optic Connections - Oakview	15005	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Total Sales/Use Tax		<u>100,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>100,000</u>
Total Capital Improvements Program		<u>100,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>100,000</u>
Other Capital Equipment Program							
	Qty	Qty	Qty	Qty	Qty		
Library Print & AV Materials		\$ 715,000	\$ 730,000	\$ 745,000	\$ 760,000	\$ 775,000	\$ 3,725,000
Library Materials - County		40,000	40,000	40,000	40,000	40,000	200,000
Automated Material Handlers		-	-	5 615,000	-	-	615,000
AV System	1	89,500	-	-	-	-	89,500
Bookmobile	1	155,000	-	-	-	-	155,000
Bookmobile - County		30,000	-	-	-	-	30,000
Scanner, Micorfilm		-	-	2 16,400	-	-	16,400
Security Gates		-	-	-	-	5 72,000	72,000
Security System		-	-	-	-	1 21,500	21,500
Self Check Outs		-	-	17 184,300	-	-	184,300
Shelving		-	30,000	-	106,000	100,000	236,000
Signs		-	-	-	2 40,000	-	40,000
Van		-	1 32,000	-	-	-	32,000
Video Surveillance System		-	-	-	-	1 8,200	8,200
Total Other Capital Equipment Program		<u>1,029,500</u>	<u>832,000</u>	<u>1,600,700</u>	<u>946,000</u>	<u>1,016,700</u>	<u>5,424,900</u>
Total Capital Program		<u>\$ 1,129,500</u>	<u>\$ 832,000</u>	<u>\$ 1,600,700</u>	<u>\$ 946,000</u>	<u>\$ 1,016,700</u>	<u>\$ 5,524,900</u>

Library (continued)

Outcome Based Indicators

Provide a quality library experience with current and relevant materials.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Maintain per capita materials expenditure	\$3.92	\$4.00	\$3.88	\$3.90	\$4.00
2) Increase per capita circulation	11.0	10.5	11.6	11.0	11.5

Enhance the customer experience with fast and efficient service.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Conduct customer satisfaction survey	7/22/2016	9/1/2017	N/A	9/1/2018	9/1/2019
2) Improve internet connectivity at Hartford, Crooks, Prairie West and Oak View	N/A	Hartford & Crooks	N/A	Prairie West	Oak View

Provide quality programs to encourage and promote reading and library use.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Programs and training opportunities for adults	259	300	306	300	300
a) Program attendance for adults	2,550	2,500	4,426	2,500	4,000
2) Programs presented for teens	216	350	177	250	200
a) Program attendance for teens	1,980	4,000	1,815	3,000	3,200
3) Programs presented for children	1,288	1,000	841	1,000	800
a) Program attendance for children	18,603	20,000	17,437	20,000	16,500
4) Programs presented for children (Early Literacy)	1,644	1,500	1,624	1,600	1,600
a) Program attendance for children (Early Literacy)	30,853	30,000	32,274	31,000	32,000
5) One-to-one Programs (tutoring, etc.)	2,635	3,000	3,478	3,200	3,500

Library (continued)

Staffing

	2014	2015	2016	2017	Budget	
					2018	2019
Year-end Fulltime Positions	64	63	63	63	63	63
Part-time FTE's	9.8	10.2	9.0	9.1	10.3	9.8

2015 - Transferred position to Finance

Statistics

	2012	2013	2014	2015	2016	2017
Estimated Population Served	192,302	196,397	201,462	208,343	212,937	217,970
Registered Borrowers	98,493	100,392	101,452	94,997	94,515	93,356
Library Holdings (Collection)	335,817	338,351	324,951	321,115	301,638	305,781
Number of Items Borrowed	2,024,141	2,215,315	2,150,983	2,140,127	2,345,779	2,528,829
Items Borrowed Per Capita	10.5	11.3	10.7	10.3	11.0	11.6
Collection Turnover Rate	6.0	6.5	6.6	6.7	7.8	8.3
Computer Uses	235,687	242,213	272,604	210,602	187,101	172,636
Visits	1,161,011	1,240,384	1,258,627	1,222,767	1,127,966	1,100,962
Program Attendance	49,449	56,337	55,928	55,647	54,112	55,952
Meeting Room Use	5,983	6,357	7,882	8,214	7,905	11,344

Need to Know

Siouxland Libraries serves the citizens of Sioux Falls and Minnehaha County (outside of Dell Rapids).

There are 13 branches - 5 in Sioux Falls plus 1 in Baltic, Brandon, Colton, Crooks, Garretson, Hartford, Humboldt, and Valley Springs, plus a Children's bookmobile which brings library service to schools, daycares, and neighborhoods.

The library strives to meet the information and education needs of all citizens through a popular collection of books, music, and movies in both physical and downloadable formats, learning-focused programming, and superior customer service.

Technology plays a significant role in providing library service: computers for public-access, high speed wifi, online resources including Lynda.com, the library app, a well-used website, and knowledgeable staff that assist the public both individually and through computer classes.

2019 budget priorities are focused on meeting customer demands for library service. Specific items include increasing downloadable resources available through Hoopla, replacing worn furnishings, adding library open hours at Hartford, expanding Early Learning resources, and adding more STEM programming for children.

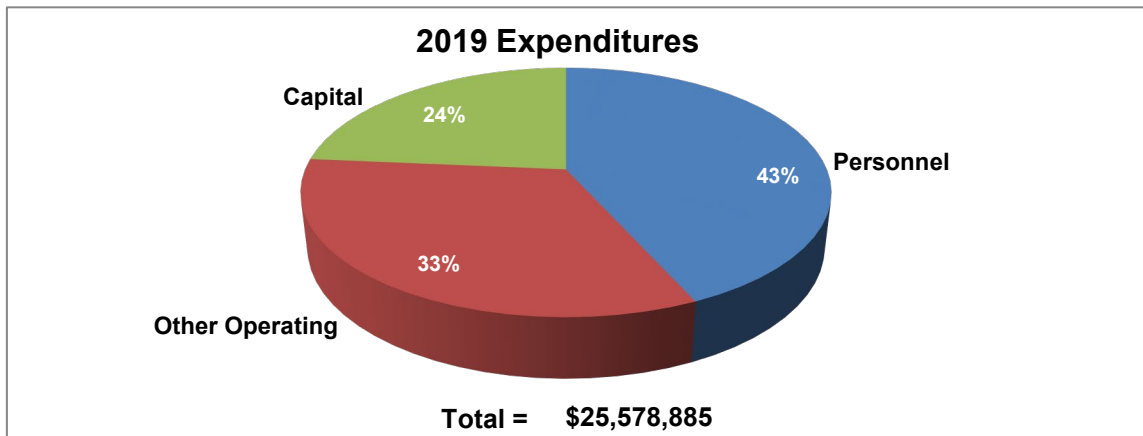
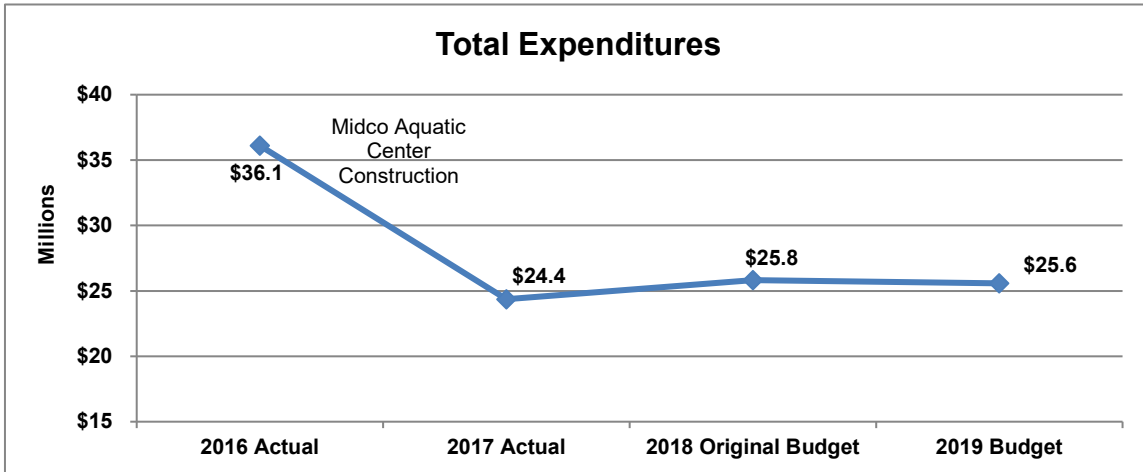
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Parks & Recreation

The City of Sioux Falls Parks and Recreation Department provides and maintains land and facilities for recreational and leisure activities for all citizens of the community to enjoy. Facilities and services include parks, trails and open spaces, urban forestry services, youth and adult recreation programs, municipal band and a variety of other leisure services provided in partnership with both public and private entities.

Budget Overview

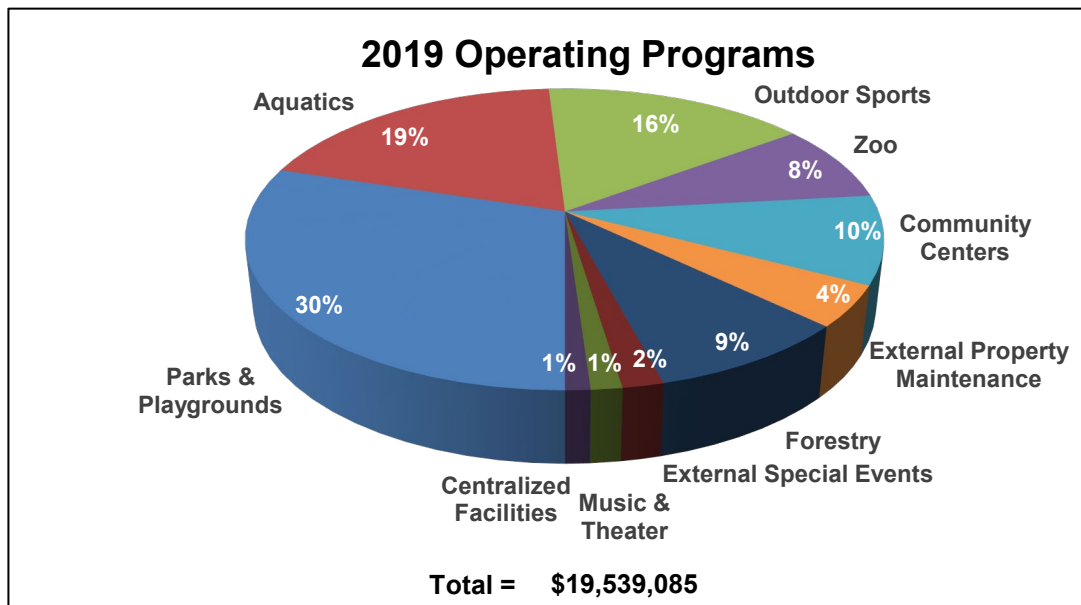
	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
General Fund Contribution	\$ 15,398,197	\$ 15,829,392	\$ 15,499,861	\$ 17,249,144	\$ 1,749,283	11.3%
Departmental	1,567,829	2,139,802	2,489,942	2,289,941	(200,001)	-8.0%
Total Operating	16,966,026	17,969,194	17,989,803	19,539,085	1,549,282	8.6%
Capital Funds Contributions	19,133,874	6,395,590	7,833,500	6,039,800	(1,793,700)	-22.9%
Total Sources	\$ 36,099,900	\$ 24,364,785	\$ 25,823,303	\$ 25,578,885	\$ (244,418)	-0.9%
Expenditures						
Personnel	\$ 9,632,851	\$ 10,147,814	\$ 10,605,002	\$ 11,059,297	\$ 454,295	4.3%
Other Operating	7,333,174	7,821,380	7,384,801	8,479,788	1,094,987	14.8%
Total Operating	16,966,026	17,969,194	17,989,803	19,539,085	1,549,282	8.6%
Capital	19,133,874	6,395,590	7,833,500	6,039,800	(1,793,700)	-22.9%
Total Expenditures	\$ 36,099,900	\$ 24,364,785	\$ 25,823,303	\$ 25,578,885	\$ (244,418)	-0.9%



Parks & Recreation (continued)

Operating Budget by Source and Program

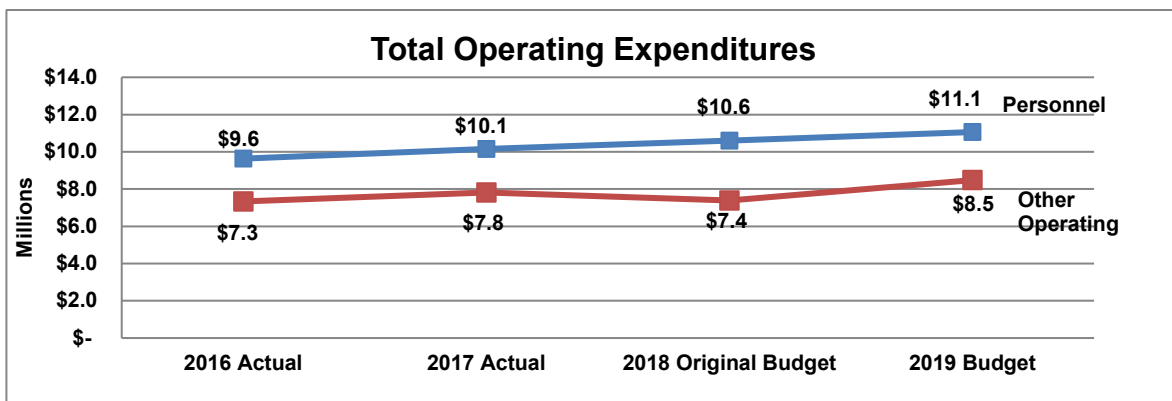
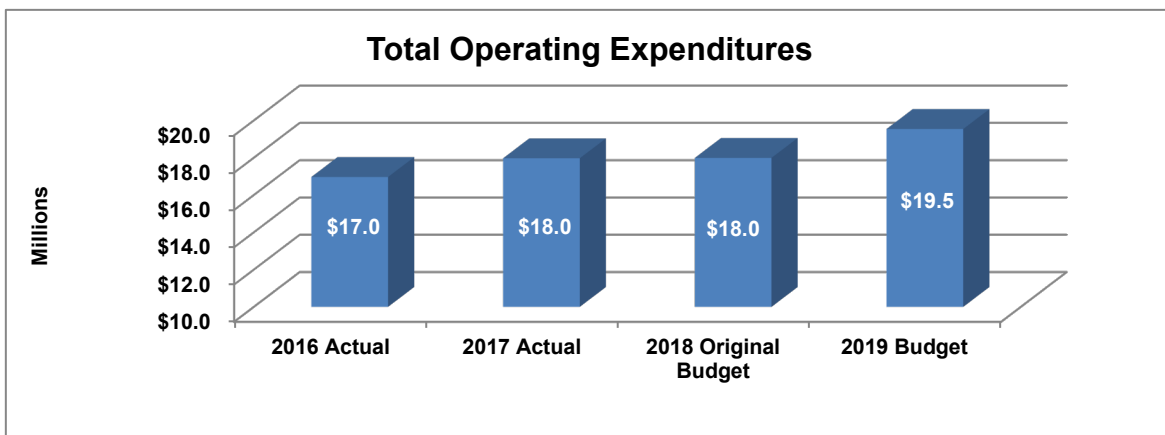
	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
General Fund Contribution	\$ 15,398,197	\$ 15,829,392	\$ 15,499,861	\$ 17,249,144	\$ 1,749,283	11.3%
Departmental						
Taxes (frontage)	3,338	3,385	3,650	3,650	-	0.0%
Charges	1,506,709	2,027,865	2,379,667	2,179,666	(200,001)	-8.4%
Licenses & Permits	21,645	17,483	20,300	20,300	-	0.0%
Intergovernmental	-	10,000	3,330	3,330	-	0.0%
Rental Charges	11,864	17,463	7,995	7,995	-	0.0%
Contributions	22,322	57,684	73,000	73,000	-	0.0%
Miscellaneous	1,950	5,923	2,000	2,000	-	0.0%
Total Departmental Sources	1,567,829	2,139,802	2,489,942	2,289,941	(200,001)	-8.0%
Total Operating Sources	\$ 16,966,026	\$ 17,969,194	\$ 17,989,803	\$ 19,539,085	\$ 1,549,282	8.6%
Expenditures						
By Program						
Parks & Playgrounds	\$ 5,746,239	\$ 5,743,935	\$ 5,586,779	\$ 5,828,968	\$ 242,188	4.3%
Aquatics	2,295,335	3,230,323	3,815,897	3,750,000	(65,896)	-1.7%
Outdoor Sports	3,441,555	3,531,123	2,962,934	3,102,312	139,377	4.7%
Great Plains Zoo	1,800,856	1,808,281	1,583,240	1,625,387	42,147	2.7%
Community Centers	1,636,292	1,636,593	1,763,567	1,849,169	85,602	4.9%
External Property Maintenance	736,456	819,963	844,255	859,354	15,099	1.8%
Forestry	613,143	568,465	615,403	1,713,889	1,098,486	178.5%
External Special Events	304,270	323,887	340,531	343,214	2,683	0.8%
Music & Theater	360,678	280,124	278,743	259,200	(19,543)	-7.0%
Centralized Facilities (Park Campus)	31,202	26,500	198,455	207,593	9,139	4.6%
Total Operating Expenditures	\$ 16,966,026	\$ 17,969,194	\$ 17,989,803	\$ 19,539,085	\$ 1,549,282	8.6%



Parks & Recreation (continued)

Operating Budget by Category

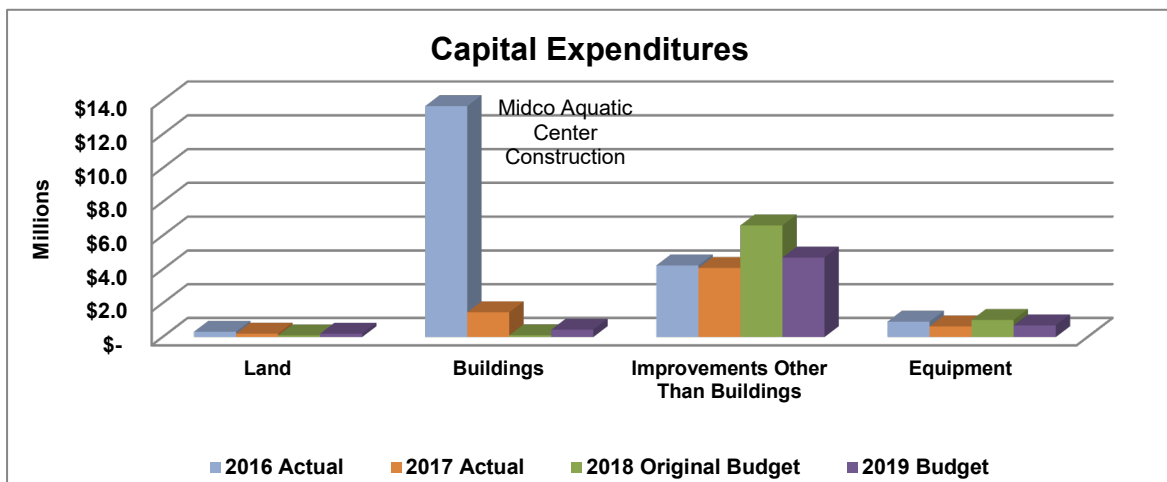
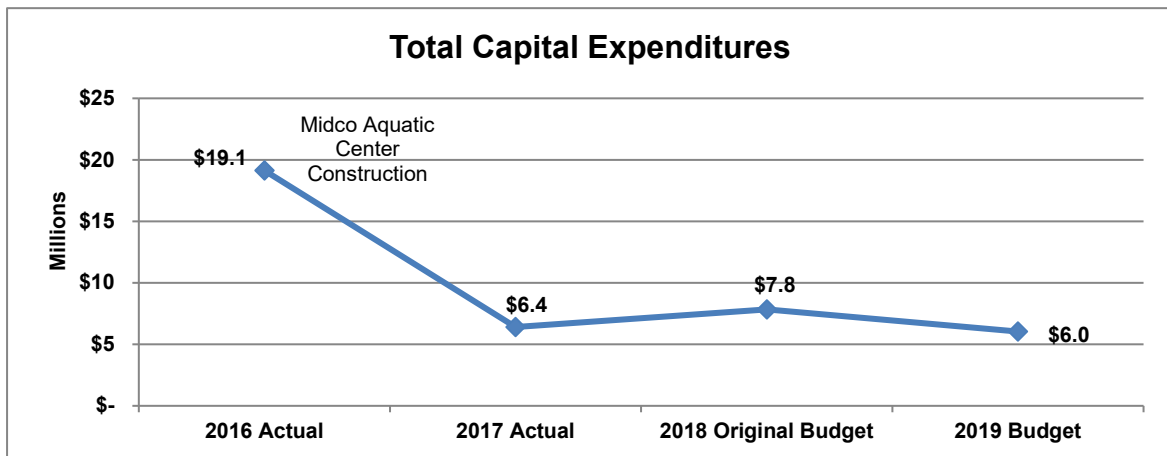
Expenditures	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Fulltime	\$ 3,959,875	\$ 3,971,676	\$ 4,247,355	\$ 4,422,386	\$ 175,031	4.1%
Overtime	127,292	67,199	38,627	38,627	-	0.0%
Standby	25,923	25,785	26,143	26,143	-	0.0%
Part-time	3,178,611	3,488,991	3,753,797	3,986,863	233,066	6.2%
Eligible Leave Payout	8,602	88,415	94,287	42,000	(52,287)	-55.5%
Deferred Compensation	50,128	48,118	52,109	53,138	1,029	2.0%
Wages	7,350,432	7,690,184	8,212,318	8,569,157	356,839	4.3%
OASI	535,364	555,595	593,999	630,292	36,293	6.1%
Pension	764,821	766,026	712,644	687,788	(24,856)	-3.5%
Insurance	784,534	902,913	1,038,737	1,123,789	85,052	8.2%
Workers' Comp & Unemployment	197,218	232,495	46,824	46,824	-	0.0%
Allowances	483	601	480	1,447	967	201.5%
Fringe Benefits	1,747,055	1,902,035	1,798,685	1,859,848	61,163	3.4%
Total Personnel	9,632,851	10,147,814	10,605,002	11,059,297	454,295	4.3%
Professional Services	2,213,130	2,186,731	2,008,092	2,896,836	888,744	44.3%
Rentals	281,597	270,768	340,083	342,621	2,538	0.7%
Repair & Maintenance	1,805,866	2,066,396	2,181,298	2,319,682	138,384	6.3%
Supplies & Materials	858,321	797,365	954,454	919,895	(34,559)	-3.6%
Training & Education	20,427	17,392	11,925	11,925	-	0.0%
Utilities	1,279,964	1,595,950	1,713,949	1,788,829	74,880	4.4%
Other Current	873,869	886,780	175,000	200,000	25,000	14.3%
Total Other Operating	7,333,174	7,821,380	7,384,801	8,479,788	1,094,987	14.8%
Total Operating Expenditures	\$ 16,966,026	\$ 17,969,194	\$ 17,989,803	\$ 19,539,085	\$ 1,549,282	8.6%



Parks & Recreation (continued)

Capital Budget

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
Sales Tax Contribution	\$ 18,749,371	\$ 4,389,513	\$ 5,583,500	\$ 5,349,800	\$ (233,700)	-4.2%
Sales Tax Fund - Other Financing	384,503	2,006,077	2,250,000	690,000	(1,560,000)	-69.3%
Total Capital Sources	\$ 19,133,874	\$ 6,395,590	\$ 7,833,500	\$ 6,039,800	\$ (1,793,700)	-22.9%
Expenditures						
Land	\$ 314,228	\$ 203,131	\$ 100,000	\$ 200,000	\$ 100,000	100.0%
Buildings	13,670,207	1,466,659	108,000	438,000	330,000	305.6%
Improvements Other Than Buildings	4,239,756	4,093,412	6,611,800	4,707,500	(1,904,300)	-28.8%
Equipment	909,683	632,388	1,013,700	694,300	(319,400)	-31.5%
Total Capital Expenditures	\$ 19,133,874	\$ 6,395,590	\$ 7,833,500	\$ 6,039,800	\$ (1,793,700)	-22.9%



Parks & Recreation (continued)

Capital Program Detail

Description	Project Number	2019	2020	2021	2022	2023	Total Cost
Capital Improvements Program							
Sales/Use Tax							
Falls Park Development	14001	\$ 175,000	\$ 50,000	\$ -	\$ 111,000	\$ 580,000	\$ 916,000
Space Needs Master Plan Improvements	14071	144,000	900,000	48,000	300,000	-	1,392,000
Systematic Reconst of Existing Bike Trail	14003	520,000	75,000	417,000	36,000	200,000	1,248,000
Bike Trail Development	14002	-	-	660,000	170,000	850,000	1,680,000
Development of Play Structures	14022	609,000	-	586,000	605,000	633,000	2,433,000
Internal Trail Reconstruction	14067	269,000	344,000	72,000	300,000	50,000	1,035,000
Park Roads and Parking Lot Rehab	14007	309,000	50,000	364,000	300,000	60,000	1,083,000
Playcourt Cyclic Improvements	14021	280,000	70,000	52,000	290,000	67,000	759,000
Picnic Shelter Improvements	14023	-	-	-	16,000	80,000	96,000
Willow Ridge Park/School Site	14020	-	-	-	-	72,000	72,000
Park Land Acquisition	14008	200,000	100,000	100,000	-	300,000	700,000
Great Bear Master Plan Improvements	14025	113,000	1,177,000	-	-	-	1,290,000
Aquatic Facilities Development	14009	294,000	-	-	-	-	294,000
Zoo Master Plan Improvements	14026	200,000	108,000	600,000	108,000	600,000	1,616,000
Terrace Park Development	14031	458,500	346,000	700,000	126,000	700,000	2,330,500
Tuthill Park Development	14030	40,000	178,000	119,000	661,000	-	998,000
Cherry Rock Park Improvements	14033	152,000	-	-	-	-	152,000
Farm Field Renovation	14049	68,000	-	-	-	-	68,000
Sertoma Park Improvements	14059	32,000	160,000	-	-	-	192,000
Sherman Park Improvements	14060	324,000	130,000	-	-	-	454,000
Harmodon Park Improvement	14013	35,000	50,000	-	-	-	85,000
ADA Transition Plan Improvements	14068	345,000	-	-	-	-	345,000
Lein Park Improvements	14058	50,000	-	-	-	-	50,000
Water Meter Pit Modifications	14037	38,000	237,500	-	-	-	275,500
Yankton Trail Park Improvements	14053	-	28,000	177,000	-	-	205,000
Frank Olson Park Improvements	14055	-	-	35,000	192,000	-	227,000
Lighting Upgrades	14065	-	-	168,000	-	-	168,000
Dunham Park Master Plan Improvements	14066	-	-	-	-	170,000	170,000
McKenna Park Improvements	14040	-	-	51,000	282,000	-	333,000
Elmwood Golf Course Clubhouse	14072	-	-	-	-	200,000	200,000
Total Sales/Use Tax		4,655,500	4,003,500	4,149,000	3,497,000	4,562,000	20,867,000
Other Financing							
Development of Play Structures	14022	650,000	-	-	-	-	650,000
Park Roads and Parking Lot Rehab	14007	40,000	-	-	-	-	40,000
Harmodon Park Improvements	14013	-	50,000	-	217,000	1,358,000	1,625,000
Total Other Financing		690,000	50,000	-	217,000	1,358,000	2,315,000
Total Capital Improvements Program		5,345,500	4,053,500	4,149,000	3,714,000	5,920,000	23,182,000
Other Capital Equipment Program							
Aerial Lift 70"	Qty	Qty	Qty	Qty	Qty	Qty	
Air Compressor	-	-	-	1	18,000	1	180,000
AV Kiosk	-	-	-	-	-	1	23,400
Bleacher Covers	-	-	-	-	-	3	193,691
Chairs, Education Center	-	-	-	-	-	-	10,000
Drag, Ball Field	-	-	-	1	24,000	-	24,000
Drop Dresser	-	-	1	14,000	-	-	14,000
Flume Ride	-	-	-	-	-	1	54,900
Goal Post	-	-	-	-	18	45,000	45,000
Groomer, Ballfield	-	-	-	-	-	1	26,000
Isolation Cages	-	-	-	-	3	15,000	15,000
Lighting System, Riverdale	-	-	-	-	-	1	30,000
Line Painter	1	24,000	-	-	-	-	24,000
Loader	-	1	60,000	-	-	-	60,000
Loader, Front End	1	36,000	-	-	-	1	70,000
Mister Fan	-	-	-	-	1	9,000	9,000
Mower, 11'	2	138,000	3	219,000	5	300,000	5
Mower, 72"	1	46,000	4	123,500	3	52,800	12
Mower, Contour 10'	-	-	-	-	-	-	1
Oven	-	-	-	-	-	-	1
Overseeder	-	-	-	1	16,500	-	-
Paging System	-	-	-	-	-	-	1
Pickup	3	90,000	7	264,000	3	114,000	3
Roller, Ride On	1	19,000	-	-	-	-	4
Roller, Turf	1	9,500	-	-	-	-	-
Sedan	-	2	64,000	-	-	-	-
Slide, Water	-	-	-	1	25,000	-	-
			67				

Parks & Recreation (continued)

Capital Program Detail (continued)

Description	Qty	2019	Qty	2020	Qty	2021	Qty	2022	Qty	2023	Total Cost
Snowcat, Groomer		-		-		-	1	250,000		-	250,000
Snowmaker, Portable		-		-		-		-	1	70,000	70,000
Sprayer	1	15,000	2	30,000		-		-		-	45,000
Stump Grinder, Self Propelled		-		-		-		-	1	20,000	20,000
SUV		-		-		-		-	1	43,000	43,000
Tractor	2	54,000		-		-		-	2	130,000	184,000
Truck		-	1	43,500	1	55,000		-	3	153,000	251,500
Truck, 1 Ton		-	1	106,000		-		-		-	106,000
Utility Vehicle, Heavy Duty	2	44,000		-	3	84,000	1	20,000		-	148,000
Utility Vehicle, Mid Duty	13	124,800	3	38,000	6	60,000	5	54,000	5	83,000	359,800
Van		-		-	1	31,200		-		-	31,200
Video Display System		-		-		-		-	1	21,000	21,000
Wood Chipper		-		-		-	2	65,000		-	65,000
Zamboni Tow		-		-		-		-	1	20,000	20,000
Zoo Animal Restraints		-		-		-		-	1	21,000	21,000
Zoo Blood Analysis System		-	1	20,000		-		-		-	20,000
Zoo Blood Chemistry Analyzer		-	1	12,000		-		-		-	12,000
Zoo Endoscope Diagnostic Systems		-		-	1	42,000		-		-	42,000
Zoo Phone System		-		-		-	1	25,000		-	25,000
Zoo Pickup		-		-	1	34,000		-		-	34,000
Zoo Utility Vehicle, Heavy Duty	3	94,000		-		-		-		-	94,000
Zoo Utility Vehicle, Mid Duty		-	3	45,000		-		-		-	45,000
Zoo, Van, Mini		-		-	1	25,200		-		-	25,200
Zoo X-Ray, Portable		-		-	1	58,000		-		-	58,000
Total Other Capital Equipment Program		694,300		1,025,000		911,700		1,139,000		1,542,836	5,312,836
Total Capital Program		\$6,039,800		\$5,078,500		\$5,060,700		\$4,853,000		\$7,462,836	\$ 28,494,836

Parks & Recreation (continued)

Outcome Based Indicators

Provide recreational opportunities for all ages.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Number of youth programs ¹	131	150	107	150	150
2) Number of adult programs	84	75	94	75	75
3) Number of senior programs	14	20	20	20	20
4) Number of family programs ²	75	45 ²	107	45 ²	50

¹ Includes toddler, preschool, early grade school, & tween/teen

² Prior to 2017 the number of adaptive programs was being measured

Provide a safe, functional and aesthetically pleasing park system for citizens and guests.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Complete a comprehensive site evaluation for 50% of park areas	Yes	N/A*	N/A*	N/A*	N/A*
2) Annually update the department operations grounds maintenance manual	Yes	Yes	Yes	Yes	Yes
3) Developed park acres as percentage of city limits area	5%	5%	5%	5%	5%
4) Total park acres as a percentage city limits area	7%	8%	7%	7%	8%
5) Mow all general park areas once a week	No	Yes	No	No	No
6) Remove graffiti within 24 hours of notification	Yes	Yes	Yes	Yes	Yes
7) Inspect every park every day from Memorial Day - Labor Day for litter	Yes	Yes	Yes	Yes	Yes

* Each park site is evaluated once every 5 years through a 2-year process. The next evaluation is scheduled for 2020.

Maintain and improve the health, safety and beauty of the urban forest.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Complete an inventory of park trees	Yes	N/A*	N/A*	N/A*	N/A*
2) Maintain 97% percent compliance after receiving Project TRIM notification	96%	97%	96%	97%	97%

* The process of inventorying trees was completed in 2016.

Enhance customer service and user satisfaction.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Percent of pool days reaching capacity	2%	5%	1%	5%	5%
2) Maintain accreditation by National Recreation & Parks Association	Yes	Yes	Yes	Yes	Yes
3) Percentage of residents rating recreational opportunities as good or excellent	75%	73%	75%	73%	75%
4) Percentage of residents rating the quality of City parks as good or excellent	89%	93%	92%	93%	93%

Parks & Recreation (continued)

Staffing

	2014	2015	2016	2017	Budget	
					2018	2019
Year-end Fulltime Positions	71	72	76	74	75	77
Part-time FTE's	116	109	121	133	148	147

2015 - Added two service workers and transferred one position to Finance

2016 - Added four new positions

2017 - Moved Park position Mechanics to Fleet

2018 - Moved one from Economic Development for EAB

2019 - Added two service workers for EAB

Statistics

	2012	2013	2014	2015	2016	2017
City Limits Area (Square Miles)	74	75	75	76	78	78
Undeveloped Park Acres	201	180	187	193	193	205
Non-Park Land Acres Maintained	1,782	1,814	1,928	1,960	1,986	1,986
Developed Park Acres (not including Golf Courses)	2,437	2,458	2,458	2,470	2,470	2,470
Developed Parks	75	78	78	80	80	80
Playground Structures	66	67	67	68	72	72
Restrooms	48	48	48	48	48	48
Shelters	58	60	60	61	65	65
Paved Trail Miles	28	28	28	28	29	29
Family Aquatic Centers (outdoor/indoor)	3 / 0	3 / 0	3 / 0	3 / 0	3 / 1 ^A	3 / 1 ^A
Traditional Swimming Pools	3	3	3	2	2	2
Wading Pool	1	1	1	1	1	1
Spray Park	1	1	1	1	1	1
Athletic Fields (including baseball, softball, soccer, football, rugby)	180	180	180	180	180	180
Basketball Courts (outdoor/indoor)	23 / 18	23 / 18	23 / 18	23 / 18	24 / 18	24 / 18
Ice Skating Rinks	6	6	6	6	6	6
Hockey Rinks (outdoor/indoor)	2 / 1	2 / 1	2 / 1	2 / 0	2 / 0	2 / 0
Tennis Courts	41	41	41	41	40	40
Recreation Programs Offered for Youth	114	143	157	130	131	107
Recreation Programs Offered for Adults	50	94	84	65	84	94
Recreation Programs Offered for Seniors	16	16	20	21	14	20
City Sponsored Athletic Participants	7,454	7,864	7,303	7,363	8,251	6,450
Non-City Sponsored Athletic Participants	26,782	26,122	24,227	24,700	26,030	23,659
Aquatics Season Passes Sold at Full Price	4,991	5,254	5,898	6,260	6,451	5,372
Free Swimming Passes Issued	3,555	2,959	2,370	2,423	2,419	2,194
Reduced Swimming Passes Issued	701	789	643	666	175 ^B	536
Value of Free/Reduced Swimming Passes Issued	\$276,304	\$201,480	\$185,928	\$186,933	\$206,123	\$192,810
Days Pools Reached Capacity	12	10	16	12	2	1
Annual Community Center Attendance	254,727	237,903	255,063	225,161	233,972	215,637
Shelter Reservation Attendees	95,147	119,126	118,649	125,824	136,475	43,492
Golf Rounds Played	130,123	105,016 ^C	93,252 ^C	91,412 ^C	85,719 ^C	92,081
Properties Inspected for Tree Ordinance Violations	11,690	231 ^D	11,615	11,533	9,503	10,855
Properties Brought into Compliance for Tree Ordinance Violations	2,982	210 ^D	3,517	4,915	2,987	3,354
Total Department Participation/Attendance	2,806,424	2,778,549	2,646,915	2,868,368	2,962,238	2,602,648

A - Midco Aquatic Center opened in October 2016.

B - A more accurate way of counting passes was implemented with new software.

C - Nine holes closed at Elmwood Golf Course due to renovations from 2013-2016.

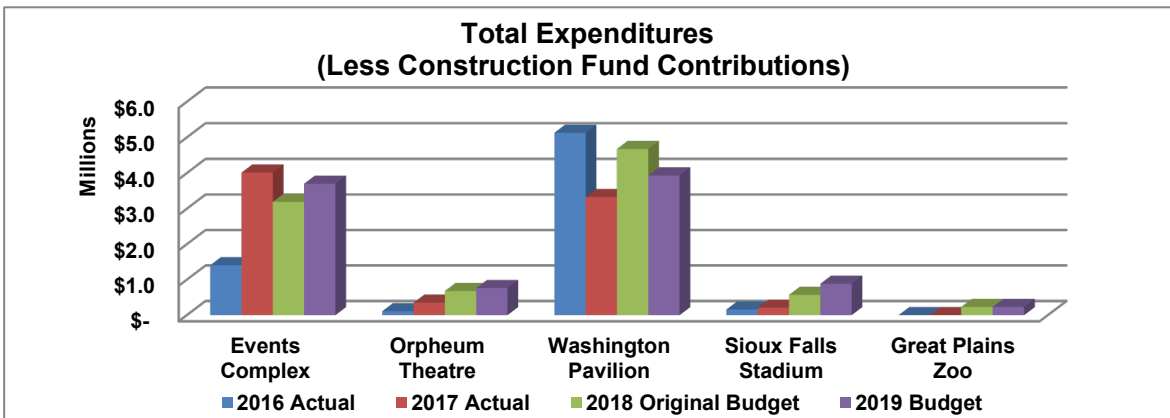
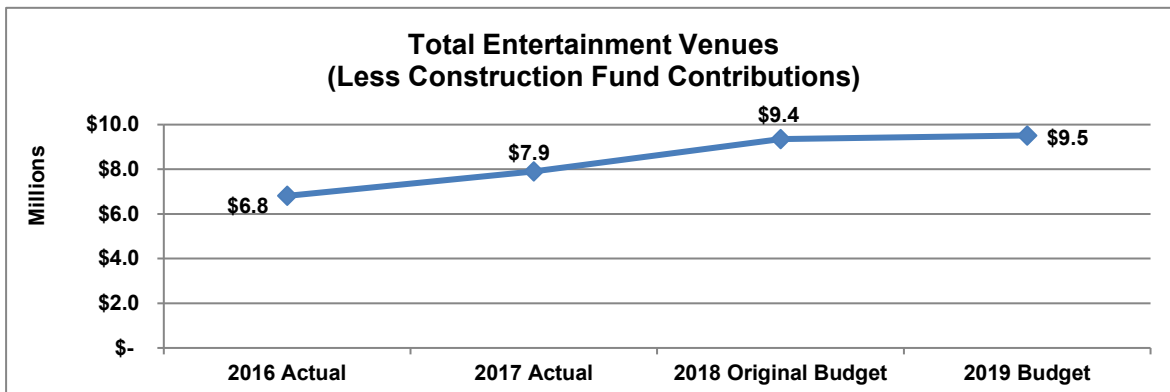
D - Project TRIM suspended in 2013 due to ice storm damage

Entertainment Venues

Provide entertainment options including family shows, community theatre, arts & science exhibits, big-name concerts, sporting events, conventions, trade shows, banquets and meetings. Management companies provide the overall management and promotion of the following facilities: Washington Pavilion, Orpheum Theatre, Sioux Falls Stadium, and the Events Complex (Denny Sanford PREMIER Center, Sioux Falls Convention Center and the Sioux Falls Arena).

Budget Overview

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
Entertainment Tax	\$ 7,374,191	\$ 7,463,516	\$ 7,447,933	\$ 7,841,170	\$ 393,237	5.3%
Other Revenue	140,461	675,919	141,395	70,000	(71,395)	-50.5%
Entertainment Fund Contribution	-	-	1,764,929	1,602,850	(162,079)	-9.2%
Construction Fund Contribution	651,117	1,738,182	-	-	-	
Total Sources	\$ 8,165,769	\$ 9,877,617	\$ 9,354,257	\$ 9,514,020	\$ 159,763	1.7%
Expenditures						
Entertainment Venues						
Events Complex	\$ 2,059,267	\$ 5,752,747	\$ 3,193,171	\$ 3,701,255	\$ 508,084	15.9%
Orpheum Theatre	111,917	351,289	680,690	763,681	82,991	12.2%
Washington Pavilion	5,129,709	3,328,302	4,677,196	3,932,773	(744,423)	-15.9%
Sioux Falls Stadium	158,912	210,078	571,470	884,581	313,111	54.8%
Great Plains Zoo	-	-	231,730	231,730	-	0.0%
Total Entertainment Venues	\$ 7,459,805	\$ 9,642,416	\$ 9,354,257	\$ 9,514,020	\$ 159,763	1.7%



Entertainment Venues (continued)

Operating Budget by Category

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Events Complex						
Property Insurance	\$ 109,155	\$ 109,155	\$ 109,155	\$ 109,155	\$ -	0.0%
Operating Contract	-	-	-	-	-	-
Professional Services	2,438	81,241	-	-	-	-
Rentals	24	58	-	-	-	-
Repair & Maintenance	777,342	206,560	634,000	1,075,000	441,000	69.6%
Supplies & Materials	-	-	-	40,000	40,000	100.0%
Total Other Operating	888,958	397,013	743,155	1,224,155	481,000	64.7%
Capital Buildings	689,285	4,938,034	2,065,000	1,390,000	(675,000)	-32.7%
Capital Equipment	481,023	417,699	385,016	1,087,100	702,084	182.4%
Total Capital	1,170,308	5,355,733	2,450,016	2,477,100	27,084	1.1%
Total Events Complex	\$ 2,059,267	\$ 5,752,747	\$ 3,193,171	\$ 3,701,255	\$ 508,084	15.9%
Orpheum Theatre						
Property Insurance	\$ 6,039	\$ 6,039	\$ 6,039	\$ 6,039	\$ -	0.0%
Operating Contract	-	-	554,651	606,642	51,991	9.4%
Rentals	14	-	-	-	-	-
Repair & Maintenance	8,562	36,333	50,000	45,000	(5,000)	-10.0%
Supplies & Materials	-	-	-	5,000	5,000	100.0%
Total Operating	14,615	42,372	610,690	662,681	51,991	8.5%
Capital Buildings	97,303	308,917	70,000	66,000	(4,000)	-5.7%
Capital Equipment	-	-	-	35,000	35,000	100.0%
Total Capital	97,303	308,917	70,000	101,000	31,000	44.3%
Total Orpheum Theatre	\$ 111,917	\$ 351,289	\$ 680,690	\$ 763,681	\$ 82,991	12.2%
Washington Pavilion						
Property Insurance	\$ 71,103	\$ 71,103	\$ 71,103	\$ 71,103	\$ -	0.0%
Operating Contract	1,638,000	1,670,760	1,670,760	1,724,000	53,240	3.2%
Professional Services	27,088	16,437	-	-	-	-
Rentals	-	32,020	300,000	300,000	-	0.0%
Repair & Maintenance	641,637	246,338	702,663	440,000	(262,663)	-37.4%
Supplies & Materials	-	136,600	38,000	30,000	(8,000)	-21.1%
Other	1,826	-	2,170	2,170	-	0.0%
Total Operating	2,379,654	2,173,257	2,784,696	2,567,273	(217,423)	-7.8%
Capital Buildings	1,221,891	625,527	1,108,500	986,500	(122,000)	-11.0%
Capital Imprv Other Than Buildings	426,470	17,270	-	-	-	-
Capital Equipment	1,101,694	512,248	784,000	379,000	(405,000)	-51.7%
Total Capital	2,750,055	1,155,045	1,892,500	1,365,500	(527,000)	-27.8%
Total Washington Pavilion	\$ 5,129,709	\$ 3,328,302	\$ 4,677,196	\$ 3,932,773	\$ (744,423)	-15.9%
Sioux Falls Stadium						
Property Insurance	\$ -	\$ 6,970	\$ 6,970	\$ 6,970	\$ -	0.0%
Operating Contract	-	-	-	265,611	265,611	100.0%
Rentals	-	-	-	1,000	1,000	100.0%
Repair & Maintenance	136,212	173,981	534,500	601,000	66,500	12.4%
Supplies & Materials	1,531	376	-	10,000	10,000	100.0%
Utilities	21,169	14,751	-	-	-	-
Total Operating	158,912	196,078	541,470	884,581	343,111	63.4%
Capital Buildings	-	14,000	30,000	-	(30,000)	-100.0%
Capital Equipment	-	-	-	-	-	-
Total Capital	-	14,000	30,000	-	(30,000)	-100.0%
Total Sioux Falls Stadium	\$ 158,912	\$ 210,078	\$ 571,470	\$ 884,581	\$ 313,111	54.8%

Entertainment Venues (continued)

Operating Budget by Category

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Great Plains Zoo*						
Operating Contract	\$ -	\$ -	\$ 231,730	\$ 231,730	\$ -	0.0%
Total Operating	-	-	231,730	231,730	-	0.0%
Total Great Plains Zoo	\$ -	\$ -	\$ 231,730	\$ 231,730	\$ -	0.0%

* Total Zoo Operating Support is \$1,489,091. Park's General Fund Budget \$1,257,361 and Entertainment Tax Fund \$231,730.

Entertainment Venues (continued)

Capital Program Detail

Description	Project Number	2019	2020	2021	2022	2023	Total Cost
Events Complex							
Capital Improvements Program							
Arena Building Improvements	13001	\$ 20,000	\$ 200,000	\$ -	\$ -	\$ -	\$ 220,000
Convention Center Building Improve	13005	895,000	559,000	1,140,000	535,000	350,000	3,479,000
Event Center Improvements	13014	475,000	825,000	57,500	575,000	-	1,932,500
Other Capital Equipment Program							
	Qty	Qty	Qty	Qty	Qty	Qty	
Arena Basketball Floor, Portable	-	-	-	-	-	1	160,000
Arena Ice Machine	-	3	30,000	-	-	-	30,000
Arena Pickup	1	40,600	1 41,200	-	-	-	81,800
Arena POS System Upgrade	1	20,000	-	-	-	-	20,000
Arena Refrigerator/Freezer	-	-	-	-	1	15,000	15,000
Arena Scoreboard, Video	-	-	-	-	-	1	550,000
Arena Scrubber, Floor	-	-	-	1	18,000	-	18,000
Arena Skillet, Tilting	-	-	-	-	-	1	18,000
Arena Spotlights	-	2	30,000	-	-	-	30,000
Arena Truck, 1ton 4x4	-	-	-	-	-	1	47,500
Convention Center Alto Sham	1	25,500	-	-	-	-	25,500
Convention Center Chairs, Banquet	-	-	-	225,320	-	-	225,320
Convention Center Convection Oven	-	-	2	18,000	-	-	18,000
Convention Center Dance Floor, Portable	-	-	-	-	1	60,000	60,000
Convention Center Dishwasher Machine	-	1	130,000	-	-	-	130,000
Convention Center Fryer	-	-	-	1	15,000	-	15,000
Convention Center Griddle, Gas 60"	-	-	-	1	10,500	-	10,500
Convention Center Ice Machine	-	1	15,500	-	-	-	15,500
Convention Center Mixer, 40 quart	-	-	-	-	-	1	13,000
Convention Center Projector	-	-	-	2	20,000	-	20,000
Convention Center Scrubber, Riding	1	18,000	1 18,000	-	-	-	36,000
Convention Center Sound System	-	-	-	-	1	128,000	128,000
Convention Center Stage Risers	1	35,000	-	-	-	-	35,000
Convention Center Steamer Oven	-	1	55,000	-	-	-	55,000
Convention Center Tables, Banquet	-	-	-	-	-	145,113	145,113
Convention Center Vacuum	1	18,000	-	-	-	-	18,000
Convention Center Vertical Lift	-	1	20,000	-	-	-	20,000
Event Center AV Equipment	-	-	-	-	-	1	100,000
Event Center Chair Replacements	-	-	-	-	200,000	-	200,000
Event Center Front End Video Equipment	-	-	50,000	500,000	-	-	550,000
Event Center Marquee Refurbishment	-	-	-	-	-	1	500,000
Event Center Network Equipment	1	750,000	-	-	-	-	750,000
Event Center Pipe and Drape	-	-	-	1	50,000	-	50,000
Event Center Refrigerator, Suite	40	60,000	-	-	-	-	60,000
Event Center Scrubber, Floor	-	-	-	1	18,000	-	18,000
Event Center Security System	1	120,000	-	-	-	1	100,000
Event Center Crowd Control Barriers	-	1	35,000	-	-	-	35,000
Event Center Ext Video Board Refurbishment	-	-	-	-	-	1	500,000
Event Center Video Board, Centerhung, Ribbon & End Wall	-	-	-	-	-	1	4,000,000
Event Center Zamboni	-	-	-	120,000	-	-	120,000
Total Events Complex		2,477,100	2,008,700	2,192,320	1,676,113	6,320,500	14,674,733
Sioux Falls Stadium							
Other Capital Equipment Program (OCEP)							
Sioux Falls Stadium Washing Machine		-	-	-	-	9,000	9,000
Total Sioux Falls Stadium		-	-	-	-	9,000	9,000
Orpheum							
Capital Improvements Program							
Orpheum Building Improvements	13002	66,000	167,500	110,000	350,000	-	693,500
Other Capital Equipment Program (OCEP)							
Orpheum Sound System		35,000	-	-	150,000	-	185,000
Orpheum Security System		-	75,000	-	-	-	75,000
Total Orpheum		101,000	242,500	110,000	500,000	-	953,500

Entertainment Venues (continued)

Capital Program Detail

Description	Project Number	2019	2020	2021	2022	2023	Total Cost
Washington Pavilion							
Washington Pavilion Building Improvements	13003	986,500	491,750	575,000	200,000	-	2,253,250
Other Capital Equipment Program (OCEP)							
Chairs, Banquet		-	-	-	-	60,000	60,000
Cooler, Walk-in		-	-	-	-	100,000	100,000
Floor Scrubber (2)	1	15,000	-	1	9,400	-	24,400
KSDC Exhibits		310,000	300,000	-	-	-	610,000
Laminator/Printer		-	-	-	-	14,000	14,000
Stage Lights, LED		-	-	-	-	30,000	30,000
Lighting System - Phase IV (MWS Hall)		-	-	29,255	-	-	29,255
Microphone System, Wireless		24,000	-	-	-	-	24,000
Projection System		-	70,000	-	-	-	70,000
Sound Systems		-	-	250,000	-	-	250,000
Sound System - Belbas		-	-	-	-	140,000	140,000
Stage Extensions		-	-	-	-	30,000	30,000
Stage Rigging - Steel Kits		-	-	-	-	20,000	20,000
Theatrical System & Lighting Controls		-	-	207,423	-	-	207,423
Tractor, Landscape		45,000	-	-	-	-	45,000
Van		-	23,000	-	-	-	23,000
Total Washington Pavilion		1,365,500	899,750	1,061,678	209,400	394,000	3,930,328
Total Entertainment Venues Capital Program		\$ 3,943,600	\$ 3,150,950	\$ 3,363,998	\$ 2,385,513	\$ 6,723,500	\$ 19,567,561

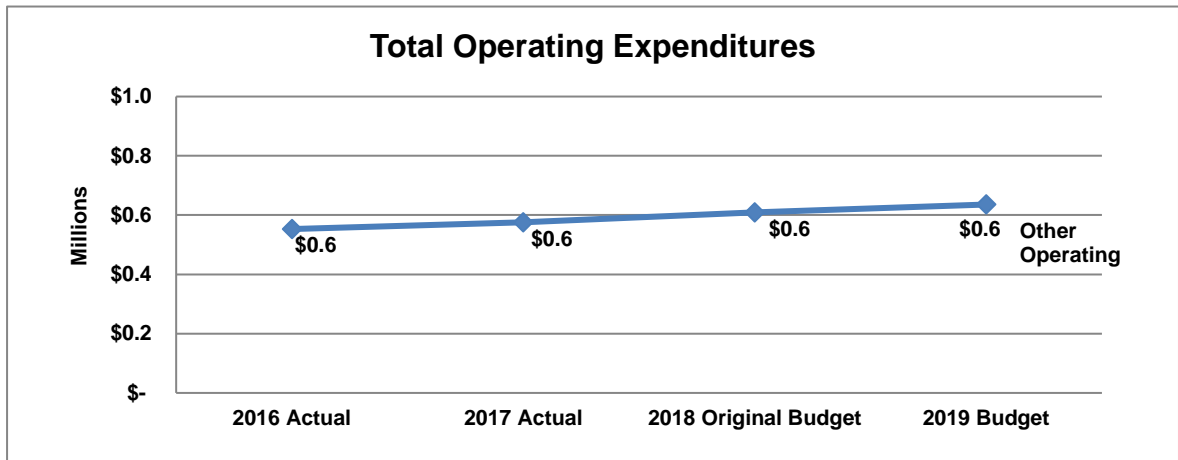
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Siouxland Museum

The Old Courthouse Museum and the Pettigrew Home and Museum are operated under joint City and Minnehaha County agreement. These two facilities are the best ways to experience history in the region. Interactive exhibits, special programs and speakers, and hands-on activities allow our visitors the opportunity to open their mind to the past and bring history into their lives. Whether student, teacher, or parent, all ages can enjoy what the museums have to offer.

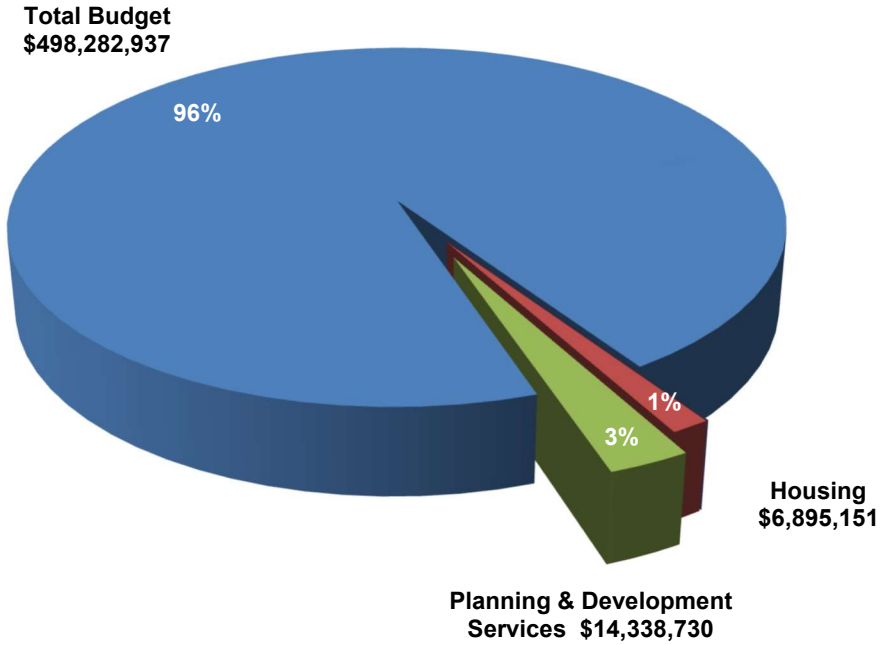
Budget by Category

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
General Fund Contribution	\$ 552,937	\$ 575,582	\$ 609,029	\$ 635,672	\$ 26,643	4.4%
Capital Fund Contribution	-	-	1,300,000	-	(1,300,000)	-100.0%
Total Sources	\$ 552,937	\$ 575,582	\$ 1,909,029	\$ 635,672	\$ (1,273,357)	-66.7%
Expenditures						
Professional Services	\$ 552,737	\$ 575,582	\$ 608,793	\$ 635,419	\$ 26,626	4.4%
Utilities	199	-	236	253	17	7.0%
Total Other Operating	552,937	575,582	609,029	635,672	26,643	4.4%
Capital	-	-	1,300,000	-	(1,300,000)	-100.0%
Total Expenditures	\$ 552,937	\$ 575,582	\$ 1,909,029	\$ 635,672	\$ (1,273,357)	-66.7%



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Urban & Economic Development



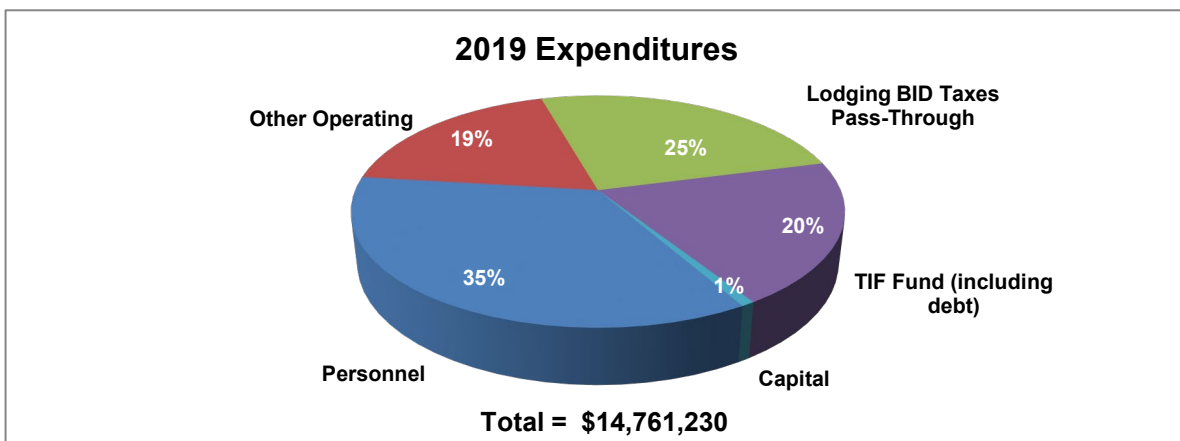
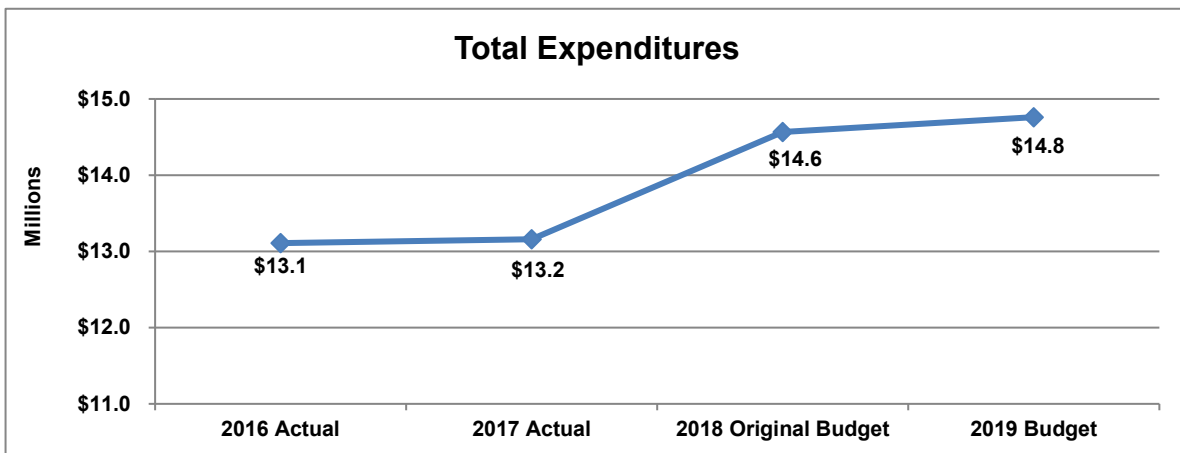
Planning & Development Services	79
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Planning & Development Services

The City of Sioux Falls Planning and Development Services Department facilitates the orderly, efficient, and unified development of Sioux Falls in an aesthetically attractive manner for the benefit of all residents while maintaining services and quality of life and ensuring occupancy of safe buildings. The Department, in collaboration with community partners, contributes toward shaping an economically vibrant City through the promotion of suitable living environments and harmonious interaction among land uses, preservation of neighborhoods, and attainment of development which is compatible and sustainable with the environment.

Budget Overview

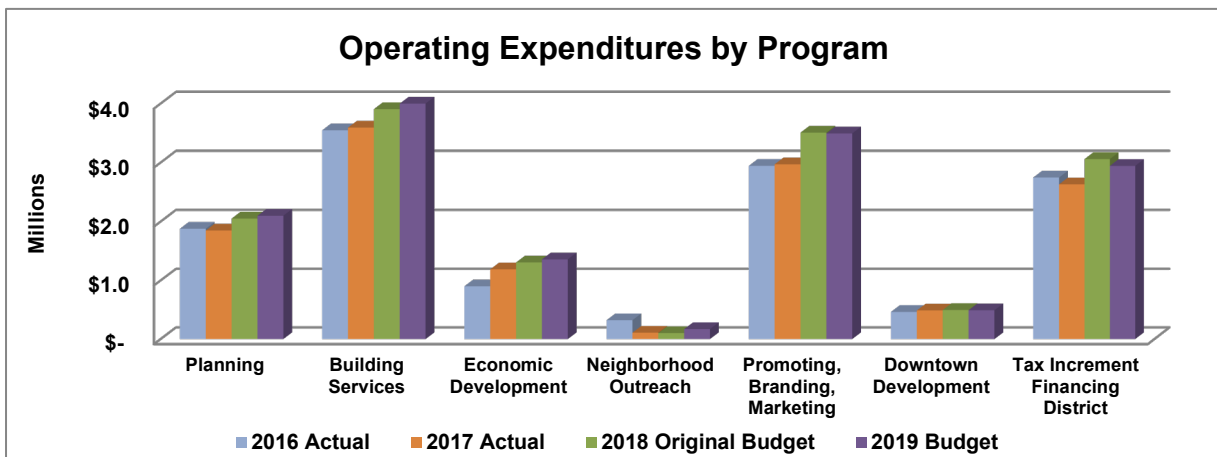
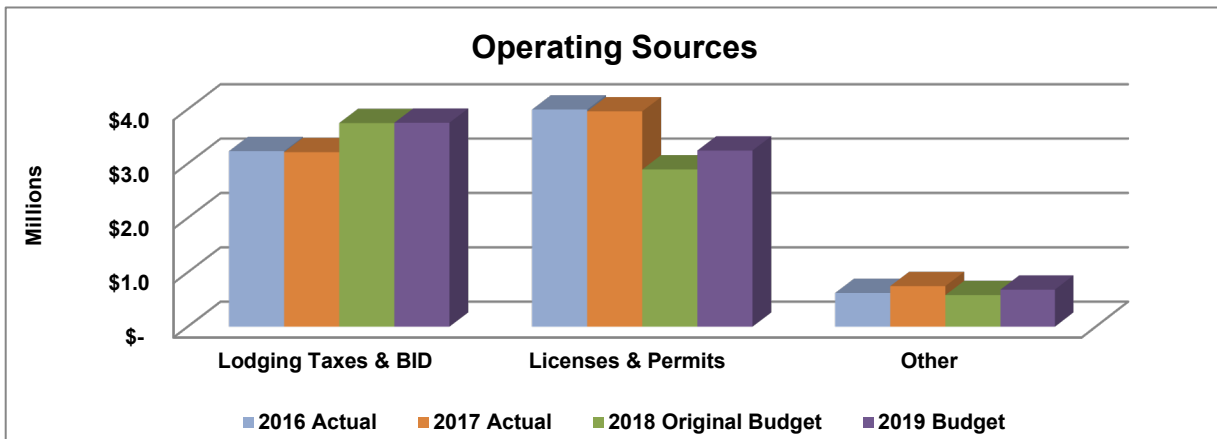
	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
General Fund Contribution	\$ 2,214,177	\$ 2,284,438	\$ 4,153,532	\$ 4,032,908	\$ (120,624)	-2.9%
Departmental Revenues	4,615,645	4,708,537	3,474,580	3,922,380	447,800	12.9%
Main Street BID & Hilton BID	231,079	255,749	252,000	257,000	5,000	2.0%
Lodging & Occupational Tax (CVB)	2,998,542	2,955,485	3,494,442	3,494,442	-	0.0%
Total Operating	10,059,442	10,204,209	11,374,554	11,706,730	332,176	2.9%
TIF Fund Contribution	2,747,249	2,631,501	3,060,113	2,944,500	(115,613)	-3.8%
Capital Funds Contributions	302,015	325,458	131,000	110,000	(21,000)	-16.0%
Total Sources	\$ 13,108,706	\$ 13,161,168	\$ 14,565,667	\$ 14,761,230	\$ 195,563	1.3%
Expenditures						
Personnel	\$ 5,002,562	\$ 5,096,175	\$ 5,352,550	\$ 5,200,820	\$ (151,730)	-2.8%
Other Operating	1,891,240	1,896,163	2,275,562	2,754,468	478,906	21.0%
Lodging & Bid Taxes Pass-Through	3,165,640	3,211,871	3,746,442	3,751,442	5,000	0.1%
Total Operating	10,059,442	10,204,209	11,374,554	11,706,730	332,176	2.9%
TIF Fund (including debt)	2,747,249	2,631,501	3,060,100	2,944,500	(115,600)	-3.8%
Capital	302,015	325,458	131,000	110,000	(21,000)	-16.0%
Total Expenditures	\$ 13,108,706	\$ 13,161,168	\$ 14,565,654	\$ 14,761,230	\$ 195,576	1.3%



Planning & Development Services (continued)

Operating Budget by Source and Program

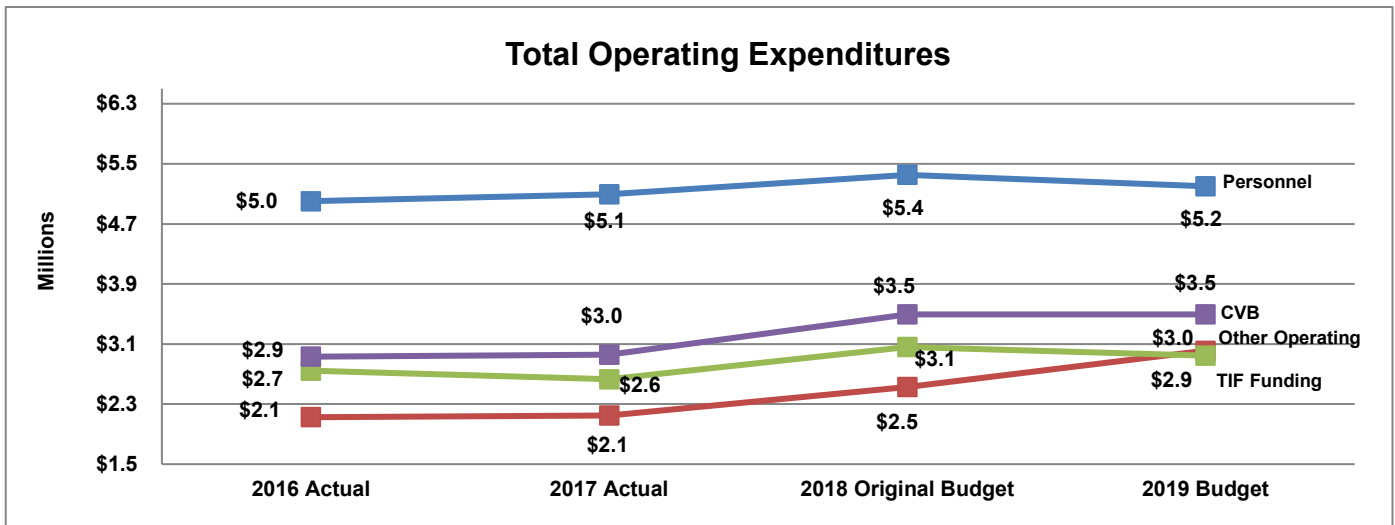
Sources	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
General Fund Contribution	\$ 2,214,177	\$ 2,284,438	\$ 4,153,532	\$ 4,032,908	\$ (120,624)	-2.9%
TIF Fund Contribution	2,747,249	2,631,501	3,060,113	2,944,500	(115,613)	-3.8%
Departmental						
Taxes (Hilton Garden Inn)	68,642	79,806	80,000	85,000	5,000	6.3%
Lodging & BID Tax	2,998,542	2,955,485	3,494,442	3,494,442	-	0.0%
Special Assessments (BID)	162,437	175,943	172,000	172,000	-	0.0%
Licenses & Permits	3,995,686	3,961,604	2,893,225	3,240,725	347,500	12.0%
Intergovernmental	199,333	199,079	210,275	210,275	-	0.0%
Charges for Goods & Services	316,561	406,747	250,580	351,380	100,800	40.2%
Fines & Forfeitures	81,700	107,339	120,500	120,000	(500)	-0.4%
Miscellaneous Revenue	22,363	33,768	-	-	-	-
Total Departmental Sources	7,845,265	7,919,771	7,221,022	7,673,822	452,800	6.3%
Total Operating Sources	\$ 12,806,691	\$ 12,835,710	\$ 14,434,668	\$ 14,651,230	\$ 216,562	1.5%
Expenditures						
By Program						
Planning	\$ 1,879,795	\$ 1,849,769	\$ 2,052,090	\$ 2,099,466	\$ 47,376	2.3%
Building Services	3,547,532	3,593,622	3,905,822	4,089,882	184,060	4.7%
Economic Development	900,750	1,190,954	1,308,282	1,360,000	51,719	4.0%
Neighborhood Outreach	322,246	109,094	102,696	170,940	68,244	66.5%
Promoting, Branding, Marketing	2,945,096	2,971,885	3,508,812	3,494,442	(14,370)	-0.4%
Downtown Development	464,022	488,885	496,852	492,000	(4,852)	-1.0%
Tax Increment Financing District	2,747,249	2,631,501	3,060,100	2,944,500	(115,600)	-3.8%
Total Operating Expenditures	\$ 12,806,691	\$ 12,835,710	\$ 14,434,654	\$ 14,651,230	\$ 216,576	1.5%



Planning & Development Services (continued)

Operating Budget by Category

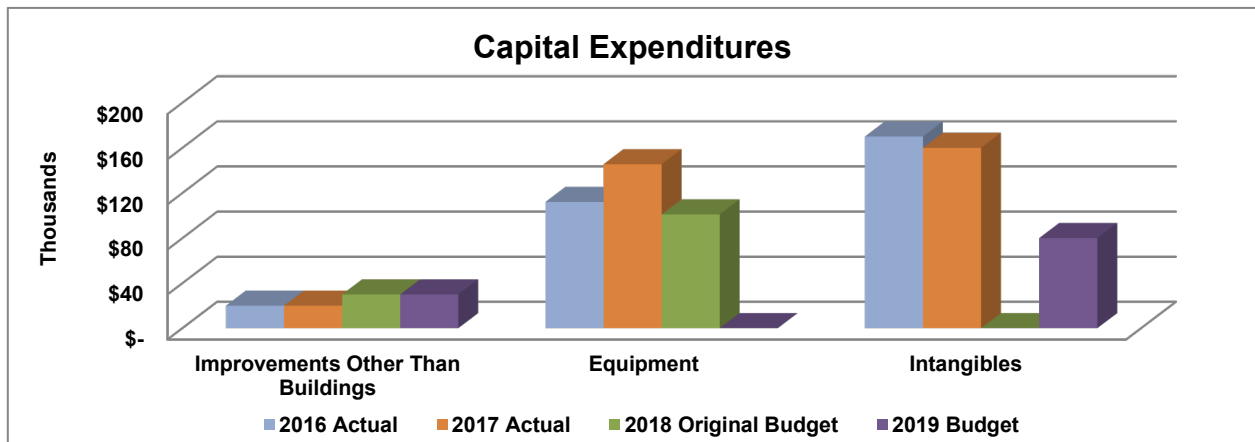
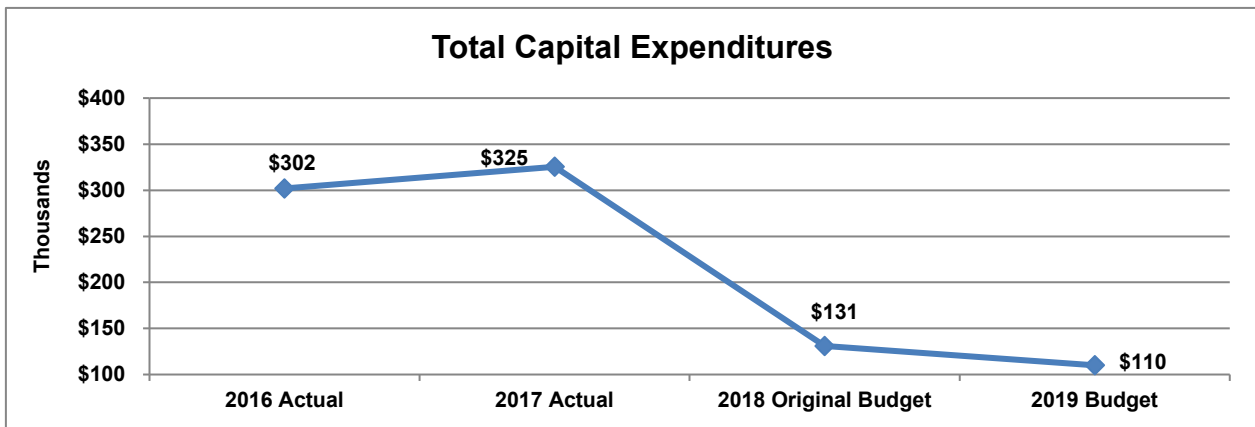
	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Expenditures						
Fulltime	\$ 3,427,851	\$ 3,448,214	\$ 3,602,995	\$ 3,556,387	\$ (46,608)	-1.3%
Overtime	32,113	12,666	15,000	15,000	-	0.0%
Part-time	50,044	16,392	28,440	25,440	(3,000)	-10.5%
Eligible Leave Payout	39,753	104,423	191,360	78,151	(113,209)	-59.2%
Deferred Compensation	57,407	60,455	61,615	54,967	(6,648)	-10.8%
Wages	3,607,169	3,642,149	3,899,410	3,729,945	(169,465)	-4.3%
OASI	257,954	257,482	269,016	261,754	(7,262)	-2.7%
Pension	587,559	599,708	548,427	500,867	(47,560)	-8.7%
Insurance	500,515	537,590	625,405	699,086	73,681	11.8%
Workers' Compensation	46,817	55,192	5,808	5,808	-	0.0%
Allowances	2,549	4,054	4,484	3,360	(1,124)	-25.1%
Fringe Benefits	1,137,440	1,196,544	1,184,124	1,209,121	24,997	2.1%
Total Personnel	5,002,562	5,096,175	5,352,550	5,200,820	(151,730)	-2.8%
Professional Services	378,482	327,130	506,465	457,483	(48,982)	-9.7%
Rentals	322,499	373,098	440,190	407,700	(32,490)	-7.4%
Repair & Maintenance	85,467	55,863	77,000	77,000	-	0.0%
Supplies & Materials	118,495	87,339	132,646	154,476	21,830	16.5%
Training & Education	35,141	37,837	58,247	57,962	(285)	-0.5%
Utilities	71,156	62,828	63,014	59,847	(3,167)	-5.0%
Other Current	-	1,520	-	-	-	-
Convention & Visitors Bureau	2,931,564	2,958,117	3,494,442	3,494,442	-	0.0%
Downtown Sioux Falls	327,437	343,583	337,000	337,000	-	0.0%
Hilton Hotel Occupancy Fee Program	71,639	77,811	80,000	85,000	5,000	6.3%
SF Development Foundation	175,000	213,000	275,000	275,000	-	0.0%
Forward Sioux Falls	300,000	400,000	400,000	400,000	-	0.0%
Neighborhood Programs	11,000	19,907	8,000	50,000	42,000	525.0%
Workforce Development	79,000	-	-	-	-	-
USD Discovery District	150,000	150,000	150,000	650,000	500,000	333.3%
Total Other Operating	5,056,880	5,108,034	6,022,004	6,505,910	483,906	8.0%
TIF Funding (including debt)	2,747,249	2,631,501	3,060,100	2,944,500	(115,600)	-3.8%
Total Operating Expenditures	\$ 12,806,691	\$ 12,835,710	\$ 14,434,655	\$ 14,651,230	\$ 216,575	1.5%



Planning & Development Services (continued)

Capital Budget

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
Sales Tax Contribution	\$ 302,015	\$ 325,458	\$ 131,000	\$ 110,000	\$ (21,000)	-16.0%
Total Capital Sources	\$ 302,015	\$ 325,458	\$ 131,000	\$ 110,000	\$ (21,000)	-16.0%
Expenditures						
Improvements Other Than Buildings	\$ 20,000	\$ 20,000	\$ 30,000	\$ 30,000	\$ -	0.0%
Equipment	112,015	145,458	101,000	-	(101,000)	-100.0%
Intangibles	170,000	160,000	-	80,000	\$ 80,000	
Total Capital Expenditures	\$ 302,015	\$ 325,458	\$ 131,000	\$ 110,000	\$ (21,000)	-16.0%



Planning & Development Services (continued)

Capital Program Detail

<u>Description</u>	<u>Project Number</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>Total Cost</u>
Capital Improvements Program							
Sculpture Walk	16001	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 150,000
Core Façade Revitalization	17001	80,000	80,000	80,000	80,000	80,000	400,000
Total Capital Improvements Program		110,000	110,000	110,000	110,000	110,000	550,000
Total Capital Program		\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 550,000

Planning & Development Services (continued)

Current and responsive planning for a well developed city.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Average days of submitted development plan application to Planning Commission Hearing	32 days	40 days	32 days	40 days	38 days
2) Completion of requested plans and reports	8 items	4 items	6 items	4 items	4 items

Enhance the customer capabilities with responsive and efficient service.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Average days of non-residential request of inspection to actual inspection	1 day	1 day	2 days	2 days	2 days
2) Average days of residential application submittal to building permit	1 day	1 day	2 days	2 days	2 days

Staffing

Year-end Fulltime Positions	2014	2015	2016	2017	Budget	
					2018	2019
Planning and Development Services	47	49	51	52	50	50
2018 - Economic Development position transferred to Mayor						
Part-time FTE's	2014	2015	2016	2017	Budget	
					2018	2019
Planning and Development Services	3.1	2.3	2.3	2.3	1.0	0.9

Statistics

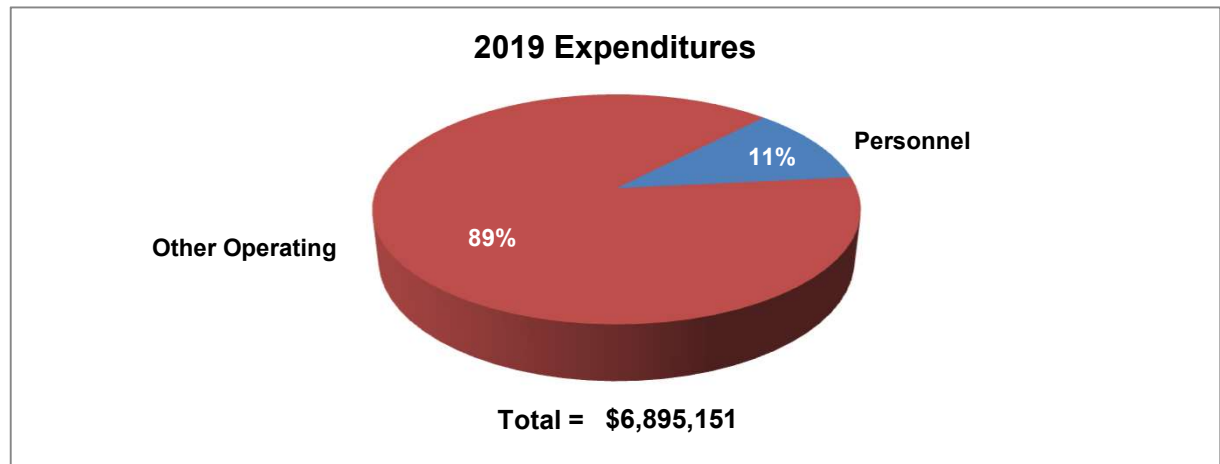
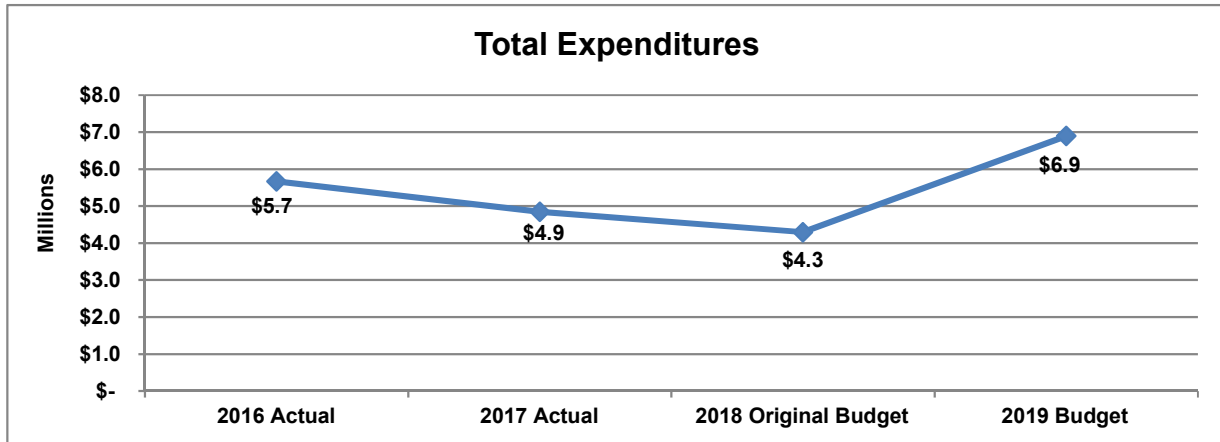
	2012	2013	2014	2015	2016	2017
City Population	159,800	162,300	165,800	169,800	173,300	178,500
MSA Population	230,847	235,878	240,204	250,250	256,200	261,412
City Square Miles	73.96	74.80	75.60	76.10	77.80	78.21
Annexations	2	9	9	8	10	10
Rezoning (acres)	494	784	1,240	1,019	1,062	816
Preliminary Plans (PP)	7	8	9	7	13	14
Plats (acres)	1,055	1,275	949	1,392	1,341	1,392
Building Permits	7,633	7,953	14,945	12,091	7,389	6,752
Planning Applications	178	162	142	138	150	142

Housing

Housing will assist with the continued development of the community with citizen and community participation by designing and supporting programs that provide decent, safe, and sanitary housing for low-and moderate-income persons and households; contributing to the stabilization of older neighborhoods; promoting fair housing; and providing safe and accessible facilities and services through partnerships with nonprofit housing and service providers who serve low-and moderate-income persons.

Budget Overview

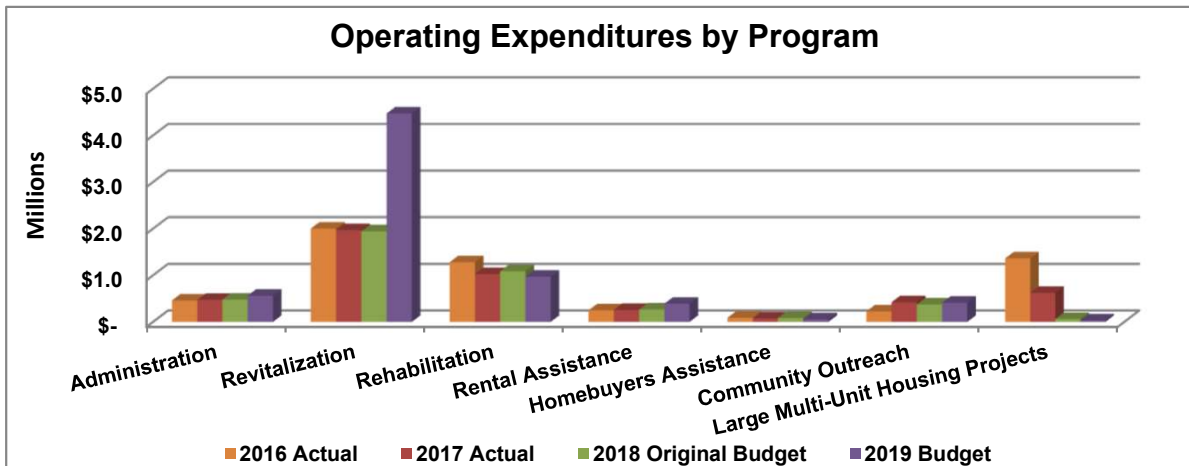
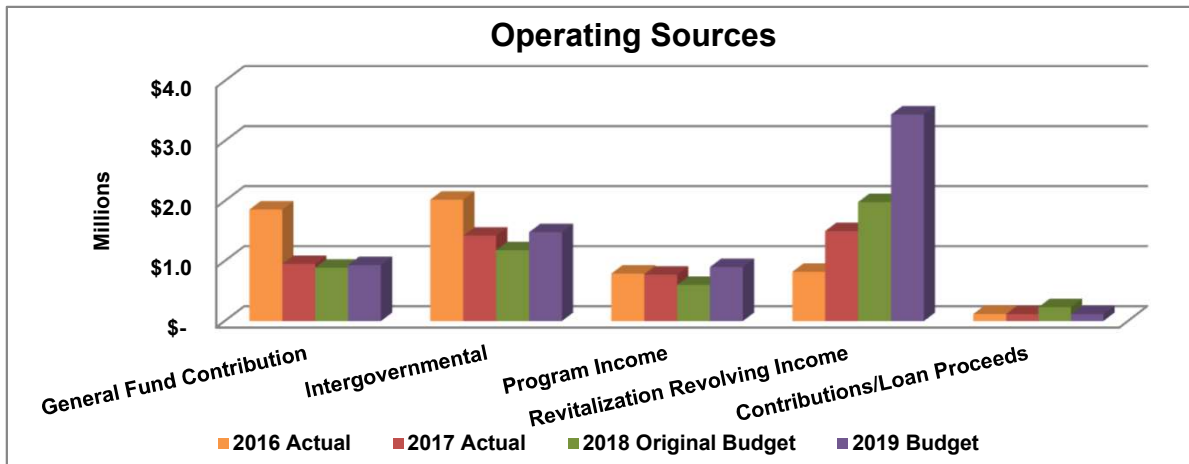
	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
Community Dev. Fund Contribution	\$ 66,328	\$ 95,042	\$ -	\$ 26,696	\$ 26,696	0.0%
General Fund Contribution	1,856,411	948,740	886,740	933,576	46,836	5.3%
Departmental	3,749,661	3,807,329	3,993,055	5,934,879	1,941,824	48.6%
Total Sources	\$ 5,672,400	\$ 4,851,111	\$ 4,879,795	\$ 6,895,151	\$ 2,015,356	41.3%
Expenditures						
Personnel	\$ 695,049	\$ 727,875	\$ 757,917	\$ 770,002	\$ 12,085	1.6%
Other Operating	4,977,351	4,123,236	3,539,722	6,125,149	2,585,427	73.0%
Total Expenditures	\$ 5,672,400	\$ 4,851,111	\$ 4,297,639	\$ 6,895,151	\$ 2,597,512	60.4%



Housing (continued)

Operating Budget by Source & Program

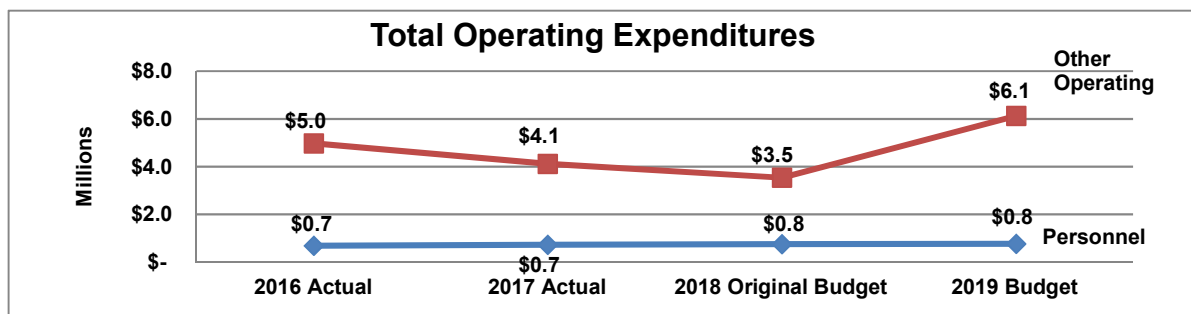
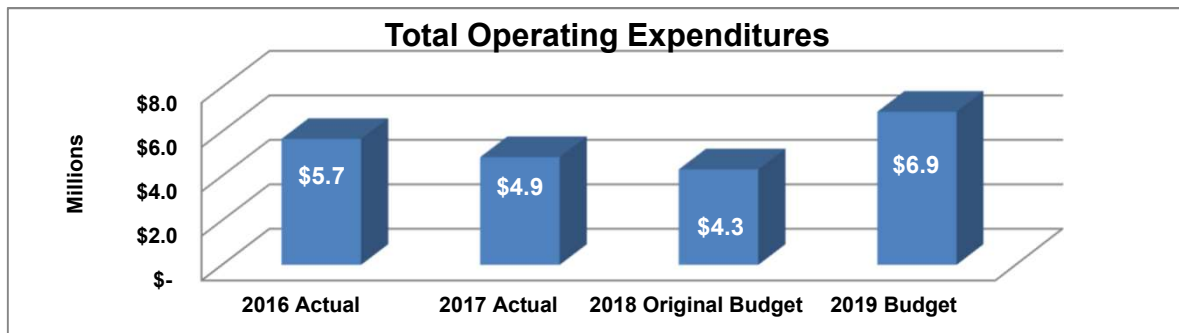
Sources	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Community Dev. Fund Contribution	\$ 66,328	\$ 95,042	\$ -	\$ 26,696	\$ 26,696	0.0%
General Fund Contribution	1,856,411	948,740	886,740	933,576	46,836	5.3%
Departmental						
Intergovernmental	2,022,326	1,420,908	1,179,000	1,479,000	300,000	25.4%
Program Income	790,521	771,724	600,969	900,291	299,322	49.8%
Revitalization Revolving Income	819,780	1,499,477	1,982,005	3,441,832	1,459,827	73.7%
Contributions/Loan Proceeds	117,034	115,220	231,081	113,756	(117,325)	-50.8%
Total Departmental Sources	3,749,661	3,807,329	3,993,055	5,934,879	1,941,824	48.6%
Total Sources	\$ 5,672,400	\$ 4,851,111	\$ 4,879,795	\$ 6,895,151	\$ 2,015,356	41.3%
Expenditures						
By Program						
Administration	\$ 461,207	\$ 472,232	\$ 480,209	\$ 564,188	\$ 83,979	17.5%
Revitalization	2,003,010	1,970,643	1,945,081	4,468,986	2,523,905	129.8%
Rehabilitation	1,281,416	1,026,214	1,087,875	969,285	(118,590)	-10.9%
Rental Assistance	249,160	257,802	265,000	390,000	125,000	47.2%
Homebuyers Assistance	89,584	76,410	84,474	55,439	(29,035)	-34.4%
Community Outreach	225,487	422,810	375,000	413,020	38,020	10.1%
Large Multi-Unit Housing Projects	1,362,535	625,000	60,000	34,233	(25,767)	-42.9%
Total Operating Expenditures	\$ 5,672,400	\$ 4,851,111	\$ 4,297,639	\$ 6,895,151	\$ 2,597,512	60.4%



Housing (continued)

Operating Budget by Category

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Expenditures						
Fulltime	\$ 473,224	\$ 492,883	\$ 515,621	\$ 503,688	\$ (11,933)	-2.3%
Overtime	2,396	-	1,504	1,504	-	0.0%
Eligible Leave Payout	14,498	455	1,080	24,503	23,423	2168.8%
Deferred Compensation	4,969	4,900	5,128	4,220	(908)	-17.7%
Wages	495,087	498,238	523,333	533,915	10,582	2.0%
OASI	35,061	34,740	37,126	35,615	(1,511)	-4.1%
Pension	75,814	82,146	83,240	70,514	(12,726)	-15.3%
Insurance	73,972	96,176	105,939	121,838	15,899	15.0%
Workers' Compensation	14,534	15,935	7,640	7,640	-	0.0%
Allowances	581	640	639	480	(159)	-24.9%
Fringe Benefits	164,901	194,897	197,458	200,472	3,014	1.5%
Total Personnel Service	695,049	727,875	757,917	770,002	12,085	1.6%
Professional Services	4,926,993	3,936,742	3,501,580	6,085,142	2,583,562	73.8%
Rentals	22,006	14,798	15,171	15,452	281	1.9%
Repair and Maintenance	1,404	58	5,176	1,000	(4,176)	-80.7%
Supplies & Materials	11,967	12,679	11,635	10,055	(1,580)	-13.6%
Training & Education	14,442	5,815	5,000	13,000	8,000	160.0%
Utilities	538	494	1,160	500	(660)	-56.9%
Other Current Miscellaneous	-	152,651	-	-	-	0.0%
Total Other Operating	4,977,351	4,123,236	3,539,722	6,125,149	2,585,427	73.0%
Total Operating Expenditures	\$ 5,672,400	\$ 4,851,111	\$ 4,297,639	\$ 6,895,151	\$ 2,597,512	60.4%



Housing (continued)

Outcome Based Indicators

Increase the supply of affordable housing for low-income households.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Housing units created, developed or redeveloped that were sold or leased to low-income households (Neighborhood Revitalization).	11	10	16	15	20
2) Housing units created and leased to low-income households (Large Public/Private Partnership projects with a developer).	48	45-90	40+	NA	N/A
3) Low Income Housing Tax Credit applications supported (Large Public/Private Partnership projects with a developer).	3	2	1	3	2
4) Re-enrolled expiring units in affordable housing properties.	N/A	42	N/A	N/A	N/A

Elimination of blighted and deteriorated properties which contribute to neighborhood decline.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Vacant, blighted properties acquired for redevelopment (Neighborhood Revitalization).	3	5	9	9	20

Stabilize the supply of decent, safe, and affordable housing through the preservation of the City's existing housing stock.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Single-family, owner-occupied homes rehabilitated (Single-Family Housing Rehabilitation).	57	55	58	55	55
2) Rental housing units rehabilitated (Rental Rehab).	9	25	12	25	15
3) Furnaces in owner-occupied homes replaced with new energy-efficient models (Furnace Replacement).	42	35	27	35	35
4) Mobile home units repaired (Emergency Mobile Home Repair).	9	12	9	8	8

Increase homeownership opportunities for low-income households with emphasis on the City's core neighborhoods.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) First-time homebuyers assisted in the purchase of a property within one of the City's core neighborhoods (Homebuyers Assistance).	11	8	7	8	8

Decrease the number of families and households who are homeless or in danger of becoming homeless.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Households who receive intense case management to stabilize their living situation and move toward self-sufficiency (Bright Futures).	82	80	71	80	80
2) Households who receive assistance for security deposits to obtain decent housing (Security Deposit Assistance).	68	60	41	0*	0
3) Households who receive financial assistance with rent (Tenant-Based Rental Assistance).	55	60	58	60	60
4) Homeless families with children who receive affordable housing in conjunction with intense case management to stabilize their living situation and move toward self-sufficiency (Heartland House).	61	65	52	65	65

* As of August 1, 2017, this program has combined with the Tenant-Based Rental Assistance program. Since the date the programs were combined, total beneficiaries are reported only under the Tenant-Based Rental Assistance program.

Increase physical accessibility of affordable housing units.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Rental housing units modified for accessibility (Independent Living Choices Rental Modification).	5	6	1	3	6
2) Owner-occupied, single-family housing units modified for accessibility (Repair Affair & ILC Owner Modification).	5	8	7	4	8

Educate citizens on financial literacy, fair housing and increase awareness and participation

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Fair housing outreach and education events supported.	11	12	20	12	12
2) Number of outreach opportunities (includes public hearings, neighborhood meetings, program outreach, presentations, earned media, etc.).	47	50	25	50	30

Housing (continued)

Staffing

	2014	2015	2016	2017	Budget	
					2018	2019
Year-end Fulltime Positions	6	7	7	6	6	6
2015 - Position moved from Parking						
2017 - Grant accounting position moved to Finance						

Statistics

	2012	2013	2014	2015	2016	2017
Neighborhood Revitalization (Units created and sold/leased)	3	3	13	11	11	16
Single-Family Housing Rehab (Housing units)	36	47	53	50	57	58
Habitat for Humanity - House construction (Homes sold)	0	2	6	0	2	4
Rental Rehab (Housing units)	2	12	33	34	9	12
Furnace Replacement (Housing units)	26	37	49	35	42	27
Emergency Mobile Home Repair (Housing units)	6	6	15	12	9	9
Homebuyers Assistance (First-time homebuyers)	29	34	14	9	11	7
Bright Futures (Households)	55	56	59	57	82	71
Security Deposit Assistance (Households)	87	54	76	47	68	41
Tenant-Based Rental Assistance (Households)	48	41	46	48	55	58
Heartland House (Families)	70	67	66	65	61	52
Home Modification (Rental units made accessible)	8	9	3	6	5	1
Repair Affair (Owner units made accessible)	12	9	6	6	5	7

Need to Know

When evaluating the above numbers, the user is encouraged to recognize that the programs and projects of the Housing Department are typically not completed in the span of a single year. Many projects overlap between budget years and other larger projects can take from 2-3 years to fully complete. Therefore, the indicators shown above may fluctuate significantly between consecutive budget years.

The Sioux Falls Thrive and Augustana Housing study project has been completed and we are now participating in the Sioux Falls Thrive Strategy Group and the Affordable Housing Action Team.

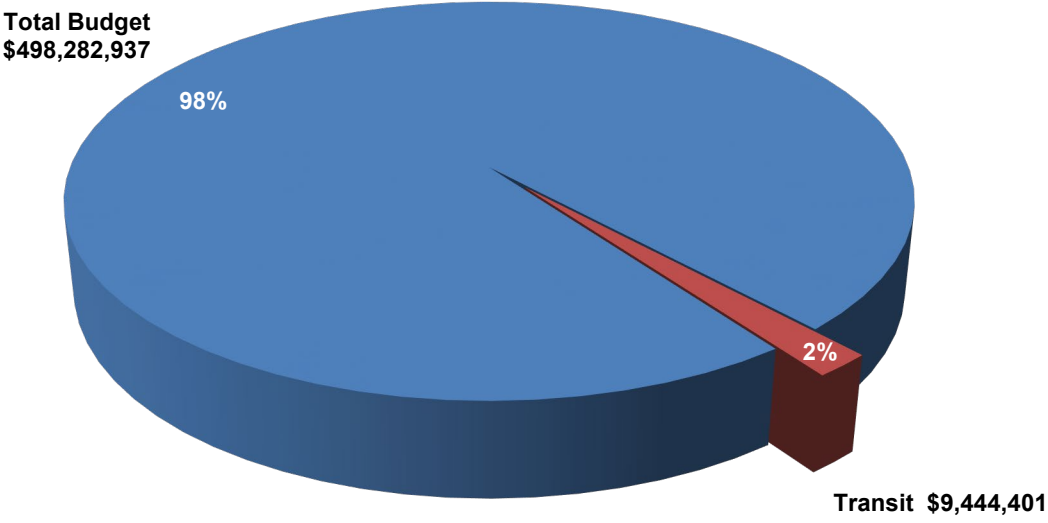
The Housing Department is budgeting for level federal grant funding from 2018 to 2019.

2019 Priorities

Completed the 2017-2018 Affordable Housing Strategy. In 2019, efforts will be directed at implementation of the projects identified in that plan.

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Transit

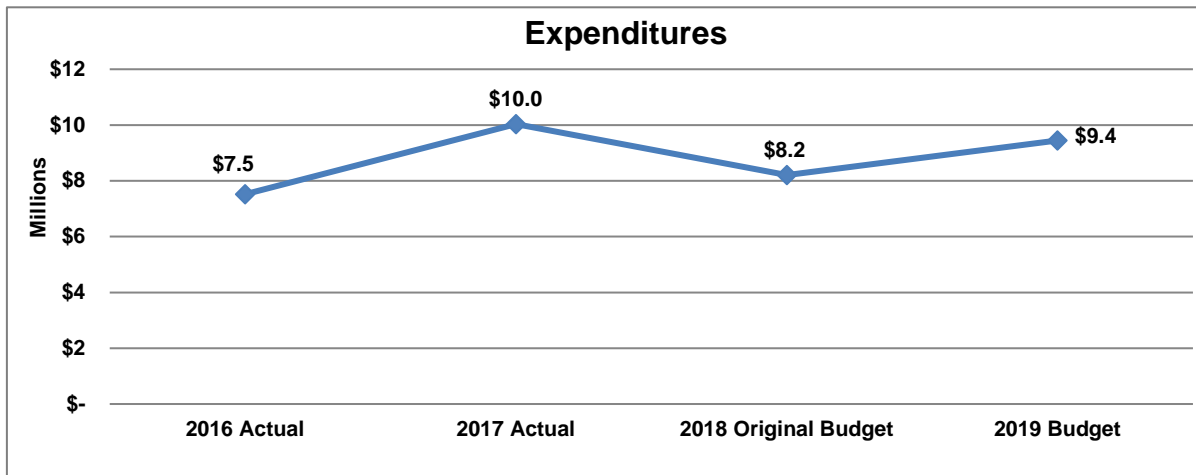
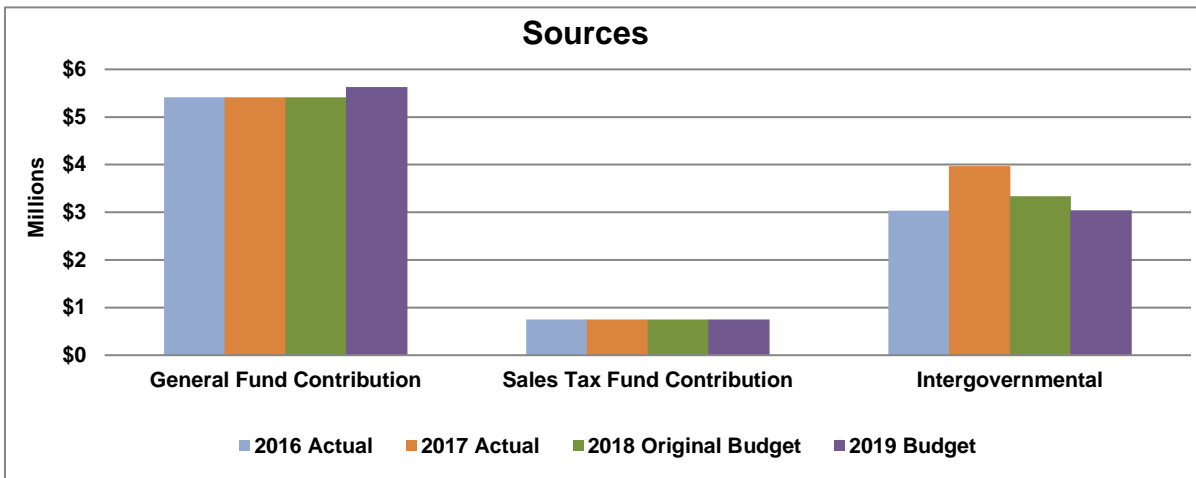


Transit

To provide quality transportation service, oriented toward customer service, safety, reliability, personal mobility, and freedom in a cost-efficient and effective manner, therefore allowing all citizens an opportunity to have a positive social and economic impact on the community.

Budget Overview

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
Transit Fund Contribution	\$ -	\$ -	\$ -	\$ 22,010	\$ -	100.0%
General Fund Contribution	5,411,867	5,411,867	5,411,867	5,628,342	216,475	4.0%
Sales Tax Fund Contribution	750,000	750,000	750,000	750,000	-	0.0%
Miscellaneous	20,230	14,702	-	-	-	-
Intergovernmental	3,035,302	3,967,358	3,340,000	3,044,049	(295,951)	-8.9%
Total Sources	\$ 9,217,399	\$ 10,143,927	\$ 9,501,867	\$ 9,444,401	\$ (57,466)	-0.6%
Expenditures						
Operating Agreement	\$ 7,050,000	\$ 7,552,493	\$ 7,524,245	\$ 7,863,744	\$ 339,499	4.5%
Repair & Maintenance	-	-	300,000	300,000	-	0.0%
Other Operating	105,112	214,883	339,818	519,164	179,346	52.8%
Capital	364,669	2,265,706	46,845	761,493	714,648	1525.6%
Total Expenditures	\$ 7,519,781	\$ 10,033,082	\$ 8,210,908	\$ 9,444,401	\$ 1,233,493	15.0%



Transit (continued)

Capital Program Detail

Description	Project Number	2019	2020	2021	2022	2023	Total Cost		
Other Capital Equipment Program	Qty		Qty	Qty	Qty	Qty			
Bus, Fixed Route	\$	- 6	\$ 2,865,455	6 \$	600,000	5 \$	2,557,955	\$ -	\$ 6,023,410
Bus, Paratransit	6	761,493	-	-	-	-	-	-	761,493
Farebox, Electronic		- 21	315,000	-	-	-	-	-	315,000
Forklift		-	-	-	1	25,000	-	-	25,000
Phone System		-	-	-	1	20,479	-	-	20,479
Pickup		- 1	45,000	-	-	-	-	-	45,000
Shelters, Bus		-	-	-	-	10	90,000	-	90,000
Signs		-	-	-	1	10,000	-	-	10,000
Van		-	-	3	135,000	-	-	-	135,000
Total Other Capital Equipment Program		761,493	3,225,455	735,000	2,613,434	90,000			7,425,382
Total Capital Program		\$ 761,493	\$ 3,225,455	\$ 735,000	\$ 2,613,434	\$ 90,000			\$ 7,425,382

Transit (continued)

Outcome Based Indicators

Provide a safe, reliable, and efficient public transit service.

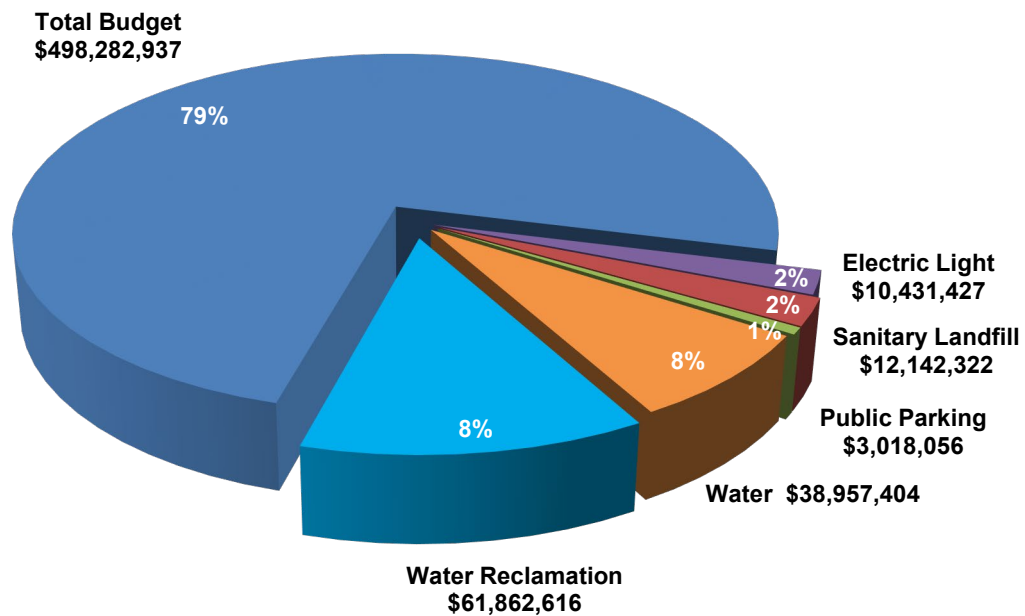
	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Percent change in reportable accidents	-67%	-2%	100%	-2%	-17%
Note: A reportable accident is when the driver is at-fault	3 accidents		6 accidents		5 accidents
2) Percentage of on-time performance	97%	98%	98%	98%	98%
3) Percentage of preventative maintenance on-time	100%	100%	99%	100%	100%

Statistics

	2012	2013	2014	2015	2016	2017
Total fixed route passengers	1,026,715	1,023,089	955,357	885,143	802,572	796,663
Total paratransit passengers	146,290	142,672	132,387	121,398	113,377	101,046
Number of regular routes	12	12	12	12	12	12
Number of seasonal routes	5	5	4	4	0	0
Miles driven - fixed route	741,534	732,524	758,358	766,028	763,809	695,618
Miles driven - paratransit	653,723	652,089	634,745	594,844	559,209	448,614
Total fixed route buses	31	31	29	29	29	25
Total paratransit buses	23	23	24	24	26	26
Transit staffing - full time	97	97	96	98	98	97
Transit staffing - part time	10	6	3	2	0	1

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Enterprise Funds



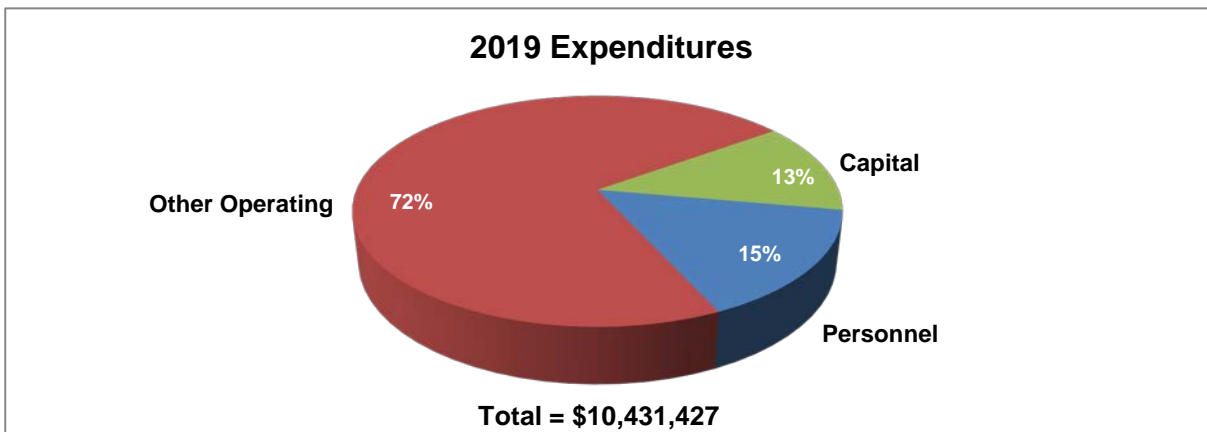
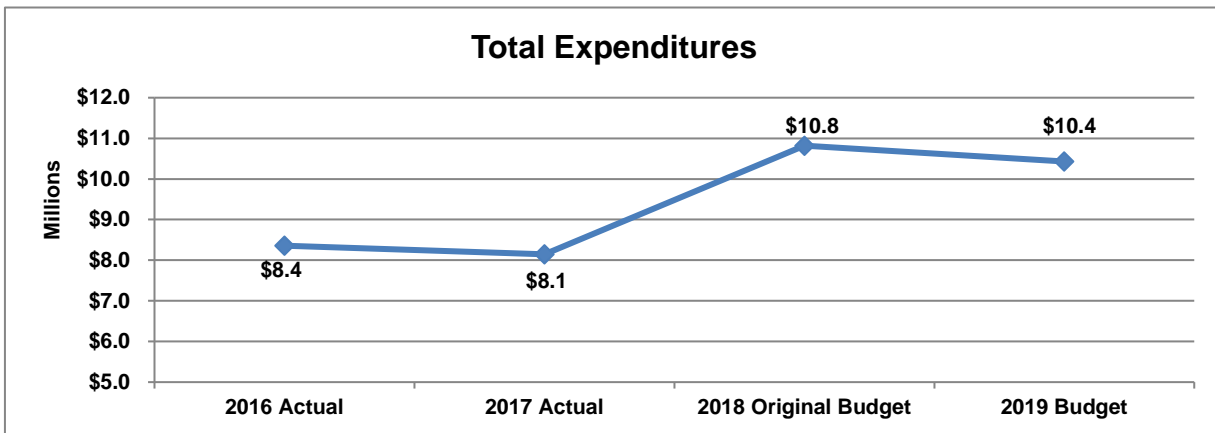
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Electric Light

The Municipal Light and Power Division provides reliable public power throughout defined service territories in the City of Sioux Falls to 2,700 customers including governmental entities, private residences, and businesses. In addition, the Light and Power Division maintains over 19,400 street lights within the city limits of Sioux Falls.

Budget Overview

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
Electric Light Fund Contribution	\$ 146,069	\$ -	\$ 1,796,994	\$ 1,120,275	\$ (676,719)	-37.7%
Charges for Services	8,150,024	8,463,382	8,983,881	9,272,695	288,814	3.2%
Other	58,666	71,361	38,457	38,457	-	0.0%
Total Departmental Sources	8,208,690	8,534,743	9,022,338	9,311,152	288,814	3.2%
Total Sources	\$ 8,354,759	\$ 8,534,743	\$ 10,819,332	\$ 10,431,427	\$ (387,905)	-3.6%
Expenditures						
Personnel	\$ 1,450,229	\$ 1,497,514	\$ 1,574,196	\$ 1,603,234	\$ 29,038	1.8%
Other Operating	6,152,469	6,402,301	6,476,536	7,499,193	1,022,657	15.8%
Total Operating	7,602,698	7,899,815	8,050,732	9,102,427	1,051,695	13.1%
Capital	752,061	246,022	2,768,600	1,329,000	(1,439,600)	-52.0%
Total Expenditures	\$ 8,354,759	\$ 8,145,837	\$ 10,819,332	\$ 10,431,427	\$ (387,905)	-3.6%



Electric Light (continued)

Budget by Category

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
Electric Light Fund Contribution	\$ 146,069	\$ -	\$ 1,796,994	\$ 1,120,275	\$ (676,719)	-37.7%
Departmental Sources						
Charges for Services	8,150,024	8,463,382	8,983,881	9,272,695	288,814	3.2%
Other	58,666	71,361	38,457	38,457	-	0.0%
Total Sources	\$ 8,354,759	\$ 8,534,743	\$ 10,819,332	\$ 10,431,427	\$ (387,905)	-3.6%
Expenditures						
Fulltime	\$ 935,081	\$ 941,791	\$ 1,000,478	\$ 1,018,876	\$ 18,398	1.8%
Overtime	42,131	27,675	30,000	30,000	-	0.0%
Standby	11,566	11,440	11,440	11,440	-	0.0%
Part-time	43,230	58,756	58,800	69,840	11,040	18.8%
Eligible Leave Payout	501	2,145	21,213	21,640	427	2.0%
Deferred Compensation	10,491	10,833	10,749	11,316	567	5.3%
Wages	1,042,999	1,052,640	1,132,680	1,163,112	30,432	2.7%
OASI	75,628	75,571	72,040	73,142	1,102	1.5%
Pension	175,458	175,604	168,611	159,796	(8,815)	-5.2%
Insurance	138,967	173,450	191,157	197,476	6,319	3.3%
Workers' Compensation/Unemployment	17,176	20,248	9,708	9,708	-	0.0%
Fringe Benefits	331,602	369,303	369,476	366,980	(2,496)	-0.7%
Total Personnel	1,450,229	1,497,514	1,574,196	1,603,234	29,038	1.8%
Professional Services	72,509	117,775	129,814	117,054	(12,760)	-9.8%
Rentals	195,863	267,636	252,709	234,809	(17,900)	-7.1%
Repair & Maintenance	311,965	783,939	371,870	503,050	131,180	35.3%
Supplies & Materials	5,485,695	5,167,980	5,682,201	6,607,987	925,786	16.3%
Training & Education	14,125	14,072	15,340	15,340	-	0.0%
Utilities (cost of energy)	23,878	20,358	24,602	20,953	(3,649)	-14.8%
Other Current	-	-	-	-	-	-
Uncollectible Receivables	48,435	30,540	-	-	-	-
Total Other Operating	6,152,469	6,402,301	6,476,536	7,499,193	1,022,657	15.8%
Equipment	51,837	113,711	78,600	29,000	(49,600)	-63.1%
Land	360	800	-	-	-	-
Building	-	16,655	-	-	-	-
Infrastructure	699,864	114,856	2,690,000	1,300,000	(1,390,000)	-51.7%
Total Capital	752,061	246,022	2,768,600	1,329,000	(1,439,600)	-52.0%
Total Expenditures	\$ 8,354,759	\$ 8,145,837	\$ 10,819,332	\$ 10,431,427	\$ (387,905)	-3.6%

Electric Light (continued)

Capital Program Detail

Description	Project Number	2019	2020	2021	2022	2023	Total Cost
Sources							
User Fees		\$ 1,329,000	\$ 1,140,000	\$ 1,560,000	\$ 745,000	\$ 3,845,000	\$ 8,619,000
Total Sources		\$ 1,329,000	\$ 1,140,000	\$ 1,560,000	\$ 745,000	\$ 3,845,000	\$ 8,619,000
Capital Improvements Program							
Unforeseen Electrical System Replacement	20001	\$ 90,000	\$ 110,000	\$ 180,000	\$ 180,000	\$ 180,000	\$ 740,000
Circuit Improvements	20002	1,210,000	1,000,000	1,160,000	550,000	550,000	4,470,000
Light & Power Facility Enhancements	20005	-	-	160,000	-	3,100,000	3,260,000
Total Capital Improvements Program		1,300,000	1,110,000	1,500,000	730,000	3,830,000	8,470,000
Other Capital Equipment Program							
Electrical Meter AMR		10,000	10,000	-	-	-	20,000
Locator, Cable Fault		-	-	60,000	-	-	60,000
SCDA Equipment		19,000	-	-	-	-	19,000
Trailer		-	-	-	15,000	15,000	30,000
Trailer Cable		-	20,000	-	-	-	20,000
Total Other Capital Equipment Program		29,000	30,000	60,000	15,000	15,000	149,000
Total Capital Program		\$ 1,329,000	\$ 1,140,000	\$ 1,560,000	\$ 745,000	\$ 3,845,000	\$ 8,619,000

Electric Light (continued)

Outcome Based Indicators

Provide a safe and reliable electric distribution system for municipal power customers.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Perform tree trimming around overhead primary power lines	30%	85%	45%	90%	45%
2) Execute the current CIP projects to improve the reliability of the distribution system	100%	100%	100%	100%	100%

Provide efficient and cost effective lighting of all public streets for safe vehicle & pedestrian traffic.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Design and install street lighting along all public streets in new residential developments.	90%	90%	90%	90%	100%
2) Service or repair of existing street lights	10%	15%	15%	15%	15%
3) Replace street light poles in need of replacement	36	65	80	55	60

Staffing

	2014	2015	2016	2017	Budget	
					2018	2019
Year-end Fulltime Positions	12	12	12	12	12	12
Part-time FTE's	1.4	1.5	1.3	1.6	1.6	1.9

Statistics

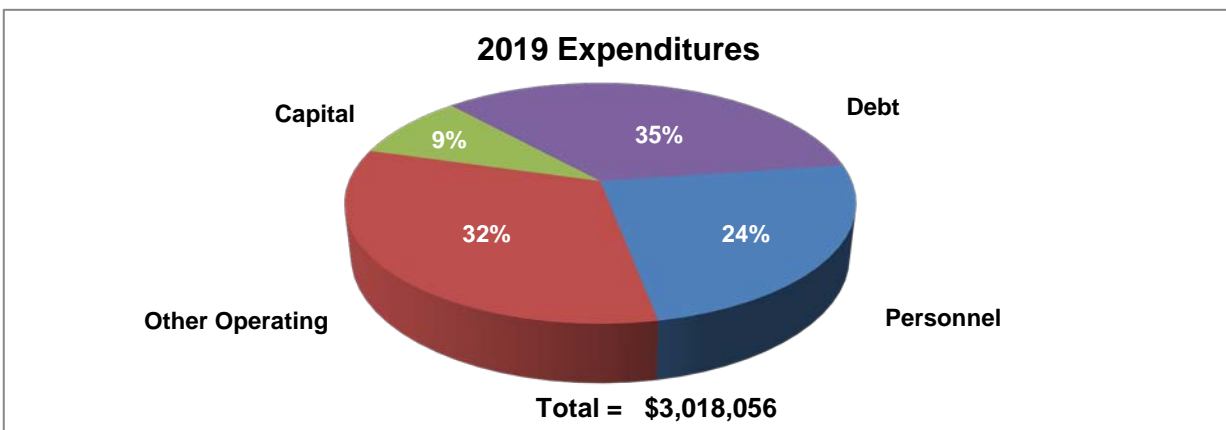
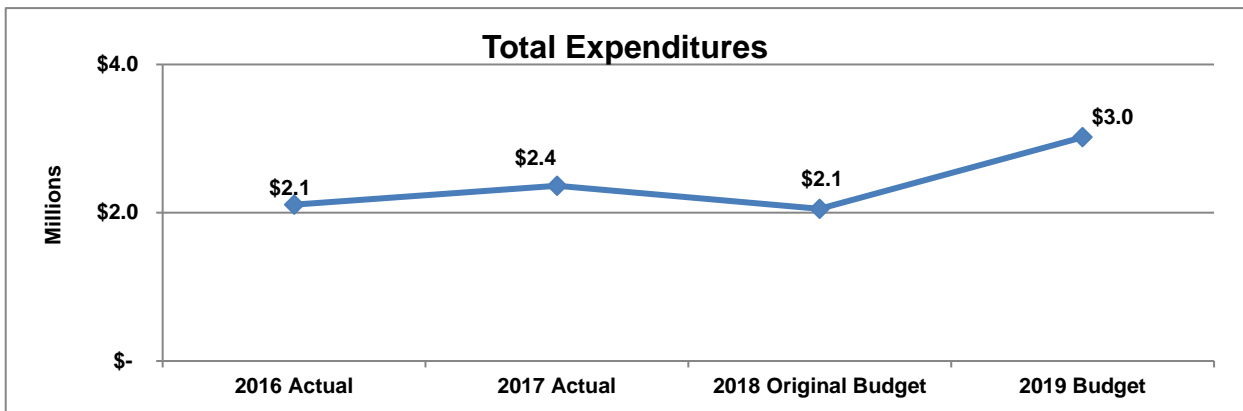
	2012	2013	2014	2015	2016	2017
Number of conductor miles of overhead primary	92	89	93	87	89	95
Number of wood poles	3,320	3,325	3,402	3,393	3,977	3,396
Private accounts	2,159	2,159	2,308	2,242	2,308	2,316
Governmental accounts	423	385	328	429	420	403
Kilowatt hours sold	84,207,376	79,030,369	84,929,000	85,075,089	83,566,165	84,529,684
Number of street lights	17,589	18,138	18,715	19,121	19,447	20,121
Number of street lights repaired	2,385	2,524	2,544	2,432	2,462	2,354

Public Parking

Public Parking provides sufficient, convenient, safe, and attractive parking which serves the general public and downtown development needs.

Budget Overview

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
Public Parking Fund Contribution	\$ -	\$ -	\$ -	\$ -	\$ -	
Departmental Sources						
Charges for Goods & Services	2,111,416	2,303,570	2,691,847	2,517,645	(174,202)	-6.5%
Fines & Forfeitures	524,645	491,005	536,500	536,500	-	0.0%
Miscellaneous	28,118	202,196	13,500	363,500	350,000	2592.6%
Total Sources	\$ 2,664,179	\$ 2,996,772	\$ 3,241,847	\$ 3,417,645	\$ 175,798	5.4%
Expenditures						
Personnel	\$ 884,373	\$ 844,677	\$ 892,033	\$ 730,560	\$ (161,473)	-18.1%
Other Operating	759,362	794,139	1,103,354	978,116	(125,238)	-11.4%
Total Operating	1,643,736	1,638,816	1,995,387	1,708,676	(286,711)	-14.4%
Capital	463,599	724,850	57,500	266,000	208,500	362.6%
Debt	-	-	-	1,043,380	1,043,380	100.0%
Total Expenditures	\$ 2,107,335	\$ 2,363,666	\$ 2,052,887	\$ 3,018,056	\$ 965,169	47.0%



Public Parking (continued)

Budget by Category

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
Public Parking Fund Contribution	\$ -	\$ -	\$ -	\$ -	-	
Charges for Goods & Services	2,111,416	2,303,570	2,691,847	2,517,645	(174,202)	-6.5%
Fines & Forfeitures	524,645	491,005	536,500	536,500	-	0.0%
Miscellaneous	28,118	202,196	13,500	363,500	350,000	2592.6%
Total Sources	\$ 2,664,179	\$ 2,996,772	\$ 3,241,847	\$ 3,417,645	\$ 175,798	5.4%
Expenditures						
Fulltime	\$ 581,024	\$ 548,161	\$ 589,769	\$ 497,730	\$ (92,039)	-15.6%
Overtime	2,551	749	3,000	3,000	-	0.0%
Standby	815	2	600	600	-	0.0%
Part-time	5,832	2,160	7,000	7,000	-	0.0%
Eligible Leave Payout	5,086	5,278	225	-	(225)	-100.0%
Deferred Compensation	4,859	4,888	5,017	3,549	(1,468)	-29.3%
Wages	600,168	561,238	605,611	511,879	(93,732)	-15.5%
OASI	42,548	40,237	43,226	37,228	(5,998)	-13.9%
Pension	111,322	117,444	97,225	73,919	(23,306)	-24.0%
Insurance	120,165	113,755	139,975	101,699	(38,276)	-27.3%
Workers' Compensation/Unemployment	9,474	11,169	5,355	5,355	-	0.0%
Allowances	696	835	641	480	(161)	-25.1%
Fringe Benefits	241,658	243,203	243,196	181,453	(61,743)	-25.4%
Total Personnel	884,373	844,677	892,033	730,560	(161,473)	-18.1%
Professional Services	206,256	230,307	281,249	320,934	39,685	14.1%
Rentals	20,758	16,304	16,780	16,780	-	0.0%
Repair & Maintenance	299,108	337,241	571,210	395,225	(175,985)	-30.8%
Supplies & Materials	114,800	94,459	100,770	105,626	4,856	4.8%
Training & Education	3,063	609	6,500	6,500	-	0.0%
Utilities	102,452	102,068	111,845	118,051	6,206	5.5%
Other Current	12,413	12,786	15,000	15,000	-	0.0%
Uncollectible Receivables	513	364	-	-	-	
Total Other Operating	759,362	794,139	1,103,354	978,116	(125,238)	-11.4%
Buildings	20,955	-	-	-	-	
Improvements Other Than Buildings	351,641	669,314	57,500	60,000	2,500	4.3%
Equipment	91,003	55,536	-	206,000	206,000	
Total Capital	463,599	724,850	57,500	266,000	208,500	362.6%
Debt	-	-	-	1,043,380	1,043,380	
Total Expenditures	\$ 2,107,335	\$ 2,363,666	\$ 2,052,887	\$ 3,018,056	\$ 965,169	47.0%

Public Parking (continued)

Capital Program Detail

Description	Project Number	2019	2020	2021	2022	2023	Total Cost
Sources							
User Fees		\$ 266,000	\$ 62,500	\$ 79,000	\$ 125,000	\$ 124,100	\$ 656,600
Total Sources		\$ 266,000	\$ 62,500	\$ 79,000	\$ 125,000	\$ 124,100	\$ 656,600
Capital Improvements Program							
User Fees							
Parking Lot and Ramp Improvements	19001	\$ 60,000	\$ 62,500	\$ 65,000	\$ 70,000	\$ 75,000	\$ 332,500
Total User Fees		60,000	62,500	65,000	70,000	75,000	332,500
Total Capital Improvements Program		60,000	62,500	65,000	70,000	75,000	332,500
Other Capital Equipment Program							
Parking Revenue Control Equipment		150,000	-	-	-	-	150,000
Pickup-Plow/Custom Bed		-	-	-	55,000	-	55,000
Pickup (2)		-	-	-	-	49,100	49,100
Scooter, Mobility		-	-	14,000	-	-	14,000
Sedan		22,000	-	-	-	-	22,000
Utility Vehicle		34,000	-	-	-	-	34,000
Total Other Capital Equipment Program		206,000	-	14,000	55,000	49,100	324,100
Total Capital Program		\$ 266,000	\$ 62,500	\$ 79,000	\$ 125,000	\$ 124,100	\$ 656,600

Public Parking (continued)

Outcome Based Indicators

Provide sufficient and convenient parking for both monthly leased parking customers and hourly customers.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Percentage of the total available off-street parking that is leased as of Dec 31 of each year	100%	100%+	98%	100%+	100%

Staffing

	2014	2015*	2016	2017	Budget	
					2018	2019
Year-end Fulltime Positions	12	11	11	11	11	11
Part-time FTE's	0.1	0.2	0.2	0.1	0.2	0.2

*Moved position to Affordable Housing

Statistics

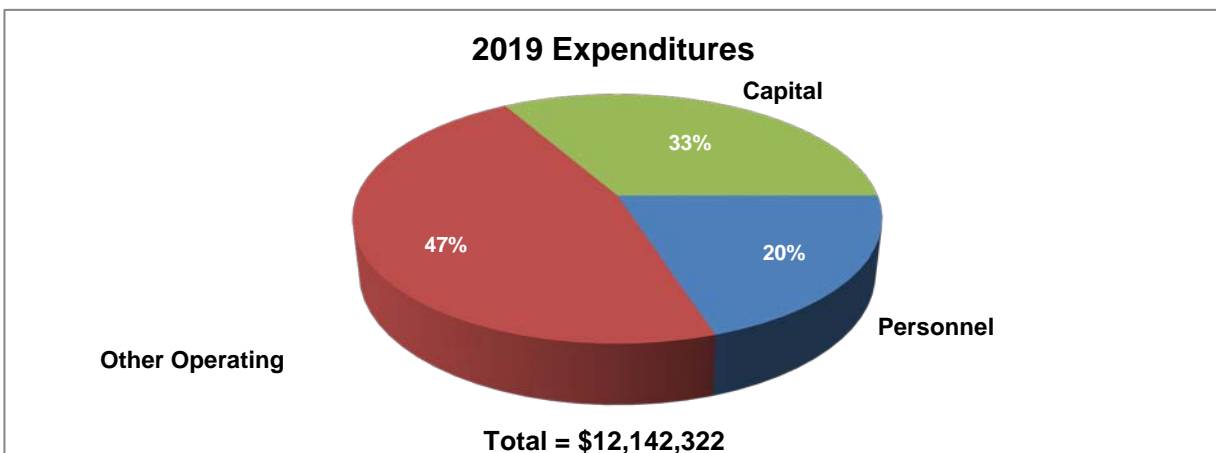
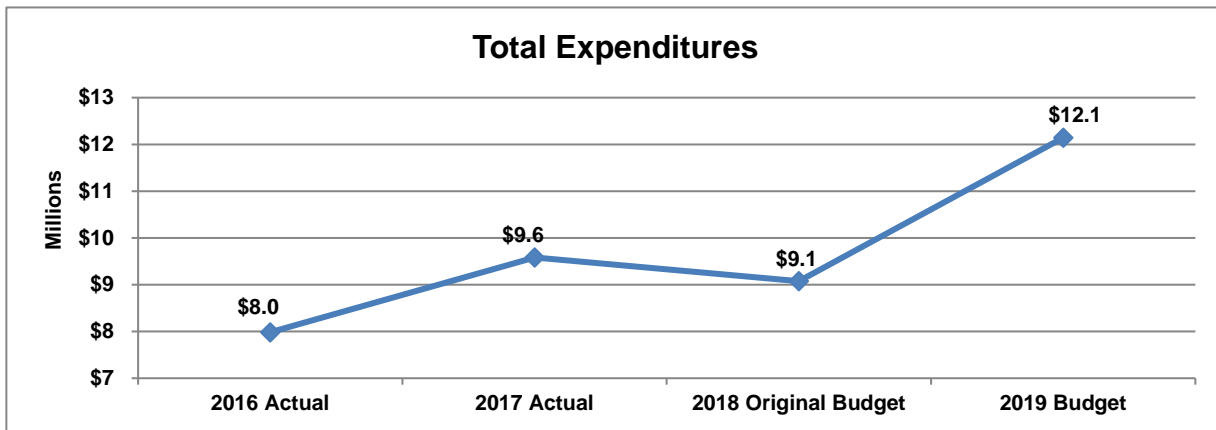
	2012	2013	2014	2015	2016	2017
Parking violations issued by the Parking Patrol	33,840	29,024	27,195	29,871	29,988	30,433
Total number of off street public spaces	2,371	2,371	2,381	2,401	2,377	2,377
Courtesy notices given	5,820	5,478	5,864	5,135	5,092	4,731

Landfill

The mission of the Sioux Falls Regional Sanitary Landfill is to provide environmentally and fiscally sound solid waste management and disposal services to our customers. The Sioux Falls Regional Sanitary Landfill is committed to maintaining and operating a solid waste management facility in accordance with established local, state, and federal laws, rules, and regulations. It provides disposal service to a five county region including Sioux Falls.

Budget Overview

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
Landfill Fund Contribution	\$ -	\$ -	\$ -	\$ 2,443,474	\$ 2,443,474	
Departmental Sources						
Intergovernmental	95,253	181,301	-	-	-	
Charges for Services	10,758,373	11,083,664	10,704,104	9,457,848	(1,246,256)	-11.6%
Other	443,936	397,646	231,500	241,000	9,500	4.1%
Total Sources	\$ 11,297,562	\$ 11,662,612	\$ 10,935,604	\$ 12,142,322	\$ 1,206,718	11.0%
Expenditures						
Personnel	\$ 2,181,503	\$ 2,278,668	\$ 2,437,180	\$ 2,425,203	\$ (11,977)	-0.5%
Other Operating	5,001,634	5,335,025	5,612,304	5,668,119	55,815	1.0%
Total Operating	7,183,137	7,613,693	8,049,484	8,093,322	43,838	0.5%
Capital	800,084	1,971,184	1,028,000	4,049,000	3,021,000	293.9%
Total Expenditures	\$ 7,983,221	\$ 9,584,876	\$ 9,077,484	\$ 12,142,322	\$ 3,064,838	33.8%



Landfill (continued)

Budget by Category

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
Landfill Fund Contribution	\$ -	\$ -	\$ -	\$ 2,443,474	\$ 2,443,474	
Departmental Sources						
Intergovernmental	95,253	181,301	-	-	-	
Licenses & Permits	35,225	33,750	29,000	29,000	-	0.0%
Charges for Goods and Services	10,758,373	11,083,664	10,704,104	9,457,848	(1,246,256)	-11.6%
Investment Income	136,751	178,891	85,000	80,000	(5,000)	-5.9%
Misc. (Assessments, Rentals, Other)	266,917	184,906	117,500	132,000	14,500	12.3%
Other Financing	5,043	100	-	-	-	
Total Departmental Sources	11,297,562	11,662,612	10,935,604	9,698,848	(1,236,756)	-11.3%
Total Sources	\$ 11,297,562	\$ 11,662,612	\$ 10,935,604	\$ 12,142,322	\$ 1,206,718	11.0%
Expenditures						
Fulltime	\$ 1,231,957	\$ 1,267,291	\$ 1,428,437	\$ 1,436,017	\$ 7,580	0.5%
Wages Other Departments	1,981	10,384	-	10,000	10,000	100.0%
Overtime	94,886	101,909	78,500	78,500	-	0.0%
Part-time	189,631	176,518	189,272	159,272	(30,000)	-15.9%
Eligible Leave Payout	10,464	7,922	44,796	29,056	(15,740)	-35.1%
Deferred Compensation	11,655	11,730	13,463	12,657	(806)	-6.0%
Wages	1,540,575	1,575,755	1,754,468	1,725,502	(28,966)	-1.7%
OASI	110,704	112,283	102,162	102,371	209	0.2%
Pension	230,665	241,553	230,928	219,553	(11,375)	-4.9%
Insurance	250,737	292,287	321,717	350,362	28,645	8.9%
Allowances	1,161	604	966	476	(490)	-50.7%
Workers' Compensation/Unemployment	47,661	56,187	26,939	26,939	-	0.0%
Fringe Benefits	530,224	590,630	580,550	597,330	16,780	2.9%
Total Personnel	2,181,503	2,278,668	2,437,180	2,425,203	(11,977)	-0.5%
Professional Services	1,497,606	1,756,402	1,679,700	1,747,155	67,455	4.0%
Rentals	1,760,026	1,723,820	1,801,535	1,695,514	(106,021)	-5.9%
Repair & Maintenance	810,385	984,540	778,735	909,345	130,610	16.8%
Supplies & Materials	490,832	521,615	733,113	690,363	(42,750)	-5.8%
Training & Education	23,999	21,550	34,968	34,970	3	0.0%
Utilities	354,471	321,288	384,254	340,686	(43,568)	-11.3%
Other Current	4,280	2,183	200,000	250,086	50,086	25.0%
Uncollectible Receivables	(6,847)	3,626	-	-	-	
Total Other Operating	4,934,752	5,335,025	5,612,304	5,668,119	55,815	1.0%
Land	4,000	802,508	168,000	172,000	4,000	2.4%
Buildings	-	624,529	76,000	-	(76,000)	-100.0%
Improvements Other Than Buildings	676,220	372,882	704,000	1,496,000	792,000	112.5%
Infrastructure	-	-	-	2,226,000	2,226,000	100.0%
Equipment	119,864	171,265	80,000	155,000	75,000	93.8%
Total Capital	800,084	1,971,184	1,028,000	4,049,000	3,021,000	293.9%
Transfers	66,882	-	-	-	-	
Total Expenditures	\$ 7,983,221	\$ 9,584,876	\$ 9,077,484	\$ 12,142,322	\$ 3,064,838	33.8%

Landfill (continued)

Capital Program Detail

Description	Project Number	2019	2020	2021	2022	2023	Total Cost
Sources							
User Fees		\$ 4,049,000	\$ 10,424,000	\$ 3,541,000	\$ 891,000	\$ 4,109,000	\$ 23,014,000
Total Sources		\$ 4,049,000	\$ 10,424,000	\$ 3,541,000	\$ 891,000	\$ 4,109,000	\$ 23,014,000
Capital Improvements Program							
User Fees							
Leachate Recirculation	21001	\$ 2,226,000	\$ 438,000	\$ 444,000	\$ 457,000	\$ 836,000	\$ 4,401,000
Land Acquisition	21002	172,000	175,000	179,000	184,000	188,000	898,000
Perimeter Control Fencing	21003	23,000	23,000	25,000	25,000	26,000	122,000
Building Improvements	21004	134,000	7,937,000	-	-	-	8,071,000
Wetland and Drainage Way Improvements	21007	364,000	-	-	-	-	364,000
Composting Facilities Expansion	21006	975,000	-	-	-	-	975,000
Sedimentation Pond Construction	21005	-	106,000	200,000	-	-	306,000
Sanitary Landfill Expansion	21011	-	85,000	2,628,000	175,000	3,023,000	5,911,000
Total Capital Improvements Program		3,894,000	8,764,000	3,476,000	841,000	4,073,000	21,048,000
Other Capital Equipment Program (OCEP)							
Camera, Security		-	-	15,000	-	-	15,000
Compressor, Air		-	-	-	-	18,000	18,000
Excavator		-	300,000	-	-	-	300,000
Loader		-	350,000	-	-	-	350,000
Roll Off Containers (15)		75,000	-	-	-	-	75,000
Server Storage		30,000	-	-	-	-	30,000
Sign, Message		-	-	-	-	18,000	18,000
Skid Loader		-	60,000	-	-	-	60,000
Trash Pump (4)		50,000	50,000	50,000	50,000	-	200,000
Waste Grinder		-	900,000	-	-	-	900,000
Total Other Capital Equipment Program		155,000	1,660,000	65,000	50,000	36,000	1,966,000
Total Capital Program		\$ 4,049,000	\$ 10,424,000	\$ 3,541,000	\$ 891,000	\$ 4,109,000	\$ 23,014,000

Landfill (continued)

Outcome Based Indicators

Continue to provide for disposal of Municipal Solid Waste (MSW) and allow for expansion to continue to accept MSW for 5 county region.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Provide landfill disposal services for MSW (tons)	174,109	172,000	181,795	175,000	180,000
2) Maintain and/or increase life expectancy of MSW landfill Area	2077	2078	2077	2079	2077

Continue to provide for disposal of Construction and Demolition (C&D) waste and allow for future expansion to accept C&D waste.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Provide landfill disposal services for C&D (tons)	66,138	65,000	59,972	66,000	60,000
2) Maintain and/or increase life expectancy of C&D landfill area	2056	2060	2058	2058	2060

Continue to handle Household Hazardous Waste (HHW) in beneficial manner.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Provide HHW handling (pounds)	696,623	800,000	679,663	770,000	700,000
2) Electronics recycling - diversion from landfill (pounds)	1,544,648	1,650,000	1,361,655	1,660,000	1,500,000

Continue work on increasing recycling percentages.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Regional Diversion Rate	82%	50%	74%	83%	75%
2) Garbage Hauler Recycling Goal	23%	25%	24%	24%	23%
3) MSW Generated (Pounds per Person per Day)	3.29	3.00	3.71	3.20	3.60
4) Provide for Diversion of Recyclables to MRF (Tons)	47,463	46,500	42,391	49,000	45,000
5) Hauler Diversion of Recyclable Materials from MSW (Tons)	30,518	43,500	40,846	32,000	41,000

Continue to provide environmentally sound management.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Expansion of Leachate and LFG System (Total DPW's)	150	143	143	152	143
2) Collection of Landfill Gas and Leachate from West Landfill Area (Dual Phase Wells)	15	15	15	17	19

Utilize commodities and by-products of landfill.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) LFG utilization - sales of LFG (net revenue projections)	\$ 1,809,139	\$ 1,870,000	\$ 1,736,960	\$ 1,850,000	\$ 950,000
2) Biomass Processing Sales	\$ 3,161	\$ 40,000	\$ -	\$ 15,000	\$ -

Staffing

	2014	2015	2016	2017	Budget	
					2018	2019
Year-end Fulltime Positions	28	28	28	28	28	29
Part-time FTE's	7.5	6.3	7.3	6.4	6.5	5.5

Statistics

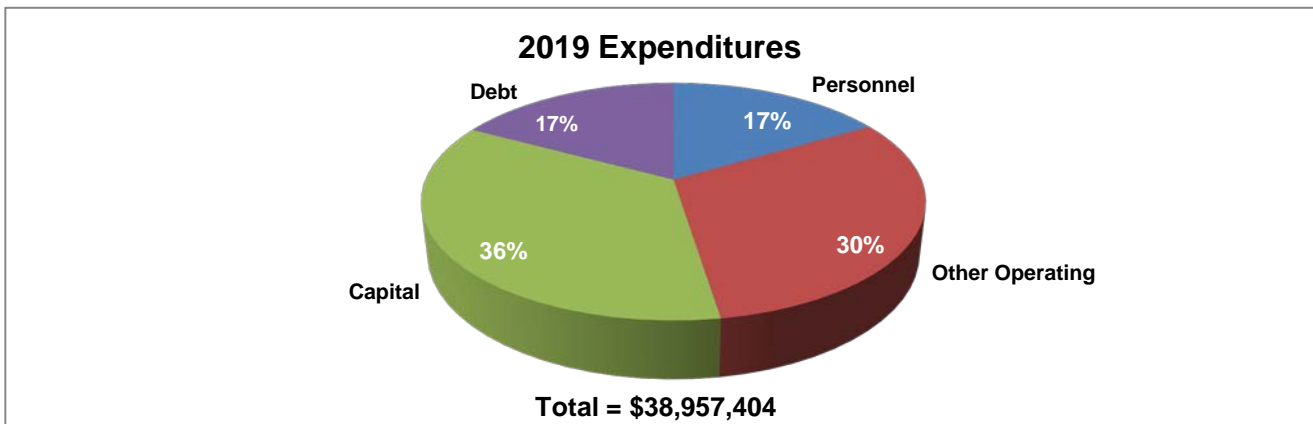
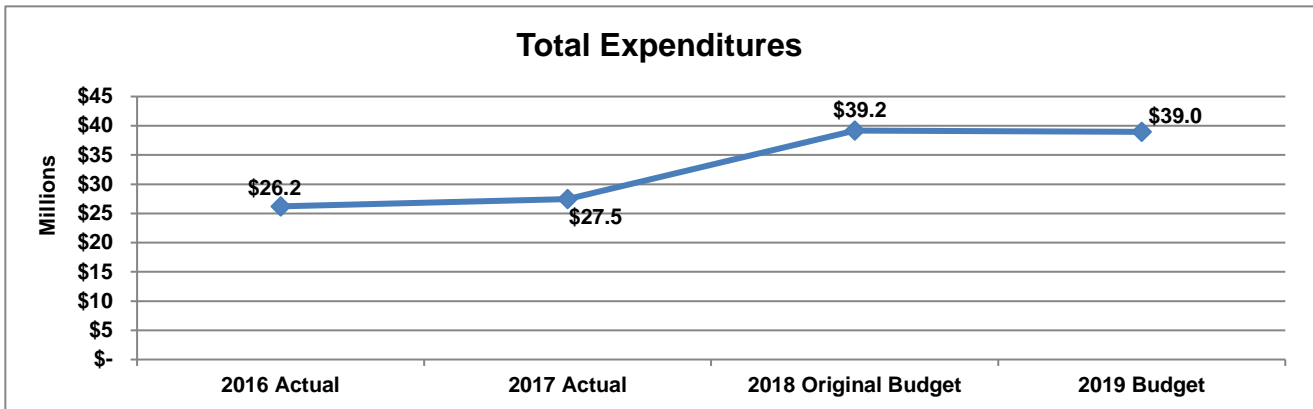
	2012	2013	2014	2015	2016	2017
Municipal Solid Waste (tons)	167,812	166,331	168,928	161,116	174,109	181,795
Construction & Demolition (tons)	66,425	69,601	92,216	66,003	66,138	59,992
Electronics (lbs)	1,306,415	1,397,480	1,482,830	1,488,888	1,544,648	1,361,655
Household Hazardous Waste Incoming (lbs)	584,034	417,900	578,128	747,257	696,623	679,663
LFG Sales (\$)	1,984,948	1,932,695	1,863,436	1,995,573	1,809,139	1,736,960

Water

The Water Purification Division is responsible to efficiently and cost effectively manage the drinking water resources for the City of Sioux Falls.

Budget Overview

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
Water Fund Contribution	\$ -	\$ -	\$ 1,635,258	\$ 121,889	\$ (1,513,369)	-92.5%
Departmental Sources						
Charges for Services	35,232,729	35,829,501	36,503,871	37,819,204	1,315,333	3.6%
Intergovernmental	-	-	-	-	-	
Misc. (Assessments, Rentals, Other)	1,260,345	1,831,845	1,036,311	1,016,311	(20,000)	-1.9%
Total Sources	\$ 36,493,074	\$ 37,661,346	\$ 39,175,440	\$ 38,957,404	\$ (218,036)	-0.6%
Expenditures						
Personnel	\$ 5,865,424	\$ 6,013,647	\$ 6,602,745	\$ 6,457,897	\$ (144,848)	-2.2%
Other Operating	10,299,956	10,671,545	12,350,663	12,050,444	(300,219)	-2.4%
Total Operating	16,165,380	16,685,192	18,953,408	18,508,341	(445,067)	-2.3%
Capital	6,848,599	7,629,468	12,356,323	13,753,380	1,397,057	11.3%
Debt	3,193,064	3,143,036	7,865,709	6,695,683	(1,170,026)	-14.9%
Total Expenditures	\$ 26,207,044	\$ 27,457,696	\$ 39,175,440	\$ 38,957,404	\$ (218,036)	-0.6%



Water (continued)

Budget by Category

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
Water Fund Contribution	\$ -	\$ -	\$ 1,635,258	\$ 121,889	\$ (1,513,369)	-92.5%
Departmental Sources						
Intergovernmental	-	-	-	-	-	
Charges for Services	35,232,729	35,829,501	36,503,871	37,819,204	1,315,333	3.6%
Misc. (Assessments, Rentals, Other)	1,260,345	1,831,845	1,036,311	1,016,311	(20,000)	-1.9%
Total Departmental Sources	36,493,074	37,661,346	37,540,182	38,835,515	1,295,333	3.5%
Total Sources	\$ 36,493,074	\$ 37,661,346	\$ 39,175,440	\$ 38,957,404	\$ (218,036)	-0.6%
Expenditures						
Fulltime	\$ 3,715,667	\$ 3,729,426	\$ 4,075,658	\$ 4,010,706	\$ (64,952)	-1.6%
Wages Other Departments	67,868	31,472	30,000	40,000	10,000	33.3%
Overtime	147,595	119,527	158,803	137,489	(21,314)	-13.4%
Standby	38,436	37,553	40,020	37,210	(2,810)	-7.0%
Part-time	111,063	160,378	225,072	209,040	(16,032)	-7.1%
Eligible Leave Payout	39,176	110,938	208,943	138,522	(70,421)	-33.7%
Deferred Compensation	36,542	36,064	33,606	39,210	5,604	16.7%
Wages	4,156,348	4,225,358	4,772,102	4,612,177	(159,925)	-3.4%
OASI	298,456	301,430	291,505	285,238	(6,267)	-2.1%
Pension	688,976	692,941	642,643	594,269	(48,374)	-7.5%
Insurance	656,576	716,946	859,469	928,526	69,057	8.0%
Workers' Compensation/Unemployment	64,596	76,151	36,511	36,511	-	0.0%
Allowances	471	821	515	1,176	661	128.3%
Fringe Benefits	1,410,619	1,486,859	1,539,138	1,560,482	21,344	1.4%
Total Personnel	5,865,424	6,013,647	6,602,745	6,457,897	(144,848)	-2.2%
Professional Services	909,116	1,224,380	1,205,248	1,212,294	7,046	0.6%
Rentals	483,887	513,367	519,368	578,963	59,595	11.5%
Repair & Maintenance	1,416,170	1,938,535	2,236,654	2,025,780	(210,874)	-9.4%
Supplies & Materials	6,337,201	5,999,325	7,283,579	7,158,003	(125,576)	-1.7%
Training & Education	50,468	32,075	77,939	76,314	(1,625)	-2.1%
Utilities	969,102	963,250	1,027,875	999,090	(28,785)	-2.8%
Other Current	1,488	-	-	-	-	
Uncollectible Receivables	132,525	613	-	-	-	
Total Other Operating	10,299,956	10,671,545	12,350,663	12,050,444	(300,219)	-2.4%
Land	-	775,353	325,000	1,000,000	675,000	207.7%
Buildings	810,541	84,861	1,700,000	1,200,000	(500,000)	-29.4%
Equipment	609,263	747,973	966,323	1,188,380	222,057	23.0%
Infrastructure	5,397,549	5,988,452	9,245,000	10,245,000	1,000,000	10.8%
Intangibles (Water Rights)	31,246	32,829	120,000	120,000	-	0.0%
Total Capital	6,848,599	7,629,468	12,356,323	13,753,380	1,397,057	11.3%
Debt	3,193,064	3,143,036	7,865,709	6,695,683	(1,170,026)	-14.9%
Total Expenditures	\$ 26,207,044	\$ 27,457,696	\$ 39,175,440	\$ 38,957,404	\$ (218,036)	-0.6%

Water (continued)

Capital Program Detail

Description	Project Number	Year					Total Cost
		2019	2020	2021	2022	2023	
Sources							
User Fees		\$ 13,163,380	\$ 16,061,040	\$ 16,468,040	\$ 16,933,040	\$ 14,499,000	\$ 77,124,500
Water Distribution Platting Fees		590,000	610,000	630,000	650,000	670,000	3,150,000
Total Sources		\$ 13,753,380	\$ 16,671,040	\$ 17,098,040	\$ 17,583,040	\$ 15,169,000	\$ 80,274,500
Capital Improvements Program							
User Fees							
Land Acquisition	22001	\$ 1,120,000	\$ 320,000	\$ 320,000	\$ 320,000	\$ 520,000	\$ 2,600,000
Other Mains - Unforeseen Wtr Projects	22002	1,500,000	900,000	900,000	1,000,000	1,000,000	5,300,000
Citywide Water Main Replacement	22003	1,750,000	1,850,000	1,900,000	1,950,000	1,950,000	9,400,000
Water Purification Building Improvements	22005	1,200,000	950,000	950,000	950,000	1,000,000	5,050,000
Transmission Main Rehabilitation	22037	950,000	1,050,000	850,000	850,000	850,000	4,550,000
Water Valve Rehabilitation	22052	480,000	480,000	480,000	480,000	200,000	2,120,000
NW Distribution System Improvements	22011	750,000	750,000	750,000	-	200,000	2,450,000
Source Water Improvements	22007	70,000	2,500,000	3,200,000	3,200,000	3,200,000	12,170,000
41st Street Transmission Main Improve	22051	-	200,000	1,300,000	1,820,000	-	3,320,000
Pump Station 240 Parallel Force Main	23045	-	-	390,000	-	-	390,000
Core Neighborhood Reconstruction Prog	11073	300,000	300,000	300,000	300,000	300,000	1,500,000
Concrete Pavement Restoration	11001	40,000	40,000	40,000	40,000	40,000	200,000
Arterial Intersection Improvements	11012	300,000	25,000	-	25,000	25,000	375,000
Major Street Reconstruction Program	11003	-	2,200,000	1,750,000	2,200,000	2,200,000	8,350,000
Arterial Street Improvements	11006	1,300,000	2,000,000	850,000	850,000	850,000	5,850,000
Downtown Area-Street & Utility Improve	11007	40,000	80,000	175,000	175,000	175,000	645,000
Right of Way Acquisition and Restoration	11009	25,000	25,000	25,000	25,000	25,000	125,000
Bridge Reconstruction Program	11086	250,000	-	-	250,000	-	500,000
Railroad Crossing Improvements	11011	10,000	10,000	10,000	10,000	10,000	50,000
School District/Park Site Coordination	11002	50,000	50,000	50,000	50,000	50,000	250,000
SDDOT Project Coordination	11013	50,000	50,000	50,000	50,000	50,000	250,000
Arrowhead Parkway Improvements	11064	625,000	85,000	625,000	-	-	1,335,000
26th St & I-229 Improvements	11016	300,000	-	-	-	-	300,000
85th St & I-29 Improvements	11017	50,000	-	150,000	-	-	200,000
85th Street - Louise Ave to Tallgrass	11089	400,000	-	-	-	-	400,000
49th Street Extension	11029	-	100,000	-	100,000	-	200,000
41st Street Improvements	11076	-	50,000	-	700,000	-	750,000
Benson Road and I229 Area Improvements	11098	-	10,000	-	-	250,000	260,000
Minnesota Ave and I229 Area Improvements	11099	-	10,000	-	-	-	10,000
Cliff Avenue and I229 Area Improvements	11100	-	10,000	-	-	-	10,000
Drainage Improvements in Existing Areas	11023	415,000	640,000	300,000	200,000	200,000	1,755,000
Total User Fees		11,975,000	14,685,000	15,365,000	15,545,000	13,095,000	70,665,000
Platting Fees							
Arterial Street Improvements	11006	590,000	610,000	630,000	650,000	670,000	3,150,000
Total Platting Fees		590,000	610,000	630,000	650,000	670,000	3,150,000
Total Capital Improvements Program		12,565,000	15,295,000	15,995,000	16,195,000	13,765,000	73,815,000
Other Capital Equipment Program							
AMR Equipment		365,000	450,000	450,000	500,000	550,000	2,315,000
Actuators, Valve Control		8,500	8,500	-	-	-	17,000
Blaster, Liquid		-	-	-	-	115,000	115,000
Chromatograph		-	75,000	-	-	-	75,000
DCU Equipment		10,000	10,000	10,000	10,000	10,000	50,000
Digital Flowmeters		20,000	20,000	20,000	20,000	20,000	100,000
Dryer, Air		20,000	-	-	-	-	20,000
Fill Valve, West Reservoir		30,000	-	-	-	-	30,000
Flowmeter, PLC		-	65,000	-	-	-	65,000
Furnace Atomic Absorption Unit		-	-	-	95,000	-	95,000
Gas Chromatograph		110,000	-	-	-	-	110,000
Lathe, Metal		-	-	-	-	14,000	14,000
Lime Slaker Feeders		17,000	17,000	-	-	-	34,000
Power Washer, Gas		-	8,500	-	-	-	8,500
Pump - High Service		-	28,000	55,000	55,000	55,000	193,000
Pump, Diesel Trailer Mounted		-	-	-	30,000	-	30,000
Radios, MDS		32,000	35,000	-	-	-	67,000
Rail Car Mover		18,000	-	-	-	-	18,000
SCADA Equipment		49,880	180,040	98,040	98,040	-	426,000
Skidloader		-	-	-	50,000	-	50,000
Sludge Pump		-	-	-	-	60,000	60,000
Station, River Bridge Crane		-	9,000	-	-	-	9,000
Trailer, Tandem		50,000	-	-	-	-	50,000
Water Meter		400,000	440,000	440,000	500,000	550,000	2,330,000
Well, VFD		58,000	30,000	30,000	30,000	30,000	178,000
Total Other Capital Equipment Program		1,188,380	1,376,040	1,103,040	1,388,040	1,404,000	6,459,500
Total Capital Program		\$ 13,753,380	\$ 16,671,040	\$ 17,098,040	\$ 17,583,040	\$ 15,169,000	\$ 80,274,500

Water (continued)

Outcome Based Indicators

Provide drinking water of high quality and in such quantities to meet the needs and demands of our customers.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Water treated in gallons meeting USEPA regulations	3.7 Billion	4.1 Billion	3.6 Billion	4.3 Billion	4.1 Billion
2) Days per year drinking water delivered to customers at adequate volumes	366	365	365	365	365
3) Number of production wells cleaned to restore pumping capacity	6	11	6	13	10
4) Water purchased from Lewis & Clark (gallons)	4.0 Billion	4.1 Billion	4.1 Billion	4.0 Billion	4.1 Billion

Comply with all Safe Drinking Water Act regulations through treatment methods, sampling, analysis, and reporting protocol.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Number of Safe Drinking Water Act Violations both Federal and State	0	0	0	0	0
2) Number of required bacteriological samples analyzed	1,443	1,440	1,443	1,440	1,440
3) General discharge permit compliance 100% of the time	100%	100%	100%	100%	100%
4) All Distribution Team members State Certified	73%	100%	90%	100%	100%

Review and evaluate water rates annually to ensure sufficient revenue to ensure a sound utility fund.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Annual rate review	1	1	1	1	1
2) Rate adjustment	0.0%	2.0%	2.0%	2.0%	2.0%
3) Maintain adequate reserves for rate stabilization and capital projects	20%/25%	20%/25%	20%/15%	20%/25%	20%/15%

Support the City of Sioux Falls Sustainability effort through education and support initiatives promoting water conservation.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Number of rebate applications for water conservation program	404	1,250	362	1,250	500
2) Water saved (estimated in gallons) with conservation program per year	7,645,904	8,920,000	4,403,820	6,000,000	5,000,000

Provide customers with accurate and timely utility bills.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Percentage of bills estimated	0.24%	<.5%	0.25%	<.5%	<.5%
2) Read to bill time	5.87 days	<6 days	5.60 days	<6 days	<6 days
3) percentage of bills paid on-line	12.90%	>13%	14.67%	>14%	>17%

Minimize water and revenue loss.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Perform routine meter testing for accuracy and planning change out (routine meter tests/year)	1,523	3,500	58	200	3,500
2) All water main breaks and damaged hydrants repaired within 4 hours of the last locate.	75%	100%	85%	100%	100%
3) All damaged hydrants repaired or replaced within 72 hours of notification	50%	100%	80%	100%	100%
4) Lineal feet of water main surveyed for water leaks	0	250,000	0	250,000	100,000

Water (continued)

Staffing

	2014	2015	2016	2017	Budget	
					2018	2019
Year-end Fulltime Positions	63	63	63	63	63	63
Part-time FTE's	4.7	4.1	4.6	5.5	6.9	6.0

Statistics

	2014	2015	2016	2017	2018	2019
Population Served	163,455	165,384	175,234	178,846	184,248	188,220
Number of metered accounts	50,955	52,195	53,145	54,095	55,345	56,500
Gallons of water treated	6.7 Billion	5.5 Billion	8.0 Billion	4.1 Billion	4.1 Billion	4.1 Billion
Number of wells maintained	55	55	55	55	55	66
Number of water storage facilities maintained	10	10	10	10	10	10
Treated water storage capacity in million gallons	27	27	27	27	27	27
Number of applications for water conservation program	2,400	2,000	1,500	1,250	1,250	500
Estimated water saved in gallons with conservation program	8,118,000	30,000,000	12,000,000	9,000,000	6,000,000	5,000,000
Feet of Distribution pipe replaced	6,900	20,000	20,000	20,000	20,000	20,000
Valves Exercised	1,750	2,900	4,000	2,500	2,500	2,500

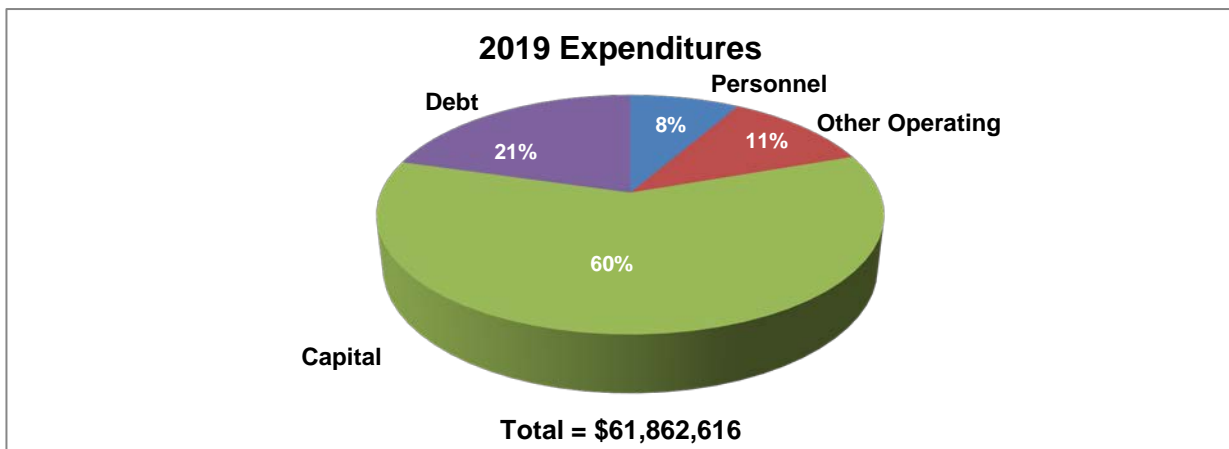
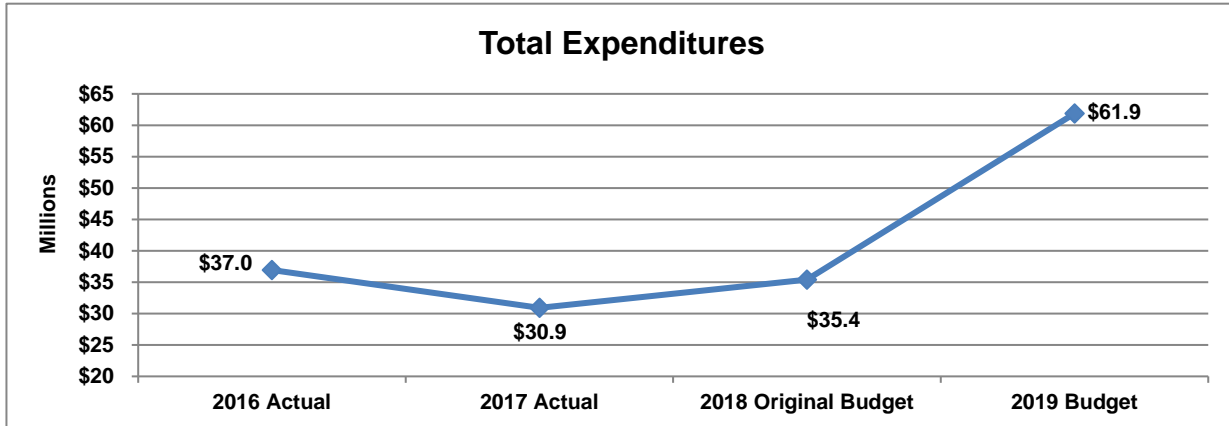
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Water Reclamation

The Mission of the Sioux Falls Water Reclamation Department is to protect Public Health and the Environment by collecting and treating wastewater in a safe, reliable, ethical, cost-effective, and customer-friendly manner in accordance with state and federal regulations

Budget Overview

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
Water Reclamation Fund Contribution	\$ 6,543,396	\$ -	\$ 996,381	\$ -	\$ (996,381)	-100.0%
Departmental Sources						
Charges for Services	27,348,819	29,211,411	30,432,810	32,670,581	2,237,771	7.4%
Bond/SRF Proceeds	-	-	1,000,000	28,400,000	27,400,000	2740.0%
Other	3,060,534	2,104,406	2,968,137	1,907,318	(1,060,819)	-35.7%
Total Sources	\$ 36,952,748	\$ 31,315,817	\$ 35,397,328	\$ 62,977,899	\$ 27,580,571	77.9%
Expenditures						
Personnel	\$ 4,825,964	\$ 5,024,928	\$ 5,305,514	\$ 5,175,692	\$ (129,822)	-2.4%
Other Operating	4,457,257	4,657,786	7,038,531	6,998,006	(40,525)	-0.6%
Total Operating	9,283,221	9,682,713	12,344,045	12,173,698	(170,347)	-1.4%
Capital	25,999,031	19,656,914	9,760,000	36,977,000	27,217,000	278.9%
Debt	1,320,372	1,265,966	13,293,283	12,711,918	(581,365)	-4.4%
Transfers	350,123	311,764	-	-	-	-
Total Expenditures	\$ 36,952,748	\$ 30,917,357	\$ 35,397,328	\$ 61,862,616	\$ 26,465,288	74.8%



Water Reclamation (continued)

Budget by Category

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
Water Reclamation Fund Contribution	\$ 6,543,396	\$ -	\$ 996,381	\$ -	\$ (996,381)	-100.0%
Departmental Sources						
Charges for Services	27,348,819	29,211,411	30,432,810	32,670,581	2,237,771	7.4%
Investment/Interest Earnings	164,040	200,786	255,194	255,194	-	0.0%
Misc. (Assessments, Rentals, Other)	2,896,494	1,903,620	2,712,943	1,652,124	(1,060,819)	-39.1%
Bond/SRF Proceeds	-	-	1,000,000	28,400,000	27,400,000	2740.0%
Total Departmental	30,409,352	31,315,817	34,400,947	62,977,899	28,576,952	83.1%
Total Sources	\$ 36,952,748	\$ 31,315,817	\$ 35,397,328	\$ 62,977,899	\$ 27,580,571	77.9%
Expenditures						
Fulltime	\$ 3,083,820	\$ 3,174,456	\$ 3,360,395	\$ 3,378,391	\$ 17,996	0.5%
Other Departments	28,005	39,422	-	-	-	-
Overtime	140,303	114,762	149,672	127,434	(22,238)	-14.9%
Standby	26,563	28,034	32,505	31,505	-	0.0%
Part-time	55,293	91,741	95,520	91,240	(4,280)	-4.5%
Eligible Leave Payout	22,739	16,209	107,256	54,969	(52,287)	-48.7%
Deferred Compensation	35,936	37,067	37,060	40,481	3,421	9.2%
Wages	3,392,659	3,501,692	3,782,408	3,724,020	(58,388)	-1.5%
OASI	241,715	248,657	241,288	243,852	2,564	1.1%
Pension	586,029	587,837	559,055	522,345	(36,710)	-6.6%
Insurance	549,654	621,753	689,249	652,168	(37,081)	-5.4%
Allowances	4,201	4,035	4,289	4,082	(207)	-4.8%
Workers' Compensation/Unemployment	51,706	60,954	29,225	29,225	-	0.0%
Fringe Benefits	1,191,590	1,274,579	1,281,818	1,207,820	(73,998)	-5.8%
Total Personnel	4,825,964	5,024,928	5,305,514	5,175,692	(129,822)	-2.4%
Professional Services	722,677	707,554	931,958	830,411	(101,547)	-10.9%
Rentals	605,103	695,848	701,505	759,421	57,916	8.3%
Repair & Maintenance	1,082,065	840,709	1,381,092	1,258,643	(122,449)	-8.9%
Supplies & Materials	566,179	694,132	848,852	787,849	(61,003)	-7.2%
Training & Education	32,919	30,839	50,778	53,353	2,575	5.1%
Utilities	1,446,308	1,687,231	1,624,346	1,808,329	183,983	11.3%
Other Current	-	-	1,500,000	1,500,000	-	0.0%
Uncollectible Receivables	2,006	1,473	-	-	-	-
Total Other Operating	4,457,257	4,657,786	7,038,531	6,998,006	(40,525)	-0.6%
Land	-	66,510	25,000	-	(25,000)	-100.0%
Buildings	4,732,620	5,106,364	1,549,000	6,000,000	4,451,000	287.3%
Equipment	1,171,491	170,498	364,000	176,000	(188,000)	-51.6%
Infrastructure	20,094,920	14,313,541	7,822,000	30,801,000	22,979,000	293.8%
Total Capital	25,999,031	19,656,914	9,760,000	36,977,000	27,217,000	278.9%
Debt	1,320,372	1,265,966	13,293,283	12,711,918	(581,365)	-4.4%
Transfers	350,123	311,764	-	-	-	-
Total Expenditures	\$ 36,952,748	\$ 30,917,357	\$ 35,397,328	\$ 61,862,616	\$ 26,465,288	74.8%

Water Reclamation (continued)

Capital Program Detail

Description	Project Number	2019	2020	2021	2022	2023	Total Cost
Sources							
User Fees		\$ 8,577,000	\$ 7,898,000	\$ 5,790,000	\$ 5,285,520	\$ 5,433,036	\$ 32,983,556
State Loans		28,400,000	38,625,000	63,710,000	87,500,000	11,375,000	229,610,000
Total Sources		\$ 36,977,000	\$ 46,523,000	\$ 69,500,000	\$ 92,785,520	\$ 16,808,036	\$ 262,593,556
Capital Improvements Program							
User Fees							
Sanitary Sewers - Other Mains	23001	\$ 1,009,000	\$ 1,040,000	\$ 1,072,000	\$ 1,105,000	\$ 1,139,000	\$ 5,365,000
Pipe Lining Program	23002	2,100,000	657,000	677,000	698,000	719,000	4,851,000
Manhole Rehabilitation Program	23003	187,000	193,000	199,000	205,000	212,000	996,000
Future Interceptors	23004	75,000	75,000	75,000	75,000	75,000	375,000
Inflow/Infiltration Reduction System	23037	50,000	50,000	50,000	50,000	50,000	250,000
Final Clarifier Improvements	23018	1,280,000	-	-	-	-	1,280,000
ESSS Basin 18c Sanitary Sewer Extension	23032	-	2,813,000	-	-	-	2,813,000
Lift Station Improvements	23044	1,980,000	1,130,000	1,480,000	1,250,000	-	5,840,000
Basin 33 Sanitary Sewer Extension	23040	-	-	500,000	-	-	500,000
Basin 17 Sanitary Sewer Extension	23046	-	-	-	165,000	1,479,000	1,644,000
Core Neighborhood Reconstruction Prog	11073	224,000	252,000	260,000	268,000	276,000	1,280,000
Concrete Pavement Restoration	11001	50,000	50,000	50,000	50,000	50,000	250,000
Arterial Intersection Improvements	11012	25,000	25,000	-	25,000	25,000	100,000
Major Street Reconstruction Program	11003	-	700,000	500,000	75,000	75,000	1,350,000
Arterial Street Improvements	11006	292,000	41,000	57,000	150,000	150,000	690,000
Downtown Area - St & Utility Improve	11007	25,000	25,000	5,000	20,000	40,000	115,000
Right of Way Acquisition and Restoration	11009	25,000	25,000	25,000	25,000	25,000	125,000
Railroad Crossing Improvements	11011	10,000	10,000	10,000	10,000	10,000	50,000
School District/ Park Site Coordination	11002	10,000	10,000	10,000	10,000	10,000	50,000
SDDOT Project Coordination	11013	50,000	50,000	50,000	50,000	50,000	250,000
Arrowhead Parkway Improvements	11064	5,000	5,000	5,000	-	-	15,000
26th St & I-229 Area Improvements	11016	219,000	-	-	-	-	219,000
85th Street & I-29 Improvements	11017	50,000	-	200,000	-	-	250,000
85th Street - Louis Ave to Tallgrass Ave	11089	210,000	-	-	-	-	210,000
41st Street Improvements	11076	-	35,000	-	250,000	-	285,000
Benson Road and I229 Area Improvements	11098	-	10,000	-	-	50,000	60,000
Minnesota Ave and I229 Area Improvements	11099	-	10,000	-	-	-	10,000
Cliff Avenue and I229 Area Improvements	11100	-	10,000	-	-	-	10,000
Drainage Conveyance Improvements	11023	25,000	70,000	30,000	110,000	100,000	335,000
Citywide Water Main Replacement	22003	500,000	500,000	500,000	500,000	550,000	2,550,000
Total User Fees		8,401,000	7,786,000	5,755,000	5,091,000	5,085,000	32,118,000
State Loans							
Main Pump Station Replacement	23024	22,400,000	-	-	-	-	22,400,000
Water Reclamation Facility Expansion Plan	23043	4,000,000	37,625,000	18,500,000	87,500,000	11,375,000	159,000,000
Pump Station 240 Parallel Force Main	23045	2,000,000	1,000,000	36,000,000	-	-	39,000,000
Basin 15 Sanitary Sewer Extension	23034	-	-	9,210,000	-	-	9,210,000
Total State Loans		28,400,000	38,625,000	63,710,000	87,500,000	11,375,000	229,610,000
Total Capital Improvements Program		36,801,000	46,411,000	69,465,000	92,591,000	16,460,000	261,728,000

Water Reclamation (continued)

Capital Program Detail (continued)

Description	Project	2019	2020	2021	2022	2023	Total Cost
	Number						
Other Capital Equipment Program							
Analyzer, Microwave		-	-	-	-	22,000	22,000
Compressor, Portable		22,000	-	-	-	-	22,000
Compressor, Pre-aeration (2)		-	-	-	32,000	-	32,000
Crane		-	-	-	25,000	-	25,000
Digester, TKN		9,000	-	-	-	-	9,000
Hoist (4)		-	-	-	-	69,010	69,010
Hoist Crane (3)		-	-	-	-	98,566	98,566
Hoist Dresser (2)		-	-	-	-	28,460	28,460
Presentation Equipment		-	-	-	-	30,000	30,000
Pump, First Stage Recirculation (2)		-	-	-	115,520	-	115,520
Rapid Assessment Tool		25,000	-	-	-	-	25,000
SCADA Equipment		80,000	112,000	35,000	22,000	100,000	349,000
Utility Tractor		40,000	-	-	-	-	40,000
Total Other Equipment Program		176,000	112,000	35,000	194,520	348,036	865,556
Total Capital Program		\$ 36,977,000	\$ 46,523,000	\$ 69,500,000	\$ 92,785,520	\$ 16,808,036	\$ 262,593,556

Water Reclamation (continued)

Outcome Based Indicators

Provide uninterrupted wastewater service.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Percentage of collection system cleaned	22%	33%	36%	33%	33%
2) Percentage of collection system inspected	7%	6%	7%	6%	6%
3) Miles of sewer mains replaced, repaired, or rehabilitated	9.56	2.00	1.36	2.00	2.00
4) Number of backups in city owned line	11	<20	33	<20	<20

Maximize sustainability opportunities.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Percentage of biosolids recycled and applied to agricultural land	68%	100%	80%	100%	100%
2) Percentage of methane utilized	100%	100%	97%	100%	100%
3) Electrical usage (kwh total for all station and plant)	17,151,520	13,000,000	14,666,565	13,000,000	13,000,000
4) Percentage of reclaimed water usage (irrigation and plant process)	2%	2%	2%	2%	2%

Reduce infiltration to the collection and treatment system.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Extraneous flow (gallons per day per inch of diameter mile) (South Dakota recommended design criteria - Chapt II Part F 5)	679	<200	523	<200	<200
2) Miles of pipe relined	0.94	1	0	1	1
3) Manhole covers replaced	261	100	291	100	100

Minimize impacts on receiving stream.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Number of overflows to waters of the state	6	0	8	0	0
2) Percentage of regulated constituents removed by treatment	98%	85%	99%	85%	85%
3) Number of permit violations	2	0	0	0	0

Protect publicly owned treatment works by management of Industrial Pretreatment Program.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Number of liquid waste generators permitted	319	280	315	280	280
2) Percent of accounts with industrial waste surveys in past 5 years	82%	80%	75%	80%	80%

Review and evaluate wastewater rates annually to ensure sufficient revenue to ensure a sound utility fund.

	2016 Results	2017 Target	2017 Results	2018 Target	2019 Target
1) Annual rate review	1	1	1	1	1
2) Rate adjustment	5%	6%	6%	6%	6%

Water Reclamation (continued)

Staffing

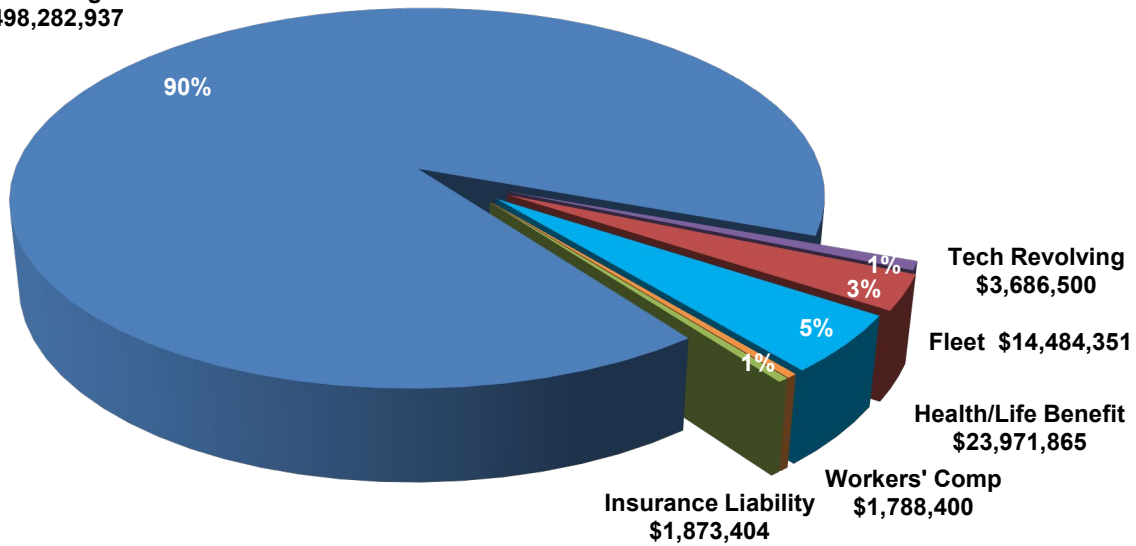
	2014	2015	2016	2017	Budget	
					2018	2019
Year-end Fulltime Positions	48	47	47	47	47	47
Part-time FTE's	3.3	2.2	2.1	3.6	3.7	3.5

Statistics

	2012	2013	2014	2015	2016	2017
Gallons of treated wastewater (million Gallons)	5,077	5,900	5,502	5,874	6,746	6,375
Sanitary sewer collections system (miles)	824	836	860	870	886	899
Inflow & infiltration gpd/inch diameter mile	237	511	360	341	531	523
Sanitary sewer lift stations (City owned)	21	21	21	20	20	20
Gallons of billed flow per capita per day	73.1	70.3	66.5	67.9	67.6	66.2
Number of customers	48,815	49,526	50,496	51,521	52,602	53,750

Internal Service Funds

Total Budget
\$498,282,937



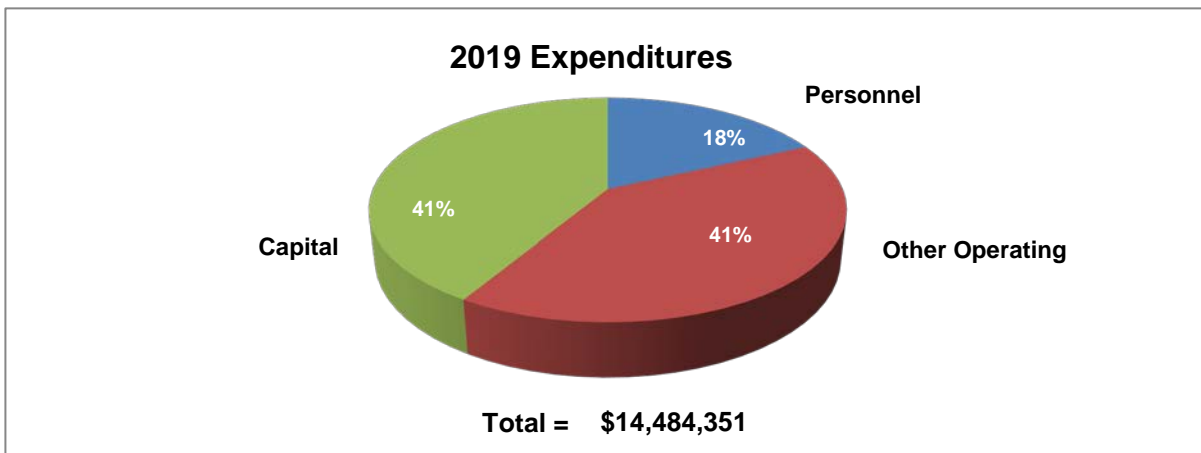
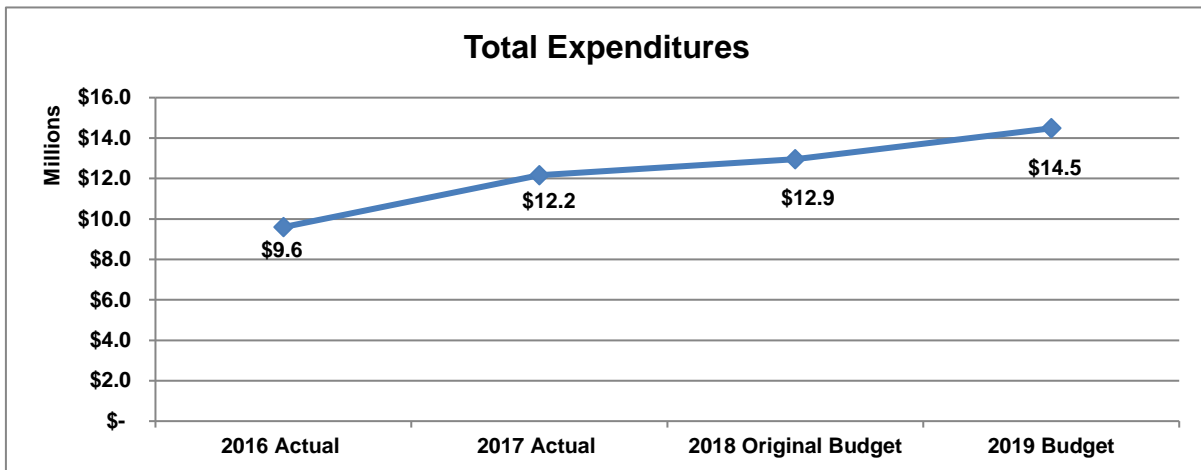
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Fleet

The mission of Fleet Management is to provide a safe, cost-effective, and a productive fleet of equipment and vehicles to its partners.

Budget Overview

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
Fleet Fund Contribution	\$ 1,639,443	\$ 777,670	\$ 1,234,619	\$ 1,329,188	\$ 94,569	7.7%
Charges for Services	7,206,179	10,616,573	11,570,290	12,610,663	1,040,373	9.0%
Other	751,366	773,822	144,500	544,500	400,000	276.8%
Total Sources	\$ 9,596,988	\$ 12,168,065	\$ 12,949,409	\$ 14,484,351	\$ 1,534,942	11.9%
Expenditures						
Personnel	\$ 1,901,601	\$ 2,339,386	\$ 2,502,475	\$ 2,626,707	\$ 124,232	5.0%
Other Operating	1,476,796	4,466,706	5,186,833	5,866,643	679,810	13.1%
Total Operating	3,378,397	6,806,092	7,689,309	8,493,351	804,042	10.5%
Capital	6,218,591	5,361,973	5,260,100	5,991,000	730,900	13.9%
Total Expenditures	\$ 9,596,988	\$ 12,168,065	\$ 12,949,409	\$ 14,484,351	\$ 1,534,942	11.9%



Fleet (continued)

Budget by Category

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
Fleet Fund Contribution	\$ 1,639,443	\$ 777,670	\$ 1,234,619	\$ 1,329,188	\$ 94,569	7.7%
Charges for Services	7,206,179	10,616,573	11,570,290	12,610,663	1,040,373	9.0%
Other	751,366	773,822	144,500	544,500	400,000	276.8%
Total Operating Sources	\$ 9,596,988	\$ 12,168,065	\$ 12,949,409	\$ 14,484,351	\$ 1,534,942	11.9%
Expenditures						
Fulltime	\$ 1,157,128	\$ 1,470,438	\$ 1,542,403	\$ 1,584,943	\$ 42,540	2.8%
Overtime	60,624	47,884	110,000	110,000	-	0.0%
Standby	14,876	18,176	11,900	20,000	8,100	68.1%
Part-time	90,769	82,162	108,500	133,700	25,200	23.2%
Eligible Leave Payout	580	9,808	32,904	32,904	-	0.0%
Deferred Compensation	6,566	10,281	10,872	11,163	291	2.7%
Wages	1,330,543	1,638,749	1,816,579	1,892,710	76,131	4.2%
OASI	95,936	118,751	120,335	122,541	2,206	1.8%
Pension	227,011	283,004	246,897	236,199	(10,698)	-4.3%
Insurance	220,763	264,080	301,508	356,202	54,694	18.1%
Workers' Compensation	26,848	31,650	15,175	15,175	-	0.0%
Allowances	500	3,150	1,981	3,880	1,899	95.9%
Fringe Benefits	475,121	581,885	565,561	611,456	45,895	8.1%
Total Personnel	1,901,601	2,339,386	2,502,475	2,626,707	124,232	5.0%
Professional Services	117,956	111,717	105,348	117,998	12,650	12.0%
Rentals	62,677	60,268	78,844	80,584	1,740	2.2%
Repair & Maintenance*	227,764	929,231	1,149,918	1,228,820	78,902	6.9%
Supplies & Materials*	1,032,752	3,328,381	3,804,114	4,394,143	590,030	15.5%
Training & Education	5,697	8,091	15,095	15,095	-	0.0%
Utilities	28,754	29,019	33,515	30,003	(3,512)	-10.5%
Uncollectibles	1,194	-	-	-	-	-
Total Other Operating	1,476,796	4,466,706	5,186,833	5,866,643	679,810	13.1%
Buildings	1,077,542	369,150	489,500	257,800	(231,700)	-47.3%
Improvements Other Than Buildings	-	-	118,000	-	(118,000)	-100.0%
Equipment	5,141,049	4,968,738	4,652,600	5,733,200	1,080,600	23.2%
Infrastructure	-	24,084	-	-	-	-
Total Capital	6,218,591	5,361,973	5,260,100	5,991,000	730,900	13.9%
Total Expenditures	\$ 9,596,988	\$ 12,168,065	\$ 12,949,409	\$ 14,484,351	\$ 1,534,942	11.9%

Fleet (continued)

Capital Program Detail

Description	Project Number	2019	2020	2021	2022	2023	Total Cost				
Sources											
User Fees		\$ 5,991,000	\$ 3,595,800	\$ 2,593,200	\$ 4,007,900	\$ 5,348,881	21,536,781				
Total Sources		\$ 5,991,000	\$ 3,595,800	\$ 2,593,200	\$ 4,007,900	\$ 5,348,881	\$ 21,536,781				
Capital Improvements Program											
Chamber Fuel Site Improvements	24011	\$ 257,800	\$ -	\$ -	\$ -	\$ -	\$ 257,800				
Total Capital Improvements Program		257,800	-	-	-	-	257,800				
Other Capital Equipment Program											
	Qty	Qty	Qty	Qty	Qty	Qty					
Amphibious Vehicle		1	25,000	-	-	-	25,000				
Asphalt Recycler	1	190,000	-	-	-	-	190,000				
Asphalt Hot Box	1	50,000	-	-	-	-	50,000				
Asphalt Hauler		-	-	-	-	1	50,000				
Boost Unit	1	9,200	1	9,200	1	9,200	27,600				
Compactor	1	1,050,000	1	1,075,000	1	1,075,000	4,275,000				
Crane		-	1	20,000	-	-	20,000				
Dozer	1	950,000	-	-	-	1	950,000				
Flusher	1	175,000	-	-	-	-	175,000				
Front End Loader	1	225,000	2	335,000	-	-	560,000				
Fuel System	1	15,000	-	-	-	1	15,000				
Hoist		-	1	30,000	-	-	30,000				
Hydroseeder		-	-	-	-	1	150,000				
Iron Worker	1	9,000	-	-	-	-	9,000				
Lathe, Shop	1	17,000	-	-	-	-	17,000				
Monitoring, Remote		-	-	-	-	1	30,000				
Motor Grader		-	-	1	300,000	-	300,000				
Mower		-	-	-	-	1	11,000				
Oil Distribution System	1	22,000	-	-	-	-	22,000				
Pickup	4	129,000	9	274,600	6	159,000	8	264,500	3	75,000	902,100
Pickup, 3/4 Ton		-	2	60,000	-	-	-	-	-	-	60,000
Pickup, 1 Ton	1	65,000	-	-	-	-	-	-	-	-	65,000
Planer		-	-	1	175,000	-	-	-	-	-	175,000
Pump, Trash 6"		-	-	-	-	-	1	12,000	-	-	12,000
Roller		-	-	-	-	1	125,000	-	-	-	125,000
Roll Cat		-	-	-	-	-	1	32,000	-	-	32,000
Sandbagger		-	-	-	-	-	1	25,000	-	-	25,000
Sander	4	840,000	4	880,000	4	880,000	7	1,610,000	-	-	4,210,000
Screen, Trommel		-	-	-	-	-	-	1	244,000	-	244,000
Sedan	1	22,500	-	-	-	-	-	1	24,000	-	46,500
Side Boom		-	-	1	70,000	-	-	-	-	-	70,000
Skidloader		-	-	-	-	1	50,000	1	75,000	-	125,000
Snowblower		-	-	-	-	-	-	2	200,000	-	200,000
SUV		-	-	-	-	-	-	1	34,000	-	34,000
Sweeper		-	2	450,000	-	-	-	-	-	-	450,000
Sweeper	1	225,000	-	-	-	-	-	-	-	-	225,000
Sweeper		-	-	-	-	2	450,000	-	-	-	450,000
Techcrete Machine		-	1	75,000	-	-	-	-	-	-	75,000
Toolcat		-	-	-	-	-	-	2	150,000	-	150,000
Tractor		-	-	2	150,000	-	-	1	75,000	-	225,000
Trailer		-	-	-	-	-	-	1	75,000	-	75,000
Trailer, Tanker		-	-	-	-	-	-	3	225,000	-	225,000
Trailer, Side Dump		-	1	90,000	-	-	-	-	-	-	90,000
Truck	1	60,000	1	30,000	1	30,000	-	-	-	-	120,000
Truck, 1 Ton		-	-	-	-	3	267,000	2	70,000	-	337,000
Truck, Aerial Bucket	1	200,000	-	-	-	-	-	-	-	-	200,000
Truck, Dump		-	-	3	550,000	-	-	4	642,000	-	1,192,000
Truck, Flusher		-	-	-	-	-	-	1	150,000	-	150,000
Truck, Fuel		-	-	-	-	-	-	1	195,000	-	195,000
Truck w/ Jet Vacuum		-	-	-	-	-	-	1	290,000	-	290,000
Truck, Hook		-	-	-	-	-	-	1	190,000	-	190,000
Truck, Semi		-	-	-	-	1	140,000	1	155,000	-	295,000
Truck, Sign	1	135,000	-	-	-	-	-	-	-	-	135,000
Truck, Tandem	2	370,000	-	1	175,000	-	-	-	-	-	545,000
Truck w/ Dump Body		-	1	220,000	-	-	-	-	-	-	220,000
Utility Vehicle		-	-	3	70,000	-	-	2	39,235	-	109,235
Van	1	30,000	1	22,000	1	25,000	1	26,400	2	43,646	147,046
Van, Sewer Inspection		-	-	-	-	-	-	-	47,000	-	47,000
Van, TV	1	185,000	-	-	-	-	-	-	-	-	185,000
Waste Grinder	1	750,000	-	-	-	-	-	-	-	-	750,000
Welder, Shop	1	9,500	-	-	-	-	-	-	-	-	9,500
Total Other Capital Equipment Program		5,733,200	3,595,800	2,593,200	4,007,900	5,348,881	21,278,981				
Total Capital Program		\$ 5,991,000	\$ 3,595,800	\$ 2,593,200	\$ 4,007,900	\$ 5,348,881	\$ 21,536,781				

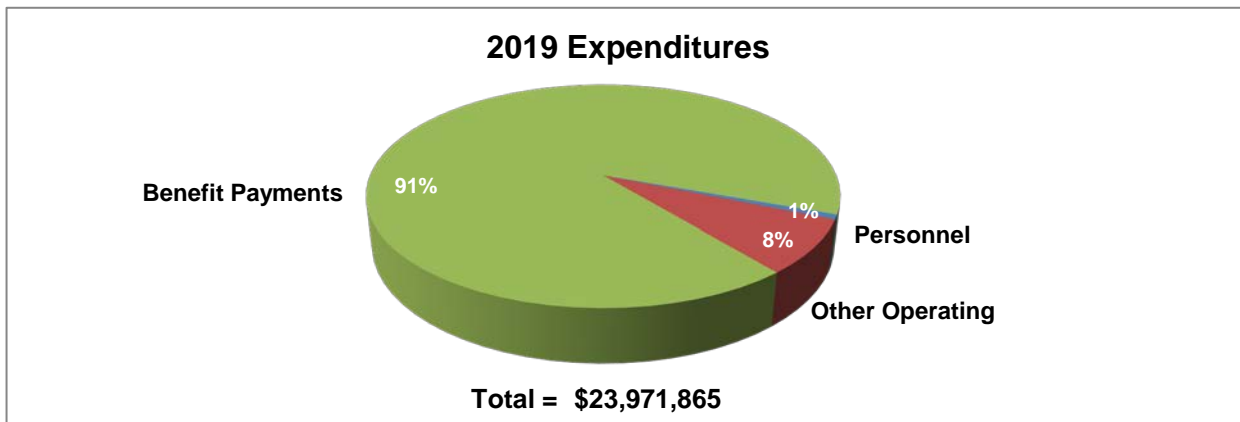
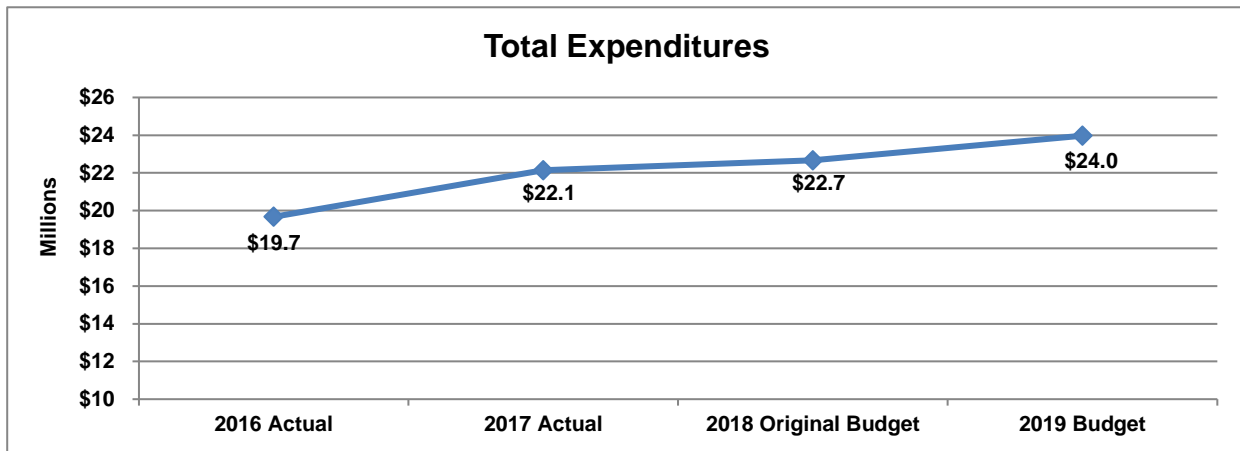
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Health-Life Benefit

To provide health, dental, and life insurance benefits through a self-insured fund for City employees, their dependents, and retirees up to Medicare age eligibility.

Budget Overview

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
Health-Life Fund Contribution	\$ 2,052,438	\$ 2,264,373	\$ 68,580	\$ -	\$ (68,580)	-100.0%
Charges for Services	17,558,814	19,817,898	22,550,000	24,250,000	1,700,000	7.5%
Other	59,973	55,569	50,000	50,000	-	0.0%
Total Sources	\$ 19,671,225	\$ 22,137,839	\$ 22,668,580	\$ 24,300,000	\$ 1,631,420	7.2%
Expenditures						
Personnel	\$ 136,757	\$ 142,544	\$ 146,413	\$ 153,474	\$ 7,061	4.8%
Other Operating	1,791,730	1,788,988	1,877,167	1,866,030	(11,137)	-0.6%
Total Operating	1,928,487	1,931,532	2,023,580	2,019,504	(4,076)	-0.2%
Benefit Payments	17,742,738	20,206,307	20,645,000	21,952,361	1,307,361	6.3%
Total Expenditures	\$ 19,671,225	\$ 22,137,839	\$ 22,668,580	\$ 23,971,865	\$ 1,303,285	5.7%



Health-Life Benefit (continued)

Budget by Category

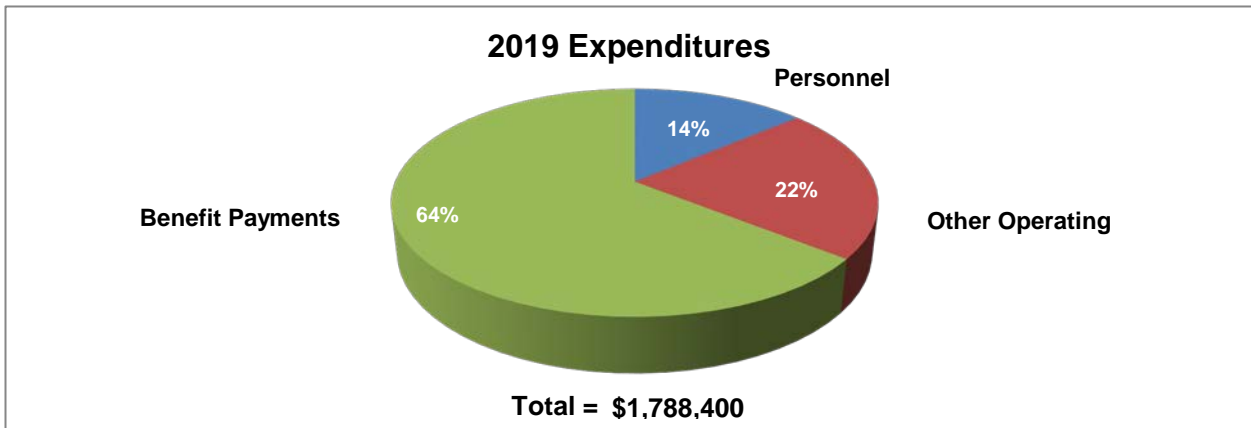
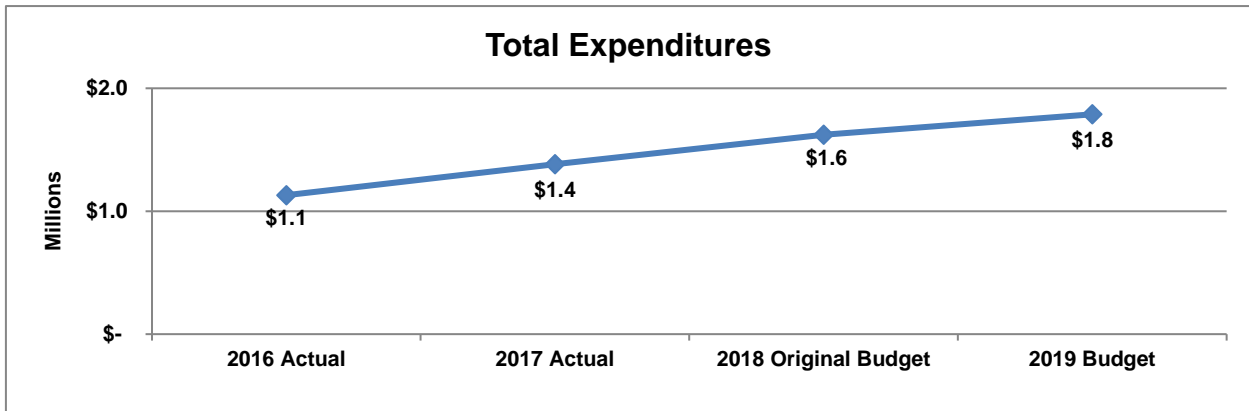
	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
Health-Life Fund Contribution	\$ 2,052,438	\$ 2,264,373	\$ 68,580	\$ -	\$ (68,580)	-100.0%
Charges for Goods & Services	17,558,814	19,817,898	22,550,000	24,250,000	1,700,000	7.5%
Interest Earned	59,973	54,737	50,000	50,000	-	0.0%
Other	-	832	-	-	-	
Total Operating Sources	\$ 19,671,225	\$ 22,137,839	\$ 22,668,580	\$ 24,300,000	\$ 1,631,420	7.2%
Expenditures						
Fulltime	\$ 97,154	\$ 99,994	\$ 103,107	\$ 107,877	\$ 4,770	4.6%
Eligible Leave Payout	-	255	-	-	-	
Deferred Compensation	3,886	4,000	4,128	4,320	192	4.7%
Wages	101,040	104,249	107,235	112,197	4,962	4.6%
OASI	7,009	7,288	7,547	7,874	327	4.3%
Pension	15,912	16,532	16,036	16,549	513	3.2%
Insurance	12,554	14,234	15,355	16,614	1,259	8.2%
Allowances	241	241	240	240	-	0.0%
Fringe Benefits	28,708	31,007	31,631	33,403	1,772	5.6%
Total Personnel	136,757	142,544	146,413	153,474	7,061	4.8%
Professional Services	1,684,512	1,719,478	1,867,137	1,854,785	(12,352)	-0.7%
Supplies & Materials	-	-	500	-	(500)	-100.0%
Training & Education	-	395	1,775	2,275	500	28.2%
Miscellaneous	107,218	69,115	7,755	8,970	1,215	15.7%
Total Other Operating	1,791,730	1,788,988	1,877,167	1,866,030	(11,137)	
Benefit Payments	17,742,738	20,206,307	20,645,000	21,952,361	1,307,361	6.3%
Total Expenditures	\$ 19,671,225	\$ 22,137,839	\$ 22,668,580	\$ 23,971,865	\$ 1,303,285	5.7%

Workers' Compensation

To provide compensation benefits to City employees for injury or illness arising out of and in the course of employment with the City of Sioux Falls as defined by state law, City ordinance, and labor contracts.

Budget Overview

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
Workers' Compensation Fund Contribution	\$ -	\$ -	\$ 67,824	\$ 235,400	\$ 167,576	247.1%
Charges for Services	2,300,000	2,499,425	1,548,000	1,548,000	-	0.0%
Other	517	-	5,000	5,000	-	0.0%
Total Sources	\$ 2,300,517	\$ 2,499,425	\$ 1,620,824	\$ 1,788,400	\$ 167,576	10.3%
Expenditures						
Personnel	\$ 128,197	\$ 135,793	\$ 140,991	\$ 245,917	\$ 104,926	74.4%
Other Operating	126,703	305,429	329,833	392,483	62,650	19.0%
Total Operating	254,900	441,221	470,824	638,400	167,576	35.6%
Benefit Payments	875,534	940,533	1,150,000	1,150,000	-	0.0%
Total Expenditures	\$ 1,130,434	\$ 1,381,754	\$ 1,620,824	\$ 1,788,400	\$ 167,576	10.3%



Workers' Compensation (continued)

Budget by Category

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
Workers' Compensation Fund Contribution	\$ -	\$ -	\$ 67,824	\$ 235,400	\$ 167,576	247.1%
Charges for Goods & Services	2,300,000	2,499,425	1,548,000	1,548,000	-	0.0%
Interest Earned	-	-	5,000	5,000	-	0.0%
Other	517	-	-	-	-	-
Total Operating Sources	\$ 2,300,517	\$ 2,499,425	\$ 1,620,824	\$ 1,788,400	\$ 167,576	10.3%
Expenditures						
Fulltime	\$ 92,953	\$ 97,608	\$ 98,931	\$ 169,618	\$ 70,687	71.5%
Part-time	-	-	3,500	3,500	-	0.0%
Eligible Leave Payout	-	39	-	-	-	-
Deferred Compensation	3,718	3,904	3,959	6,786	2,827	71.4%
Wages	96,671	101,551	106,390	179,904	73,514	69.1%
OASI	7,142	7,498	8,020	13,416	5,396	67.3%
Pension	18,844	20,480	19,884	24,809	4,925	24.8%
Insurance	5,372	6,095	6,529	27,620	21,091	323.0%
Allowances	169	169	168	168	-	0.0%
Fringe Benefits	24,385	26,743	26,581	52,597	26,016	97.9%
Total Personnel	128,197	135,793	140,991	245,917	104,926	74.4%
Professional Services	110,590	291,221	304,938	371,938	67,000	22.0%
Rentals	1,831	1,830	1,995	1,995	-	0.0%
Supplies & Materials	10,529	8,507	16,000	11,650	(4,350)	-27.2%
Training & Education	3,748	3,844	6,900	6,900	-	0.0%
Utilities	4	27	-	-	-	-
Total Other Operating	126,703	305,429	329,833	392,483	62,650	19.0%
Benefit Payments	875,534	940,533	1,150,000	1,150,000	-	0.0%
Total Expenditures	\$ 1,130,434	\$ 1,381,754	\$ 1,620,824	\$ 1,788,400	\$ 167,576	10.3%

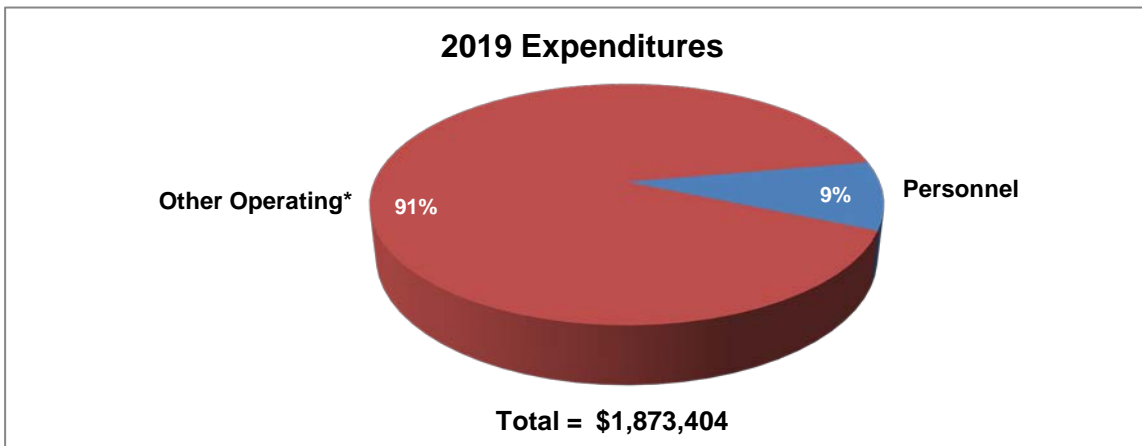
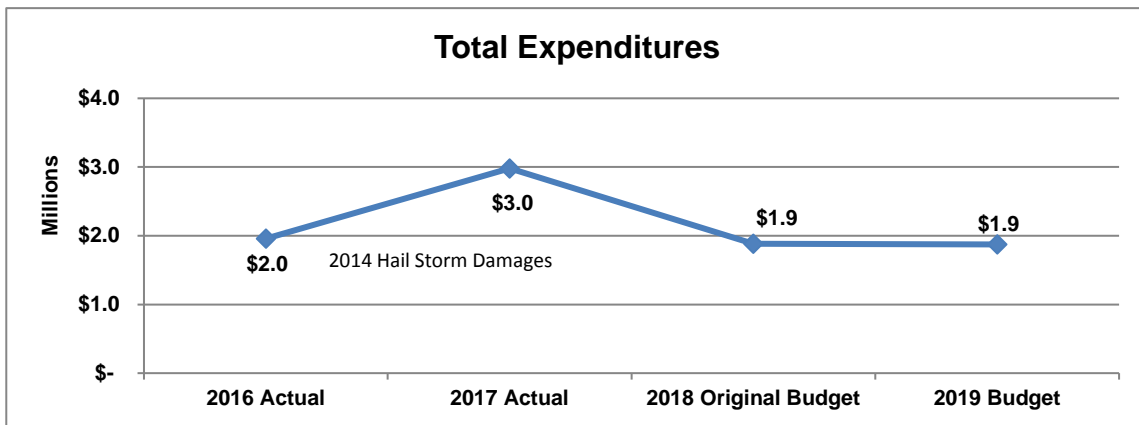
Liability and Property Insurance

To protect the City's assets by providing coverage in the event of a liability or property loss.

Budget Overview

	2016*	2017*	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
Property Insurance Liability Fund Contribution	\$ 319,408	\$ 1,177,543	\$ 326,386	\$ 317,900	\$ (8,486)	-2.6%
Charges for Services	1,545,618	1,544,680	1,545,504	1,545,504	-	0.0%
Other	92,368	258,237	10,000	10,000	-	0.0%
Total Sources	\$ 1,957,394	\$ 2,980,460	\$ 1,881,890	\$ 1,873,404	\$ (8,486)	-0.5%
Expenditures						
Personnel	\$ 189,917	\$ 146,984	\$ 180,195	\$ 171,709	\$ (8,486)	-4.7%
Other Operating*	1,767,478	2,833,476	1,701,695	1,701,695	-	0.0%
Total Expenditures	\$ 1,957,394	\$ 2,980,460	\$ 1,881,890	\$ 1,873,404	\$ (8,486)	-0.5%

*Other operating includes City-wide repairs for damages received from the 2014 hail storm.



Liability and Property Insurance (continued)

Budget by Category

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
Property Insurance Liability Fund Contribution	\$ 319,408	\$ 1,177,543	\$ 326,386	\$ 317,900	\$ (8,486)	-2.6%
Departmental Sources						
Charges for Goods & Services	1,545,618	1,544,680	1,545,504	1,545,504	-	0.0%
Interest Earned	16,939	10,330	10,000	10,000	-	0.0%
Other	75,429	247,907	-	-	-	
Total Departmental Sources	1,637,986	1,802,917	1,555,504	1,555,504	-	0.0%
Total Sources	\$ 1,957,394	\$ 2,980,460	\$ 1,881,890	\$ 1,873,404	\$ (8,486)	-0.5%
Expenditures						
Fulltime	\$ 116,507	\$ 118,873	\$ 118,878	\$ 125,783	\$ 6,905	5.8%
Eligible Leave Payout	12,651	2,207	1,140	1,140	-	0.0%
Deferred Compensation	4,660	4,755	4,756	5,032	276	5.8%
Wages	133,818	125,835	124,774	131,955	7,181	5.8%
OASI	9,684	9,099	8,928	9,923	995	11.1%
Pension	26,181	(8,605)	23,260	24,096	836	3.6%
Insurance	19,629	20,053	22,633	5,135	(17,498)	-77.3%
Allowances	604	602	600	600	-	0.0%
Fringe Benefits	46,414	12,050	46,493	29,831	(16,662)	-35.8%
Total Personnel	189,917	146,984	180,195	171,709	(8,486)	-4.7%
Professional Services	1,191,775	1,285,735	1,460,000	1,460,000	-	0.0%
Rentals	1,742	1,768	2,295	2,295	-	0.0%
Repair & Maintenance*	363,236	1,354,309	-	-	-	
Supplies & Materials	3,298	4,927	7,000	7,000	-	0.0%
Training & Education	1,342	612	7,400	7,400	-	0.0%
Utilities	30	33	-	-	-	
Miscellaneous	206,054	186,092	225,000	225,000	-	0.0%
Total Other Operating	1,767,478	2,833,476	1,701,695	1,701,695	-	0.0%
Total Expenditures	\$ 1,957,394	\$ 2,980,460	\$ 1,881,890	\$ 1,873,404	\$ (8,486)	-0.5%

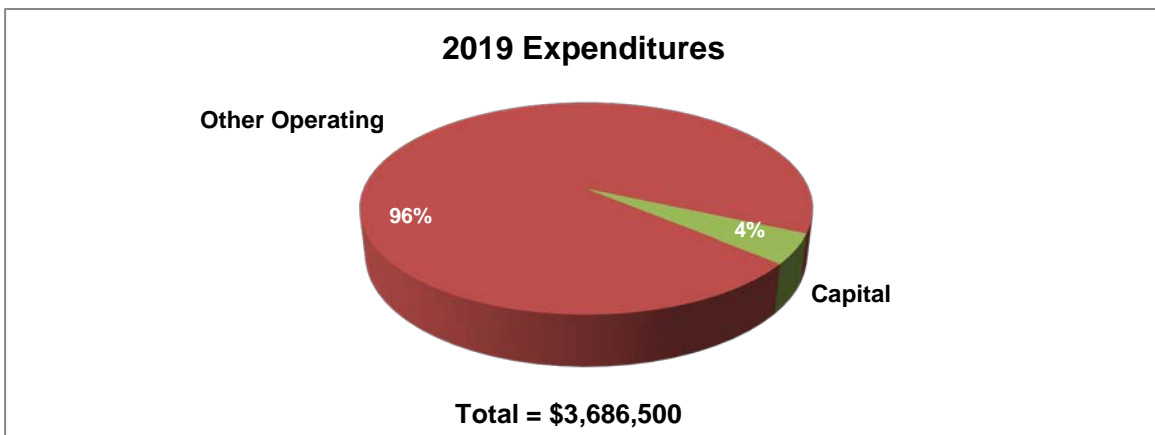
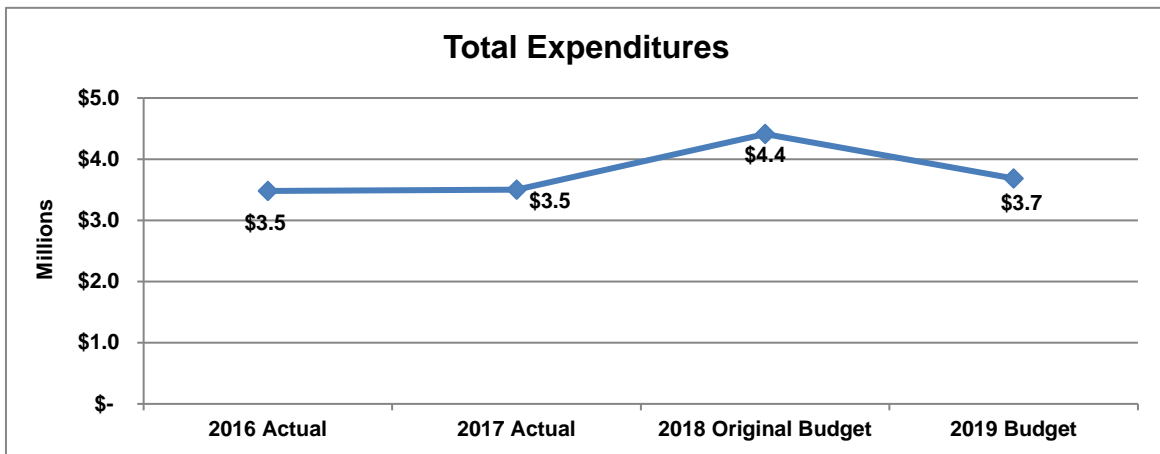
*City-wide repairs for damages received from the 2014 hail storm to reimbursed from insurance proceeds.

Technology Revolving

The Technology Revolving Fund centrally manages technology related expenses for all City Departments. The Information Technology (IT) Department manages this fund to ensure that it provides a standards based approach to technology purchases and meets the business objectives set forth by each department.

Budget Overview

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
Technology Revolving Fund Contribution	\$ -	\$ -	\$ 296,829	\$ -	\$ (296,829)	-100.0%
General Fund Contribution	799,930	800,000	800,000	800,000	-	0.0%
Charges for Goods & Services	2,682,571	3,023,310	3,060,171	2,822,529	(237,642)	-7.8%
Other	122,275	32,379	254,000	154,000	(100,000)	-39.4%
Total Sources	\$ 3,604,777	\$ 3,855,689	\$ 4,411,000	\$ 3,776,529	\$ (634,471)	-14.4%
Expenditures						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Operating	3,088,814	3,127,934	4,142,000	3,522,000	(620,000)	-15.0%
Total Operating	3,088,814	3,127,934	4,142,000	3,522,000	(620,000)	-15.0%
Capital	392,090	372,680	269,000	164,500	(104,500)	-38.8%
Total Expenditures	\$ 3,480,904	\$ 3,500,613	\$ 4,411,000	\$ 3,686,500	\$ (724,500)	-16.4%



Technology Revolving (continued)

Budget by Category

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
Technology Revolving Fund Contribution	\$ -	\$ -	\$ 296,829	\$ -	\$ (296,829)	-100.0%
General Fund Contribution	799,930	800,000	800,000	800,000	-	0.0%
Charges for Goods & Services	2,682,571	3,023,310	3,060,171	2,822,529	(237,642)	-7.8%
Other	122,275	32,379	254,000	154,000	(100,000)	-39.4%
Total Sources	\$ 3,604,777	\$ 3,855,689	\$ 4,411,000	\$ 3,776,529	\$ (634,471)	-14.4%
Expenditures						
Personnel Wages & Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
Professional Services	327,424	308,226	-	-	-	
Rentals	34,726	45,850	30,000	30,000	-	0.0%
Repair & Maintenance	-	-	5,000	5,000	-	0.0%
Supplies & Materials	2,726,664	2,773,858	4,107,000	3,487,000	(620,000)	-15.1%
Utilities	-	-	-	-	-	
Other Current	-	-	-	-	-	
Total Other Operating	3,088,814	3,127,934	4,142,000	3,522,000	(620,000)	-15.0%
Capital Equipment	392,090	372,680	269,000	164,500	(104,500)	-38.8%
Total Expenditures	\$ 3,480,904	\$ 3,500,613	\$ 4,411,000	\$ 3,686,500	\$ (724,500)	-16.4%

Technology Revolving (continued)

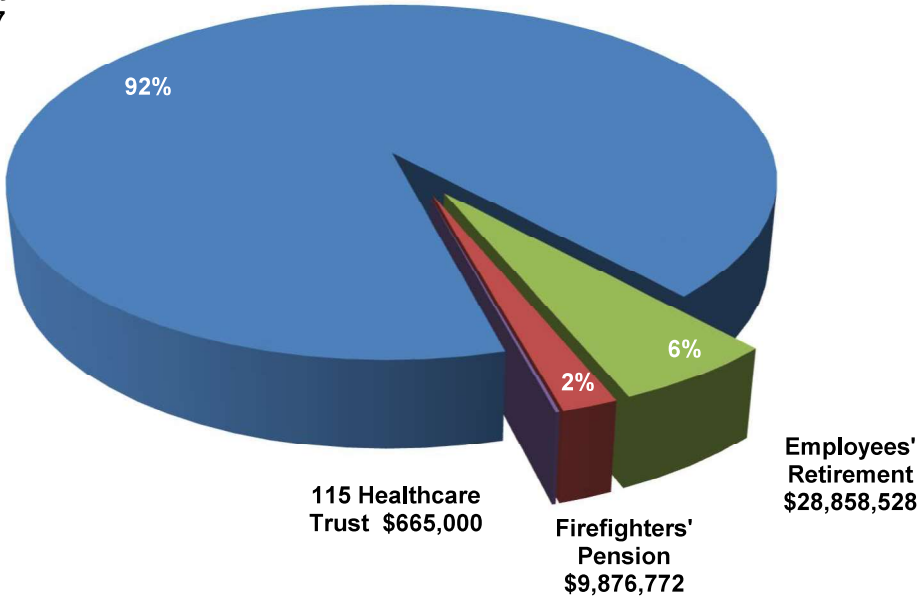
Capital Program Detail

Description	2019	2020	2021	2022	2023	Total Cost
Sources						
User Fees	\$ 269,000	\$ 164,500	\$ 345,500	\$ 519,800	\$ 1,502,000	\$ 2,800,800
Total Sources	\$ 269,000	\$ 164,500	\$ 345,500	\$ 519,800	\$ 1,502,000	\$ 2,800,800
Other Capital Equipment Program						
Servers, Blade, Storage	\$ 8,000	\$ 154,000	\$ -	\$ 570,000	\$ 39,000	\$ 771,000
Switches, Routers & Equipment	81,000	107,000	294,000	411,000	68,000	961,000
Wireless Network Infrastructure	75,500	84,500	225,800	521,000	162,000	1,068,800
Total Other Capital Equipment Program	164,500	345,500	519,800	1,502,000	269,000	2,800,800
Total Capital Program	\$ 164,500	\$ 345,500	\$ 519,800	\$ 1,502,000	\$ 269,000	\$ 2,800,800

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Fiduciary Funds

Total Budget
\$498,282,937



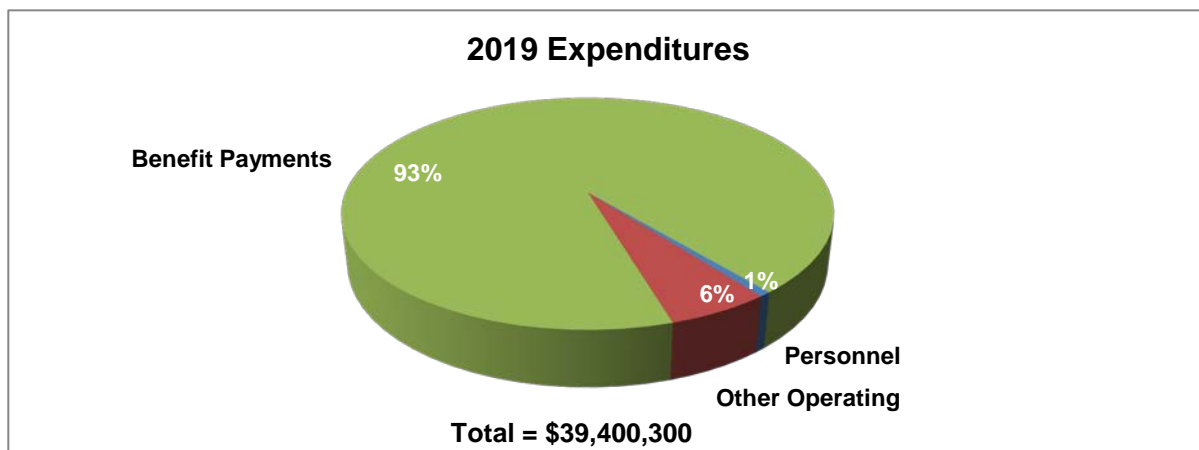
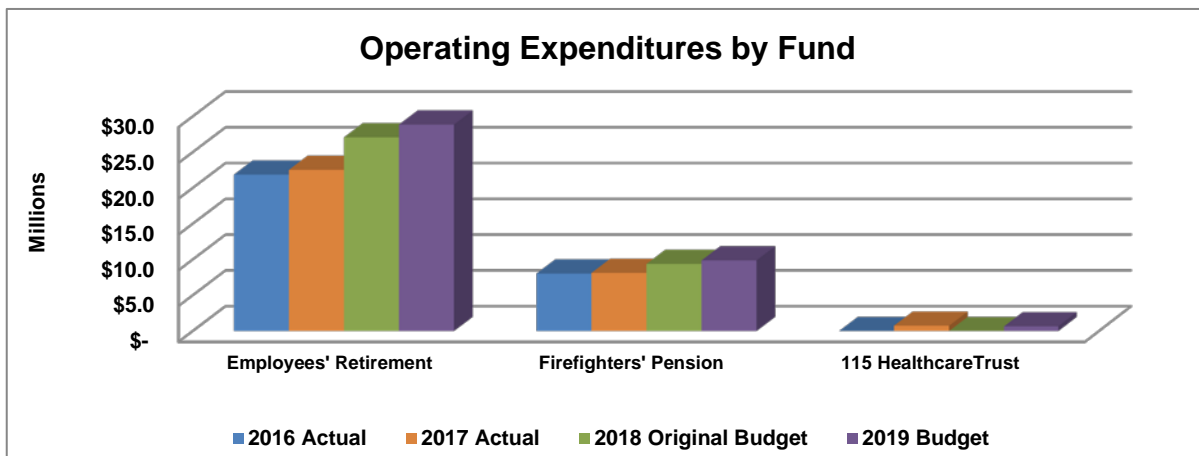
115 Healthcare Trust.....	133
Employee's Retirement	135
Firefighters' Pension	137

Total Pension & Healthcare Trust Funds

To provide retirement benefits for participants and beneficiaries of the Employees' Retirement System and Firefighters Pension Fund.

Budget Overview

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
Investment Income	\$ 45,140,074	\$ 94,176,049	\$ 36,000,000	\$ 39,500,000	\$ 3,500,000	9.7%
Contributions	20,285,791	20,588,159	19,257,041	18,266,700	(990,341)	-5.1%
Total Sources	\$ 65,425,865	\$ 114,764,208	\$ 55,257,041	\$ 57,766,700	\$ 2,509,659	4.5%
Expenditures						
By Fund						
Employees' Retirement	\$ 21,865,420	\$ 22,534,307	\$ 27,072,723	\$ 28,858,528	\$ 1,785,805	6.6%
Firefighters' Pension	8,038,748	8,131,828	9,384,009	9,876,772	492,763	5.3%
115 HealthcareTrust	-	754,590	-	665,000	665,000	100.0%
Total Operating Expenditures	\$ 29,904,168	\$ 31,420,724	\$ 36,456,732	\$ 39,400,300	\$ 2,943,568	8.1%



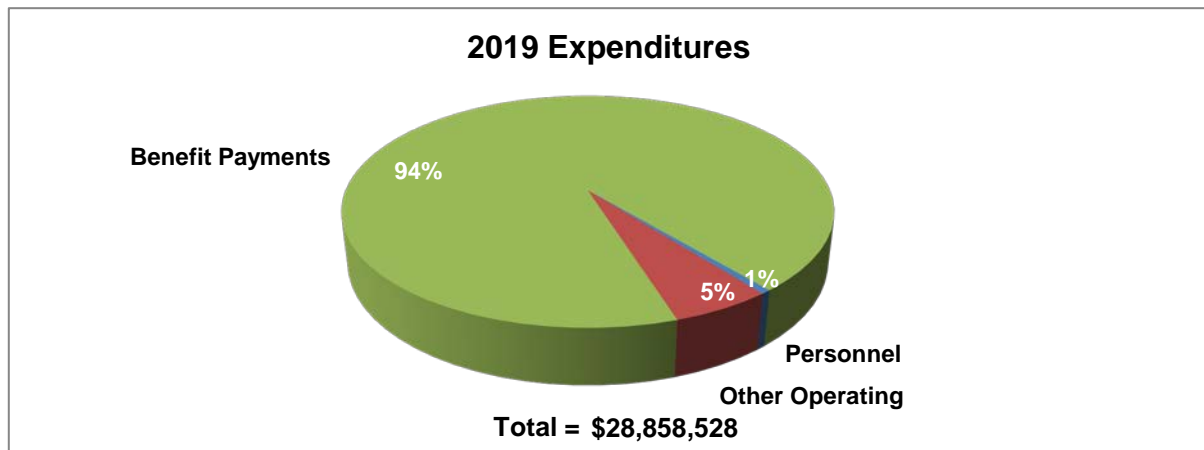
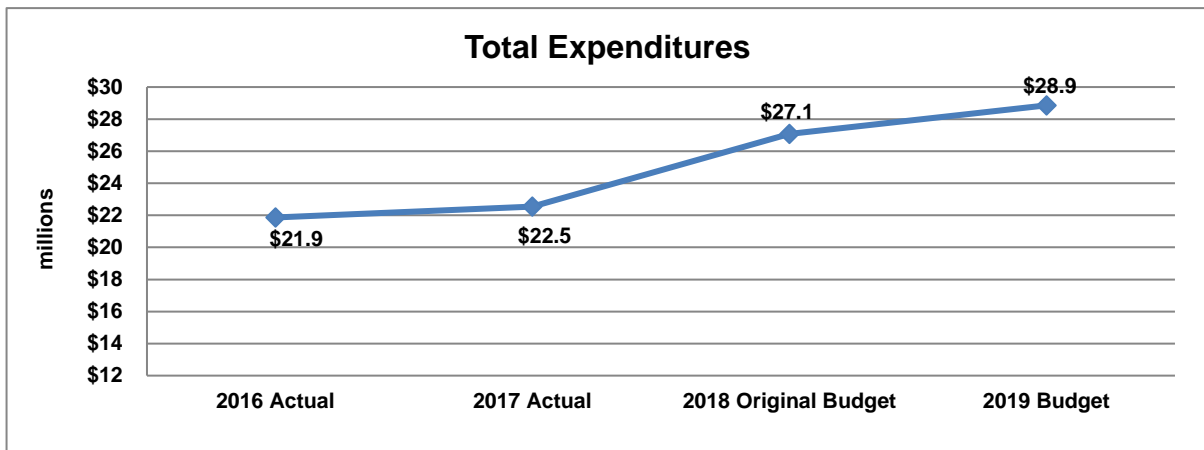
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Employees' Retirement System (General and Police)

To provide retirement benefits for participants and beneficiaries of the Employees' Retirement System.

Budget Overview

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
Contributions	\$ 14,694,123	\$ 14,736,366	\$ 13,805,223	\$ 13,021,800	\$ (783,423)	-5.7%
Investment Income	33,360,291	69,777,600	26,500,000	28,000,000	1,500,000	5.7%
Total Sources	\$ 48,054,414	\$ 84,513,966	\$ 40,305,223	\$ 41,021,800	\$ 716,577	1.8%
Expenditures						
Personnel	\$ 143,505	\$ 150,424	\$ 154,448	\$ 160,582	\$ 6,134	4.0%
Other Operating	1,352,356	1,461,360	1,411,368	1,625,368	214,000	15.2%
Total Operating	1,495,861	1,611,785	1,565,816	1,785,950	220,134	14.1%
Benefit Payments	20,369,559	20,922,522	25,506,907	27,072,578	1,565,671	6.1%
Total Expenditures	\$ 21,865,420	\$ 22,534,307	\$ 27,072,723	\$ 28,858,528	\$ 1,785,805	6.6%



Employees' Retirement System (continued)

Budget by Category

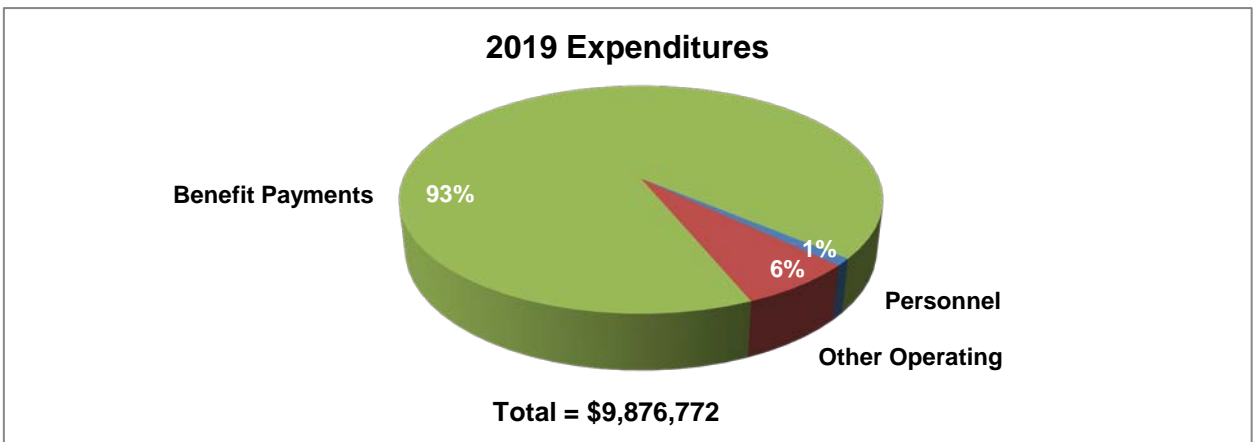
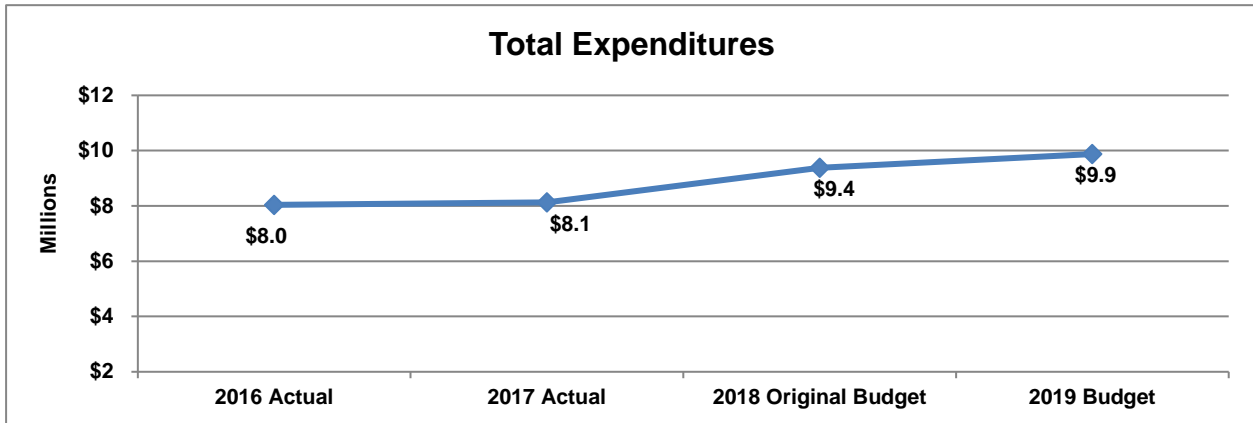
	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
Investment Income	\$ 33,360,291	\$ 69,777,600	\$ 26,500,000	\$ 28,000,000	\$ 1,500,000	5.7%
Contributions	14,694,123	14,736,366	13,805,223	13,021,800	(783,423)	-5.7%
Total Sources	\$ 48,054,414	\$ 84,513,966	\$ 40,305,223	\$ 41,021,800	\$ 716,577	1.8%
Expenditures						
Fulltime	\$ 102,646	\$ 106,500	\$ 109,935	\$ 114,255	\$ 4,320	3.9%
Eligible Leave Payout	-	254	-	-	-	-
Deferred Compensation	4,106	4,260	4,401	4,573	172	3.9%
Wages	106,752	111,013	114,336	118,828	4,492	3.9%
OASI	7,428	7,807	8,237	8,538	301	3.7%
Pension	19,295	20,313	19,741	20,131	390	2.0%
Insurance	9,794	11,055	11,898	12,849	951	8.0%
Allowances	237	236	236	236	-	0.0%
Fringe Benefits	29,325	31,604	31,875	33,216	1,341	4.2%
Total Personnel	143,505	150,424	154,448	160,582	6,134	4.0%
Professional Services	1,349,160	1,460,796	1,410,618	1,624,618	214,000	15.2%
Supplies & Materials	-	-	200	200	-	0.0%
Training & Education	2,882	250	550	550	-	0.0%
Utilities	314	314	-	-	-	-
Total Other Operating	1,352,356	1,461,360	1,411,368	1,625,368	214,000	15.2%
Benefit Payments	20,369,559	20,922,522	25,506,907	27,072,578	1,565,671	6.1%
Total Expenditures	\$ 21,865,420	\$ 22,534,307	\$ 27,072,723	\$ 28,858,528	\$ 1,785,805	6.6%

Firefighters' Pension

To provide retirement benefits for participants and beneficiaries of the Firefighters' Pension Fund.

Budget Overview

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
Contributions	\$ 5,591,668	\$ 5,851,793	\$ 5,451,818	\$ 5,244,900	\$ (206,918)	-3.8%
Investment Income	11,779,783	24,385,339	9,500,000	11,500,000	2,000,000	21.1%
Total Sources	\$ 17,371,451	\$ 30,237,132	\$ 14,951,818	\$ 16,744,900	\$ 1,793,082	12.0%
Expenditures						
Personnel	\$ 87,647	\$ 91,860	\$ 94,242	\$ 97,695	\$ 3,453	3.7%
Other Operating	561,141	579,486	569,285	655,285	86,000	15.1%
Total Operating	648,789	671,346	663,527	752,980	89,453	13.5%
Benefit Payments	7,389,960	7,460,482	8,720,482	9,123,792	403,310	4.6%
Total Expenditures	\$ 8,038,748	\$ 8,131,828	\$ 9,384,009	\$ 9,876,772	\$ 492,763	5.3%



Firefighters' Pension (continued)

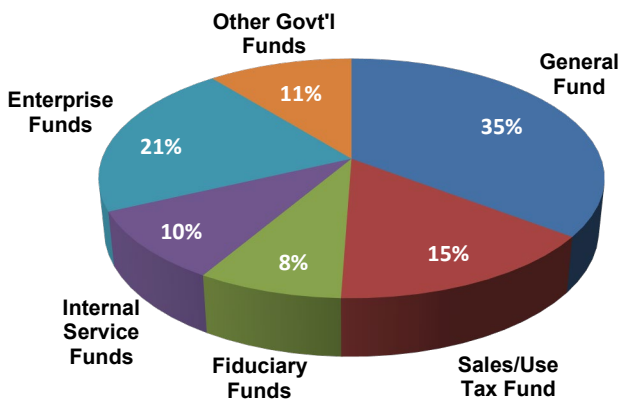
Budget by Category

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
Investment Income	\$ 11,779,783	\$ 24,385,339	\$ 9,500,000	\$ 11,500,000	\$ 2,000,000	21.1%
Contributions	5,591,668	5,851,793	5,451,818	5,244,900	(206,918)	-3.8%
Total Operating Sources	\$ 17,371,451	\$ 30,237,132	\$ 14,951,818	\$ 16,744,900	\$ 1,793,082	12.0%
Expenditures						
Fulltime	\$ 63,153	\$ 65,557	\$ 67,649	\$ 70,122	\$ 2,473	3.7%
Eligible Leave Payout	-	161	-	-	-	-
Deferred Compensation	2,526	2,622	2,710	2,809	99	3.7%
Wages	65,679	68,340	70,359	72,931	2,572	3.7%
OASI	4,562	4,804	5,081	5,257	176	3.5%
Pension	12,046	12,693	12,332	12,536	204	1.7%
Insurance	5,235	5,899	6,345	6,846	501	7.9%
Allowances	126	125	125	125	-	0.0%
Fringe Benefits	17,406	18,717	18,802	19,507	705	3.7%
Total Personnel	87,647	91,860	94,242	97,695	3,453	3.7%
Professional Services	561,141	579,486	567,310	653,310	86,000	15.2%
Supplies & Materials	-	-	250	250	-	0.0%
Training & Education	-	-	1,725	1,725	-	0.0%
Total Other Operating	561,141	579,486	569,285	655,285	86,000	15.1%
Benefit Payments	7,389,960	7,460,482	8,720,482	9,123,792	403,310	4.6%
Total Expenditures	\$ 8,038,748	\$ 8,131,828	\$ 9,384,009	\$ 9,876,772	\$ 492,763	5.3%

2019 / 2018 Expenditures Comparison Summary by Fund

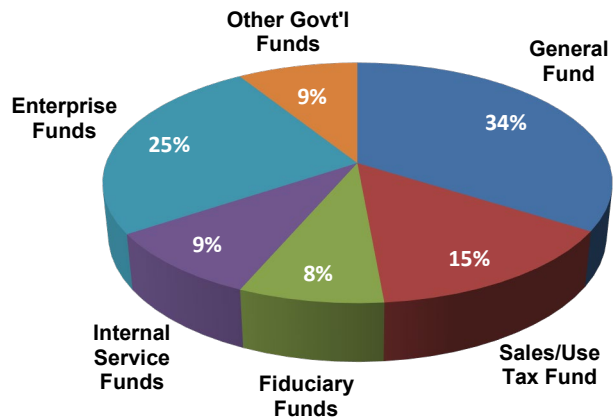
	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Appropriated Funds						
Governmental (Tax-Supported) Funds						
General Fund (Primary Operating)	\$ 152,229,811	\$ 151,601,141	\$ 161,541,233	\$ 169,145,330	\$ 7,604,097	4.7%
Sales/Use Tax Fund	79,844,442	66,243,702	69,653,192	72,860,847	3,207,655	4.6%
Other Governmental Funds						
Entertainment Tax Fund	6,808,688	7,904,234	9,354,257	9,514,020	159,763	1.7%
Railroad Relocation Fund	6,725,070	-	-	-	-	-
Community Development Fund	5,672,400	4,851,111	4,297,639	6,895,151	2,597,512	60.4%
Transit Fund	7,494,195	10,033,082	8,210,908	9,444,401	1,233,493	15.0%
Storm Drainage Fund	9,084,033	10,798,873	22,915,490	15,856,643	(7,058,847)	-30.8%
Library Memorial Fund	-	-	5,000	5,000	-	0.0%
Cottam Memorial Fund	-	-	400	400	-	0.0%
T.I.F. Fund	2,747,249	2,631,501	3,060,100	2,944,500	(115,600)	-3.8%
Flood Control Fund	51,733	1,608,123	100,000	-	(100,000)	-100.0%
Event Center Construction Fund	651,117	1,738,182	1,600,000	-	(1,600,000)	-100.0%
General Government Construction Fund	704,530	10,031,529	-	-	-	-
Culture & Recreation Bond Construction Fund	2,245,347	-	-	-	-	-
Total Appropriated	274,258,614	267,441,479	280,738,219	286,666,292	5,928,074	2.1%
Non-Appropriated Funds						
Proprietary (Fee-Supported) Funds						
Enterprise Funds						
Electric Light Fund	8,354,759	8,145,837	10,819,332	10,431,427	(387,905)	-3.6%
Public Parking Fund	2,107,335	2,363,666	2,052,887	3,018,056	965,169	47.0%
Sanitary Landfill Fund	7,983,222	9,584,876	9,077,484	12,142,322	3,064,838	33.8%
Water Fund	26,207,044	27,457,696	39,175,440	38,957,404	(218,035)	-0.6%
Water Reclamation Fund	36,952,747	30,917,357	35,397,328	61,862,616	26,465,288	74.8%
Internal Service Funds						
Fleet Revolving Fund	9,596,990	12,168,065	12,949,409	14,484,351	1,534,942	11.9%
Health/Life Benefit Fund	19,671,224	22,137,839	22,668,580	23,971,865	1,303,285	5.7%
Workers' Compensation Fund	1,130,434	1,381,754	1,620,824	1,788,400	167,576	10.3%
Technology Revolving Fund	3,480,905	3,500,613	4,411,000	3,686,500	(724,500)	-16.4%
Insurance Liability Fund	1,957,396	2,980,460	1,881,890	1,873,404	(8,486)	-0.5%
Fiduciary Funds						
Employees' Retirement System Fund	21,865,420	22,534,307	27,072,723	28,858,528	1,785,805	6.6%
Firefighters' Pension Fund	8,038,748	8,131,828	9,384,009	9,876,772	492,763	5.3%
115 Healthcare Trust Fund	-	754,590	-	665,000	665,000	100.0%
Total Non-Appropriated Funds	153,186,409	152,058,888	176,510,905	211,616,644	35,105,739	19.9%
Total All Funds (including transfers)	\$ 421,604,838	\$ 419,500,367	\$ 457,249,123	\$ 498,282,937	\$ 41,033,813	9.0%

2018 Expenditures by Fund



Total = \$457,249,123

2019 Expenditures by Fund

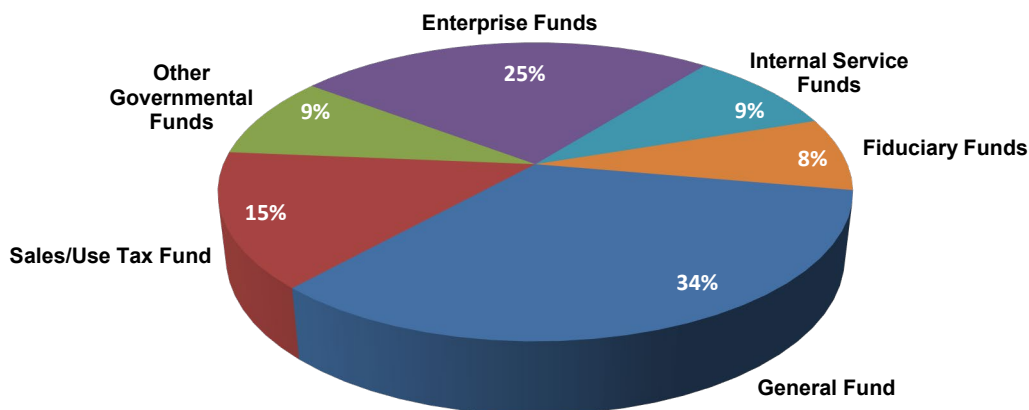


Total = \$498,282,937

2019 All Funds Summary

<u>Appropriated Funds</u>	<u>Revenues</u>	<u>Expenditures</u>
Governmental (Tax-Supported) Funds		
General Fund (General Operating)	\$ 165,397,038	\$ 169,145,330
Sales/Use Tax Fund (General Capital)	72,547,271	72,860,847
Entertainment Tax Fund	7,911,170	9,514,020
Other Governmental Funds		
Community Development	6,868,455	6,895,151
Transit Fund	9,422,391	9,444,401
Storm Drainage Fund	13,278,961	15,856,643
Library Memorial Fund	300	5,000
Cottam Memorial Fund	50	400
T.I.F. Fund	2,944,500	2,944,500
Total Appropriated	\$ 278,370,136	\$ 286,666,292
Non-Appropriated Funds		
Proprietary (Fee-Supported) Funds		
Enterprise Funds (Utility)		
Electric Light Fund	\$ 9,311,152	\$ 10,431,427
Public Parking Fund	3,417,645	3,018,056
Sanitary Landfill Fund	9,698,848	12,142,322
Water Fund	38,835,515	38,957,404
Water Reclamation Fund	62,977,899	61,862,616
Internal Service Funds		
Fleet Revolving Fund	13,155,164	14,484,351
Health/Life Benefit Fund	24,300,000	23,971,865
Workers' Compensation Fund	1,553,000	1,788,400
Technology Revolving Fund	3,776,529	3,686,500
Insurance Liability Fund	1,555,504	1,873,404
Pension/Trust Funds		
Employees' Retirement System Fund	41,021,800	28,858,528
Firefighters' Pension Fund	16,744,900	9,876,772
115 Healthcare Trust Fund	-	665,000
Total Non-Appropriated	\$ 226,347,955	\$ 211,616,644
Total All Funds (including transfers)	\$ 504,718,092	\$ 498,282,937

2019 Expenditures by Fund



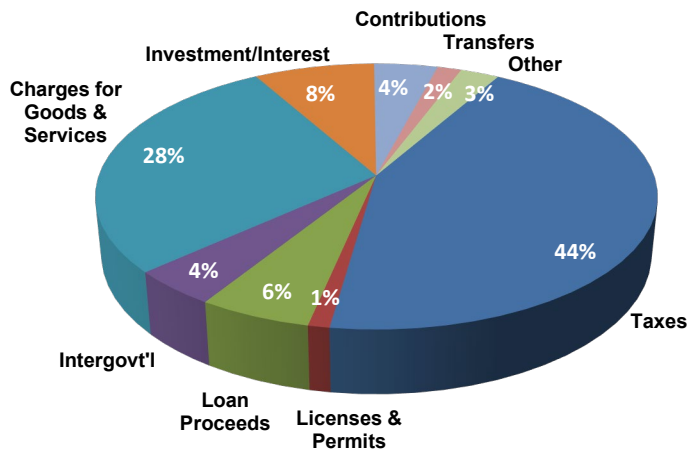
Total = \$498,282,937

2019 All Funds Breakdown by Category

Revenues	General	Sales/Use Tax	Other Governmental	Enterprise	Fiduciary & Internal Service	Total 2019 Revenue
Taxes	\$ 136,567,722	\$ 64,246,271	\$ 20,917,350	\$ -	\$ -	\$ 221,731,343
Licenses and Permits	5,277,711	100,000	100	29,000	-	5,406,811
Intergovernmental	12,515,236	5,145,000	4,523,049	-	-	22,183,285
Charges for Goods & Services	8,927,443	-	40,000	91,737,973	42,776,697	143,482,112
Fines and Forfeitures	717,000	-	-	540,900	-	1,257,900
Investment & Interest Earnings	387,000	-	132,182	622,605	39,609,000	40,750,787
Contributions	180,000	910,000	2,000,000	-	18,416,700	21,506,700
Misc. (Assessments, Rentals, Other)	824,926	2,146,000	5,501,228	2,910,581	504,500	11,887,235
Other Financing (Bond/SRF Notes)	-	-	-	28,400,000	-	28,400,000
Transfers In	-	-	7,311,918	-	800,000	8,111,918
Total Revenue all Funds	\$ 165,397,038	\$ 72,547,271	\$ 40,425,827	\$ 124,241,059	\$ 102,106,897	\$ 504,718,092

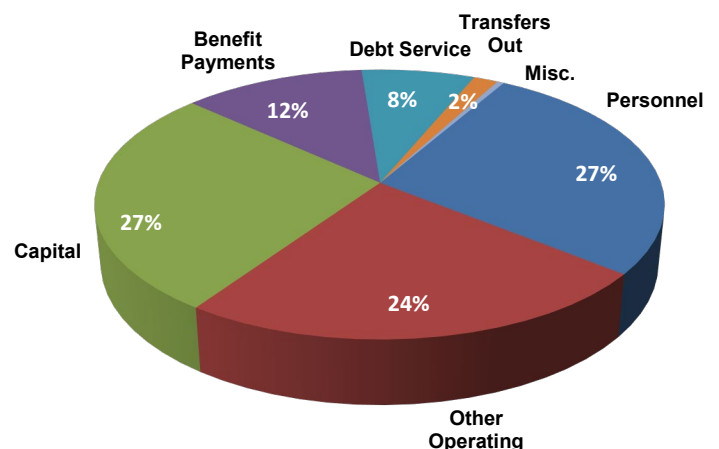
Expenditures	General	Sales/Use Tax	Other Governmental	Enterprise	Fiduciary & Internal Service	Total 2019 Expenditures
Personnel	\$ 114,184,906	\$ -	\$ 2,684,349	\$ 16,392,585	\$ 3,456,084	\$ 136,717,924
Other Operating	47,324,006	-	24,516,386	31,428,792	15,395,534	118,664,719
Capital	-	55,991,217	16,735,093	56,374,380	6,155,500	135,256,190
Debt Service	-	16,119,630	724,287	20,450,981	-	37,294,899
Benefit Payments	100,000	-	-	-	59,963,731	60,063,731
Transfers Out	7,361,918	750,000	-	-	-	8,111,918
Miscellaneous	174,500	-	-	1,765,086	233,970	2,173,556
Total Expenditures all Funds	\$ 169,145,330	\$ 72,860,847	\$ 44,660,115	\$ 126,411,825	\$ 85,204,820	\$ 498,282,937

2019 Revenue by Category



Total = \$504,718,092

2019 Expenditures by Category



Total = \$498,282,937

2019 Other Governmental Funds Summary

	<u>Entertainment Tax</u>	<u>Community Development</u>	<u>Transit</u>
Revenues			
Taxes	\$ 7,841,170	\$ -	\$ -
Intergovernmental	-	1,479,000	3,044,049
Charges for Services	20,000	-	-
Investment Revenue	50,000	41,832	-
Misc. (Assessments, Rentals, Other)	-	4,414,047	-
Transfers In	-	933,576	6,378,342
Total Revenues	<u>\$ 7,911,170</u>	<u>\$ 6,868,455</u>	<u>\$ 9,422,391</u>
Expenditures			
Personnel	\$ -	\$ 770,002	\$ -
Other Operating	5,570,420	6,125,149	8,682,908
Capital	3,943,600	-	761,493
Total Expenditures	<u>\$ 9,514,020</u>	<u>\$ 6,895,151</u>	<u>\$ 9,444,401</u>

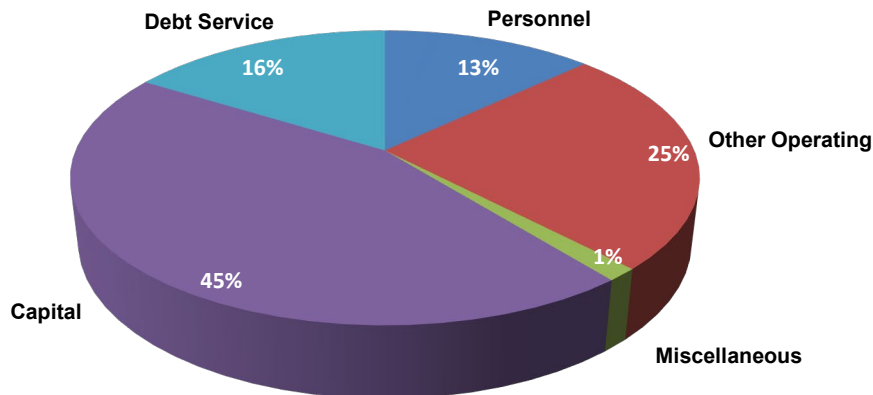
	<u>Storm Drainage</u>	<u>Tax Increment Financing</u>
Revenues		
Taxes	\$ 10,151,680	\$ 2,924,500
Licenses & Permits	100	-
Charges for Services	-	20,000
Investment Revenue	40,000	-
Misc. (Assessments, Rentals, Other)	1,087,181	-
Contributions	2,000,000	-
Bond/Loan Proceeds	-	-
Transfers In	-	-
Total Revenues	<u>\$ 13,278,961</u>	<u>\$ 2,944,500</u>
Expenditures		
Personnel	\$ 1,914,347	\$ -
Other Operating	1,610,509	2,522,000
Capital	12,030,000	-
Debt Service	301,787	422,500
Transfers Out	-	-
Total Expenditures	<u>\$ 15,856,643</u>	<u>\$ 2,944,500</u>

	<u>Library Memorial</u>	<u>Cottam Memorial</u>
Revenues		
Taxes	\$ -	\$ -
Investment Revenue	300	50
Contributions	-	-
Total Revenues	<u>\$ 300</u>	<u>\$ 50</u>
Expenditures		
Other Operating	\$ 5,000	\$ 400
Capital	-	-
Transfers Out	-	-
Total Expenditures	<u>\$ 5,000</u>	<u>\$ 400</u>

2019 Enterprise Funds Summary

	<u>Electric Light</u>	<u>Public Parking</u>	<u>Sanitary Landfill</u>	<u>Water</u>	<u>Water Reclamation</u>
Revenues					
Charges for Services	\$ 9,272,695	\$ 2,517,645	\$ 9,457,848	\$ 37,819,204	\$ 32,670,581
Licenses and Permits	-	-	29,000	-	-
Fines and Forfeitures	400	536,500	-	4,000	-
Investment Revenue	23,100	10,000	80,000	254,311	255,194
Contributions	-	-	-	-	-
Misc. (Assessments, Rentals, Other)	14,957	353,500	132,000	758,000	1,652,124
SRF/Bond Proceeds	-	-	-	-	28,400,000
Total Revenues	9,311,152	3,417,645	9,698,848	38,835,515	62,977,899
Expenditures					
Personnel	1,603,234	730,560	2,425,203	6,457,897	5,175,692
Other Operating	7,499,193	963,116	5,418,033	12,050,444	5,498,006
Miscellaneous	-	15,000	250,086	-	1,500,000
Capital	1,329,000	266,000	4,049,000	13,753,380	36,977,000
Debt Service	-	1,043,380	-	6,695,683	12,711,918
Total Expenditures	10,431,427	3,018,056	12,142,322	38,957,404	61,862,616
Net Change (Cash Flow)	(1,120,275)	399,589	(2,443,474)	(121,889)	1,115,283
Adjustments for Net Income					
SRF/Bond Proceeds	-	-	-	-	(28,400,000)
Capital	1,329,000	266,000	4,049,000	13,753,380	36,977,000
Depreciation	(1,467,258)	(471,882)	(1,910,672)	(8,380,433)	(13,911,691)
Net Income	\$ (1,258,533)	\$ 193,707	\$ (305,146)	\$ 5,251,058	\$ (4,219,408)

2019 Enterprise Funds Expenditures by Category



Total = \$126,411,825

2019 Internal Service Funds / Fiduciary Funds Summary

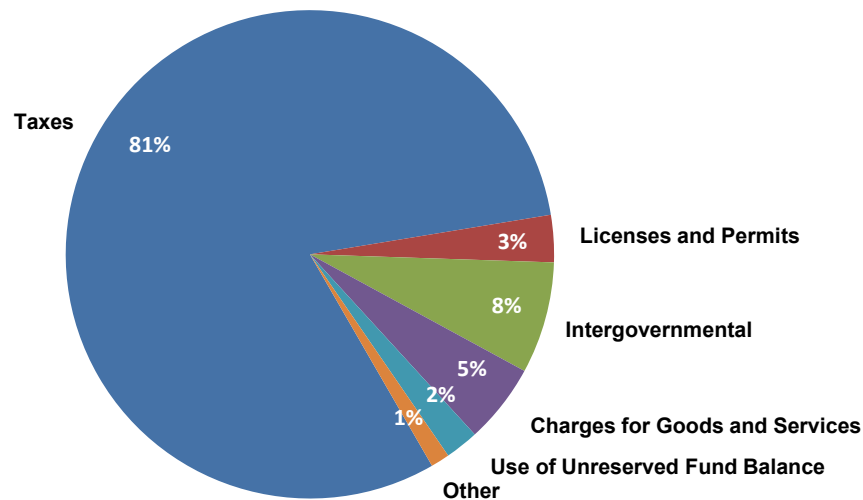
	Internal Service Funds				
	Fleet Revolving	Health/Life Benefit	Workers' Compensation	Technology Revolving	Insurance Liability
Revenues					
Charges for Services	\$ 12,610,664	\$ 24,250,000	\$ 1,548,000	\$ 2,822,529	\$ 1,545,504
Investment Revenue	40,000	50,000	5,000	4,000	10,000
Contributions & Other Revenue	504,500	-	-	150,000	-
Transfers In	-	-	-	800,000	-
Total Revenues	13,155,164	24,300,000	1,553,000	3,776,529	1,555,504
Expenditures					
Personnel	2,626,707	153,474	245,917	-	171,709
Other Operating	5,866,643	1,857,060	392,483	3,522,000	1,476,695
Miscellaneous	-	8,970	-	-	225,000
Capital	5,991,000	-	-	164,500	-
Benefit Payments	-	21,952,361	1,150,000	-	-
Total Expenditures	14,484,351	23,971,865	1,788,400	3,686,500	1,873,404
Net Change (Cash Flow)	(1,329,187)	328,135	(235,400)	90,029	(317,900)
Adjustments for Net Income					
Capital	5,991,000	-	-	164,500	-
Depreciation	(3,249,333)	-	-	(218,728)	-
Net Income	\$ 1,412,480	\$ 328,135	\$ (235,400)	\$ 35,801	\$ (317,900)

	Fiduciary Funds		
	Employees' Retirement	Firefighters' Pension	115 Healthcare Trust
Revenues			
Investment Income	\$ 28,000,000	\$ 11,500,000	\$ -
Contributions	13,021,800	5,244,900	-
Total Revenues	41,021,800	16,744,900	-
Expenditures			
Personnel	160,582	97,695	-
Other Operating	1,625,368	655,285	-
Benefit Payments	27,072,578	9,123,792	665,000
Total Expenditures	28,858,528	9,876,772	665,000
Net Change in Fund Balance	\$ 12,163,272	\$ 6,868,128	\$ (665,000)

General Fund (Revenue by Category Comparison)

	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Revenues						
Taxes						
Property (Growth 3.7%, CPI 2.1%)	\$ 55,003,521	\$ 57,591,924	\$ 60,316,144	\$ 63,829,859	\$ 3,513,715	5.8%
Sales/Use (3% - 2018, 3% - 2019)	59,752,884	60,858,378	60,485,135	64,246,271	3,761,136	6.2%
Frontage	4,655,168	4,703,239	4,703,650	4,798,650	95,000	2.0%
Lodging	1,023,271	1,045,944	1,219,750	1,219,750	-	0.0%
Business Improvement Districts	2,043,913	1,989,346	2,354,692	2,359,692	5,000	0.2%
Amusement	10,248	10,800	13,500	13,500	-	0.0%
Penalties and Interest	87,120	90,886	100,000	100,000	-	0.0%
Total Taxes	122,576,126	126,290,519	129,192,871	136,567,722	\$ 7,374,851	5.7%
Licenses and Permits	6,358,512	6,244,892	4,966,708	5,277,711	311,004	6.3%
Intergovernmental						
Federal and State Grants	6,092,638	5,437,879	5,425,499	5,564,634	139,135	2.6%
State Shared Revenue						
Motor Vehicle Licenses	2,888,321	2,781,246	3,000,000	2,750,000	(250,000)	-8.3%
Bank Franchise Tax	518,998	1,584,975	700,000	1,000,000	300,000	42.9%
Liquor Tax Reversion	1,000,354	1,000,046	992,581	1,000,646	8,065	0.8%
Health License Reversion	151,687	143,238	159,000	159,000	-	0.0%
Fire Insurance Premium Reversion	534,361	551,684	561,000	561,000	-	0.0%
Port of Entry Fees	82,333	73,441	75,000	75,000	-	0.0%
Total State Shared Revenue	5,176,054	6,134,630	5,487,581	5,545,646	58,065	1.1%
County Shared Revenues						
Wheel Tax	173,505	171,689	182,956	182,956	-	0.0%
Contributions	1,078,497	1,117,517	1,180,460	1,222,000	41,540	3.5%
Total County Shared Revenues	1,252,002	1,289,206	1,363,416	1,404,956	41,540	3.0%
Total Intergovernmental	12,520,695	12,861,714	12,276,496	12,515,236	238,740	1.9%
Charges for Goods and Services	7,352,332	7,901,982	9,275,629	8,927,443	(348,186)	-3.8%
Fines and Forfeitures	603,246	675,779	628,500	717,000	88,500	14.1%
Investment Revenue	506,557	624,818	385,500	387,000	1,500	0.4%
Other	1,112,735	1,096,351	893,176	1,004,926	111,750	12.5%
Total Revenues	151,030,202	155,696,055	157,618,880	165,397,038	7,778,159	4.9%
Use of Reserves			3,922,353	3,748,292	(174,061)	-4.4%
Total General Fund Sources			\$ 161,541,233	\$ 169,145,330	\$ 7,604,097	4.7%

General Fund 2019 Sources by Category

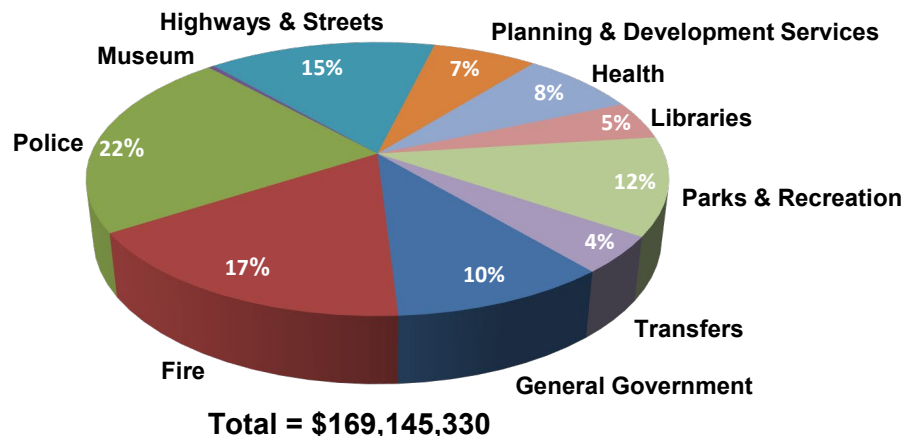


Total = \$169,145,330

General Fund (Expenditures by Department Comparison)

Expenditures	2016	2017	2018	2019	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
General Government:						
Mayor	\$ 491,501	\$ 380,368	\$ 457,088	\$ 749,927	\$ 292,839	64.1%
City Council	1,564,985	1,336,895	1,576,454	1,436,687	(139,767)	-8.9%
Attorney	1,652,169	1,721,801	1,867,404	1,925,682	58,278	3.1%
Human Resources	1,368,656	1,341,094	1,527,054	1,590,626	63,572	4.2%
Finance	2,685,762	3,056,468	3,434,089	3,201,321	(232,768)	-6.8%
Facilities Management	1,645,147	1,773,706	1,904,965	1,847,370	(57,595)	-3.0%
Technology	3,464,036	3,636,253	4,173,551	4,359,503	185,951	4.5%
Multimedia Support	1,797,447	1,865,398	2,029,054	2,082,545	53,491	2.6%
Total General Government	14,669,704	15,111,983	16,969,660	17,193,661	224,001	1.3%
Public Safety:						
Fire	26,075,093	26,208,602	27,077,707	28,462,184	1,384,477	5.1%
Police	32,917,464	33,784,986	35,452,649	37,915,350	2,462,701	6.9%
Total Public Safety	58,992,556	59,993,589	62,530,356	66,377,534	3,847,178	6.2%
Highways and Streets:						
Highways and Streets	23,686,639	21,776,451	25,031,446	25,561,239	529,793	2.1%
Total Highways and Streets	23,686,639	21,776,451	25,031,446	25,561,239	529,793	2.1%
Public Health (Health Department)	11,444,358	11,991,217	12,637,512	13,099,438	461,926	3.7%
Culture and Recreation:						
Siouxland Libraries	7,439,872	6,818,309	7,300,266	7,670,053	369,787	5.1%
Parks and Recreation	16,966,026	17,969,194	17,989,803	19,539,085	1,549,282	8.6%
Museum	552,937	575,582	609,029	635,672	26,642	4.4%
Total Culture and Recreation	24,958,834	25,363,085	25,899,099	27,844,810	1,945,711	7.5%
Urban and Economic Development:						
Planning and Development Services	10,059,442	10,204,209	11,374,554	11,706,730	332,176	2.9%
Total Urban and Economic Development	10,059,442	10,204,209	11,374,554	11,706,730	332,176	2.9%
Transfers Out						
Technology Revolving	799,930	800,000	800,000	800,000	-	0.0%
Sales Tax Fund	350,070	-	-	-	-	-
Community Development	1,856,411	948,740	886,740	933,576	46,836	5.3%
Transit	5,411,867	5,411,867	5,411,867	5,628,342	216,475	4.0%
Total Transfers	8,418,278	7,160,607	7,098,607	7,361,918	263,311	3.7%
Total Expenditures	\$ 152,229,811	\$ 151,601,141	\$ 161,541,233	\$ 169,145,330	\$ 7,604,097	4.7%

2019 General Fund Expenditures



General Fund (Expenditures Comparative Budget by Program)

Expenditures	2016	2017	2018	2019	Difference	
	Actual	Actual	Budget	Budget	\$	%
Expenditures						
General Government:						
Mayor	\$ 491,501	\$ 380,368	\$ 457,088	\$ 749,927	\$ 292,839	64.1%
City Council	1,564,985	1,336,895	1,576,454	1,436,687	(139,767)	-8.9%
Attorney	1,652,169	1,721,801	1,867,404	1,925,682	58,278	3.1%
Human Resources	1,368,656	1,341,094	1,527,054	1,590,626	63,572	4.2%
Finance	2,685,762	3,056,468	3,434,089	3,201,321	(232,768)	-6.8%
Facilities Management	1,645,147	1,773,706	1,904,965	1,847,370	(57,595)	-3.0%
Technology (IT)	3,464,036	3,636,253	4,173,551	4,359,503	185,951	4.5%
Multimedia Support	1,797,447	1,865,398	2,029,054	2,082,545	53,491	2.6%
Total General Government	14,669,704	15,111,983	16,969,660	17,193,661	224,001	1.3%
Public Safety:						
Fire						
Fire Services	23,228,974	23,369,308	24,018,465	25,123,717	1,105,253	
Fire Prevention	1,807,431	1,869,953	1,917,798	2,067,740	149,942	
Emergency Preparedness	320,046	303,219	322,246	313,328	(8,918)	
Facilities	718,642	666,122	819,198	957,398	138,200	
Total	26,075,093	26,208,602	27,077,707	28,462,184	1,384,477	5.1%
Police						
Uniformed Services	24,388,659	24,653,659	25,769,514	27,854,355	2,084,841	
Investigation	4,102,666	4,725,885	4,871,522	4,991,039	119,517	
Crime Lab	1,030,755	1,056,120	1,180,192	1,214,647	34,455	
Metro Communications	942,469	942,469	999,017	1,078,938	79,921	
Facilities	556,352	522,228	591,789	711,543	119,753	
Records	1,057,118	1,065,428	1,039,970	1,023,902	(16,068)	
Animal Control	839,445	819,199	1,000,643	1,040,925	40,282	
Total	32,917,464	33,784,986	35,452,649	37,915,350	2,462,701	6.9%
Total Public Safety	58,992,556	59,993,589	62,530,356	66,377,534	3,847,178	6.2%
Highways and Streets:						
Engineering	7,607,231	7,203,919	7,909,682	8,102,399	192,717	
Snow Removal	7,547,203	6,152,459	7,560,262	7,695,152	134,890	
Street Maintenance	8,250,047	8,140,455	9,189,021	9,438,615	249,594	
Facilities	282,158	279,618	372,481	325,073	(47,407)	
Total Highways and Streets	23,686,639	21,776,451	25,031,446	25,561,239	529,793	2.1%
Public Health:						
Community Health Center	8,871,052	9,376,013	9,842,023	10,213,091	371,068	
Health Safety & Enforcement	2,289,081	2,308,895	2,464,627	2,545,205	80,578	
Community Health & Wellness	284,225	306,309	330,862	341,142	10,280	
Total Public Health	11,444,358	11,991,217	12,637,512	13,099,438	461,926	3.7%
Culture and Recreation:						
Siouxland Libraries						
Collections	140,665	127,483	156,400	180,550	24,150	
Operations	5,309,887	5,451,599	5,780,896	5,960,976	180,080	
Technology	411,728	461,771	498,351	505,247	6,896	
Program Support	58,015	55,599	68,850	73,770	4,920	
Facilities	1,519,576	721,856	795,770	949,511	153,741	
Total	7,439,872	6,818,309	7,300,266	7,670,053	369,787	5.1%
Parks and Recreation						
Parks & Playgrounds	5,746,239	5,743,935	5,586,779	5,828,968	242,188	
Aquatics	2,295,335	3,230,323	3,815,897	3,750,000	(65,896)	
Outdoor Sports	3,441,555	3,531,123	2,962,934	3,102,312	139,377	
Community Centers	1,636,292	1,636,593	1,763,567	1,849,169	85,602	
Zoo	1,800,856	1,808,281	1,583,240	1,625,387	42,147	
External Property Maintenance	736,456	819,963	844,255	859,354	15,099	
Forestry	613,143	568,465	615,403	619,553	4,150	
External Special Events	304,270	323,887	340,531	343,214	2,683	
Music & Theater	360,678	280,124	278,743	259,200	(19,543)	
Facilities (office & shop)	31,202	26,500	198,455	207,593	9,138	
Total	16,966,026	17,969,194	17,989,803	18,444,749	454,946	2.5%
Siouxland Heritage Museum	552,937	575,582	609,029	635,672	26,642	4.4%
Total Culture and Recreation	24,958,834	25,363,085	25,899,099	26,750,474	851,375	3.3%

General Fund (Expenditures Comparative Budget by Program)

	2016	2017	2018	2019	Difference	
	Actual	Actual	Budget	Budget	\$	%
Urban and Economic Development:						
Planning and Development Services						
Planning and Zoning	1,879,795	1,849,769	2,052,090	2,099,466	47,376	
Building Services	3,547,532	3,593,622	3,905,822	4,089,882	184,060	
Economic Development	900,750	1,190,954	1,308,282	960,000	(348,282)	
Community Outreach	322,246	109,094	102,696	170,940	68,244	
Promoting, Branding and Marketing	2,945,096	2,971,885	3,508,812	3,494,442	(14,370)	
Downtown Development	464,022	488,885	496,852	492,000	(4,852)	
Total	10,059,442	10,204,209	11,374,554	11,306,730	(67,824)	-0.6%
Total Urban & Economic Development	10,059,442	10,204,209	11,374,554	11,306,730	(67,824)	-0.6%
Transfers Out						
Technology Revolving	799,930	800,000	800,000	800,000	-	
Sales Tax Fund	350,070	-	-	-	-	
Housing	1,856,411	948,740	886,740	933,576	46,836	
Transit	5,411,867	5,411,867	5,411,867	5,628,342	216,475	
Total Transfers Out	8,418,278	7,160,607	7,098,607	7,361,918	263,311	3.7%
Total Expenditures	\$ 152,229,811	\$ 151,601,141	\$ 161,541,233	\$ 167,650,994	\$ 6,109,761	3.8%

General Fund (Expenditures Comparative Budget Detail in Total)

	2016	2017	2018	2019	Difference	
	Actuals	Actuals	Original Budget	Budget	\$	%
40 - Wages & Benefits	\$ 101,360,944	\$ 104,452,599	\$ 109,577,877	\$ 114,184,906	\$ 4,607,029	4.2%
400000 - Wages Fulltime	61,533,787	61,868,330	66,182,558	68,921,900	2,739,342	4.1%
400001 - Wages Part-time	5,720,640	5,677,424	6,327,655	6,543,898	216,243	3.4%
400002 - Wages Overtime	2,291,879	2,817,049	2,671,506	2,976,549	305,044	11.4%
400003 - Wages Standby	140,828	144,296	121,330	147,583	26,253	21.6%
400004 - Wages Paid Benefits	634,789	891,371	1,139,609	1,121,660	(17,949)	-1.6%
400005 - Wages Deferred Compensation	653,447	650,717	715,182	715,686	504	0.1%
400006 - Wages Other Departments	176,772	123,242	165,000	165,000	-	0.0%
400007 - Benefits FICA	3,290,745	3,288,493	3,457,538	3,623,844	166,307	4.8%
400008 - Benefits City Pension	13,705,469	14,002,570	12,904,762	12,073,726	(831,036)	-6.4%
400010 - Benefits SDRS	876,430	1,085,034	1,162,602	1,519,013	356,411	30.7%
400011 - Benefits Health Insurance	8,848,658	10,230,315	11,742,167	13,348,902	1,606,735	13.7%
400012 - Benefits Dental Insurance	800,988	822,349	895,263	923,993	28,730	3.2%
400013 - Benefits Life Insurance	159,906	159,028	159,395	167,435	8,040	5.0%
400014 - Benefits Worker's Compensation	2,068,004	2,227,131	1,417,761	1,417,761	-	0.0%
400020 - Allowances Uniform	388,449	394,648	440,220	445,014	4,794	1.1%
400021 - Allowances Cell Phone	56,603	57,322	62,129	59,741	(2,388)	-3.8%
400022 - Allowances Mileage	13,551	13,279	13,200	13,200	-	0.0%
41 - Professional Services	14,650,033	14,468,046	15,886,202	17,486,298	1,600,096	10.1%
410000 - Prof Svcs Other	46,275	45,503	71,020	66,020	(5,000)	-7.0%
410001 - Prof Svcs Engineering	16,557	13,240	14,500	14,500	-	0.0%
410003 - Prof Svcs Legal	17,521	22,809	117,625	92,625	(25,000)	-21.3%
410004 - Prof Svcs Consultants	376,372	508,303	570,100	581,475	11,375	2.0%
410005 - Prof Svcs Mgmt Agrmnt	3,211,765	3,212,115	3,105,937	3,252,636	146,699	4.7%
410007 - Prof Svcs Prop Liab Ins	927,020	920,291	912,045	910,112	(1,933)	-0.2%
410008 - Prof Svcs Insurance Premiums	2,555	4,151	-	-	-	-
410009 - Prof Svcs Advertising	97,513	58,187	80,050	108,450	28,400	35.5%
410010 - Prof Svcs Crdt Crd&Bank Fees	79,702	103,067	107,100	113,600	6,500	6.1%
410011 - Prof Svcs Health Providers	892,138	995,671	895,696	943,716	48,020	5.4%
410012 - Prof Svcs Interpreter	337,164	408,514	423,010	439,260	16,250	3.8%
410013 - Prof Svcs Collections	70,480	88,983	80,950	96,300	15,350	19.0%
410014 - Prof Svcs Security	115,188	128,075	127,000	135,000	8,000	6.3%
410015 - Prof Svcs Claims Processing	43,635	40,054	54,940	48,940	(6,000)	-10.9%
410016 - Prof Svcs Laundry	160	57	900	400	(500)	-55.6%
410017 - Prof Svcs Program Support	399,390	174,867	200,174	249,984	49,810	24.9%
410018 - Prof Svcs Music	36,857	18,125	21,716	22,425	709	3.3%
410019 - Prof Svcs Instructors	7,275	8,916	21,220	8,220	(13,000)	-61.3%
410020 - Prof Svcs Theatre	28,585	22,150	19,620	19,620	-	0.0%
410021 - Prof Svcs Utility Locates	5,744	5,925	5,800	6,000	200	3.4%
410022 - Prof Svcs InspectTstng&Mntrng	390,269	291,059	388,225	571,395	183,170	47.2%
410024 - Prof Svcs Ha Waste Rmvl	9,699	18,084	14,150	13,150	(1,000)	-7.1%
410025 - Prof Svcs ElcDbsOnlnRsrchSrvy	125,551	115,082	146,250	157,270	11,020	7.5%
410026 - Prof Svcs Technology	355,787	193,467	308,700	281,700	(27,000)	-8.7%
410027 - Prof Svcs Document Imaging	-	200	2,000	2,000	-	0.0%
410028 - Prof Svcs Occ Physicals&Tstng	139,752	168,671	150,450	164,700	14,250	9.5%
410029 - Prof Svcs Veterinary Care	14,521	12,243	14,750	15,500	750	5.1%
410030 - Prof Svcs Towing	9,709	7,208	11,600	8,800	(2,800)	-24.1%
410031 - Prof Svcs Shredding	7,529	4,694	9,100	8,400	(700)	-7.7%
410032 - Prof Svcs Accreditation	1,545	13,356	20,400	16,700	(3,700)	-18.1%
410033 - Prof Svcs Postal	165,802	158,389	180,598	184,113	3,515	1.9%
410034 - Prof Svcs Code Enforcement	95,526	103,898	115,300	940,300	825,000	715.5%
410035 - Prof Svcs Call Support	145,171	138,729	154,950	141,915	(13,035)	-8.4%
410036 - Prof Svcs Background Check	664	1,346	5,000	5,000	-	0.0%
410037 - Prof Svcs Training	106,198	62,915	100,289	130,289	30,000	29.9%

General Fund (Expenditures Comparative Budget Detail in Total)

	2016	2017	2018	2019	Difference	
	Actuals	Actuals	Original Budget	Budget	\$	%
410038 - Prof Svcs Filing Fees	1,162	1,223	3,000	3,000	-	0.0%
410039 - Prof Svcs Actuary/Audit Serv	68,600	59,000	72,325	73,725	1,400	1.9%
410041 - Prof Svcs Traffic Control	4,815	60	3,000	3,000	-	0.0%
410042 - Prof Svcs EmpAssistance Prgrm	16,675	19,455	25,500	30,500	5,000	19.6%
410043 - Prof Svcs Snow Removal	731,377	735,188	1,001,700	981,700	(20,000)	-2.0%
410044 - Prof Svcs Election Expenses	116,699	-	164,808	-	(164,808)	-100.0%
410045 - Prof Svcs Demolition	3,002	7,817	35,000	35,000	-	0.0%
410046 - Prof Svcs Drug Tests	71,274	72,024	66,000	72,000	6,000	9.1%
410047 - Prof Svcs Publishing	86,179	82,217	86,000	86,000	-	0.0%
410048 - Prof Svcs Code Enforce - Veg	31,928	36,213	41,000	41,000	-	0.0%
410049 - Prof Svcs Records & Report	4,315	5,372	7,000	9,700	2,700	38.6%
410050 - Prof Svcs Non-Profit ServCont	1,460,954	1,713,834	1,821,108	2,280,962	459,854	25.3%
410051 - Prof Svcs Pass Through Tax	3,261,938	3,308,901	3,856,446	3,861,446	5,000	0.1%
410052 - Prof Svcs County Service Cont	232,500	157,500	157,500	157,500	-	0.0%
410053 - Prof Svcs Schl Dist Serv Cont	207,000	103,500	-	-	-	
410054 - Prof Svcs Arts	72,000	72,000	74,650	60,250	(14,400)	-19.3%
410055 - Prof Svcs Emergency Response	-	18,760	-	25,000	25,000	
410056 - Prof Svcs Locksmith	-	5,515	-	5,000	5,000	
410057 - Prof Svcs Recruiting	-	1,124	20,000	10,000	(10,000)	-50.0%
42 - Rentals	5,718,972	5,642,375	5,865,619	5,929,004	63,386	1.1%
420000 - Rentals Other Rentals	25,203	6,836	33,400	3,400	(30,000)	-89.8%
420001 - Rentals Property	161,934	163,852	109,712	46,554	(63,158)	-57.6%
420002 - Rentals Equipment	968,873	858,453	873,460	846,556	(26,904)	-3.1%
420003 - Rentals Inflatables	6,844	3,642	4,960	5,460	500	10.1%
420004 - Rentals Technology	1,904,919	1,891,740	1,923,574	2,113,514	189,940	9.9%
420005 - Rentals Motor Pool Mileage	20,787	15,719	24,964	22,489	(2,475)	-9.9%
420006 - Rentals Fleet Charges	2,262,593	2,230,251	2,342,775	2,328,725	(14,050)	-0.6%
420007 - Rentals Copiers	143,956	173,455	193,256	194,156	900	0.5%
420008 - Rentals Parking	110,263	185,865	243,888	210,200	(33,688)	-13.8%
420009 - Rentals Mileage Reimbursement	16,515	20,799	17,800	20,300	2,500	14.0%
420011 - Rentals Facilities	8,201	3,408	-	2,800	2,800	
420012 - Rentals Outside Fleet	88,882	72,348	97,480	104,500	7,020	7.2%
420014 - Rentals Portable Restrooms	-	16,006	350	30,350	30,000	8571.4%
43 - Repair & Maintenance	8,477,546	6,987,110	9,002,410	9,524,185	521,775	5.8%
430000 - R & M Other Vehicle Repairs	33,418	12,844	2,700	2,700	-	0.0%
430001 - R & M Fleet Vehicle Repairs	3,059,401	2,965,516	3,570,525	3,886,925	316,400	8.9%
430003 - R & M Oil & Lubricants	13,607	285	-	-	-	
430004 - R & M Tires	19,786	1,624	-	-	-	
430005 - R & M Licensed Vehicles	332,635	27,061	3,600	3,600	-	0.0%
430006 - R & M Heavy Equipment	16,987	9,189	-	-	-	
430500 - R & M Other Equipment	188,968	61,930	75,550	52,250	(23,300)	-30.8%
430501 - R & M Firearms & Weapons	8,552	3,845	3,000	3,000	-	0.0%
430502 - R & M Athletic Equipment	14,291	45,735	15,800	24,000	8,200	51.9%
430504 - R & M Small Office Equipment	658	-	1,000	1,000	-	0.0%
430505 - R & M Small Fld & Tools Equip	100,565	108,927	145,365	183,125	37,760	26.0%
430506 - R & M Water Meter	24	66	-	-	-	
430507 - R & M Generator	7,358	35,418	38,360	43,625	5,265	13.7%
430508 - R & M Pump	18,695	12,929	7,100	7,100	-	0.0%
430509 - R & M SCBA Equipment	8,103	6,954	16,240	24,240	8,000	49.3%
430510 - R & M EMS Equipment	2,476	7,519	18,750	18,750	-	0.0%
430513 - R & M Emergency Response Equip	2,137	45,975	39,819	40,819	1,000	2.5%
430514 - R & M Technology Equipment	5,127	5,855	3,500	4,500	1,000	28.6%
430515 - R & M Equip Maintenance&Warran	99,464	167,436	193,640	193,550	(90)	0.0%
430516 - R & M Landscape Equipment	57,879	34,707	-	50,000	50,000	

General Fund (Expenditures Comparative Budget Detail in Total)

	2016	2017	2018	2019	Difference	
	Actuals	Actuals	Original Budget	Budget	\$	%
430518 - R & M Protective Clothin&Equip	9,704	5,899	10,400	10,400	-	0.0%
430519 - R & M Gun Range Equipment	1,935	8,873	9,550	9,550	-	0.0%
430521 - R & M Radios	13,464	24,771	46,500	46,500	-	0.0%
432000 - R & M Other Building	69,534	44,069	202,000	202,000	-	0.0%
432001 - R & M Flooring	70,187	58,319	138,922	164,922	26,000	18.7%
432002 - R & M Windows/Doors	76,599	51,586	147,275	127,600	(19,675)	-13.4%
432003 - R & M Painting & Wall Repair	68,435	78,252	97,000	99,000	2,000	2.1%
432004 - R & M Lighting	16,371	36,888	20,275	20,775	500	2.5%
432005 - R & M Elevators	11,327	13,020	15,354	17,034	1,680	10.9%
432006 - R & M HVAC	130,645	126,125	148,275	158,275	10,000	6.7%
432007 - R & M Plumbing	180,958	177,044	140,085	153,585	13,500	9.6%
432008 - R & M Electric	135,975	87,088	132,250	130,300	(1,950)	-1.5%
432009 - R & M Fountains	47,796	48,770	1,000	23,000	22,000	2200.0%
432010 - R & M Tuckpointing/Siding	135,508	46,909	153,000	153,000	-	0.0%
432011 - R & M Roof	22,595	95,316	199,800	274,800	75,000	37.5%
432012 - R & M Cleaning	384,504	410,872	562,772	441,430	(121,342)	-21.6%
432013 - R & M Alarm Monitoring Fire/Se	99,286	149,399	77,739	58,921	(18,818)	-24.2%
432014 - R & M Vector Control	10,024	12,254	9,325	7,818	(1,507)	-16.2%
432015 - R & M Furniture	14,390	20,295	9,900	15,900	6,000	60.6%
432016 - R & M Fire Station Supplies	135	19	2,500	2,500	-	0.0%
432018 - R & M Building Remodel	926,876	83,644	-	20,000	20,000	
432019 - R & M Countertops & Cabinets	-	7	-	-	-	
432500 - R & M Other Infrastructure	-	36,877	-	-	-	
432501 - R & M Well	-	-	2,000	-	(2,000)	-100.0%
432505 - R & M Bridges	25,203	63,851	56,200	61,200	5,000	8.9%
432507 - R & M Asphalt	167,023	124,577	213,000	244,000	31,000	14.6%
432509 - R & M Concrete	7,023	120	6,000	6,000	-	0.0%
432510 - R & M Tac Oil	4,721	4,729	5,350	-	(5,350)	-100.0%
432512 - R & M Street Lights Maint	339,981	321,671	480,750	440,750	(40,000)	-8.3%
432514 - R & M Aggregte-RockSandClayDirt	16,932	14,937	22,000	22,000	-	0.0%
432515 - R & M Water Mains / Sewer	1,520	-	-	-	-	
432517 - R & M Ramps and Lots	96	-	-	-	-	
432518 - R & M Technology Network Infra	22,566	5,236	25,000	25,000	-	0.0%
433000 - R & M Other Grounds	10,227	26,189	79,550	79,150	(400)	-0.5%
433001 - R & M Mulch	27,719	51,865	25,000	25,000	-	0.0%
433002 - R & M Athletic	69,566	10,966	111,500	159,000	47,500	42.6%
433003 - R & M Landscape	29,667	9,134	13,150	10,400	(2,750)	-20.9%
433004 - R & M Mowing	37,607	40,248	75,400	75,400	-	0.0%
433005 - R & M Exterior Lighting	11,199	55,284	14,900	16,900	2,000	13.4%
433006 - R & M Snow Removal	106,812	72,591	104,500	104,500	-	0.0%
433007 - R & M Concrete & Pavement	151,330	114,250	242,500	279,500	37,000	15.3%
433008 - R & M Lumber	16,011	12,283	15,296	15,296	-	0.0%
433009 - R & M Fertilizer	58,007	52,076	27,600	27,380	(220)	-0.8%
433010 - R & M Grass Seed	61,251	25,629	26,561	26,020	(541)	-2.0%
433011 - R & M Herbicide	52,384	48,619	49,500	59,500	10,000	20.2%
433012 - R & M Trees & Flowers	74,915	50,032	72,665	72,865	200	0.3%
433013 - R & M Grounds Cleaning & Maint	19,553	29,032	35,442	34,050	(1,392)	-3.9%
433014 - R & M Playgrounds	13,221	16,164	15,000	15,000	-	0.0%
433015 - R & M Fencing	11,980	24,117	27,500	27,500	-	0.0%
433016 - R & M Picnic Tables & Benches	10,429	9,604	13,000	19,500	6,500	50.0%
433017 - R & M Irrigation	51,829	63,605	43,800	61,300	17,500	40.0%
433018 - R & M Arts	35,138	26,216	32,000	32,000	-	0.0%
433019 - R & M Wood Fiber	25,898	28,411	25,000	25,000	-	0.0%
433500 - R & M Miscellaneous	17	14	-	-	-	

General Fund (Expenditures Comparative Budget Detail in Total)

	2016	2017	2018	2019	Difference	
	Actuals	Actuals	Original Budget	Budget	\$	%
433501 - R & M Traffic Signals	133,586	207,053	450,460	450,460	-	0.0%
433502 - R & M Traffic Striping	467,756	308,495	432,915	433,020	105	0.0%
44 - Supplies & Materials	7,609,840	6,601,847	7,816,313	8,159,077	342,765	4.4%
440000 - S & M Other General Office	206,561	192,295	261,259	259,939	(1,320)	-0.5%
440001 - S & M Printer & Plotter Suppli	4,781	358	-	-	-	-
440003 - S & M PublicRes & EducationMat	30,895	41,166	56,375	64,875	8,500	15.1%
440004 - S & M BoardsMtngsAcknwldgmnts	66,476	53,297	67,500	94,600	27,100	40.1%
440005 - S & M Activity Guides	82,742	21,012	17,500	17,500	-	0.0%
440500 - S & M Other General Clinic	255,810	279,158	274,850	294,500	19,650	7.1%
440501 - S & M Pharmaceuticals&Immnztns	341,931	285,012	365,433	345,473	(19,960)	-5.5%
441000 - S & M First Aid	15,758	22,904	43,750	44,050	300	0.7%
441500 - S & M Other Program Supplies	252,942	237,680	333,375	335,370	1,995	0.6%
441501 - S & M Sports Equipment	52,294	73,230	7,150	7,150	-	0.0%
441502 - S & M Program Awards/Acknowled	30,821	31,238	49,460	49,760	300	0.6%
441503 - S & M Concession	-	-	1,560	1,560	-	0.0%
441504 - S & M Music	3,505	6,220	3,500	3,500	-	0.0%
442000 - S & M Other New Equipment	52,982	11,708	33,200	33,200	-	0.0%
442001 - S & M Protective Clthng Equip	239,057	245,056	147,227	151,597	4,370	3.0%
442002 - S & M Emergency Response Equip	46,814	40,972	69,445	102,387	32,942	47.4%
442003 - S & M Small Tools & FieldEquip	276,762	198,800	252,950	332,118	79,168	31.3%
442004 - S & M Radios	52,605	12,388	10,299	10,299	-	0.0%
442006 - S & M Firearms & Weapons	150,032	105,930	55,561	57,962	2,401	4.3%
442008 - S & M Fire Hose	35,382	34,079	29,900	29,900	-	0.0%
442009 - S & M SCBA Equipment	280,237	-	-	-	-	-
442010 - S & M Grounds/Lawn Equipment	21,202	23,296	20,000	20,000	-	0.0%
442012 - S & M Athletic/Fitness Equip	24,408	40,319	80,500	29,500	(51,000)	-63.4%
442500 - S & M Other Clothing	4,222	95	2,300	2,300	-	0.0%
442502 - S & M Turnout Gear	91,732	121,839	104,000	104,000	-	0.0%
442503 - S & M Uniforms	151,401	103,971	143,258	328,257	184,999	129.1%
443000 - S & M JanitorialSupplies	63,180	137,901	117,637	184,650	67,013	57.0%
443001 - S & M Paper Products	55,316	13,809	24,310	1,150	(23,160)	-95.3%
443002 - S & M Cleaner & Clnr Chmcls	37,498	1,425	50,124	1,000	(49,124)	-98.0%
443500 - S & M Fuel	990,898	1,075,796	1,612,474	1,624,112	11,638	0.7%
444000 - S & M Technology Accessories	52,127	23,183	9,500	11,300	1,800	18.9%
444001 - S & M Software & Upgrades	51,596	48,772	28,140	8,600	(19,540)	-69.4%
444002 - S & M Software Maint & Spprt	1,055,776	1,005,908	1,025,436	1,091,715	66,279	6.5%
444003 - S & M Technology Hardware	193,875	60,330	70,100	73,600	3,500	5.0%
444004 - S & M Tech Hrdwr Maint Warrnty	37,442	2,428	250	-	(250)	-100.0%
444006 - S & M TV, AV Equipment	13,522	7,577	7,150	8,050	900	12.6%
444007 - S & M Network Equipment	7,134	10,304	5,250	5,250	-	0.0%
444008 - S & M Security Equipment	20,374	144,531	-	-	-	-
444500 - S & M Other Chemicals	261,538	210,441	249,210	255,510	6,300	2.5%
444501 - S & M Pool Chemicals	30,638	40,635	35,600	56,600	21,000	59.0%
444503 - S & M Road Salt	1,119,977	801,510	1,107,000	1,134,000	27,000	2.4%
444504 - S & M Liquid De-Icer	264,042	197,424	390,000	390,000	-	0.0%
444505 - S & M Road Aggregate	30,642	13,562	61,050	40,000	(21,050)	-34.5%
444507 - S & M Carbon Dioxide	7,429	8,473	6,100	8,000	1,900	31.1%
444513 - S & M Chlorine	69,872	79,372	154,000	75,000	(79,000)	-51.3%
444518 - S & M FoamAbsrbnts&Cln-up Mtrl	4,614	12,525	14,270	14,270	-	0.0%
445000 - S & M Other EMS Supplies	67,886	32,847	50,000	55,000	5,000	10.0%
446000 - S & M Other Shop Supplies	11,914	27,902	20,675	25,840	5,165	25.0%
446004 - S & M Propane	1,381	2,677	740	3,240	2,500	337.8%

General Fund (Expenditures Comparative Budget Detail in Total)

	2016	2017	2018	2019	Difference	
	Actuals	Actuals	Original Budget	Budget	\$	%
446007 - S & M Pipe	-	36	-	-	-	
446009 - S & M Flags	2,528	4,882	3,670	3,670	-	0.0%
446011 - S & M SignsConesFlags	70,245	123,159	98,130	96,830	(1,300)	-1.3%
446012 - S & M Softener Salt	-	-	309	108	(201)	-65.0%
446500 - S & M Miscellaneous	15	135	-	-	-	
446501 - S & M Ammunition	84,086	91,529	94,650	94,650	-	0.0%
446502 - S & M Smoke Alarms	18,996	12,940	25,000	25,000	-	0.0%
446503 - S & M Fire Station Supplies	7,590	4,062	16,530	16,080	(450)	-2.7%
446507 - S & M Furniture&Fixtures	135,964	207,491	81,655	109,055	27,400	33.6%
446508 - S & M LibrCollectionMaterial	28,628	24,486	27,000	27,000	-	0.0%
449999 - S & M Inventory Adjustment	41,766	(8,229)	-	-	-	
45 - Training	652,452	581,906	861,421	900,300	38,879	4.5%
450000 - Training Other	539	203	-	-	-	
450001 - Training Subscrptns&Publctns	40,551	56,813	59,448	59,828	380	0.6%
450002 - Training Memberships & Dues	129,804	138,597	150,270	151,169	899	0.6%
450004 - Training Certification	61,537	50,425	72,917	74,417	1,500	2.1%
450005 - Training Education/Conference	114,058	118,474	309,688	292,333	(17,355)	-5.6%
450006 - Training In-State Travel	73,246	63,063	101,987	124,117	22,130	21.7%
450007 - Training Out-of-State Travel	232,718	154,332	167,111	198,436	31,325	18.7%
46 - Utilities	4,398,062	4,761,740	5,183,285	5,325,143	141,857	2.7%
460000 - Utilities Telephone	75,460	73,543	81,667	82,199	532	0.7%
460001 - Utilities Natural Gas	223,627	303,237	372,764	337,495	(35,269)	-9.5%
460002 - Utilities Electricity	2,821,127	3,069,308	3,340,101	3,455,424	115,323	3.5%
460003 - Utilities Water	506,837	474,277	544,354	536,136	(8,218)	-1.5%
460004 - Utilities Sewer	59,622	93,404	87,385	121,408	34,023	38.9%
460005 - Utilities Storm Drainage	154,708	168,415	177,778	192,595	14,817	8.3%
460006 - Utilities Sanitation	175,324	184,044	194,653	213,155	18,502	9.5%
460007 - Utilities Internet	208,256	217,936	204,942	208,672	3,730	1.8%
460008 - Utilities Mobile Phone	171,557	174,883	178,330	175,538	(2,792)	-1.6%
460009 - Utilities Cable Television	1,544	2,694	1,310	2,520	1,210	92.4%
61 - Benefit Payments	135,248	146,866	75,000	100,000	25,000	33.3%
481006 - Benefit Pymts Unemployment	135,248	146,866	75,000	100,000	25,000	33.3%
62 - Transfers	8,418,278	7,160,607	7,098,607	7,361,918	263,311	3.7%
482000 - Transfers Inter-Fund	350,070	-	-	-	-	
482001 - Transfers Technology	799,930	800,000	800,000	800,000	-	0.0%
482002 - Transfers Affordable Housing	1,856,411	948,740	886,740	933,576	46,836	5.3%
482003 - Transfers Transit	5,411,867	5,411,867	5,411,867	5,628,342	216,475	4.0%
63 - Miscellaneous	808,436	798,045	174,500	174,500	-	0.0%
483000 - Miscellaneous	775,000	763,731	100,000	100,000	-	0.0%
483006 - Miscellaneous Property Taxes	1,237	1,277	1,500	1,500	-	0.0%
483009 - Miscellaneous Tuition Reimburs	6,072	2,912	3,000	3,000	-	0.0%
483013 - Miscellaneous Grant Admin	26,127	30,126	70,000	70,000	-	0.0%
Grand Total	\$ 152,229,811	\$ 151,601,141	\$ 161,541,233	\$ 169,145,330	\$ 7,604,097	4.7%

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2019-2023 Capital Program

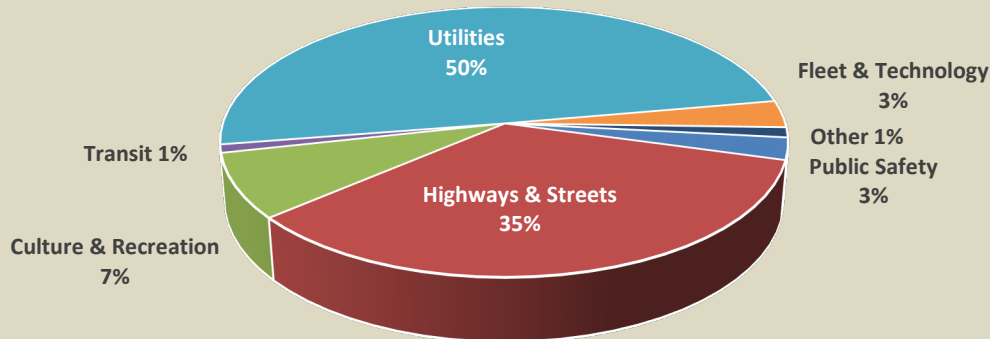
Visit www.siouxfalls.org/finance for more information

The 2019-2023 capital program maintains our existing infrastructure while making strategic investments in the future. The priority is the replacement, rehabilitation and expansion of the street and utility infrastructure. Quality of life investments are also planned for our park system and entertainment venues. The program prioritizes the City's plan to invest \$748.4 million over the next five years in the City's infrastructure, facilities, equipment, and other capital improvements. The program is a blueprint for general planning purposes. Presented with a financing strategy, the program details the sources and uses for each project; however, it is important to understand that only the first year of the program is incorporated into the 2019 budget.

Capital Investment

The program consists of two portions; the capital improvements program (CIP) and the other capital expenditures program (OCEP). The CIP consists primarily of land acquisition, infrastructure improvements such as streets and utilities, acquisition or construction of buildings, and other improvements to facilities or property such as parks. The OCEP is comprised of vehicles and capital equipment.

The information below summarizes the 2019-2023 capital program by department.



\$374,501,056 Utilities (Enterprise Funds)

Infrastructure, Equipment, Improvements other than Buildings, Buildings, Land, & Intangibles (water rights)

\$24,337,581 Fleet & Technology Revolving Funds

\$2.8 million, Revolving Technology – Equipment
\$21.5 million, Revolving Fleet - Improvements other than Buildings, Equipment

\$53,587,297 Culture & Recreation

\$28.5 million, Parks – Equipment, Improvements other than Buildings, Buildings, & Land
\$14.7 million, Event Complex – Equipment & Buildings
\$1.0 million, Orpheum – Equipment & Buildings
\$3.9 million, Washington Pavilion – Equipment & Buildings
\$5.5 million, Library – Equipment, Books/AV Items

\$259,579,836 Highways & Streets

Infrastructure, Equipment, Improvements other than Buildings, Buildings, & Land

\$19,868,175 Public Safety

\$14.0 million, Fire – Equipment, Buildings, Land
\$5.9 million, Police – Equipment

\$7,425,382 Transit

Equipment

\$9,139,863 Other

\$4.0 million, Facilities Management – Buildings & Equipment
\$2.3 million, Technology – Equipment
\$0.5 million, Multimedia Support – Equipment
\$1.0 million, Health – Equipment
\$0.6 million, Planning & Development Services – Improvements other than Buildings (sculptures), Intangibles (facades & easements)
\$0.7 million, Public Parking – Equipment & Improvements other than Buildings

\$748,439,190 Total 2019-2023 Capital Program

Funding Strategy

The following is a brief explanation of the various sources that fund the City's capital program.

\$255,705,010 Sales/Use Tax – 2nd Penny

Funding generated from the City's second penny sales and use tax, assessments or cost recoveries directly related to projects funded with sales tax, and interest earned on monies held in trust.

Revenue assumptions as follows:

- 2018 = 3.0 percent growth
- 2019 = 3.0 percent growth
- 2020 = 4.0 percent growth
- 2021 = 4.0 percent growth
- 2022-2023 = 4.0 percent growth per year

\$166,735,237 User Fees

Charges for services within the enterprise (utility) funds.

\$231,610,000 State Loans

The use of \$231.6 million in low interest state revolving fund (SRF) notes issued by the South Dakota Conservancy District as follows:

- \$229.6 million – Water Reclamation
- \$2.0 million – Storm Drainage

\$43,675,000 Storm Drainage Fees

Fees collected for capital construction and improvements to the storm drainage system.

\$19,567,561 Entertainment Tax

Monies derived from the entertainment tax levied by the City which currently fund the Event Center, Arena, Orpheum, Convention Center, SF Stadium and Washington Pavilion.

\$31,146,382 Other

\$11.3 million, Platting Fees

Fees charged to developers in support of the arterial street and utility expansion program. Fees for both water & streets were based upon an average number of acres platted over the last 9 years multiplied by the per acre cost by land use determined by the Nexus Study performed in 2016.

\$7.4 million, Transit Funds

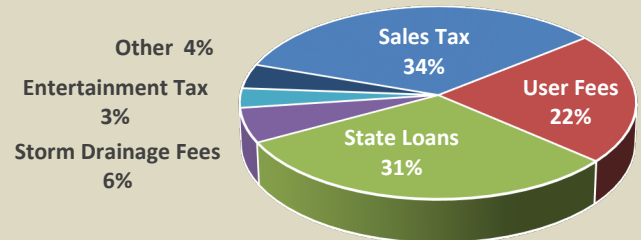
Monies from Federal and local sources.

\$12.4 million, Other Financing

Donations from outside sources for specific projects.

- \$0.2 million from Minnehaha County for library materials and bookmobile.
- \$2.3 million from various donors for Park Improvements.
- \$9.9 million from the school district and a grant for Highways & Streets improvements.

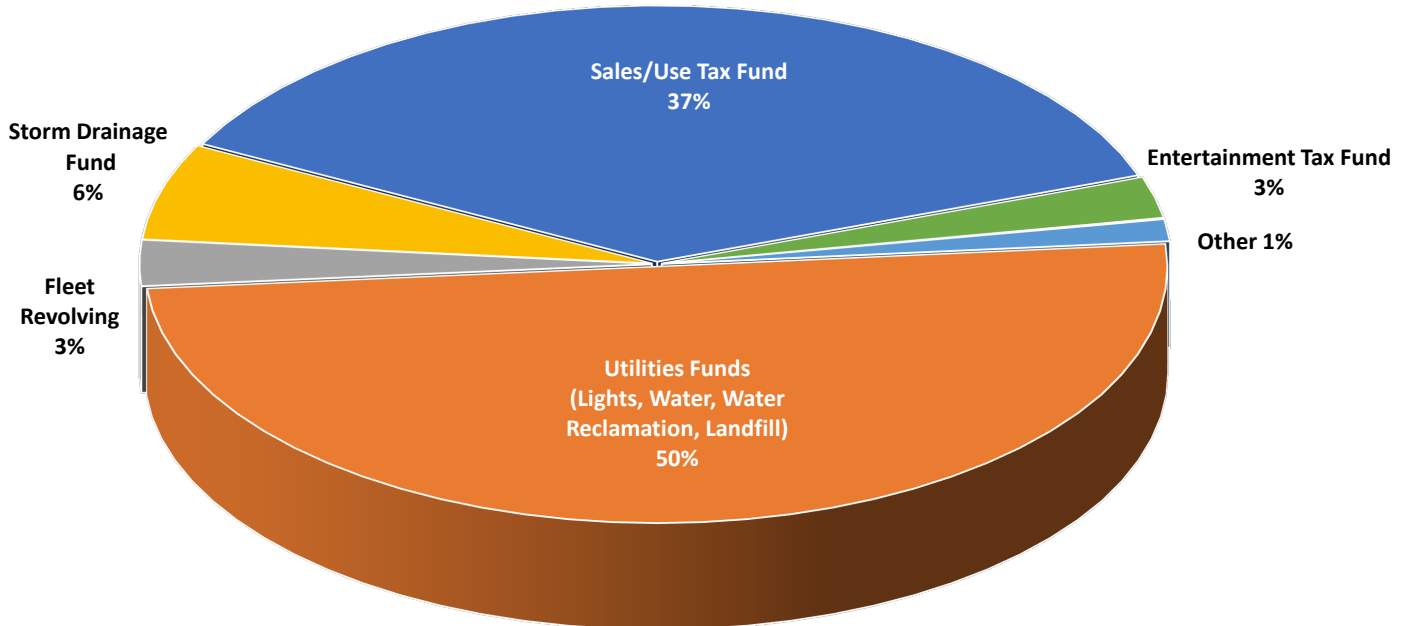
\$748,439,190 Total 2019-2023 Capital Program



2019-2023 Capital Program Summary - All Funds

Fund	2019	2020	2021	2022	2023	Total
Entertainment Tax Fund	\$ 3,943,600	\$ 3,150,950	\$ 3,363,998	\$ 2,385,513	\$ 6,723,500	\$ 19,567,561
Sales/Use Tax Fund	55,991,217	50,577,719	54,778,615	55,528,744	59,399,715	276,276,010
Transit Fund	761,493	3,225,455	735,000	2,613,434	90,000	7,425,382
Storm Drainage Fund	12,030,000	7,740,000	7,770,000	7,970,000	10,165,000	45,675,000
Electric Light Fund	1,329,000	1,140,000	1,560,000	745,000	3,845,000	8,619,000
Public Parking Fund	266,000	62,500	79,000	125,000	124,100	656,600
Sanitary Landfill Fund	4,049,000	10,424,000	3,541,000	891,000	4,109,000	23,014,000
Water Fund	13,753,380	16,671,040	17,098,040	17,583,040	15,169,000	80,274,500
Water Reclamation Fund	36,977,000	46,523,000	69,500,000	92,785,520	16,808,036	262,593,556
Fleet Revolving Fund	5,991,000	3,595,800	2,593,200	4,007,900	5,348,881	21,536,781
Technology Revolving Fund	164,500	345,500	519,800	1,502,000	269,000	2,800,800
Total Capital Program	\$ 135,256,190	\$ 143,455,964	\$ 161,538,653	\$ 186,137,151	\$ 122,051,232	\$ 748,439,190

2019-2023 All Funds Capital Program Summary



**2019-2023 Capital Program
(Capital Improvements & Capital Equipment)**

Funding Sources	2019	2020	2021	2022	2023	Total	% of Total
Sales/Use Tax	\$ 48,105,217	\$ 48,322,719	\$ 50,533,615	\$ 53,026,744	\$ 55,716,715	\$ 255,705,010	34%
Platting Fees	2,141,000	2,200,000	2,260,000	2,320,000	2,380,000	11,301,000	1%
User Fees	33,539,880	39,526,840	30,551,040	29,489,460	33,628,017	166,735,237	22%
State Loans	30,400,000	38,625,000	63,710,000	87,500,000	11,375,000	231,610,000	31%
Storm Drainage Fees	10,030,000	7,740,000	7,770,000	7,970,000	10,165,000	43,675,000	6%
Entertainment Tax	3,943,600	3,150,950	3,363,998	2,385,513	6,723,500	19,567,561	3%
Transit Funds	761,493	3,225,455	735,000	2,613,434	90,000	7,425,382	1%
Other Financing	6,335,000	665,000	2,615,000	832,000	1,973,000	12,420,000	2%
Total Sources	\$ 135,256,190	\$ 143,455,964	\$ 161,538,653	\$ 186,137,151	\$ 122,051,232	\$ 748,439,190	100%

Funding Uses	2019	2020	2021	2022	2023	Total	% of Total
Facilities Management	\$ 793,200	\$ 550,000	\$ 673,889	\$ 1,483,900	\$ 559,400	\$ 4,060,389	0.5%
Technology	90,000	210,000	610,000	760,000	657,500	2,327,500	0.3%
Communications (Multimedia Support)	225,000	49,000	45,000	30,000	205,000	554,000	0.1%
General Government	1,108,200	809,000	1,328,889	2,273,900	1,421,900	6,941,889	0.9%
Fire	2,803,000	4,212,450	2,177,500	1,363,000	3,394,000	13,949,950	1.9%
Police	1,075,000	1,078,700	1,844,525	1,014,000	906,000	5,918,225	0.8%
Public Safety	3,878,000	5,291,150	4,022,025	2,377,000	4,300,000	19,868,175	2.7%
Highways & Streets	43,385,417	38,137,169	42,639,801	44,799,320	44,943,129	213,904,836	28.6%
Highways & Streets/Storm Drainage	12,030,000	7,740,000	7,770,000	7,970,000	10,165,000	45,675,000	6.1%
Highways & Streets	55,415,417	45,877,169	50,409,801	52,769,320	55,108,129	259,579,836	34.7%
Health	340,300	319,900	16,500	169,524	145,150	991,374	0.1%
Ent. Venues/Events Complex	2,477,100	2,008,700	2,192,320	1,676,113	6,320,500	14,674,733	2.0%
Ent. Venues/Orpheum	101,000	242,500	110,000	500,000	-	953,500	0.1%
Ent. Venues/Washington Pavilion	1,365,500	899,750	1,061,678	209,400	394,000	3,930,328	0.5%
Ent. Venues/SF Stadium	-	-	-	-	9,000	9,000	0.0%
Parks & Recreation	6,039,800	5,078,500	5,060,700	4,853,000	7,462,836	28,494,836	3.8%
Library	1,129,500	832,000	1,600,700	946,000	1,016,700	5,524,900	0.7%
Culture & Recreation	11,112,900	9,061,450	10,025,398	8,184,513	15,203,036	53,587,297	7.1%
Planning & Development Services	110,000	110,000	110,000	110,000	110,000	550,000	0.1%
Transit	761,493	3,225,455	735,000	2,613,434	90,000	7,425,382	1.0%
Public Parking	266,000	62,500	79,000	125,000	124,100	656,600	0.1%
Electric Light	1,329,000	1,140,000	1,560,000	745,000	3,845,000	8,619,000	1.1%
Sanitary Landfill	4,049,000	10,424,000	3,541,000	891,000	4,109,000	23,014,000	3.1%
Water	13,753,380	16,671,040	17,098,040	17,583,040	15,169,000	80,274,500	10.7%
Water Reclamation	36,977,000	46,523,000	69,500,000	92,785,520	16,808,036	262,593,556	35.1%
Enterprise Funds	56,374,380	74,820,540	91,778,040	112,129,560	40,055,136	375,157,656	50.1%
Revolving Fleet	5,991,000	3,595,800	2,593,200	4,007,900	5,348,881	21,536,781	1.9%
Revolving Technology	164,500	345,500	519,800	1,502,000	269,000	2,800,800	0.4%
Internal Service Funds	6,155,500	3,941,300	3,113,000	5,509,900	5,617,881	24,337,581	3.3%
Total Uses	\$ 135,256,190	\$ 143,455,964	\$ 161,538,653	\$ 186,137,151	\$ 122,051,232	\$ 748,439,190	100%

Sales/Use Tax Analysis for the 2019-2023 Capital Program (Cash Basis)

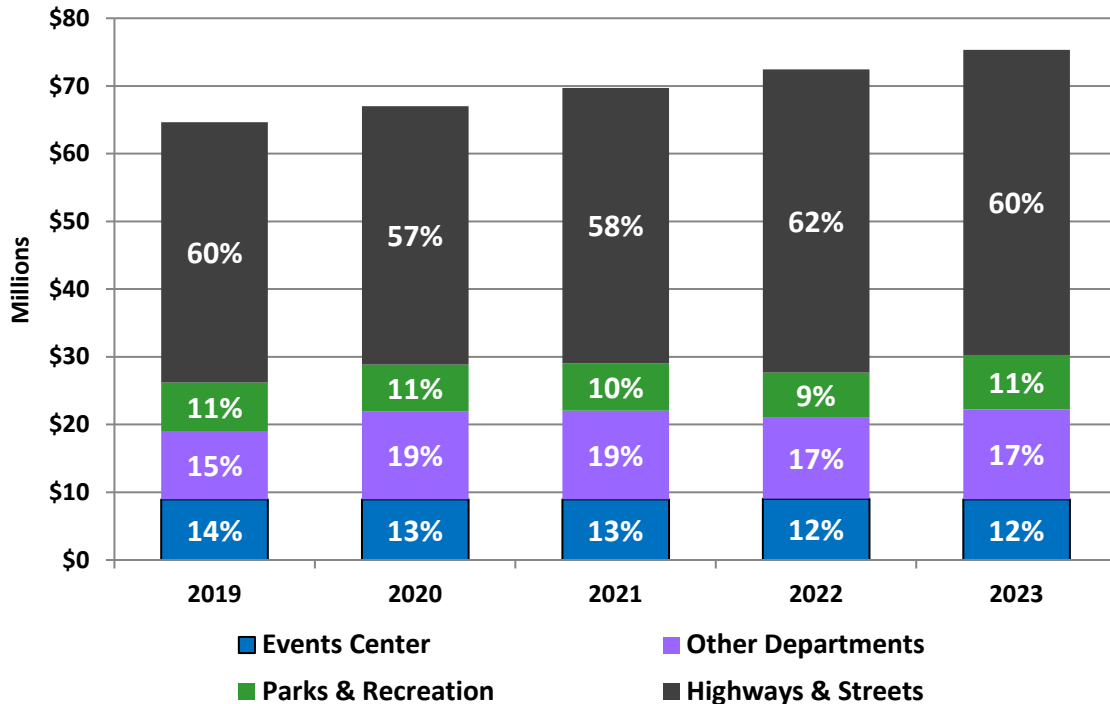
The following is a breakdown of sources and uses of the second penny Sales & Use Tax and directly related sources:

Sources:	2019	2020	2021	2022	2023	Total
Sales/Use Tax	\$ 63,746,271	\$ 66,296,122	\$ 68,947,966	\$ 71,705,885	\$ 74,574,120	\$ 345,270,364
Sales/Use Tax Audits	500,000	500,000	500,000	500,000	500,000	2,500,000
Special Assessment & Cost Recovery	245,000	125,000	140,000	140,000	140,000	790,000
Other Contributions	170,000	100,000	100,000	100,000	100,000	570,000
Total Sales/Use Tax Sources	\$64,661,271	\$67,021,122	\$69,687,966	\$72,445,885	\$75,314,120	\$349,130,364
Less:						
Debt Service Obligations (Principal & Interest):						
Events Center Non-Taxable Bonds	8,200,428	8,202,528	8,204,328	8,202,928	8,203,128	41,013,340
Events Center Taxable Bonds	766,203	763,103	739,803	850,720	752,000	3,871,829
Quality of Life I Bond	1,836,750	1,841,500	1,842,750	1,840,500	1,839,750	9,201,250
Quality of Life II Bond	1,617,706	1,618,106	1,616,706	1,618,506	1,616,739	8,087,763
Flood Control/41st St. Bridge Bond	2,186,667	2,187,267	2,187,317	2,190,442	2,367,254	11,118,947
City Center Bond	1,098,300	1,099,700	1,801,000	1,804,300	1,801,700	7,605,000
Public Safety Bond	-	2,136,199	1,912,447	2,061,745	2,166,834	8,277,225
Other Debt Service	100,000	100,000	100,000	100,000	100,000	500,000
Total Debt Service Obligations	15,806,054	17,948,403	18,404,351	18,669,141	18,847,405	89,675,354
Transfer to Transit for Capital Purchases	750,000	750,000	750,000	750,000	750,000	3,750,000
Sources Available to Fund Capital Program	48,105,217	48,322,719	50,533,615	53,026,744	55,716,715	255,705,010
Capital Program Uses:						
Capital Equipment (OCEP)						
Highways & Streets	\$ 50,000	\$ 54,000	\$ 57,000	\$ 130,000	115,000	\$ 406,000
Parks & Recreation	694,300	1,025,000	911,700	1,139,000	1,542,836	5,312,836
Other Departments						
Facilities Management	143,200	-	23,889	33,900	9,400	210,389
Fire	1,419,000	1,224,500	1,927,500	1,363,000	3,144,000	9,078,000
Technology	90,000	210,000	610,000	760,000	657,500	2,327,500
Health	340,300	319,900	16,500	169,524	145,150	991,374
Police	1,075,000	1,078,700	1,844,525	1,014,000	906,000	5,918,225
Communications (Multimedia Support)	225,000	49,000	45,000	30,000	205,000	554,000
Library	959,500	792,000	1,560,700	906,000	976,700	5,194,900
Total Other Departments	4,252,000	3,674,100	6,028,114	4,276,424	6,043,750	24,274,388
Total Capital Equipment (OCEP)	4,996,300	4,753,100	6,996,814	5,545,424	7,701,586	29,993,224
Capital Improvements (CIP)						
Highways & Streets	36,209,417	35,918,169	38,377,801	42,424,320	42,543,129	195,472,836
Parks and Recreation	4,655,500	4,003,500	4,149,000	3,497,000	4,562,000	20,867,000
Other Departments						
Facilities Management	650,000	550,000	650,000	1,450,000	550,000	3,850,000
Fire	1,384,000	2,987,950	250,000	-	250,000	4,871,950
Library	100,000	-	-	-	-	100,000
Planning & Development Services	110,000	110,000	110,000	110,000	110,000	550,000
Total Other Departments	2,244,000	3,647,950	1,010,000	1,560,000	910,000	9,371,950
Total CIP	43,108,917	43,569,619	43,536,801	47,481,320	48,015,129	225,711,786
Total Sales/Use Tax Capital Program Uses	48,105,217	48,322,719	50,533,615	53,026,744	55,716,715	255,705,010

Sales/Use Tax Analysis for the 2019-2023 Capital Program (Cash Basis)

Sales/Use Tax Uses (Debt Allocated to Departments)

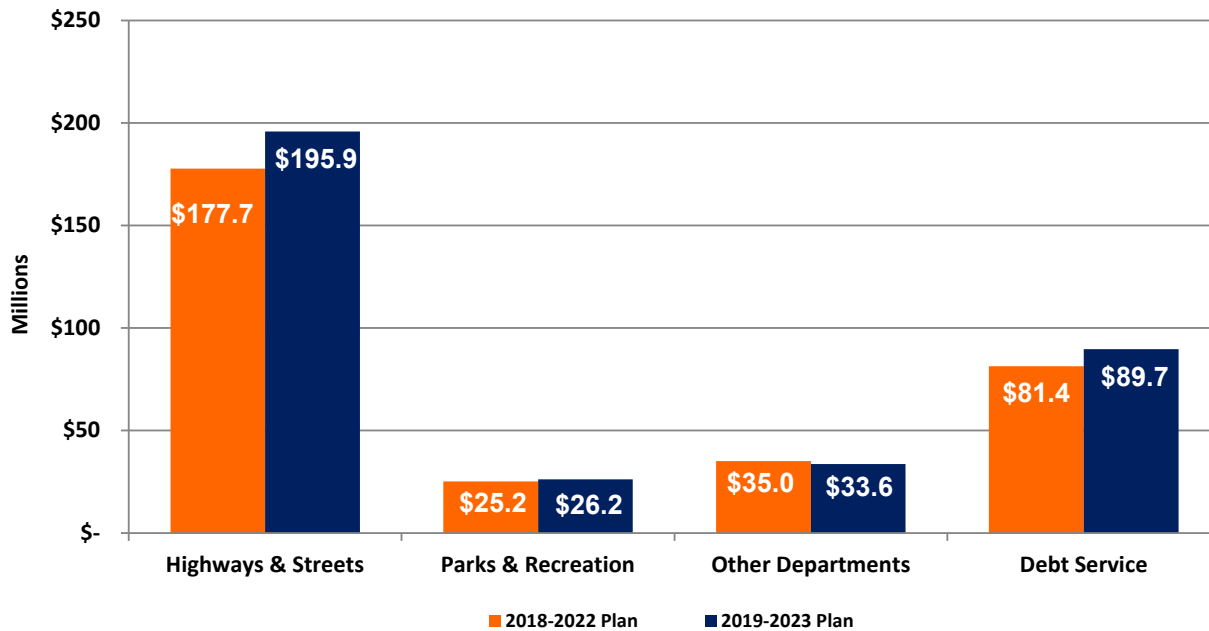
	2019	2020	2021	2022	2023	Total
Highways & Streets						
Flood Control/41st St. Bridge Bond	2,186,667	2,187,267	2,187,317	2,190,442	2,367,254	11,118,947
Capital Equipment (OCEP)	50,000	54,000	57,000	130,000	115,000	406,000
Capital Improvements (CIP)	36,209,417	35,918,169	38,377,801	42,424,320	42,543,129	195,472,836
Total Highways & Streets	38,446,084	38,159,436	40,622,118	44,744,762	45,025,383	206,997,783
Parks & Recreation						
Quality of Life Bond	753,068	755,015	755,528	754,604	754,297	3,772,511
Quality of Life II Bond	1,180,925	1,181,217	1,180,195	1,181,510	1,180,220	5,904,068
Capital Equipment (OCEP)	694,300	1,025,000	911,700	1,139,000	1,542,836	5,312,836
Capital Improvements (CIP)	4,655,500	4,003,500	4,149,000	3,497,000	4,562,000	20,867,000
Total Parks & Recreation	7,283,793	6,964,732	6,996,423	6,572,114	8,039,353	35,856,415
Other Departments						
Quality of Life Bond-Library	1,083,683	1,086,485	1,087,223	1,085,896	1,085,454	5,428,739
Quality of Life II Bond-Library	436,781	436,889	436,511	436,996	436,519	2,183,695
Other Debt Service	100,000	100,000	100,000	100,000	100,000	500,000
Transit Transfer	750,000	750,000	750,000	750,000	750,000	3,750,000
City Center Bond	1,098,300	1,099,700	1,801,000	1,804,300	1,801,700	7,605,000
Public Safety Bond	-	2,136,199	1,912,447	2,061,745	2,166,834	8,277,225
Capital Equipment (OCEP)	4,252,000	3,674,100	6,028,114	4,276,424	6,043,750	24,274,388
Capital Improvements (CIP)	2,244,000	3,647,950	1,010,000	1,560,000	910,000	9,371,950
Total Other Departments	9,964,764	12,931,323	13,125,295	12,075,361	13,294,257	61,390,997
Events Center						
Events Center Bonds	8,966,631	8,965,631	8,944,131	9,053,648	8,955,128	44,885,169
Total Events Center	8,966,631	8,965,631	8,944,131	9,053,648	8,955,128	44,885,169
Total Uses	\$ 64,661,272	\$ 67,021,122	\$ 69,687,967	\$ 72,445,885	\$ 75,314,121	\$ 349,130,364



Sales/Use Tax Analysis for the 2019-2023 Capital Program (Cash Basis)

Sales/Use Tax Plan-to-Plan Comparison (Debt/Transfers Unallocated to Departments)

	2018	2019	2020	2021	2022	2023	Total
Highways & Streets							
2019-2023 Plan	\$ -	\$ 36,259,417	\$ 35,972,169	\$ 38,434,801	\$ 42,554,320	\$ 42,658,129	\$195,878,836
2018-2022 Plan	31,665,309	34,652,402	33,638,144	36,820,834	40,937,375	-	177,714,064
Increase/(Decrease)		1,607,015	2,334,025	1,613,967	1,616,945		18,164,772
Parks & Recreation							
2019-2023 Plan	-	5,349,800	5,028,500	5,060,700	4,636,000	6,104,836	26,179,836
2018-2022 Plan	5,583,500	4,993,000	5,052,700	5,073,000	4,495,900	-	25,198,100
Increase/(Decrease)		356,800	(24,200)	(12,300)	140,100		981,736
Other Departments							
2019-2023 Plan	-	6,496,000	7,322,050	7,038,114	5,836,424	6,953,750	33,646,338
2018-2022 Plan	8,105,809	5,662,769	8,331,185	6,987,822	5,952,100	-	35,039,685
Increase/(Decrease)		833,231	(1,009,135)	50,292	(115,676)		(1,393,347)
Debt Service							
2019-2023 Plan	-	15,806,054	17,948,403	18,404,351	18,669,141	18,847,405	89,675,354
2018-2022 Plan	16,070,517	15,971,667	15,973,354	16,649,542	16,767,471	-	81,432,551
Increase/(Decrease)		(165,613)	1,975,049	1,754,809	1,901,670		8,242,803
Total Increase/(Decrease)	\$ -	\$ 2,631,433	\$ 3,275,739	\$ 3,406,768	\$ 3,543,039	\$ -	\$ 25,995,964



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